OFFLINE RISK LOG

Project Title: Support to the Development of a comprehensive framework for international environmental cooperation in the Republic of Belarus" Award ID: 00076991

Date: 05/01/2014

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Increase in the cost of designed supplies	Project registration delay	Description
July 2010	July 2010	Date Identified
Financial	Operational	Туре
Restrictions of program and organizational project activities P = 1	Project registration delay will delay the start of the project that in its turn will lead to reduction in the time available to the planned activities implementation. Tight project implementation schedule can affect adversely the quality of the anticipated project outputs. P = 1 I = 1	Impact & Probability
2. C S F	4	Col
Procurements under the project show that some equipment cost considerably less than planned originally and there are savings; List of equipment to be procured was duly amended and new pieces	Project team was recruited in the shortest time; Intensive implementation of the project activities is organized; some activities are implemented earlier than scheduled in the Project Document; National implementing agency (Ministry of Natural resources and Environment Protection (MNREP) of Belarus) and the EC decided and extended operational implementation phase of the project up to 12 months of the Financing Agreement between Republic of Belarus and European Commission (till December 15, 2014); Project Steering Committee made a decision on prolongation of the project implementation period till August 11, 2014. The project was duly re-registered with new deadline of the project completion on August 11, 2014. This gives time for completion of all the project activities and achieve all the project goals to full extent.	Countermeasures / Mngt response
UNDP MNREP	UNDP	Owner
Project Manager	Project Manager	Submitte d, updated
January 2014	January 2014	Last Update
Dead	Dead	Status



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The pilot project budget is not	Lack of initiative of local communities, limited functional capabilities of local authorities and/or the lack of local leaders and/or frequent changes of representatives of local organizations		Description
July 2010	July 2010	Identified	Date
Financial	Organizational Regulatory		Type
Restrictions of organizational project activities	Restrictions of programmatic project activities P= 1 I= 1	Probability	Impact &
 Activities implemented in all 3 pilot regions demonstrate that the budget 	of equipment that can be procured due to the savings raised were included; 3. All the originally envisaged equipment and additional equipment that can be purchased due to the savings of the funds was procured. 1. Recipient organizations (in Miory, Mosty and Kobrin) provide sufficient collaboration in take-over, start up and operation of pilot projects as well as involvement of local authorities, communities and representatives of local organizations at all the stages of implementation; 2. Information and public awareness campaign is organized and implemented also at the local level. Local counterparts are involved into the dissemination of information. A number of PR events, for example "Cranes and cranberries" festivals were organized in 2012 and in 2013 in Miory that facilitated involvement of all the parties at local level, including local communities, authorities, and other stakeholders; The MNREP and Ministry of Housing and Municipal Economy assist the project to facilitate dialogue and cooperation between citizens, communal, business and governmental organizations to make decisions on updating legal and institutional framework proposed by the project.		Countermeasures / Mngt response
UNDP	MNREP		Owner
Project Manager	Project Manager	d, updated	Submitte
January 2014	January 2014		Last Update
Dead	Dead	2.0140.0100.0000.0000.0000.000	Status

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development of normative documents consensus among different stakeholders sometimes is difficult to achieve. Consultations conducted within the project on various draft regulations reveal the lack of compromise with regards to submitted draft regulations so that the conciliation process extends beyond the project time-frame.	fficient to cover the st of the activities			Description
July 2010				Date Identified
Regulatory				Type
Delay in implementation of respective project activities P= 1 I=1	<u> </u>			Impact &
 The stakeholders concerned are involved at all preparatory stages, and draft documents that are developed under all the project directions are widely disseminated among stakeholders for consideration and comments; All the documents are duly discussed with the MNREP. Final drafts that are acceptable to the MNREP, are submitted for further approval in due order; NGOs working in respective fields are invited to discussions and comments on the draft documents developed within the project, also through dissemination of drafts via special Internet network of Belarusian NGOs; There is no delay in development of the technical normative documents 	is sufficient to cover the cost of the activities and there are savings; 2. Lists of additional equipment to be procured on municipal solid waste management and for Yelnya Reserve were prepared and duly agreed. All the additional equipment on municipal solid waste management and for Yelnya Reserve was procured. A number of activities that were not initially envisaged are implemented (such as development of web-page for regional Aarhus centre in Grodno, production of information stands and procurement of large library for Aarhus centre, production of video films about Yelnya, etc.)			Countermeasures / Mingt response
MNREP				Owner
Project Manager		5	updated	Submitte
January 2014				Last Update
Dead				Status

