

2/8/2017



UN Development Programme

Brazil - Brasilia

Project: 00098088
Project Title: BRA/17/018 - Saúde no Haiti
Start Year: 2017
End Year: 2020
Implementing Partner: DIRECT EXECUTION
Responsible Parties: UNDP
Revision Type: Initial Project Approval

Budget (US\$) as of Last Revision on 01-August-2017		
Donor	Fund	Amount
UNDG	30000 Programme Cost Sharing	19,800,000.00
Total Budget (2017 and Beyond)		19,800,000.00
Total Utilization (2016 and Prior)		0.00
Project Total		19,800,000.00
Unprogrammed/Unfunded		0.00

Project Description:

The purpose of this project is to improve the health conditions of the Haitian population having access to the network of health services implemented through two strategic priorities directly related to the priorities of the government.
Strategic Axis 1: Strengthening of management, services, and governance in public health in Haiti;
Strategic Axis 2: Development and implementation of a plan for the gradual transfer of the Tripartite Cooperation health services management in order to enable sustainability and preservation of structures by the Haitian government.
Project's total budget approved by the Fund for Reconstruction of Haiti (FRH) was US \$ 20 million. However, under the FHR rule, 1% of the total amount of the budget will be retained by IDA/World Bank and the total amount transferred to UNDP will be of \$ 19.8Million.

Agreed by: Didier Trebucq
Agreed by: Country Director
Agreed by: UNDP
Agreed by: Date: 03/08/17

MT

Empowered lives.
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PROJECT DOCUMENT
HAITI
HAITI RECONSTRUCTION FUND

Project Title: Strengthening the Management of Services and the Health System in Haiti**Project Number:** ARB/17/018**Project Proposal ID:** 00098088**Implementing Partner:** United Nations Development Program - UNDP / Brazil**Project duration:** 3 years**Brief Description**

The purpose of this project is to improve the health conditions of the Haitian population having access to the network of health services implemented through two strategic axes directly related to the priorities of the government.

Strategic Axis1: Strengthening of the management, services and governance in public health in Haiti;

Strategic Axis 2: Development and implementation of a plan for the gradual transfer of the health services management of the Tripartite Cooperation to enable the sustainability and preservation of the health structures by the Haitian government.

Drawing from the values governing South-South cooperation among sister countries, the project will contribute to improve access to and quality of care in the health services and products network, seeking to impact positively on the entire health system of Haiti.

Contributing Outcome (UNDAF/CPD, RPD or GPD): UNDAF Outcome 7: Strategic partnerships established to strengthen and promote international cooperation and contribute to the reduction of inequalities within and among the countries

Indicative Output(s): Number of Brazilian institutions contributing to the South-South Cooperation (SSC)

Total resources required:	US\$ 20,000,000
UNDG HRF:	US\$ 20,000,000
Price	US\$ 20,000,000

Agreed by (signatures):

Government of Haiti	UN Haiti	Implementing Partner
 Marie Gréta Roy Clément Minister of Public Health and Population of Haiti Date: 06/23/2017	 El-Mostafa Benlamlih Resident Coordinator, Haiti Date: 06/23/2017	 Niky Fabianic Resident Representative, UNDP Brazil Date: 06/23/2017

Observers (signatures):

The Brazilian Cooperation Agency (ABC in Portuguese)	Ministry of Health of Brazil
 Ambassador João Almino Director of The Brazilian Cooperation Agency Date: 06/23/2017	 Ricardo José Magalhães Barros Minister of Health of Brazil Date: 06/23/2017

I. DEVELOPMENT CHALLENGE

Haiti is the poorest country in the Americas, ranking 161st among 186 countries in the world in the Human Development Index. According to the Health Situation in the Americas Basic Indicators, prepared by PAHO/WHO in 2015, the total population of Haiti is 10 million and 600 thousand inhabitants, 58.6% of whom live in urban areas, and the country has a population growth rate of 1.3% per year. The per capita gross domestic product is 810 US dollars. According to UNDP data for 2013, 45% of workers live on less than \$1.25 per day and the net rate of schooling is 88%. Extreme poverty is in decline, reaching an average of 24%. Haiti's low HDI (0.483) causes the country to rank 23rd among the 41 countries considered in this classification.

In January 2010, Haiti was hit by a magnitude 7 earthquake that caused the loss of an estimated 200,000 lives, destroyed a significant amount of infrastructure and built capital, paralyzed public services and unleashed one of the worst humanitarian crises in history.

Health indicators show that the average life expectancy is 63.7 years. It is lower in the male population – 61.8 years –, as compared to women – 65.7 years. The data on infant mortality show rates of 59.8 deaths per thousand live births and infant mortality of 88 deaths per thousand live births in children under five years of age. Ninety per cent of pregnant women had at least one prenatal visit, which contributed to the reduction of maternal mortality, according to UNDP data (2012). The maternal mortality rate is 380 per 100,000 and the coverage of immunization of children under one year is as high as 75%.

In Haiti, the right to health is a fundamental right that the Ministry of Public Health and Population of Haiti (MSPP) must ensure. The well-being of the population is dependent on an improved health service. For this reason, the government has made many efforts so that people can benefit fully and adequately from this constitutional right.

Despite this commitment by the government, serious problems still plague the health sector. Furthermore, the following must be emphasized:

- Low reception capacity of the existing health services;
- Low sanitary coverage characterized by a lack of sanitary facilities in comparison with the size of the population;
- Lack of equipment in many health institutions;
- Lack of infrastructure to accommodate the few existing pieces of equipment.

