

Reporting Agency: UNDP
Country: Armenia

STANDARD PROGRESS REPORT

No. and title: Innovative Solutions for SDG Implementation in Armenia (SDG Lab Phase II) – 00109316-00108696

Reporting period: 04 May 2018 – 31 December 2018

I. PURPOSE

Building upon the short preparatory Project aimed at setting up an in-country National SDG Innovation Lab in Armenia (Phase I), the Project “Innovative Solutions for SDG Implementation in Armenia” (Phase II) came about. The Project was possible thanks to fundraising, partnership building and ideation efforts of Phase I and was set up to advance the implementation of the ideas from Phase I and contribute to the scaling up of the Lab as the joint initiative of the Government of Armenia and the UN to accelerate the implementation of the SDGs through innovative solutions.

The central hypothesis that underpins the Theory of Change is that by applying innovative methodologies/solutions to Armenia’s SDG challenges, such as behavioral experimentation, data analytics for evidence-based policy and decision-making and SDG-accelerated implementation models, SDG implementation will be maximized. To achieve this, the Lab serves as a platform to bring together diverse stakeholders such as the Government, UN agencies, academia, civil society, the private sector and provides for space to look at persisting development challenges from a systems perspective.

During the reporting period, the Lab has managed to reposition and redefine itself in line with the new Government’s priorities following the April revolution in Armenia, review Project concepts and ideas to better meet the needs of new counterparts and the development agenda as a whole. The Lab has also worked on building internal capacity and established important new partnerships to guarantee fruitful future collaboration with the Government.

II. RESOURCES AND FINANCIAL PERFORMANCE

Donor	Activity	Total budget, 2018-2020, USD	2018 budget, USD	Delivery	
				2018, as of end December	2018, as of end December in %
Russia-UNDP Trust Fund for Development	Activity 1: Increased use of environmentally friendly practices as a result of behavioral experiments.	127,440	52,164	32308	62%
	Activity 2: Increased availability of data for evidence-based policy and decision-making.	139,104	55,728	33364	60%
	Activity 3: National SDG Champions' capacity is enhanced in innovative research methods and skills.	151,956	60,912	57428	94%
	Activity 4: Successful model for SDG-accelerated implementation under Goal 7 (Affordable and Clean Energy) is designed and tested.	475,740	475,740	0	0%
	Activity 5: Project implementation costs	105,760	42,336	41917	99%
SIDA	Activity 6: Mapping of Armenia and Georgia's reform priorities regarding EU approximation and the SDGs	22,963	22,963	22,475	98%
UN DOCO	Activity 7: Techfugees Accelerator	50,000	25,000	23,878	96%
	Activity 8: Big data and AI for Agriculture	50,000	25,000	24,300	97%
Total		1,072,963	759,843	235,670	31%

III. RESULTS, PROGRESS

Output 1: Increased use of environmentally-friendly practices as a result of behavioral experiments.

Behavioral experimentation roadmap developed. The fields covered in the roadmap include but are not limited to:

- Energy: concept designed to increase the installation of solar water heaters and PVs in the population of interest
- Water: concept designed to nudge the population of interest to decrease wasteful water consumption
- Healthcare: concept designed to increase the take up rate of cervical cancer screening in the target population
- Taxation: concept designed to increase tax compliance in the target population by engaging taxpayers in decisions about public spending

Output 2: Increased availability of data for evidence-based policy and decision-making.

Data analytics roadmap developed in the fields of tax, customs, utility, scraped data, satellite, traffic enforcement camera data. In the field of tourism, a prototype is already developed:

- Armenia Travel Counselor - a tool to support the decision making of policy makers in the field of tourism by analyzing tourist sentiments on Armenia online

Following the pilot run of the SDG barometer on SDG 7 - Affordable and clean energy, the works on the barometer have been temporarily put on hold due to the fact that a new SDG Taskforce needs to be formed after the revolution and new elections to work on nationalized SDG targets.