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exploitation of the procured innovative equipment on municipal solid waste management	International biddings take long time		Description
October 2012	April 2012		Date Identified
Operational	Operational Strategic		Туре
In line with procurement of standard equipment on municipal solid waste management, a number of specific and very innovative equipment and machinery	In accordance with the UNDP rules organization of international bids requires several stages: marketing research, expressions of interest, pre-bid conference, evaluation of bids, approval at regional level, conclusion of contract. All this takes up to 6 months. Under the project bulldozers, trucks, containers are procured through international biddings. Due to the long process of international bidding, this can lead to (i) annual under delivery under the project; (ii) delay with supply of the goods and consequent implementation of activities in the pilot regions. P= 2 I=2		Impact & Probability
 Instructions on exploitation of containers and truck should be strictly followed; Biocompostainers were given to private households based on the special agreements signed between 	1. Technical specifications for the equipment, especially for the complicated (trucks) and unique (bio compostainers) equipment were carefully developed with involvement of local and international experts, local municipal and housing services organizations; 2. Careful and broad marketing research should be ensured before procurement; 3. In order to guarantee success of biddings good practice is to visit potential producers that are to be awarded the contract before the contract is actually awarded in order to check production capabilities of the producer; 4. Question on extension of project implementation period is resolved (see risk No. 1); 5. Procurement of all the equipment and machinery under the project is completed end of 2013. Delivery of equipment (containers of different types) under the last 3 concluded at the end of 2013 contracts is in process (deadline is 1st. Quarter 2014).	and normative documents or amendments to the existing ones under all the project directions.	Countermeasures / Mngt response
UNDP Mosty and Kobrin municipal and housing services organizations	UNDP		Owner
Project Manager	Project Manager		Submitte d, updated by
January 2014	January 2014		Last Update
Reducing	Reducing		Status

Φ			10 3
Functioning of regional Aarhus centre in Grodno is not guaranteed after the project ends			Description
March 2013			Date Identified
Strategic			Type
In time of establishment of regional Aarhus centre in Grodno, the Ministry of Natural Resources and Environment Protection guaranteed that the centre will function after the project ends, and coordinator of the centre is included into the staff of Grodno regional committee of natural resources and environment protection and thus the coordinator will be paid salary from the state budget. Regional Aarhus centre was established on the basis of Grodno regional committee of natural resources and environment protection based on the application received from the committee.	was procured, such as: biocompostainers in amount of 920 pieces, special truck to collect and transport biodegradable waste, zinc- coated containers of 1.1 cubic meters. Improper exploitation of the equipment will result in non- achievement of the main targets on improvement of separate waste collection and transportation. P=3 I=3	Florabilly	Impact &
 A number of meetings were organized with the management of Grodno regional committee of natural resources and environment protection and staff of the MNREP to discuss importance of further functioning of the regional Aarhus centre, its role in working with the civil societies, and also to receive guarantee that all the equipment and premises will be kept with regional Arhus centre in Grodno after the project ends; The problem on functioning of the centre after the end of the project was reported to the high management of the MNREP and a number of meeting were organized to resolve this issue; Based on the discussions with the management of the MNREP, the possibility of inclusion of Grodno 	local municipal and housing services organisation and the household; 3. Permanent monitoring by all the involved parties is ensured, including the project, Ministry of Housing and Municipal Economy, Ministry of Environment, Mosty and Kobrin municipal and housing services organizations; 4. Monitoring over functioning of the improved elements of municipal solid waste management systems in Mosty and Kobrin show that the equipment procured and transferred to the end-users is exploited properly; no serious problems appeared.		Countermeasures / Mingt response
MUREP			Owner
Project Manager		updated by	Submitte
January 2014			Last Update
Increasing			Status

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Sustainability of the project results		Description
September 2013		Date Identified
Strategic		Туре
While sustainability of some project results is guaranteed (e.g. implementation of "Green Schools" program after the project due to official approval of optional course "Green Schools" for 1-9 classes by specialized institution of the Ministry of Education), sustainability of other results achieved by the	However, currently in the country amount of officials financed from the budget is decreased, and there is no opportunity to include coordinator of the centre into the staff of regional committee of natural resources and environment protection. The future of the centre is unclear and there are risks that: (i) the centre is closed after the project ends; (ii) the centre is shifted to another organization but equipment procured within the project that was officially transferred to Grodno regional committee of natural resources and environment protection is left with the committee as well as premises where repair was made within the project. P=3	Impact & Probability
1. Permanent monitoring over development of project results should be ensured, including monitoring over official adoption by the MNREP and the Government of normative documents and technical normative documents developed within the project, control over functioning of visit centre and ecotrail in Yelnya Nature Reserve, functioning of the developed	regional Aarhus centre into Grodno state hydro meteorological centre is considered. The hydro meteorological centre has not only budget funds but also has its own funds that can be used for the support of the centre and its workers. If there is a case, all the equipment and premises of centre in the building of Grodno regional committee of natural resources and environment protection will be kept with the regional Arhus centre; 4. Meetings and discussions with the management of MNREP will be continued and intensified in 2014 in order to come to the decision on function of the centre after the project end; 5. Activities of Grodno regional Aarhus centre will be diversified in 2014 under all the directions foreseen by Aarhus Convention in order the centre can keep its strong niche in Grodno region.	Countermeasures / Mngt response
Project Manager, Ministry of Natural Resources and Environment Protection		Owner
Project Manager		Submitte d, updated by
January 2014		Last Update
Pending		Status

# Description	Date Identified	Туре	Impact & Probability	Countermeasures / Mngt response	Owner	Submitte d,	Last Update	Status
						updated by		
			project is not ensured. This	Internet oriented database, etc.;		and details of property and an expense of	MACHINE THE PROPERTY OF THE PR	Control of the Contro
			relates to improvement of	All the efforts must be done by the				
			environmental legislation of	project to build and to increase				T-Frank-
			the country through official	potential of the involved				
			adoption of the normative	stakeholders, including training of				
			and technical normative	staff from the pilot regions to use				
			documents developed within	procured municipal solid waste				
			the project, effective	management equipment, training of		***************************************		
			functioning of ecotrail and	guides to make excursions over				****
			visit centre in Yelnya	Yelnya raised bog, training of				
	***************************************		Reserve, attraction and	auditors on how to carry out				
			development of ecotourism	ecological certification of goods and				
			in Yelnya Reserve, practical	accommodation services, etc.;				
			implementation of ecological	Meetings with the MNREP and other				
			certification of products and	involved agencies to discuss				
			accommodation services,	necessity to preserve and develop				
			etc. Sometimes these issues	project results should be organized				
			are beyond the project	on permanent basis;				
			control.	 Special mechanisms should be 				
				developed by the UNDP to ensure				
				monitoring over sustainability of the				
			P=5	results achieved by the projects,				
		11744	1=5	especially after the projects end.				