It is understood that there is a need for provision of funds in the country's health sector, whose indicators of life expectancy and mortality rate can be improved by promoting the capacity of health management in Haiti. Aware of this reality and faithful to its mission, and in order to allow people to have access to a better health service, the MSPP has the financial support of the Fund for Reconstruction of Haiti (FRH) to proceed with the acquisition of strategic health products, professional training, and shared management of health services.

II. STRATEGY

This project was designed around two strategic axes, in accordance with the guidelines of the Action Plan for the Recovery of Haiti (PARDH), especially with reference to its Pillar 3: social reconstruction; and program 3.3: increase access to health services. This project will contribute to the decentralization of services, improving access, promoting the strengthening of human resources and the improvement of management, through access to medicines.

The Strategic Axes are:

- Strategic Axis 1: Strengthening management, services, and governance in public health in Haiti;
- Strategic Axis 2: Development and implementation of a plan for the management of the Tripartite Cooperation health services, with the aim of enabling sustainability and preservation of structures by the Haitian government.

The project involves the acquisition of strategic health products, professional training, and strengthening primary health care and emergency services in Haiti. It also envisions the transfer of full management of the maintenance of health services built by Brazil in its previous cooperation to the responsibility of the MSPP.

The actions to be performed are based on cross-sectional values that govern the South-South Cooperation and provide the key elements to improve the access to and quality of, care in the health services network and, in the end, have an impact on the entire health system of Haiti.

In addition to the new field that represents the strengthening of the management and governance in health in Haiti, the project gives continuity to project BRA/10/005, known as Tripartite Cooperation, a cooperation in health in Haiti under the Brazil-Cuba-Haiti Tripartite Memorandum of Understanding, signed in 2010 and implemented by UNDP Brazil to strengthen the health authority of Haiti.

The objective of the earlier initiative included the recovery of infrastructures, the organization of services, and the training of health professionals in Haiti. Among its main activities, it is important to highlight the construction of three Reference Community Hospitals (HCR) in the regions of Bon Repos, Beudet, and Carrefour, and the Haitian Institute of Rehabilitation (IHR), in addition to the training of approximately 1,000 community health workers, 500 nursing assistants, and 450 health surveillance workers.

In 2014, the MSPP expressed its interest in continuing cooperation with Brazil and in strengthening measures already taken. A seminar was organized in the same year, in Brasilia, under the theme "Health in Haiti and the challenges for South-South Cooperation - Lessons learned from the Brazil-Cuba-Haiti project", which was attended by authorities of Haiti, Cuba and Brazil, as well as the representatives of UN agencies involved in the implementation of the tripartite project. The seminar sought to: (1) present the main results of the cooperation; (2) discuss the process with the different actors directly or indirectly involved, in order to contribute to the discussion and debate on the role of South-South cooperation, based on a real case in the health sector; and (3) improve prospects of the cooperation.

At the time, representatives of the Haitian Government stressed the importance of the cooperation and emphasized their request for Brazil to give continuity to it. This project is part of the efforts of Haiti and its international cooperation partners to overcome the problems of governance and policy implementation, recognized as one of the challenges to the institutional development of the country (UNDP 2013).

Short description

The purpose of this project is to improve the health conditions of the Haitian population having access to the network of health services implemented through two strategic axes, directly related with government priorities, viz.:

- Strategic Axis 1: Strengthening management, services, and governance in public health in Haiti;
- Strategic Axis 2: Development and implementation of a plan for the gradual transfer of the Tripartite Cooperation health services management in order to enable sustainability and preservation of structures by the Haitian government.

In accordance with the cross-sectional values governing South-South cooperation, the project is the fundamental element to improve access to and quality of, care in the network of health services and products, which had a definitive impact on the entire health system of Haiti.

Areas of intervention

The project contributes to the objectives of Pillar No. 3 of the *Strategic Plan for Haiti's Development*, aimed at social reconstruction, and more directly to those of Program 3.3: Improve access to healthcare services. The project will also indirectly contribute to the objectives of Program 3.3: increase access to health services. This project will contribute to the decentralization of services, improving access, promoting the strengthening of human resources and the improvement of management, with access to medicines.

monitoring and evaluation for the MSPP teams as a strategy for the sustainability of actions that should be undertaken to prepare them for the maintenance of the improvements so that the processes can be continuous and independent from the action of the cooperation. This will give greater management capacity and durability to the support offered by the Haiti Reconstruction Fund.

The following are the expected results for this strategic axis.

1. Perform diagnostic assessment of the management model of urgencies and emergencies in Haiti.

A situation diagnostic assessment allows us to understand the current scenario of services and the health system, as well as the logic of services for urgency and emergency care, how it is inserted in the context of health, the logic of existing flows and relations of governance, their potential and weaknesses. It allows us to profile the existing health system for urgency and emergency care by creating a baseline for the development of improvement actions in the country.

This assessment allows for the definition of strategies, activities and actions necessary for the preparation of an action plan for the implementation of improvements. It will for the definition of activities, considered priority among the numerous management and assistance tools, in accordance with the themes to be developed in this project.

Based on the mapping of management mechanisms, laws, regulations and policies, the health care model and types of health services offered, as well as the existing structures in the regions of the country, it will be possible to understand the existing offer of health care services in urgencies and emergencies in Haiti.

Then, a mapping will be done of the work processes from top management in the MSPP to the health services involved, in the urgency and emergency health care network in the country. Within each one of the services of the network the existing flows will also be required to be mapped.

Another important step is to identify the epidemiological profile in the country to learn the main health problems that relate to the health services and arrive at such entryways as urgencies and emergencies in Haiti, which complemented the mapping of occurrences of natural disasters in the country. This will allow us to understand this system, identify potential gaps and develop a plan for interventions based on real needs for improvements.