Output 3: Enhanced capacity of National SDG Champions in innovative research methods and skills.

- Three SDG Lab champions from the Government and one UN representative took part in the Stanford Change Labs Systems Thinking Masterclass to ensure it is deeply rooted in the way the Lab works internally and with the Government.
- The Lab organized a workshop on Data Analytics and AI for the representatives of the National Statistical Services (NSS) and UN agencies to inform on the possibilities that big data, machine learning and AI can offer to the development field. One participant from the NSS and one from the Lab took part in the UN World Data forum to make sure Armenia is plugged into advanced data networks and can make use of the available expertise worldwide.
- The Lab took part in the SDG Action Campaign's Global Festival of Action for Development to present the Lab's model and solutions and establish partnerships. During the festival in cooperation with the UNDP Innovation Facility the Lab organized a session in which good practices of utilizing behavioral science for development were showcased.
- Two UNDP representatives took part in the Systems Thinking workshop organized by UNDP Moldova's MiLab in cooperation with Alberta CoLabs for knowledge and experience sharing. This event aimed at further enhancing cooperation between Moldova and Armenia country offices, while making sure that systems thinking is at the core of both innovation labs.
- The Lab established a partnership with UNLEASH – a Global Innovation Lab for the SDGs and was represented at UNLEASH 2018.

Output 4: Successful model for accelerated implementation and financing of Goal 7 (Affordable and Clean Energy) is designed and tested.

Pilot 1 - Competitive financing instruments for facilitating “Green energy” production at household level in Armenia’s vulnerable communities

A micro-assessment (HACT) of the Implementing Partner *Armenia Renewable Resources and Energy Efficiency Fund* (R2E2) was conducted. Following the 2018 spring revolution and Government ambiguous stance on the operation of state-sponsored foundations, the R2E2 future is currently unclear, therefore, this output had to be put on hold.

Output 5: Implementation, monitoring and evaluation

The Project Management Unit formation was completed, including the recruitment of a Project Coordinator and a Project Assistant.

Output 6: Mapping of Armenia and Georgia's reform priorities regarding EU approximation and the SDGs

The first draft of the research document mapping Armenia CEPA and Georgia Association Agreement commitments with regards to the SDGs has been developed. The focus areas currently undergoing an in-depth analysis are the economic, environmental and social ones.

Output 7: Techfugees Accelerator

The Techfugees Accelerator, designed in cooperation with UNICEF and UNHCR, has been launched with the objective to teach tech skills to refugee women and girls.

Output 8: Big Data and AI for agriculture

The Project is being designed together with FAO and UNIDO. The Data Hub foreseen by the Project is currently being built/designed. An expert was hired to conduct research/feasibility study on leveraging new technologies and AI for crop yield estimation and forecast.

Please see Results Reference Framework in Annex.

IV. GENDER MAINSTREAMING RESULTS

With a strong focus on one of the guiding principles of the 2030 Agenda for Development – the concept of “leaving no one behind,” the SDG Lab puts a strong emphasis on investing in the acceleration of the implementation of SDG 5. As part of its commitment the Lab keeps the concept of gender equality while recruiting people and creating equal opportunities for growth for all the staff of the Lab. The Lab puts emphasis on the concept of the gender equality while designing Randomized Control Trials. The Lab runs one behavioral experiment targeting women with the aim to prevent cervical cancer rates.

V. RISKS LOG

Please see the updated Risk Log in Annex.

VI. LESSONS LEARNED

Due to the recent changes of the government, and the abolishment of the Center for Strategic Initiatives, the Lab now works directly with the Prime Minister’s office/the Government. This configuration provides an opportunity to better keep track of the developments within the government and align with the priorities of the government.

Finally, the Lab is also taking a more proactive stance toward establishing partnerships with different agencies within the UN family.

VII. EVALUATIONS

Not applicable.