Programme Officer

Project Manager

O.Chabrouskaya

I.Tchoulba

LESSONS LEARNED LOG

coope	cooperation in the Republic of Belarus"	lic of Belarus"	cooperation in the Republic of Belarus"		Twai d ID. 00010331	Date. 03/01/2014	
# 11 Tools	Type	Date Identified	Successes	Shortcomings	Recommended Solutions		Submitted,
	Project management	December 2011	Establishment of regional offices (Miory, Mosty and Kobrin) facilitates implementation of 3 pilot projects in view of practical activities as well as communication and involvement of local stakeholders and authorities.				Project Manager
2	Strategic	December 2011	Good relationships between 3 main partners (the UNDP, MNREP and the EU), and involvement of wide range of stakeholders (including Ministry of Housing and Municipal Economy, institutions of the National Academy of Sciences, local authorities, administration of Yelnya Reserve, local municipal and housing services organizations, Disna forest enterprise, local communities, special enterprises of the country working with water management and ecological certification, etc.), from the very beginning of the project result in: (i) implementation of the project without delay; (ii) smooth and timely information exchange; and (iii) resolution of issues arising in the process of project execution.				Project Manager
ω	Project results	November 2011	Experience, results and findings received within the other projects that have been completed or are being implemented under the UNDP, are very valuable, especially in the field of environmental legislation, peatlands management and ecotourism development. These findings are used by the project and will be further				Project Manager



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Project management	i njedi results	management	Human factor	
October 2012	2012 2012	April 2012	March 2012	
Organization of field and PR events (like events dedicated to the famous dates (International Wetlands Day, International Birds Day, "Cranes and Cranberries" festival) allows dissemination of information about the project results, as broad as possible, attracts a lot of republican and local mass media, involves different local and Minsk stakeholders, and facilitates sustainability of project results (e.g. "Cranes and Cranberries" festival gave an impulse for the ecotourism development in Miory	equipment and complex equipment and machinery, especially on waste management, is procured under the project. Quality of the supplied equipment and machinery is guaranteed by: (i) check of the production process of the equipment by the project staff and engineers; visiting production sites of the producers in Belarus and abroad; check of the first batch of equipment produced; (ii) careful acceptance of every batch of equipment supplied in Minsk, and in all 3 pilot regions (Miory, Mosty, Kobrin) at time of delivery.		G control of the second	developed in order to achieve project goals and tasks.
		Due to the scope of the project and intensity of project implementation, several different events under all the project components need to be organized simultaneously that can result in delays, problems of implementation of activities, etc.	Taking in account large project budget and especially a lot of directions of the project, having one administrative and financial assistant is not enough to cover all the issues related to financial accounting, recruitment, organization of seminars, etc.	
		Mobilization of all the project staff and effective utilization of manpower should be ensured and well as strict control over implementation of all the project activities.	When implementing projects with large budget and especially with a lot of different directions in the project, structure of the project should be very carefully planned.	
Project Manager	Project Manager	Project Manager	Project Manager	

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Project results Project management	Strategic	Project results	Strategic
December 2013	November 2013	June 2013	June 2013
Due to a number of factors: effective implementation of procurements that resulted in savings of funds, good	Due to the fact that optional educational course "Green Schools" for 1-9 classes was officially approved by the specialized institution of the Ministry of Education (the course was developed by the project experts in collaboration with the Ministry of Education based on the experience of implementation of "Green Schools" program in 2011- 2013 in the project pilot areas Mosty, Kobrin, Miory), this course is included into education programs of the Republic and can be run in all the schools of the Republic. This ensures sustainability of "Green Schools" program.	Lack of exchange of information and results achieved within the projects/ initiatives implemented in particular spheres not under the UNDP management (e.g. projects financed by the World Bank, projects implemented by NGOs, etc.) results in overlapping in projects implementation. Moreover, if there is databank on results achieved under all the projects/ initiatives under special direction (e.g. biodiversity conservation) the next steps to be implemented within the coming projects/ initiatives are more easily defined and full results achieved earlier are taken into account.	Organization of study tours to the countries, where the issues to be studied are good developed, with involvement of experts, specialists, practitioners is a good and effective tool for exchange of information and experience, and draw practical, useful and the most updated knowledge into Belarus.
		formation and results projects/ initiatives activities under certain directions (e.g. biodiversity conservation, waste management, etc.) should establish a database with putting there all the results achieved by all the previous projects/ initiatives under this direction. Good tools for sharing information are seminars, conferences, meetings of ad hoc groups, etc. biodiversity ext steps to be re coming projects/ initiatives under steps to be re coming projects/ initiatives achieved by all the previous projects/ initiatives under this direction. Good tools for sharing information are seminars, conferences, meetings of ad hoc groups, etc.	
Project Manager	Project Manager	Project Manager	Project Manager