These activities should be developed through technical visits, conceptual alignment meetings with the teams involved and through workshops with professionals from both the MSPP and strategic services for determining the scope of the support project.

2. Provide technical support to the Ministry of Public Health and Population (MSPP), in defining the organizational structure, organizational chart, professional profile and positions regarding the Management of Urgencies and Emergencies in the country.

The MSPP presented its request and interest in preparing actions of organizational structure to the technical area of policies for the management of urgencies and emergencies in the country. Thus, this activity will achieve, as a result, the definition of technical profiles for working in management and assistance, in relation to organizational structure and definition of roles and technical areas for policy development and technical regulations at the national level, more generally, and for the assistance services.

To ensure that the administration understands some aspects of this structure, it is important to predict the exchange and sharing of experiences with the technical area of the Brazilian Ministry of Health and the intermediation of a technical mission of the focal points of the MSPP to the Department of Hospital Care and Urgency (DAHU), the Brazilian Ministry of Health (MS) and/or other countries that may serve as a model, provided they have a similar reality to that of Haiti that must be identified by the other bodies of cooperation which are present in the country and the MSPP technicians themselves;

This activity should result in the identification, jointly with the MSPP, of the organizational structure that best fits the needs of the country and, based on the results of the situational diagnostic

This will make all the support by the Haiti Reconstruction Fund feasible and self-sustaining, as was requested by the MSPP itself.

6. Promote the technical upgrade and reintegration of community agents of health centers (ACSP) formed by the Cooperation Tripartite Committee.

One of the activities demanded by the MSPP to the strengthening of the management and governance in health in Haiti is the update service and reintegration of community agents of health centers, which are the basis of the system of community health adopted by the country.

The operationalization of this result is the realization of the workshop of reintegration and technical update of the Community Agents of Health Centers and arrange payment of grants of agents during the update process.

7. Technically support the health care services through technical missions and visits in loco for continuing education of teams trained by the project.

Continuing education is an important strategy to guide the reflection on the work and the construction of processes of collaborative learning, strengthening the personal development and institutions.

The operationalization of this result is for monitoring d the teams formed through distance education and through technical visits and discussions of themes discussed in trainings, in services where they are blended the professionals who were trained, as a way to support the implementation of improvements and to consolidate the knowledge and understanding of the issues.

8. Support access to the provision of health care in emergencies and emergencies through the structuring of services and technology park of hospitals covered.

For the organization of emergency services, the MSPP presented the demand to make some repairs and purchase of equipment to strengthen the care and the organization of the network.

The operationalization of this result is by supporting the physical structure and technology park, including through the acquisition of equipment; and by training professionals for the proper use and maintenance of structures and equipment purchased.

STRATEGIC LINE 2 - Develop and implement a plan of gradual transfer of the management of health services of the tripartite cooperation with a view to guaranteeing the sustainability and the maintenance of structures by the Haitian Government.

Strategic axis no. 2 focuses on support to and operationalization of, follow-up of the three Reference Community Hospitals (HCR), in Bon Repos, Beudet and Carrefour, and of the Haitian Rehabilitation Institute, built with Brazilian funds in the framework of the Brazil-Cuba-Haiti Tripartite Cooperation and inaugurated in 2014. In addition, this line will develop and implement a plan for the gradual transfer of the administration of health services of the Tripartite Cooperation, in order to ensure sustainability and the preservation of the structures by the Haitian government.

Operationalization involves the preparation and implementation of a new plan of maintenance of Community Hospitals (Bon Repos, Carrefour and Beudet) and of the Haitian Rehabilitation Institute (IHR), and the preparation and implementation of a Sustainability Plan for the Gradual Transfer of HCR and the IHR to the MSPP administration.

9. Support the operationalization on, and the follow-up of, the three HCRs (Bon Repos, Beudet and Carrefour) and the Haitian Rehabilitation Institute;

The operationalization of this result involves the development and implementation of a new Maintenance Plan for Community Hospitals (Bon Repos, Carrefour and Beudet) and for the Haitian Rehabilitation Institute (IHR).

10. Transfer the total management of the HCRs and of the IHR to the MSPP.

The operationalization of this result involves the development and implementation of a Sustainability Plan for the Gradual Transfer of the HCRs and the IHR to the MSPP administration.

Other operational risks include inadequate infrastructure and communications failure, for example caused by lack of access to the internet. The non-negligible risk concerns the availability of Haitian Creole and Portuguese translators and interpreters to translate materials and mediate training sessions.

The United Nations Mission for the Stabilization of Haiti (Minustah), whose mission is to contribute to the safety of the Haitian people and help keep the democratic order, shall withdraw its troops in the country gradually, starting in 2017. The Brazilian Army, a major part of the military contingent, should be reduced or even extinguished this year, which could lead to greater insecurity and reduce the support of the Brazilian Army to the tasks performed in the context of the South-South cooperation projects among developing countries.

Stakeholder Engagement

Key stakeholders will be identified with the support of the parties involved and the strategy to ensure stakeholders engagement detailed. According to the *Strategic Plan for Haiti's Development*, "healthcare in Haiti is precarious. Infant and maternal mortality rates are high and the number of diseases affect large sectors of the population. The healthcare system provides insufficient coverage, which is aggravated by poor distribution of human resources. Priorities include University Hospitals, Regional hospitals (Reference Community Hospitals), community health facilities, as well as inpatient and outpatient health centers. Programs are needed to combat endemic diseases and epidemics, to implement school health programs, to identify at-risk populations and to reinforce public health and population policies."