VIII. INTERNATIONAL, BILATERAL COLLABORATION WITH OTHER COUNTRIES

On October 31 - November 1 UNDP in Armenia hosted “Partnerships for Innovations in Development” Regional workshop in Yerevan. Supported by the regional project “Knowledge Management and Capacity Building in Russia-UNDP Partnership, Phase II” and led by UNDP Armenia, specifically by the SDG Lab team, the workshop was the second event in a series of knowledge sharing seminars for Russia-funded UNDP projects. During the workshop representatives from Government of Armenia and RF Governments shared their vision of innovation, and UNDP country offices from Uzbekistan, Kyrgyzstan, Kazakhstan, Moldova, Regional Hub, Serbia, Tajikistan, Belarus shared their innovation portfolios.

IX. PRODOC CHANGES, HORIZON SCANNING

The Lab has designed behavioral experiments in the health, tax and education sectors that were not considered previously within the frame of the ProDoc, yet are reflected in the updated workplan aiming to align it more with the priorities of the new government. Also, the Lab has the capacity to come up with a holistic approach in those sectors with its data analytics, behavioral experiments and pilot interventions.

X. ANNUAL VALIDATION OF RESULTS (FIELD VISIT) AND QUALITY ASSURANCE

Include both as attachments. See Field Visit template attached. QA take from Corporate Planning System.

XI. FUTURE WORK PLAN

Please see the Workplan in Annex.

Output Verification Template

Field Visit Report Format

20 December 2018

Innovative Solutions for SDG Implementation in Armenia (SDG Lab Phase II) – 00109316-00108696

Purpose of the field visit:

Outcomes	Update on outcomes	Outputs	Update on outputs	Reasons if progress below target	Update on partnership strategies	Recommendations and proposed action
By 2020, sustainable development principles and good practices for environmental sustainability resilience building, climate change adaptation and mitigation, and green economy are introduced and applied.	New methods and innovative mechanisms brought forward by the project aim at supporting sustainable development principles and ensuring environmental sustainability.	Government uses innovative mechanisms and tools for evaluation and decision-making over conservation and sustainable use of natural resources.	Behavioral experimentation roadmap was developed which includes experiments in energy, healthcare, water and taxation; data analytics roadmap was developed in the fields of taxation, customs, utility, scraped data, satellite, traffic enforcement camera data; capacity building activities were carried out with a focus on internal and external learning such as the data analytics and AI workshop for National Statistical Services and UN Agencies staff.	Project implementation delays have been caused by the recent political changes in Armenia. Due to the changes, Activity 4 of the Project to be implemented together with R2E2 is currently on hold in relation with the Government's stance on discontinuing state sponsored foundations.	Multiple partnerships have been initiated: Mind, Behavior and Development Unit (eMBeD) of the World Bank, The Behavioral Insights Team, Stanford Change Labs, Alberta CoLab, Ministry of Health, Ministry of Diaspora, Ministry of Energy Infrastructures and Natural Resources, as well as other relevant Government agencies and local initiatives.	<p>Proceed to implementing the concepts developed during the first eight months of operation to showcase quick wins.</p> <p>Continue building on international and local partnerships to engage diverse expertise and generate new project ideas.</p> <p>Continue enlarging the core team of the Lab as per the requirements of projects in the pipeline for 2019.</p>

PROJECT PERFORMANCE—IMPLEMENTATION ISSUES

The main challenge of the Project is related to the recent political changes, which have caused delays in implementation. Even though the changes have impacted all components of the Project, Activity 4 is currently the most affected. It was initially

envisaged to implement this Output with the Renewable Resources and Energy Efficiency Fund (R2E2), however, due to Government's stance on state financed foundations, the future of R2E2 is unclear.

The Project is undertaking mitigating measures such as repositioning and restructuring the Lab in line with the new priorities of the Government. As for the issue with R2E2, the Project has hired an independent expert to evaluate the feasibility of the component at the request of the Lab's Advisory Board.