Programme Officer

Project Manager

documents developed ecological certification of products and services and training of the auditors, study tours to learn European practices in the field of ecological sustainability of the project results, ecological tests and Schools" program; procurement of a lot of additional equipment for planning of project activities, excellent work of the project team including in achievements, etc. practical usage of the normative etc. These additional activities facilitate development of training programs on Nature Reserve; development of 7 regional Aarhus Centre and Yelnya development of web-pages for Grodno certification, water management; Reserve; organization of additional ecotourism development in for Yelnya pilot regions participating in the "Green equipment for the schools from the include, for instance, procurement of implemented. Such extra activities have been made possible to additional activities were and being timely financial management, a lot of the key stakeholders, efficient and the regions, good relationships with replication games;

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OFFLINE ISSUES LOG



Project Title: "Support to the development of a comprehensive framework for international environmental cooperation in the Republic of Belarus" Award ID: 00076991 Date: 05/01/2014

environmental related fields (such as implementation of Aarhus convention)	specialists in	1 Lack of qualified	# Description
		October 2011	Date
		Problem	Type
related to Aarhus convention. Qualified specialists with good knowledge of practices of Aarhus convention implementation are needed in order to improve environmental legislation in this field properly. Priority = 1	lead to delay with	l ack of qualified specialists	Impact & Priority
respective project result and prepare amendments to number of legal acts instead of preparing only one legal act regulating implementation of Aarhus convention as was initially envisaged under the project. This facilitated the process; 2. The project has conducted a comprehensive market research of the related labour market. The vast target audience of the potentially suitable candidates has been determined within the scientific and professional community. The information about the vacancy was widely disseminated in the related scientific and professional networks. The required consultant was recruited; 3. Final drafts of the Law of the Republic of Belarus on public participation in	ed law	nroio.	Countermeasures / Mngt
	Manager	Droine	Owner
	Project Manager	updated by	Submitted,
	January 2014	- 100	Last Update
	Kesolved		Status

Cus	N		#
Lack of knowledge on implementation of Aarhus Convention and organization of	Lack of communication with environmental NGO involved in the implementation of the UNDP projects or other international projects		Description
February 2012	January 2012		Date Identified
Problem	Problem		Туре
Coordinator of Grodno regional Aarhus centre to be established within the project was recruited. There was a problem to find a person to	Poor cooperation and exchange of information with NGOs, especially at local level. Improper involvement of NGOs into the project implementation process. Priority = 2		Impact & Priority
Large training programs on ecological legislation, implementation of Aarhus convention, organization of work of Aarhus centre were	1. The project initiated joint meetings with NGOs and EU to exchange information and results of implementation of international projects and to study possibilities of NGOs participation in this process in 2012; 2. The project produced list of the leading environmental NGOs that have experience and participate in the international projects, including financed by the EU; 3. The project invites NGOs to the implementation of appropriate activities; 4. The project widely disseminates information about the project events, results and draft reports among NGOs, including through special NGOs e-mail network.	decision-making and access to justice on environmental issues" and Resolution of the Council of Ministers of the Republic of Belarus on approval of regulations on organization of public hearings of important environmental decisions were prepared, agreed with the stakeholders, including NGOs, and submitted to the MNREP in July 2013.	Countermeasures / Mngt response
Project Manager	Project Manager		Owner
Project Manager	Project Manager		Submitted, updated by
January 2014	January 2014		Last Update
Resolving	Solving		Status

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specialized waste management machinery and	work of Aarhus centres	Description
March 7012		Date Identified
Troplem		Type
rocurement of specialized machinery (trucks), equipment (containers for separate waste collection of different types,	work in Grodno Aarhus centre with good knowledge of Aarhus Convention and organization of work of Aarhus centers in general. Knowledge of the regrouted coordinator of the regional Aarhus centre on the mentioned issues is not very good, and this gap need to be eliminated before official opening of Grodno regional Aarhus centre (planned in October 2012). Priority = 2	Impact & Priority
1.Local project partners from Mosty and Kobrin (local municipal and housing services organizations) were	developed by high qualified lawyers in 2012 and in 2013. Within the 2012 training program 3 specialized seminars not only for the coordinator of regional Grodno Aarhus centre, but also for the staff of Minsk Aarhus centre and representatives of 4 info centres on sustainable development organized within the previous EU funded project were organized. Within the training programs the coordinator of regional Aarhus Centre underwent the individual courses in Grodno University in 2012 and in 2013; 2. Special study tour to learn experience of work of Aarhus centres in Kazakhstan was organized in April – May 2012 for the staff of Aarhus centres of Belarus; 3. Starting from October 2012 lawyer was recruited to work in Grodno regional Aarhus centre. The lawyer assists coordinator of Grodno Aarhus centre in resolving of juridical issues; 4. Coordinator of Grodno Aarhus centre is learning on daily basis through organizing daily work of the centre.	Countermeasures / Mngt response
Project Manager, UNDP		Owner
Project Manager		Submitted, updated by
January 2014		Last Update
Solved		Status