The project is expected to impact positively on social conditions in Haiti, by providing means for the vulnerable population to access public health services. Sustainability criteria will also be taken in consideration during the design of the operational plan and the implementation of the project.

South-South and Triangular Cooperation (SSC/TrC)

Brazil implements South-South cooperation with the purpose of promoting the exchange of experiences and knowledge among institutions from both countries. In this sense, the project meets Brazilian cooperation criteria for its ultimate goal, which is to implement technology sharing activities. In addition, the project will stimulate the strengthening of relations among institutions involved, under the auspices of a foreign policy based on solidarity in the field of development cooperation between Brazil and Haiti.

Knowledge building and sharing

Focused on the strengthening of the public service management, capacity development and transfer of knowledge between the Brazilian Ministry of Health and the MSPP, the Project will involve a great deal of knowledge transfer in the form of training activities. The project will also produce a significant amount of knowledge tangible products, such as manuals, plans, work plans and studies on the management of the health system in Haiti.

Sustainability and Scaling Up

The two countries established that sustainability must be a priority guiding questions for the project, which will focus on the strengthening of the governance and organization of health services in Haiti.

The first axis of the project will be the strengthening of the line of health care through the structuring of the system of urgencies and emergencies in the country. This axis aims precisely at the sustainability of the system, to provide for the establishment of an organizational structure for the management of the theme in the country, with support for institutional strengthening of the MSPP. The project contributes also to the definition of the system for urgency and emergency services, to define procedures, protocols, manuals, best practices, systems and service flows in the system, calibration and counter reference services and responses to natural disasters. Likewise, it trains skilled personnel and will follow up them through continuing education, to ensure quality training and knowledge retention in the country. Finally, for a better functioning of the general line system, it anticipates a physical structure baseline of existing services, so as to make them more apt to deliver health services to the population.

V. RESULTS FRAMEWORK

Intended Outcome as stated in the UNDAF/Country Program Results and Resource Framework: UNDAF Outcome 7: Strategic partnerships established to strengthen and promote international cooperation and contribute to the reduction of inequalities within and between countries.						
Outcome indicators as stated in the Country Program: Number of Brazilian institutions contributing to the South-South Cooperation (SSC)						
Baseline: 312 (2015) Targets: 362 (2021)						
Applicable Output(s) from the UNDP Strategic Plan: Outcome 3. Countries with strengthened institutions to enable universal access to public services						
Project title and Atlas Project Number: ARB/17/018 - Strengthening the Management of Services and the Health System in Haiti						
EXPECTED OUTPUTS	OUTPUT INDICATORS ⁱ	DATA SOURCE	BASELINE			DATA COLLECTION METHODS & RISKS
			Value	Year 1	Year 2	Year 3
1. Perform diagnostic assessment of the management model of urgencies and emergencies in Haiti.	<ul style="list-style-type: none"> - Mapping of management mechanisms, laws, regulations and policies, the health care model and types of health services offered, as well as the existing structures in the regions of the country - Mapping of work processes from top management in the MSPP to the health services involved in the health service network in urgencies and emergencies in the country - Identification of the epidemiological profile of the country 	UNDP Brazil	0	2017	1	Project report, on site collection
2. Provide technical support to the Ministry of Public Health and Population (MSPP) in defining the organizational structure, organizational chart, professional profile and positions regarding the management of urgencies and emergencies in the country.	<ul style="list-style-type: none"> - Definition of technical profiles for the work in management and assistance, in relation to the organization of structure and the definition of roles and technical areas for the development of policy and technical regulations 	UNDP Brazil	0	2017	1	Project report, on site collection

EXPECTED OUTPUTS	OUTPUT INDICATORS ⁱⁱⁱ	DATA SOURCE	BASELINE		TARGETS (by frequency of data collection)			DATA COLLECTION METHODS & RISKS
			Value	Year	Year 1	Year 2	Year 3	
6. Promote the technical upgrade and reintegration of health center community workers (ACSP) trained by the Tripartite Cooperation.	<ul style="list-style-type: none"> - Number of reintegration and technical update workshops for the Health Center Community Workers - Number of study grants paid to community workers 	UNDP Brazil	0	2017	1	1	1	Project report, on site collection
7. Technically support the health care services through technical missions and visits <i>in loco</i> for continuing education of teams trained by the project.	<ul style="list-style-type: none"> - Number of missions 	UNDP Brazil	0	2017	1	1	1	Project report, on site collection
8. Support access to the provision of health care in emergencies and emergencies through the physical structuring of the services and technology park of hospitals covered.	<ul style="list-style-type: none"> - Reforms completed - Number of pieces of equipment purchased - Number of people trained in the use of equipment 	UNDP Brazil	0	2017	1	1	1	Project report, on site collection
9. Support the operationalization and follow-up of the HCRs (Bon Repos, Beudet and Carrefour) and the Haitian Rehabilitation Institute;	<ul style="list-style-type: none"> - Plan for the Maintenance of Reference Community Hospitals - Sustainability Plan and Gradual Transfer of HCR and the IHR to MSPP management 	UNOPS Haiti	0	2017	1	1	1	Project report, on site collection
10. Transfer of total management department of HCRs and the IHR to the MSP.	<ul style="list-style-type: none"> - % of implementation of the Plan for the Maintenance of Reference Community Hospitals and the Haitian Rehabilitation Institute (IHR). 	UNOPS Haiti	0	2017		1	1	Project report, on site collection
11. Support management, monitoring and evaluation of the project	<ul style="list-style-type: none"> - % of project implemented - Team hired - Progress and monitoring reports 	UNDP Brazil/ UNOPS Haiti	0	2017	1	1	1	Project report, on site collection

4.25 The Partner Entity will supervise the Fund grant in accordance with its policies and procedures. The Steering Committee shall be invited to join these supervision missions, the cost of which will be borne by each participating Steering Committee member.