PROGRESS TOWARDS RESULTS

Despite the challenges and delays in Project implementation, the Lab has succeeded in putting together a core team, build new partnerships with the Government, reposition and restructure the Lab in line with the Government's priorities and create a pipeline of project concepts/experiments to be implemented in the upcoming year. It is important to note that for the first couple of projects in the pipeline the Lab has already engaged and is working together with all respective Government partners. Furthermore, the Lab has advanced in creating new local and international partnerships and has initiated further resource mobilizing activities.

LESSONS LEARNED

Learning from previous experience, especially connected with the recent political changes and reshuffling within the Government, the Lab has decided to focus on working level collaboration with technocrat teams involved in the implementation of projects and target this group for all capacity building activities as well. The reason for this is that the high-level involvement outside of decision making processes causes delays in project implementation and is not sustainable in the long-run, whereas the core teams stay within institutions and their impact may overcome political cycles.

Participants in the field visit:

Prepared by (Project Coordinator): 
Stepan Margaryan, Armenia National SDG Innovation Lab Lead

Approved by: 
Armen Martirosyan, SGR Portfolio Analyst

Resources and Financial Performance

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Results Framework

EXPECTED OUTPUTS	OUTPUT INDICATORS	DATA SOURCE	BASELINE		TARGETS				Comments
			Value	Year	Dec-18	Dec-18 ACTUAL	May-19	May-20	
Output 1	Increased use of environmentally-friendly practices as a result of behavioural experiments.								
<i>1.1: Solar water heating and PV installations are increased in the population of interest</i>	<i>1.1.1% of installed solar water heaters and PVs in the population of interest</i>	<i>Official statistics, private company statistics and baseline and endline surveys</i>	<i>1 % of the population has solar water heaters and PVs</i>	<i>2017</i>	<i>n/a</i>	<i>n/a</i>	<i>2% penetration rate in the population of interest</i>	<i>3%</i>	<i>Concept of the experiment developed. The implementation of the experiment is pending on Government decision on the future of R2E2.</i>
	<i>1.1.2 Price of the solar water heater and rooftop PV in the population of interest</i>	<i>Private company statistics</i>	<i>1000 (solar water heater); 2-3 kW per household (800-1000\$ per kW in average)</i>	<i>2018</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	

<i>1.2: Wasteful water consumption is decreased in the population of interest</i>	<i>1.2.1 Quantity of drinking water consumed per household (m³)</i>	<i>Private company statistics (Veolia)</i>	<i>n/a - to be set</i>	<i>2017</i>	<i>n/a</i>	<i>n/a</i>	<i>-</i>	<u>5% decrease</u> [1]	Concept of the experiment developed. The implementation of this experiment is on hold due to the recent revolution and new Government priorities, that redefined the scope of Lab's activities.
<i>1.3: An on demand behavioural insights facility is set up within the Lab</i>	<i>1.3.1 # of SDG challenges treated at the behavioural insights facility</i>	<i>Project logs</i>	<i>0</i>	<i>2018</i>	<i>1</i>	<i>1</i>	<i>1</i>	<i>1</i>	2 additional behavioral experiments designed (in taxation and healthcare). Currently the Lab is working with the Government on obtaining the necessary databases.
Output 2	Increased availability of data for evidence-based policy and decision-making.								

2.1: Increase in Big Data-generated policy insights	2.1.1 # of policy insights generated	Project logs	0	2018	1	5	1	1	Data analytics roadmap developed, includes policy insights in 5 areas. The areas covered are as follows: tax, customs, utility, traffic management, public spending.
	2.1.2 # of Big Data sources analysed	Project logs	0	2018	1	1	1	1	Data analytics roadmap developed, feasibility study of data sources conducted
	2.1.3 # of partnerships with Big Data holders	Project logs	0	2018	1	1	1	1	Partnership discussions launched with e-health, UCOM, VivaCell
2.2: An SDG-specific monitoring mechanism, the SDG Barometer, is scaled up	2.2.1 Digital platform of the SDG Barometer	Project logs	0	2018	n/a	n/a	-	1	The work of the SDG taskforce working on national targets is currently on hold due to the