Priority etc.) and vorting lines is envisaged within the project some of this equipment (e.g. bocompositanes) is unique to a levelopment of technical specifications is complicated, requires ober definitions from ergineers. Denants of the end-users (coal municipal and housing services organizations) repeated to the preparation of technical set of the industry of the project services of the proparation of technical services organizations from ergineers. Denants of the end-users (coal municipal and housing services organizations) repeated to the preparation of technical set at the preparation of technical services organizations from ergineers which process of procurements; services organizations of the proparation of the proparation of the proparation of the specialistic from the Windsiry of Environment and Windsiry of Environment and Windsiry of Housing and the seawing at the individual and every tender. Problem Lack of suppliers of specialized to the seawing at the understanding research was a number of the biddings. Sometime the contracts are awarded to new companies than never worked at Belenization and the bidder. The seawing at the seawing a	# Description	Date	Туре	Impact &	Countermeasures / Mngt	Owner	Submitted,	Last Update	Status
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Lack of suppliers of specialized of specialized vasate was done by the project	-		A Marketine and A Marketine an		procured in 2012-2013.				
waste management equipment was done by the project before and in the process of tail lifting device, trucks with tail transportation of large containers, biccompostainers, imfled amount of participants of the biddings. Sometime the contracts are avarded to mew companies than never worked at Belarusian market before. Thus, contract for the supply of 1 trucks (for transportation of 1 gue containers and with tail lifting device) was awarded to Estonian company that is rather known in other CIS contracts or meters containers. Delay in meters containers is not dramatic.		November	Problem	Lack of suppliers of specialized	1. Careful marketing research	Project	Project	January 2014	Solve
sint (such as special trucks with tail lifting device, trucks for transportation of large containers, biocompostainers, limited amount of participants of limited amount of participants of the biddings. Sometime the contracts are awarded to make to before. Thus, contract for the supply of 7 trucks (for transportation of large containers and with tail lifting device) was awarded to Estonian company that is rather known in other CIS countries by never delivered to containers is not dramatic.	of specialized	2012		waste management equipment	was done by the project	Manager	Manager	•	
and tail lifting device, trucks for transportation of large containers, biocompostainers, zinc- coated containers) lead to limited amount of participants of the biddings. Sometime the contracts are awarded to new companies than never worked at Belarusian market before. Thus, contract for the supply of 7 trucks (for transportation of large containers and with tail lifting device) was awarded to Estonian company that is rather known in other CIS countries by never delivered to	waste				before and in the process of	,	(
and transportation of large containers, biocompostainers, zinc- coated containers) lead to limited amount of participants of the biddings. Sometime the contracts are awarded to new companies than never worked at Belarusian market before. Thus, contract for the supply of 7 trucks (for transportation of large containers and with tail lifting device) was awarded to Estonian company that is rather known in other CIS countries by never delivered to	management			tail lifting device, trucks for	every tender;				
containers, biocompostainers, zinc- coated containers) lead to limited amount of participants of the biddings. Sometime the contracts are awarded to new companies than never worked at Belarusian market before. Thus, contract for the supply of 7 trucks (for transportation of large containers and with tail lifting device) was awarded to Estonian company that is rather known in other CIS countries by never delivered to	machinery and			transportation of large	2.7 trucks, delivery of which				
to 3.	equipment			containers, biocompostainers,	was pending, were delivered				
to 3.				zinc- coated containers) lead to	in February- March 2013:				
to ed w				limited amount of participants	3.Due to the delay with the				
to ed				of the biddings. Sometime the	delivery, the trucks				
to ed				contracts are awarded to new	underwent custom				
to of				companies than never worked	clearances in May- June				
to of				at Belarusian market before.	2013. From this time they are				
ō				Thus, contract for the supply of	used by pilot municipal and				
				7 trucks (for transportation of	housing services				
ed to				large containers and with tail	organizations for				
red to				lifting device) was awarded to	transportation of 12 cubic				
ed to				Estonian company that is	meters containers. Delay in				
containers is		-444 4		rather known in other CIS	usage of trucks and large				
001101010				countries by never delivered to	containers is not dramatic				

