

OFFLINE RISK LOG



Project Title: Developing an Integrated Approach to a Stepped-Up Energy Saving Programme

Project ID: 00083259

Date: July 15, 2014

#	Description	Date identified	Type	Impact & Probability	Countermeasures / Management response	Owner	Submitted, updated by	Last update	Status (in comparison with previous evaluation)
1	Project registration delay	March 2012	Operational	Project registration delay will postpone the start of the project that in its turn will lead to reduction in the time available to the planned activities implementation. Tight project implementation schedule can affect adversely the quality of the anticipated project outputs. P = 2 I = 3	Intensive initial consultations with all the Governmental parties responsible for project registration have been held. Ministry of Economy registered Project in September 2013 with 3 years term of realization as was initially approved in Project Document. In this case, operational risk of project registration delays as well as its impacts completely decreased.	UNDP	Submitted UNDP, updated by Project Manager	July 2014	Decreasing

2	Lack of technical information, knowledge or skills for local partners/ subcontractors to be able to plan and implement local energy efficiency.	March 2012	Technical	<p>Limited local capacity to plan and implement energy-efficiency initiatives in some cases can result in delays in selecting contractors and implementation or even partial failure of Component 2.</p> <p>P = 2 I = 4</p>	<p>Local partners' capacities for project implementation could be divided into three main groups. Firstly, local partners' knowledge and skills for conducting of energy audits are quite good and there are more than 30 organizations with certified experts in staff. The risk of failure at this stage is low.</p> <p>Secondly, local partners' knowledge and skills for developing of design documents for pilot sites also are good. Some of the design organizations are partners of the GEF/JUNDP Project "Improving Energy Efficiency in Residential Buildings in the Republic of Belarus". In frame of this project good experience in designing of the energy efficiency buildings was obtained. The risk of failure at this stage also is low.</p> <p>Thirdly, local partners' knowledge and skills for building and modernization of the energy efficiency buildings are under the question especially taking into account implementation of such technologies as waste heat recovery and solar thermal collectors. These technologies are quite new for implementation in institutional buildings and there are not much experience in their implementation in institutional buildings. The risk of failure at this stage is average.</p> <p>To mitigate the risk the project will use combined experience and knowledge of international and national specialists as well as best practices gained and lessons learned during implementation of other projects on energy efficiency, incl. the GEF/JUNDP Project "Improving Energy Efficiency in Residential Buildings in the Republic of Belarus".</p>	UNDP, EED	Submitted by UNDP, updated by Project Manager	July 2014	No change
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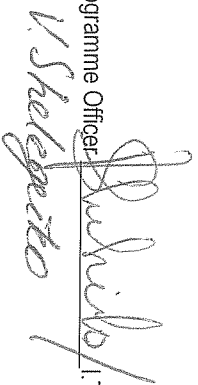
3	Lack of initiative of local actors, limited functional capabilities of local authorities and/or the lack of leaders of educational departments at the local level.	March 2012	Organizational Regulatory	Restrictions of programmatic project activities. P = 3 I = 3	<p>During the working meeting that was organized in April 2014 in EED, Inception Seminar that was held in June and Steering Committee meeting local authorities expressed great interest in realization of this project. Based on experience of the Energy Marathon that was organized and held by EED from 2007 it could be stated that number of participants (schools and other education entities) significantly increased. Schools directors, schools teachers, leaders of educational departments at the local level are very interested in implementation of energy saving measures in education entities. In many of these education entities own programs, methodology and visual materials for elective classes are developed.</p> <p>Workshops and seminars organized by NGO ("The training on practical energy saving measures in educational institutions" by EcoProject "Partnership", workshop in frame of Project "Sustainability of capacity development of the housing sector - to promote effective management at various levels in the Republic of Belarus") showed that initiative schools directors and teachers look for different financial sources and suggest very interesting ideas for energy efficiency measures implementation, usage of renewable energy sources and their promotion.</p> <p>The risk of failure at this stage is average.</p> <p>The risk is to be further mitigated by information and public awareness raising campaigns, close involvement of Oblast Executive Committees and with the support of the EED in facilitation of dialogue and co-operation between citizens, communal, business and public organizations.</p>	UNDP, EED	Submitted by UNDP, updated by Project Manager	July 2014	No change
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Submitted by Project Manager



S. Nikitsin

Approved by UNDP Programme Officer



I. Tchoulba

LESSONS LEARNED LOG



Project Title: Developing an Integrated Approach to a Stepped-Up Energy Saving Programme

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Date: July 15, 2014

#	Type	Date identified	Successes	Shortcomings	Recommended Solutions	Submitted, updated by
1.	Project results	June 2014	During first half of 2014, the project organized Inception Seminar (26 attendees), one meeting of project stakeholders and one PSC meetings. Project team members took part in two relevant conferences presenting the project objectives and results.	As of June 30, the project still does not have an Energy Efficiency Expert and Area-Based Development Expert in its staff.	The project prepared relevant ToRs and should provide timely actions to hire an Energy Efficiency Expert and Area-Based Development Expert. The project should progressively intensify further efforts to develop and launch a project's Website.	Project Manager

Submitted by Project Manager

S. Nikitsin

Approved by UNDP Programme Officer

I. Tchoulba

V. Shalagovich

## OFFLINE ISSUES LOG



**Project Title:** Developing an Integrated Approach to a Stepped-Up Energy Saving Programme

**Project ID:** 00083259

**Date:** July 15, 2014

#	Description	Date identified	Type	Impact & Priority	Countermeasures / Management response	Owner	Submitted, updated by	Last update	Status
1	Extended efforts during the first year are needed as the project budget for 2014 is relatively big and its full utilisation is under question	June 2014	Query	Only fully utilized resources will provide and assure timely implementation of all project activities planned and committed under the 2014 ADWP.  Priority = 5	As of June 30, 2014 the project utilized and committed only 5.4% of its budget allocated for activities in 2014. To resolve the issue the project will have, in due time, to engage all needed local consultants, organize and conduct all travels and trainings/seminars planned and perform an energy audit campaign. The crucial issue is to select individual experts for energy audits conducting and finalize this process up to December 2014.  In addition, to address this issue Budget revision was made with reducing budget allocated for 2014 and respectively increasing budget for 2015-2016.	Project manager	Project manager	July 2014	pending
2	There is a problem with conducting of energy audits by individual experts	May 2014	Problem	Conducting energy audits by individual experts can face a problem if instrumental measures would be required because these individuals do not have necessary equipment.  Priority = 4	Critical for the successful implementation of the project at this stage is to conduct energy audits at the facilities of educational institutions. Project document assumes that individual experts will carry out energy audits. At the same time, in accordance with the national laws the right to conduct energy audits and making recommendations for the further implementation of the measures prescribed are organizations, institutions, companies who have certified experts in the staff, and have a certificate of conformity for conducting energy audit.  At the Inception Seminar participants raised the issue of further use of the results of energy audits schools in their future work and planning activities. For this, it is necessary to conduct energy audits by entities that have the right to do. At the same time, the costs of the data subject to the operation of the above entities will be about 2-2.5 times higher than in the case of individual's recruitment. Currently, Project Management Unit, UNDP and the European Union discusses options of optimal solutions for these problematic issues.	Project manager	Project manager	July 2014	pending

Submitted by Project Manager

S. Nikitsin

Approved by UNDP Programme Officer

I. Tchouba