									revolution and new elections
	2.2.2 # of SDGs reflected in the barometer	Official reports, project logs	0	2018	n/a	n/a	1	3	Pilot conducted on SDG 7, Lessons learnt in regards the applicability of the pilot for the National Statistical Services.
Output 3	Enhanced capacity of National SDG Champions in innovative research methods and skills.								
3.1: A series of hands-on co-creating workshops on behavioural experimentation in policy making is designed and piloted for SDG Champions	3.1.1 # of participants in the workshop/s	Project logs	0	2018	n/a	n/a	15	15	Due to the revolution and expected changes in the Government structure, the trainings were postponed to 2019.
3.2: A series of hands-on co-designing workshops on Big Data use in policy making is piloted for	3.2.1 # of participants in the workshop/s	Project logs	0	2018	10	10	10	10	Internal training for UN agencies and NSS (SDG Data Task Force) conducted –

<i>Armenia's SDG Champions</i>									about 30 participants
<i>3.3: Research exercises on alternative finance and blockchain are designed and piloted for SDG Champions</i>	<i>3.3.1 # of counterparts involved in the research exercise/s</i>	<i>Project logs</i>	<i>0</i>	<i>2018</i>	<i>4</i>	<i>5</i>	<i>4</i>	<i>4</i>	Exercise initiated by the Russia TFD Intern
	<i>3.3.2 # of ideas generated on the application of alternative finance and blockchain in Armenia</i>	<i>Project logs</i>	<i>0</i>	<i>2018</i>	<i>1</i>	<i>2</i>	<i>1</i>	<i>1</i>	Based on the need for the private sector to be involved in SDGs, the Lab has added a service line on Innovative Finance.
<i>3.4: An on-demand training facility is set up within the Lab to socialize the Lab's most advanced public policy tools</i>	<i>3.4.1 # of co-creating workshops in to-be-identified areas</i>	<i>Project logs</i>	<i>0</i>	<i>2018</i>	<i>1</i>	<i>1</i>	<i>1</i>	<i>1</i>	Facility set up, 3 Government and 2 UN representatives took part in Systems Thinking Workshops
Output 4	Successful model for accelerated implementation and financing of Goal 7 (Affordable and Clean Energy) is designed and tested.								
	<i>Pilot 1 - Competitive financing instruments for facilitating "Green energy" production at household level in Armenia's vulnerable communities</i>								

4.1. Sustainable financing mechanism for installation of solar water heaters and PV systems by inhabitants of targeted regions is available and functional.	4.1.1 - # of households in the target regions that are financed to install solar water heaters and PV panels from revolving fund through partner banks	Official statistics, private company statistics and baseline and endline surveys	-	2018	n/a	n/a	300	500	Pending on Government decision on the future of R2E2, Due to the recent revolution and closing down of many Government owned foundations, the future of the R2E2 foundation is currently unclear.
	4.1.2 # of households with 4 or more children in the target regions that benefits from significantly reduced interest rates	Official statistics, private company statistics and baseline and endline surveys	0	2018	n/a	n/a	150	310	Pending on Government decision on the future of R2E2

4.2. Increased awareness on benefits of renewable energy and energy efficient technologies and promotion of “Green jobs” in the target regions.	4.2.1 % of population realising socio-economic benefits of using solar energy solutions at their homes	Official statistics, private company statistics and baseline and endline surveys	5%	2018	n/a	n/a	15%	25%	Pending on Government decision on the future of R2E2
	4.2.2 # of people self-employed in the sector	Project logs	-	2018	n/a	n/a	20	40	Pending on Government decision on the future of R2E2
Output 6	Mapping of Armenia and Georgia's reform priorities regarding EU approximation and the SDGs								
6.1. CEPA (Armenia) and AA agreement (Georgia) commitments mapped with regards to the SDGs	6.1.1. A research document submitted to the Government	Project logs	0	2018	n/a	n/a	1	n/a	Ongoing, first draft received
6.2. An in-depth review of sectors, based on Armenia Development Strategy for 2014-2025, specific EU approximation commitments and Armenia's national SDG	6.2.1. # of sectors analyzed	Project logs	0	2018	n/a	n/a	3	n/a	Ongoing, 3 areas currently being analyzed – economic, environmental and social