The Part of the Control of the Control of the Control of Control o	*	escription .	Date	Type	Impact &	Countermeasures / Mngt	Owner	Submitted,	Last Update	Status
Delay in May 2013 Problem May 2014 Problem May 2013 Problem May 2014 Problem May 2015 Problem May 2014 Problem May 2018 Problem May 2014 Problem May 2018 Problem May 2014 Problem May 2014 Problem May 2014 Problem May 2018 Problem May	910	The control of the co	in Citation			lespolise		updated by		
Doby in May 2013 Problem In Jamus y 2013 on that of the contract of the contr					Delaius Deloie. Due to tile	and did not influence too				
mentioned company actual delivery of Tunch is delivery at the contraints. Delay in problems with the sand delivery of Tunch is delivered to problems with the sand delivery of Tunch is delivered to problems. The same procured and delivered to problems with the sand delivered to problem according to the construction of excitable and the construction of the problem. Delay in Navy 2013 Problem In January 2013 contract for Construction which is and read problems with the sand search of the contract for the construction of excitable and the construction of the problem of the works of the construction works of the construction works of the construction works of the contract of the contract of the contract of the contract of construction works of the contract of the co					logistics problems of the	much at the whole improved				
delivery of 7 nucks is deleyed in the sever winder conditions in the formula file. Z norths, bely prid regions, seals as due to produce and construction of expenditure in the sever winder conditions in the sever winder conditions to put large 12 cubic necess conditions to the sever winder conditions to the several was conditioned to the condition of the project of the conditions to the several was conditioned to the condition of the project all the conditions to the several was conditioned to the several was conditioned to expend the conditions were build not construction was conditioned to expend the condition works, divide the conditions were build not conditionate to appropriate and the conditions were conditioned to expend the condition of conditions to the second to the conditions to the second to conditions to the second to the second to the conditions to the s					mentioned company actual	systems of municipal solid				
belly in Construction of Contract for Construction of Experiment Property and Experiment Conditions in the sever with Construction of Construction was constructed and the Construction was constructed of Construction of Construction was constructed of Construction of Construc					delivery of 7 trucks is delayed	waste management in the				
results in problems with transportation of large 2013, area plate to pilot project on containers to put large 12 on onliners till the construction of contail at vehrya a research on online project to pilot project 1 on onliners that the large 12 on onliners till the contail of the project on of the words in the series time. New containing for continuation of the project at the contract or continuation of experiment of contract or continuation of experiment of contract or continuation of experiment of large project onliners till the experiment of the project at the experiment of the project on the contract or continuation of the contract or continuation of the contract or continuation of experiment of large project on and experts, through authors and experts, through authors and with our construction of experiment of large project at the contract or continuation of the contract or continuation of the contract or continuation of experiment of large project at the contract or continuation of experiment of large project at the contract or continuation of experiment of large project at the contract or continuation of the contract or continuation of experiment of large project at the contract or continuation of experiment of large project at the contract or continuation of experiment of large project at the contract or continuation of experiment of large project at the contract or continuation of experiment of large project at the contract or continuation of the contract or contract or continuation of the contract or continuation of the c	*****					pilot regions, because due to		- 1		
Iransyotation of legge containers of 12 cubic meters containers by but large 12 construction of construction of legge construction of construction of contract with the lard construction of contract with the lard construction of contract with the lard construction was concluded to construction was concluded to construct from the project, all these defaults were found out afterward of the project and the contractor materials of defaults with the contractor construction was concluded to construct from the project stiff removal of the project and the contractor works of the contractor construction was concluded to construct from the project stiff removal of the project will arrively authors. However, the contractor parameter in linding by the project stiff removal of the project will arrively a construction of contract in force opening and with support of the project will arrively a contract of the project will arrively a construction of contract of the project will arrively a contract of the wooden deciding of the project will arrively a contract of the wooden deciding of the project will arrively a contract of the wooden deciding of the project will arrively a contract of the wooden deciding of the project will arrively a contract of the wooden deciding of the project will arrively a contract of the wooden deciding of the project will arrively a contract of the wooden deciding of the project will arrively a contract of the wooden deciding of the project will arrively a contract of the wooden deciding of the project will be contrained to the contrain of the contrained of the project will be contrained to the contra					results in problems with	the sever winter conditions in				
containes of 1/2 outlor meless containers by put large 1/2 cubic meless containers were delivered to pilot project delivered to pilot project constructed only in the 2 nd regions. Delay in May 2013 Problem In Jeanary 2013 contract for construction of ecotral at recombination of ecotral was construction of ecotral was construction of ecotral was constructed of ecotral was constructed of ecotral at these ecotral at these ecotral at the ecotral a					transportation of large	2013, new sites for the				
belay in Construction of contract for contract for contract for the contract of the contract o					containers of 12 cubic meters	containers to put large 12				
delivered to plict project regions. Delay in Delay in Delay in Any 2013 Problem In January 2013 construction of econtral at Yehrya raised bog Problem In January 2013 construction of econtral at Yehrya raised bog Problem In January 2013 construction of econtral to the construction of econtral at Yehrya raised bog Problem In January 2013 construction was constructed the first of completion of the works fill end of June 2013. However, the district of words in the shortest time, New Impregnation of limber, usage of wooden materials of definite the control from the project, all the contraction was constructed. The control from the project, all the control from the project, all the protection was control the secondaria due to the economic researce, the contraction was reported to the economic researce, the control of with the protection in the "quarter by the project will actively a lating to the project will actively be promote ecotomics and expected in November 2013, the economic backing of the ecotomic state of the economic project will actively promote ecotomics cannot be seed for economics and will be ecotaged to every the economic support of the wooden desking of the ecotaged staten to the ecotagil streating the ecotaged staten to the ecotagil streating attention of ecotagis. The project will actively a support of the wooden desking of the ecotagil streating attent to the ecotagil streating a	-				that were procured and	cubic meters containers were				
Delay in May 2013 Problem In January 2013 contract for continuction of exotrail at Yelnya raised bog was raised bog are raised bog was raised raise					delivered to pilot project	constructed only in the 2 nd				
Delay in May 2013 Problem In January 2013 contained with the land construction of ecotral at Yehyya Problem In January 2013 contract for contained with the land the construction of ecotral at Yehyya Problem In January 2013 contract for contract with the land the construction of ecotral at Yehyya Problem In January 2013 contract for contract with the land the construction of ecotral at Yehyya Problem In January 2013 contract for contract with the land the contract of the problem of the works at In the shortest time. New construction was organized in the shortest time. New construction was construction was construction or decotral was constructed to construct on was constructed to construct or continuation of construction was constructed to construct or construction of experts. In contract for continuation of construction was constructed to construct or construction of experts. In contract for continuation of contral, the contract or continues control in the project at In the contract or continues control in the project at In completion of the project will be project staff in contract for continues control was constructed to continue control in the project will be project staff in contract for continues in the project will be project will actively promote ecotourism control with ecotral in the contral in the contral in the control in the project will actively promote or control in the contral in the contral in the control in the contro					regions.	quarter 2013 and there was				
Delay in May 2013 Problem In January 2013 contract for construction of construction of ecotral at Velinya a constant bog was raised bog and by defining a construction of ecotral at Velinya and the contractor of ecotral at Velinya econstruction econstruction of ecotral at Velinya econstruction of ecotral at Velinya econstruction of ecotral at Velinya econstruction econstruction of ecotral at Velinya economic econ						no opportunity to use 12				
Delay in May 2013 Problem In January 2013 contract for construction of ecotral at Yelnya ecotral at Yelnya Reserve Problem In January 2013 contract for Construction of ecotral at the construction of ecotral at Yelnya Negretary and the Construction of ecotral at the schotlest time. New Yearnestsce PMS' with the land the schotlest time. New Construction was organized in the schotlest time. New Construction was organized in the schotlest time. New Construction was conflueded. However, the contractor did not Construction of ecotral was continued from September and the contractor guaranteed from September and the contractor of the growth of the growth of the contractor of the growth of the contract of the growth of the growth of the contract of the growth of growth of growth of growt	····				Driority - 4	cubic meters containers till				
the construction of ecotrail at Yelnya ratised bog was concluded with the land reclamation company Yaznenskoe PMS' with due time of completion of the works till end of June 2013. However, the contractor did not construction was organized in the shortest time. New contract for continuation of construction was organized in the shortest time. New contract for continuation of construction was organized in the shortest time. New contract for continuation of construction was concluded. Construction was concluded. Construction was concluded. Construction was concluded. Construction of contral was confinued from September 2013, with deadline for control from the project, all these defaults were found out and the contractor guaranteed construction works of the economic reasons. This causes a delay in completion is expected in November 2013) The project all including by the project staff and experts, through authors thro	0	Delay in	May 2013	Problem	In January 2013 contract for		Droject	Drogic+	Johnson 2017	Ochrina
Yelnya raised bog was concluded with the land reclamation company "Yaznenskoe PMS" was velnya Nature concluded with the land time of company of construction was organized in the shortest time. New contract for continuation of construction was concluded. However, the contractor did not ensure quality of the construction works, duly impregnation of timber, usage of wooden materials of definite thickness, etc. Due to the contractor guaranteed removal of the problems. However, the contractor guaranteed construction works of the ecotrail due to the economic reasons. This causes a delay in completion of the construction (completion is expected in November 2013) that means that the ecotrail cannot be used for ecotourism constructions.		construction of			the construction of ecotrail at	reclamation enterprise	Manager	Manager	January 2014	COLVE
concluded with the land reclamation company "Yaznenskoe PMS" with due time of completion of the works till end of June 2013. However, the contractor did not ensure quality of the construction works, duly impregnation of timber, usage of wooden materials of definite thickness, etc. Due to the control from the project, all these defaults were found out and the contractor guaranteed removal for problems. However, the contractor refused to continue construction works of the ecotrail due to the economic reasons. This causes a delay in completion of the construction (completion is expected in November 2013) that means that the ecotrail cannot be used for ecotourism 2. New bidding for continuation of construction was concluded. Construction of ecotrail contractor defaults was continued from September 2014; 2014; 3. The project continues control over construction in the 1st quarter completion in was continued construction was concluded. Construction of ecotrail continued from September 2014; 3. The project continues control over construction of ecotrail including by the project staff involvement of local project partners in Miory, Yelnya Nature Reserve; A. The project will actively promote ecotourism possibilities at Yelnya. Also, if the ecotrail is ready, touristis cannot be used for ecotourism		ecotrail at Yelnya			Yelnya raised bog was	"Yaznenskoe PMS" was	Yelnva Nature	i id		
2.New bidding for continuation of construction was organized in the shortest time. New contract for continuation of construction of ecotrail was continued from September 2013, with deadline for completion in the 1st quarter 2014; 3. The project continues control over construction of ecotrail, including by the project staff and experts, through authors supervision and with involvement of local project partners in Miory, Yelnya Nature Reserve; 4. The project will actively promote ecotourism possibilities at Yelnya. Also, if part of the wooden decking of the ecotrail is ready, tourists can be taken to the ecotrail		raised bog			concluded with the land		Reserve			
n v id tite not ks					reclamation company			***************************************		
n y ; id t life not ks					"Yaznenskoe PMS" with due	of construction was organized				
n d ite					time of completion of the works	in the shortest time. New				
n od ite					till end of June 2013.	contract for continuation of				
n dd iie					However, the contractor did not	construction was concluded.				
n dd ite					ensure quality of the	Construction of ecotrail was				
n y 4.	********				construction works, duly	continued from September				
n					impregnation of timber, usage	2013, with deadline for				
# 4 3	***				of wooden materials of definite	etion in				
μ					thickness, etc. Due to the				***	
μ γ ς π π π π π π π π π π π π π π π π π π					control from the project, all	3. The project continues control				
					these defaults were found out	over construction of ecotrail,				
4,					and the contractor guaranteed	including by the project staff				
т у 4.					removal of the problems.	and experts, through authors				
4.					However, the contractor	supervision and with				
n					refused to continue	involvement of local project				
n 9 4.					construction works of the	partners in Miory, Yelnya				
n y 4.					ecotrail due to the economic	Nature Reserve;				
 					reasons. This causes a delay	4. The project will actively				
 			-		in completion of the	promote ecotourism				
3		*****			construction (completion is	possibilities at Yelnya. Also, if				
					expected in November 2013)	part of the wooden decking of				
					that means that the ecotrail	the ecotrail is ready, tourists				
				- inter-	cannot be used for ecotourism	can be taken to the ecotrail				