4.26 Apart from its own internal reporting processes, the Partner Entity will submit both hard and soft (electronic) copies of reports on physical progress, and on achieving results, performance against relevant indicators, for each grant it administers to the Steering Committee through the Secretariat, at least on an annual basis. Non-audit quality reports on financial disbursements will be provided by the Trustee to the Steering Committee through the Secretariat on a quarterly basis and results of audits will be provided as agreed per the Transfer Agreement.

4.27 Implementing Agencies and Partner Entities should conduct monitoring according to performance indicators (both baseline values and expected targets) previously defined during project/program appraisal, and report on findings in the regular progress reports submitted to the Secretariat. The Implementing Agency and Partner Entity should strive to provide, on a regular basis, monitoring data that will feed into the Government of Haiti's reconstruction monitoring mechanism.

4.28 Annual progress reports of projects/programs financed by Fund will be made available to Steering Committee members. Project-specific monitoring data provided by the Implementing Agency in these reports should enable the Steering Committee to review the progress of grants by comparing the status of results over the period with project expectations.

STEP 9: Completion

4.29 The Implementing Agency and the Partner Entity are required to submit a post-implementation completion report in accordance with the Partner Entity procedures on the project activities financed under the Grant within six months after the completion of the project"

VIII. GOVERNANCE AND MANAGEMENT ARRANGEMENTS

The project, which will be implemented by UNDP Brazil, was approved initially with the technical and administrative support of UNOPS Haiti, but may include new partners throughout its implementation.

UNDP Brazil will be responsible for the implementation of the following outputs: 1, 2, 3, 4, 5, 6 and 7. UNOPS Haiti will be responsible for the implementation of the following outputs: 8, 9 and 10. Output 11 will be implemented by UNDP and will count with the logistical support of UNOPS in the organization of missions.

To this end, a project monitoring committee (Project Board (PB)) will be established, whose mission is to monitor and evaluate the performance of its activities and oversee the adoption of procedures or adjustments needed to ensure the fulfilment of the objectives defined in the scope of this project.

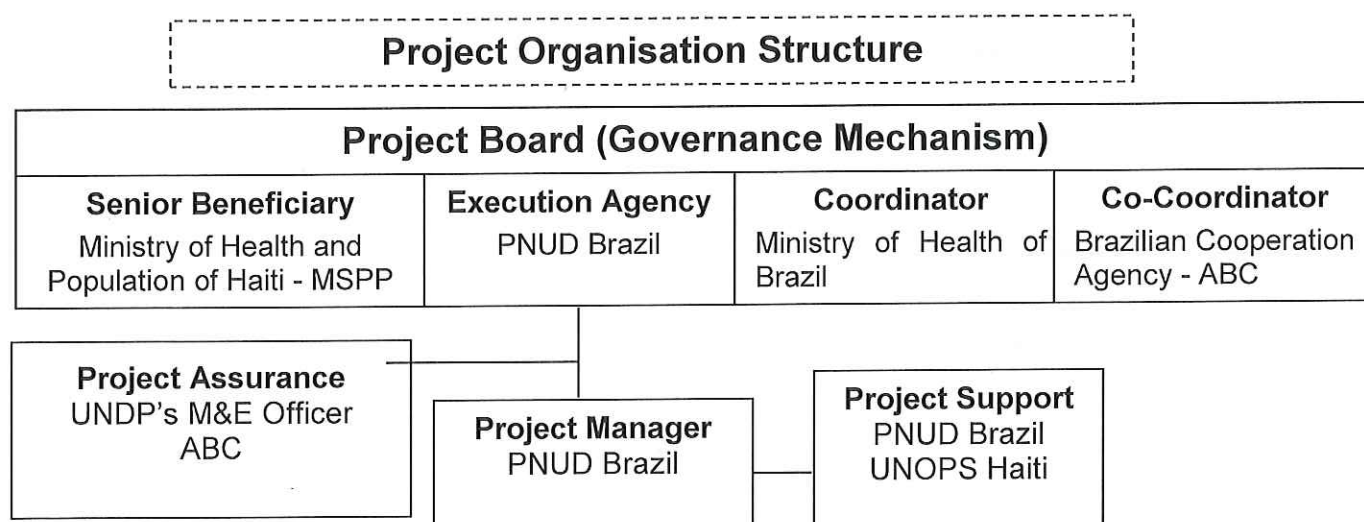
In addition to their responsibility in supervising and monitoring the project, the project monitoring committee will also provide strategic guidelines for the project. It shall be composed of at least three members, who represent the parties involved in the project, that is, the Ministry of Health and Population of Haiti (MSPP), the Ministry of Health of Brazil, the Brazilian Cooperation Agency (ABC) and the United Nations Development Program / Brazil (UNDP Brazil).

If this is the case, and in specific contexts, other agents may be included in the group. The Monitoring Committee is responsible for making executive management decisions for the project, including the adoption of plans and reviews.

It is important to mention that the ABC is the Brazilian institution that holds the mandate to coordinate and monitor programs and technical cooperation projects in Brazilian South-South cooperation, which are implemented in accordance with agreements signed between Brazil and other countries and international organizations. Thus, the role of ABC in this project is to coordinate and monitor project activities.