<i>priorities conducted.</i>									
Output 7	Techfugees Accelerator								
<i>7.1. Basic coding skills are transferred to refugee girls to gain entry-level jobs with immediate income, in data entry, programming, and IT work.</i>	<i>7.1.1. # of refugee girls trained in basic coding skills</i>	<i>Project logs, Impact Aim Venture accelerator logs</i>	<i>0</i>	<i>2018</i>	<i>n/a</i>	<i>n/a</i>	<i>30</i>	<i>n/a</i>	<i>Call for applications launched, trainings planned for 2019</i>
<i>7.2 A training of trainers designed to prepare future trainers/mentors who can further transfer the knowledge in their community schools.</i>	<i>7.2.1. # of trainers</i>	<i>Project logs, Impact Aim Venture accelerator logs</i>	<i>0</i>	<i>2018</i>	<i>n/a</i>	<i>n/a</i>	<i>2</i>	<i>n/a</i>	<i>Planned for 2019</i>
<i>7.3 Entrepreneurship track is developed which will be obligatory for</i>	<i>7.3.1. # of start-ups created by the participants and trainers</i>	<i>Project logs, Impact Aim Venture accelerator logs</i>	<i>0</i>	<i>2018</i>	<i>n/a</i>	<i>n/a</i>	<i>4-Mar</i>	<i>n/a</i>	<i>Planned for 2019</i>

<i>tracks (1) and (2) and will aim at the group projects that will exit viable solutions for future impact ventures with further rounds of acceleration</i>	<i>7.3.2. # of start-ups accelerated</i>	<i>Project logs, Impact Aim Venture accelerator logs</i>	<i>0</i>	<i>2018</i>	<i>n/a</i>	<i>n/a</i>	<i>2</i>	<i>n/a</i>	<i>Planned for 2019</i>
Output 8	Big Data and AI for agriculture								
<i>8.1. A data innovation hub is created on the SDG Lab platform</i>	<i>8.1.1. # of partnerships/services provided to UN agencies</i>	<i>Project logs, UN agency websites, SDG Lab website</i>	<i>0</i>	<i>2018</i>	<i>1</i>	<i>1</i>	<i>2</i>	<i>1</i>	<i>Ongoing</i>
<i>8.2. Remote sensing based agricultural data collection and monitoring system is in place for production forecast and yield estimates</i>	<i>8.2.1. # of communities where the data collection and monitoring system was tested</i>	<i>Project logs</i>	<i>0</i>	<i>2018</i>	<i>n/a</i>	<i>n/a</i>	<i>4</i>	<i>n/a</i>	<i>Planned for 2019</i>

	8.2.2. An agricultural e-registry is created	Project logs, e-government website	0	2018	n/a	n/a	1	n/a	Planned for 2019
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Risk Log

Description	Date Identified	Type	Impact & Probability (scale 1 min. - 5 max.)	Countermeasures Management response	Risk Status Update as of end 2018
1. Project's outputs may be at risk because of reduced or slowed operational processes in the Government or in UNDP by a number of reasons.	Jan 2018	Operational	I = 4 P = 2	Close monitoring of the Project's workplan/implementation timeline, raising critical issues and discussing bottlenecks in advance, including at Project Board, for a consensus-based management decision.	Risk is the same.
2. Low level of engagement and commitment from local counterparts/key partners because of apathy, lack of trust, and/or other reasons.	Jan 2018	Political	I = 3 P = 1	Capacity development, outreach strategy and motivation of staff, encouraging professional networking.	Risk is the same, the Lab continues to mitigate the risk by socializing its innovative methodologies within partner organizations.