# Description	Date	Туре	Impact &	Countermeasures / Wnot	Owner		1 2 1 1 2 1 1 2 1 1 2 1 2 1 2 1 2 1 2 1	Chair
	Identified		Priority -	response	ON IC	updated by	Eder Obudie	Smple
			development purposes in the	even if it is not fully	THE STATE OF THE S			
			and autumn 2013.	completed.				
			Priority = 5					
/ Insufficient	September	Problem	Grodno regional Aarhus centre	1.Work with Grodno local	Project	Project	January 2014	Solving
involvement of	2013		was opened in November	must	Manager	Manager		
local authorities			2012. Function of Aarhus	includ	(C		
and courts or	<u> </u>		centre should concentrate in	n of				
Ground region into	6		three main fields: dissemination	meetings with them, meetings				
activities of			of ecological information,	between the authorities and				
Grodno regional			ensure public participation in	public, participation in special				
Aarnus centre			environmental decision-making	lectures organised by the				
			and access to justice on	local executive committees				
			environmental issues. Aarhus	for improvement of skills of				
			centre should be a special	their staff, participation in				
			bridge between state	information hours organized				
	-		authorities and public and	at the enterprises of Grodno		4	71 24	
			NGOs. Thus, Aarhus centre	region, involvement of the		-		
			must actively work with state					
			ecological information from	much as possible of the				
			them and enhance them to	2 As there is no specialization				
			insure public participation in	of the courts in Belarus, data				
			environmental decision-	base of the cases on				
	-		making, as well as courts of					
			Grodno region should be	were considered by the				-
			involved into the activities of					
			une centre. However, local	. S				
			actively with the centre and it's					
			a problem sometimes to	centre;				
	•		receive information from them.	3. Tripartite meeting with		***************************************		
			The courts also don't express a	ent of the co				
			ot of interest in the work of	regional Aarhus centre and				
			Aarhus centre. The public and	public must be organized on				
			NGOs, on contrary, are	permanent bases;			alliana.	
			satisfied with the centre's					
			i di Cuoi iii g.	wild call be livolved in				
			Dri Ori	various activities of the centre				
			-11011ty - 5	and provide consultations on				
				diligialit illatters silonid be				