By designation of the Project Board, a UNDP official responsible for monitoring and evaluation, and representatives of the ABC will act as guarantors of the quality of the project and will be responsible for objective and independent monitoring. In addition, they will be responsible for monitoring the project. Quality Assurance of project reports to the Project Board.

The organizational structure of the project monitoring committee will be as follows:



Annual Work Plan

Brazil - Brasilia

Project: 00098088

Project Title: BRA/17/018 - Saúde no Haiti

Year: 2017

Report Date: 2/8/2017

Output	Key Activities	Timeframe		Responsible Party	Planned Budget			
		Start	End		Fund	Donor	Budget Descr	Amount US\$
00101554 BRA/17/018 - Saúde no Haiti	Development of optimal flow	28/7/2017	31/10/2020	UNDP	30000	UNDG	75100 Facilities & Administration	700.00
				UNDP	30000	UNDG	71600 Travel	5,000.00
				UNDP	30000	UNDG	71300 Local Consultants	5,000.00
	Perform diagnostic assessm	28/7/2017	31/10/2020	UNDP	30000	UNDG	75100 Facilities & Administration	700.00
				UNDP	30000	UNDG	71300 Local Consultants	5,000.00
				UNDP	30000	UNDG	71600 Travel	5,000.00
	Preparation of routine manu	28/7/2017	31/10/2020	UNDP	30000	UNDG	71300 Local Consultants	5,000.00
				UNDP	30000	UNDG	75100 Facilities & Administration	700.00
				UNDP	30000	UNDG	71600 Travel	5,000.00
	Promote the training of mana	28/7/2017	31/10/2020	UNDP	30000	UNDG	71300 Local Consultants	5,000.00
				UNDP	30000	UNDG	75100 Facilities & Administration	700.00
				UNDP	30000	UNDG	71600 Travel	5,000.00
	Provide technical support M	28/7/2017	31/10/2020	UNDP	30000	UNDG	71300 Local Consultants	5,000.00
				UNDP	30000	UNDG	75100 Facilities & Administration	700.00
				UNDP	30000	UNDG	71600 Travel	5,000.00
	Support access to the provis	28/7/2017	31/10/2020	UNDP	30000	UNDG	72100 Contractual Services-Companies	2,000,000.00
				UNDP	30000	UNDG	75100 Facilities & Administration	140,000.00
	Support management	28/7/2017	31/10/2020	UNDP	30000	UNDG	75100 Facilities & Administration	700.00
				UNDP	30000	UNDG	71300 Local Consultants	5,000.00
				UNDP	30000	UNDG	71600 Travel	5,000.00
	Support operationalization H	28/7/2017	31/10/2020	UNDP	30000	UNDG	75100 Facilities & Administration	1,400.00
				UNDP	30000	UNDG	71600 Travel	10,000.00
				UNDP	30000	UNDG	71300 Local Consultants	10,000.00
	Technical upgrade and reint	28/7/2017	31/10/2020	UNDP	30000	UNDG	75100 Facilities & Administration	700.00
				UNDP	30000	UNDG	71600 Travel	5,000.00
				UNDP	30000	UNDG	71300 Local Consultants	5,000.00
	Technically support the heal	28/7/2017	31/10/2020	UNDP	30000	UNDG	71600 Travel	10,000.00



Brazil - Brasilia

Report Date: 2/8/2017

Year: 2017

Output	Key Activities	Timeframe		Responsible Party	Planned Budget				
		Start	End		Fund	Donor	Budget Descr	Amount US\$	
	Technically support the health sector	28/7/2017	31/10/2020	UNDP	30000	UNDG	75100	Facilities & Administration	1,400.00
				UNDP	30000	UNDG	71300	Local Consultants	10,000.00
	Transfer management of the health sector	28/7/2017	31/10/2020	UNDP	30000	UNDG	71300	Local Consultants	5,000.00
				UNDP	30000	UNDG	71600	Travel	5,000.00
				UNDP	30000	UNDG	75100	Facilities & Administration	700.00
TOTAL									2,268,400.00
GRAND TOTAL									2,268,400.00

Annual Work Plan

Brazil - Brasilia

Project: 00098088

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Year: 2018

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Output	Key Activities	Timeframe		Responsible Party	Planned Budget			
		Start	End		Fund	Donor	Budget Descr	Amount US\$
00101554 BRA/17/018 - Saúde no Haiti	Development of optimal flow	28/7/2017	31/10/2020	UNDP	30000	UNDG	71300 Local Consultants	50,000.00
				UNDP	30000	UNDG	72100 Contractual Services-Companies	100,000.00
				UNDP	30000	UNDG	75100 Facilities & Administration	11,900.00
				UNDP	30000	UNDG	71600 Travel	20,000.00
	Perform diagnostic assessm	28/7/2017	31/10/2020	UNDP	30000	UNDG	75100 Facilities & Administration	11,900.00
				UNDP	30000	UNDG	71600 Travel	20,000.00
				UNDP	30000	UNDG	71300 Local Consultants	50,000.00
				UNDP	30000	UNDG	72100 Contractual Services-Companies	100,000.00
	Preparation of routine manual	28/7/2017	31/10/2020	UNDP	30000	UNDG	72100 Contractual Services-Companies	100,000.00
				UNDP	30000	UNDG	75100 Facilities & Administration	11,900.00
				UNDP	30000	UNDG	71300 Local Consultants	50,000.00
				UNDP	30000	UNDG	71600 Travel	20,000.00
	Promote the training of man	28/7/2017	31/10/2020	UNDP	30000	UNDG	75100 Facilities & Administration	80,500.00
				UNDP	30000	UNDG	72100 Contractual Services-Companies	800,000.00
				UNDP	30000	UNDG	71300 Local Consultants	300,000.00
				UNDP	30000	UNDG	71600 Travel	50,000.00
	Provide technical support M	28/7/2017	31/10/2020	UNDP	30000	UNDG	72100 Contractual Services-Companies	100,000.00
				UNDP	30000	UNDG	75100 Facilities & Administration	11,900.00
				UNDP	30000	UNDG	71600 Travel	20,000.00
				UNDP	30000	UNDG	71300 Local Consultants	50,000.00
	Support access to the provis	28/7/2017	31/10/2020	UNDP	30000	UNDG	75100 Facilities & Administration	74,900.00
				UNDP	30000	UNDG	71300 Local Consultants	50,000.00
				UNDP	30000	UNDG	72100 Contractual Services-Companies	1,000,000.00
				UNDP	30000	UNDG	71600 Travel	20,000.00
	Support management	28/7/2017	31/10/2020	UNDP	30000	UNDG	75100 Facilities & Administration	4,900.00
				UNDP	30000	UNDG	71600 Travel	20,000.00
				UNDP	30000	UNDG	71400 Contractual Services - Individ	50,000.00