3. Low level of interest due to lack of awareness among potential beneficiaries of specifically designed instruments to finance installation of solar water heaters and PV panels at the Project inception phase.	Jan 2018	Strategic	I=3 P=2	Comprehensive awareness raising campaigns to increase the knowledge of inhabitants of the target regions on available options and benefits of renewable energy and energy efficient technologies.	The risk remains the same, the Lab is conducting a feasibility study to assess this component of the Project.
4. Methodological issues may reduce project effectiveness due to lack of capacity, understanding, or contextual issues.	Jan 2018	Strategic	I = 2 P = 2	Capacity development, active participation of key partners, including SDG champions.	The risk is the same, the Lab continues building on the activities focused on capacity building among key partners.
5. Major natural disaster, e.g. earthquake; escalation of Nagorno-Karabakh conflict may disrupt the process.	June 2017	Environmental, political	I = 5 P=3	Contingency workplan development.	The risk remains the same.
6. The uncertainty with regards to the future of the R2E2 fund may slow down the implementation of the Project activities.	October 2018	Political	I=5 P=3	Close monitoring of the situation and constant communication with all stakeholders. Potential alternative plans are being developed in case of R2E2 closure.	The risk remains the same, a mitigation measure currently being applied is the feasibility study of this component.

7. Due to Parliamentary elections 2018 and lengthy process of a new Government formation, Project activities may be slowed down.	December 2018	Political	I=5 P=5	Close monitoring of the situation, advisory services to the Government restructuring and public administration reform.	The risk has augmented considering the Government restructuring currently underway.
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OFFLINE RISK LOG – Include updated risk log from Prodoc and include also SESP risks

Workplan

ARMENIA NATIONAL SDG INNOVATION LAB WORKPLAN 2019									
Service Line	PLANNED ACTIVITIES	PLANNED TIMELINE					EXPECTED STATUS (as of 31/05/2018)	TOTAL FUNDING OF THE COMPONENT	FUNDING SOURCE
		2019							
		Jan	Feb	Mar	Apr	May			
BEHAVIOURAL EXPERIMENTATION	Behavioural Experiment in Preventive Healthcare to Increase Cancer Screening Take-up Rates						In progress	\$118,000	Russia UNDP Trust Fund for Development
	Behavioural Experiment in Taxation to Inform/Engage Tax Payers in Public Spending and Increase Tax Compliance						In progress		
	Behavioural Experiment in Education to Decrease the Labour Market Demand and Supply Gap						In progress		
DATA ANALYTICS	Armenia Travel Counselor - Data / Sentiment Analysis on Tourism Sentiments about Armenia						Complete	\$128,800	Russia UNDP Trust Fund for Development
	Supporting RA National Tax Service to Detect Tax Evasion, Database Management and Service Provision						In progress		
	Real Time Job Market Analysis based on Scraped Data						In progress		
	SDG Barometer						In progress		

CAPACITY BUILDING	Capacity building needs identification within target SDG Champion Institutions						Complete	\$140,700	Russia UNDP Trust Fund for Development
	Internal capacity building on Lab's methodologies for the Core team						Complete		
	Capacity building pilot program on Behavioural Experimentation for SDG Champion Institutions						In progress		
	Capacity building pilot program on Data Analytics with SDG Champion Institutions						In progress		
UN ARMENIA-WIDE INNOVATION PLATFORM	Applying big data and AI technology to create a real-time agricultural data register and scale investments in rural area (FAO-UNDP-UNIDO)						Complete	\$53,000	UN DOCO
	Addressing social and cognitive biases through an Incubation/acceleration program for Techfugees focusing on young women (UNHCR-UNICEF-UNDP)						Complete	\$47,000	
CEPA and SDGs	Armenia-EU Comprehensive and Enhanced Partnership Agreement (CEPA) review and mapping of the SDGs						Complete	\$23,000	SWEDEN
PROJECT MANAGEMENT	Project Implementation						In progress	\$97,926	Russia UNDP TFD
	General Management Services UNDP						In progress	\$74,074	
Total								\$682,500	