# Description	Date Identified	Type	Impact & Priority	Countermeasures / Mngt Owner response
				established. This capacity
				must be used to provide
	-			assistance, where necessary,
				for local authorities;
				5. Web-page of Grodno region
				Aarhus centre should
				more actively used lil
				instrument for providing
				consultations, putting
			And of Manager	announcements on p
				js or
				state authorities,
				dissemination of news,
The state of the s	-	1100		environmental cases, etc.

Project Manager

Programme Officer

The Car

I.Tchoulba

O.Chabrouskaya

MONILORING FOG

Project Title and ID: 00076991 "Support to the development of a comprehensive framework for international environmental cooperation in the Republic of Belarus"

for the year: 2013

Activity Title and ID: 00076991

The project		10.09.2013	and submitted to the	update
£102.10.0S		£102.E0.90	Project brief duly updated	Project brief
\$102.10.20		23.01.2014	Issues log & Risk log	
5102,10,20		23.01.2013	Lessons learned log,	Pogs
27.08.2013		20.06.2013	steering committee	meetings
6102.20.20		20.01.2013	Meeting of project	Tripartite
10.01.2014		10.01.2014		
5102.30.01		£102.80.01	Ministry of Economy	
£10.01.2013		£10.01	Progress report to the	Other
quarter				
times per				
several	experts			
Sometimes	project staff and project			
organized.	ant y benitab ad Iliw satab			
Were	planned each quarter. The			
sgnitəəm	the project directions are			sgnitəəm
18	3 meetings under each of		sgnitəəm 21	Work group
			basis during all the year	
permanent	aff and project experts on the	by the project st	Monitoring visits are done	stisiv rotinoM
			Mot applicable	Evaluations
received.				
donor was				
form the		1		
tnəmllateni				
The 3rd.				
approved.				
pue				
срескед				
Report was				
donor.				:
sent to t the	financial rules			
report was	pursuant to the EU		etnəmllətəni rədtrut rot	
Progress	prepared and submitted		accompanying requests	
20.02.2013	These reports are		Progress reports	Donor report
*****	NADP.			
	general audit of the			
	and nithiw batibus			
audited.	The project will be			
ton saw	project is not planned.			
The project	Special audit of the			tibuA
			report	
5102.10.21		5102,10.21	2012 Annual project	MəivəA İsunnA
completion		Í	*	Action
to ste Of	Comments	Due Date	Description	RonitotinoM

	(əriməngis bna əman)
	(name and signature) Togramme Officer Togramme Officer
	Certify by the Project Manager
2013.	
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through	
sised	
permanent	
no bətabqu	Associate
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