Brazil - Brasilia

Report Date: 2/8/2017

Year: 2018

Output	Key Activities	Timeframe		Responsible Party	Planned Budget					
		Start	End		Fund	Donor	Budget Descr	Amount US\$		
	Support operationalization of the health system	28/7/2017	31/10/2020	UNDP	30000	UNDG	75100	Facilities & Administration	214,900.00	
				UNDP	30000	UNDG	71300	Local Consultants	50,000.00	
				UNDP	30000	UNDG	71600	Travel	20,000.00	
				UNDP	30000	UNDG	72100	Contractual Services-Companies	3,000,000.00	
	Technical upgrade and reinforcement of the health system	28/7/2017	31/10/2020	UNDP	30000	UNDG	72100	Contractual Services-Companies	100,000.00	
				UNDP	30000	UNDG	71600	Travel	20,000.00	
				UNDP	30000	UNDG	75100	Facilities & Administration	11,900.00	
				UNDP	30000	UNDG	71300	Local Consultants	50,000.00	
	Technically support the health system	28/7/2017	31/10/2020	UNDP	30000	UNDG	75100	Facilities & Administration	11,900.00	
				UNDP	30000	UNDG	71600	Travel	20,000.00	
				UNDP	30000	UNDG	71300	Local Consultants	50,000.00	
				UNDP	30000	UNDG	72100	Contractual Services-Companies	100,000.00	
Transfer management of the health system		28/7/2017	31/10/2020	UNDP	30000	UNDG	72100	Contractual Services-Companies	100,000.00	
				UNDP	30000	UNDG	71300	Local Consultants	50,000.00	
				UNDP	30000	UNDG	71600	Travel	20,000.00	
				UNDP	30000	UNDG	75100	Facilities & Administration	11,900.00	
TOTAL										7,008,500.00
GRAND TOTAL										7,008,500.00

Annual Work Plan

Brazil - Brasilia

Project: 00098088

Project Title: BRA/17/018 - Saúde no Haiti

Year: 2019

Report Date: 2/8/2017

Output	Key Activities	Timeframe		Responsible Party	Planned Budget			
		Start	End		Fund	Donor	Budget Descr	Amount US\$
00101554 BRA/17/018 - Saúde no Haiti	Development of optimal flow	28/7/2017	31/10/2020	UNDP	30000	UNDG	Contractual Services-Companies	30,000.00
				UNDP	30000	UNDG	Travel	20,000.00
				UNDP	30000	UNDG	Local Consultants	50,000.00
				UNDP	30000	UNDG	Facilities & Administration	7,000.00
	Perform diagnostic assessm	28/7/2017	31/10/2020	UNDP	30000	UNDG	Contractual Services-Companies	30,000.00
				UNDP	30000	UNDG	Local Consultants	50,000.00
				UNDP	30000	UNDG	Travel	20,000.00
				UNDP	30000	UNDG	Facilities & Administration	7,000.00
	Preparation of routine manual	28/7/2017	31/10/2020	UNDP	30000	UNDG	Facilities & Administration	7,000.00
				UNDP	30000	UNDG	Local Consultants	50,000.00
				UNDP	30000	UNDG	Contractual Services-Companies	30,000.00
				UNDP	30000	UNDG	Travel	20,000.00
	Promote the training of managers	28/7/2017	31/10/2020	UNDP	30000	UNDG	Travel	50,000.00
				UNDP	30000	UNDG	Contractual Services-Companies	300,000.00
				UNDP	30000	UNDG	Local Consultants	200,000.00
				UNDP	30000	UNDG	Facilities & Administration	38,500.00
	Provide technical support Ms	28/7/2017	31/10/2020	UNDP	30000	UNDG	Travel	20,000.00
				UNDP	30000	UNDG	Contractual Services-Companies	30,000.00
				UNDP	30000	UNDG	Local Consultants	50,000.00
				UNDP	30000	UNDG	Facilities & Administration	7,000.00
	Support access to the provision	28/7/2017	31/10/2020	UNDP	30000	UNDG	Facilities & Administration	46,900.00
				UNDP	30000	UNDG	Local Consultants	50,000.00
				UNDP	30000	UNDG	Contractual Services-Companies	600,000.00
				UNDP	30000	UNDG	Travel	20,000.00
	Support management	28/7/2017	31/10/2020	UNDP	30000	UNDG	Contractual Services - Individ	80,000.00
				UNDP	30000	UNDG	Facilities & Administration	7,000.00
				UNDP	30000	UNDG	Travel	20,000.00



Brazil - Brasilia

Report Date: 2/8/2017

2019

Output	Key Activities	Timeframe		Responsible Party	Planned Budget				
		Start	End		Fund	Donor	Budget Descr	Amount US\$	
	Support operationalization of the health system	28/7/2017	31/10/2020	UNDP	30000	UNDG	75100	Facilities & Administration	191,100.00
				UNDP	30000	UNDG	71600	Travel	20,000.00
				UNDP	30000	UNDG	72100	Contractual Services-Companies	2,660,000.00
				UNDP	30000	UNDG	71300	Local Consultants	50,000.00
	Technical upgrade and reinforcement of the health system	28/7/2017	31/10/2020	UNDP	30000	UNDG	71600	Travel	20,000.00
				UNDP	30000	UNDG	75100	Facilities & Administration	7,000.00
				UNDP	30000	UNDG	72100	Contractual Services-Companies	30,000.00
				UNDP	30000	UNDG	71300	Local Consultants	50,000.00
	Technically support the health system	28/7/2017	31/10/2020	UNDP	30000	UNDG	75100	Facilities & Administration	38,500.00
				UNDP	30000	UNDG	72100	Contractual Services-Companies	300,000.00
				UNDP	30000	UNDG	71300	Local Consultants	200,000.00
				UNDP	30000	UNDG	71600	Travel	50,000.00
	Transfer management of the health system	28/7/2017	31/10/2020	UNDP	30000	UNDG	72100	Contractual Services-Companies	780,000.00
				UNDP	30000	UNDG	71600	Travel	20,000.00
				UNDP	30000	UNDG	71300	Local Consultants	200,000.00
				UNDP	30000	UNDG	75100	Facilities & Administration	70,000.00
TOTAL									6,527,000.00
GRAND TOTAL									6,527,000.00

Annual Work Plan

Brazil - Brasilia

Project: 00098088

Project Title: BRA/17/018 - Saúde no Haiti

Year: 2020

Report Date: 2/8/2017

Output	Key Activities	Timeframe		Responsible Party	Planned Budget			
		Start	End		Fund	Donor	Budget Descr	Amount US\$
00101554 BRA/17/018 - Saúde no Haiti	Development of optimal flow	28/7/2017	31/10/2020	UNDP	30000	UNDG	75100 Facilities & Administration	4,900.00
				UNDP	30000	UNDG	72100 Contractual Services-Companies	40,000.00
				UNDP	30000	UNDG	71600 Travel	10,000.00
				UNDP	30000	UNDG	71300 Local Consultants	20,000.00
	Perform diagnostic assessm	28/7/2017	31/10/2020	UNDP	30000	UNDG	75100 Facilities & Administration	5,615.52
				UNDP	30000	UNDG	72100 Contractual Services-Companies	50,000.00
				UNDP	30000	UNDG	71600 Travel	10,000.00
				UNDP	30000	UNDG	71300 Local Consultants	20,207.10
	Preparation of routine manual	28/7/2017	31/10/2020	UNDP	30000	UNDG	71300 Local Consultants	30,000.00
				UNDP	30000	UNDG	72100 Contractual Services-Companies	70,000.00
				UNDP	30000	UNDG	71600 Travel	20,000.00
				UNDP	30000	UNDG	75100 Facilities & Administration	8,400.00
	Promote the training of managers	28/7/2017	31/10/2020	UNDP	30000	UNDG	71300 Local Consultants	112,400.00
				UNDP	30000	UNDG	71600 Travel	30,000.00
				UNDP	30000	UNDG	75100 Facilities & Administration	19,925.62
	Provide technical support Ms	28/7/2017	31/10/2020	UNDP	30000	UNDG	72100 Contractual Services-Companies	142,251.76
				UNDP	30000	UNDG	71300 Local Consultants	20,000.00
				UNDP	30000	UNDG	75100 Facilities & Administration	4,900.00
				UNDP	30000	UNDG	72100 Contractual Services-Companies	40,000.00
				UNDP	30000	UNDG	71600 Travel	10,000.00
	Support access to the provis	28/7/2017	31/10/2020	UNDP	30000	UNDG	75100 Facilities & Administration	43,400.00
				UNDP	30000	UNDG	72100 Contractual Services-Companies	600,000.00
				UNDP	30000	UNDG	71600 Travel	20,000.00
	Support management	28/7/2017	31/10/2020	UNDP	30000	UNDG	71600 Travel	20,000.00
				UNDP	30000	UNDG	71400 Contractual Services - Individ	80,000.00
				UNDP	30000	UNDG	75100 Facilities & Administration	7,000.00
	Support operationalizationH	28/7/2017	31/10/2020	UNDP	30000	UNDG	75100 Facilities & Administration	141,200.00



Brazil - Brasilia

Report Date: 2/8/2017

Year: 2020

TOTAL

GRAND TOTAL

United Nations Development Programme

Initial Revision - BRA/17/018 - Saúde no Haiti

Main Source of Funds:

Executing Agency: DIM



Acct	Donor	Fund	Total	2017	2018	2019	2020
51005	11502	30000	18.504.857,86	2.120.000,00	6.550.000,00	6.100.000,00	3.734.857,86
		Net Contrib.	7,00	7,00	7,00	7,00	6,99
		GMS. %					
		GMS.	1.295.142,14	148.400,00	458.500,00	427.000,00	261.242,14
		Total	19.800.000,00	2.268.400,00	7.008.500,00	6.527.000,00	3.996.100,00
51005	C/S Total		18.504.857,86	2.120.000,00	6.550.000,00	6.100.000,00	3.734.857,86
		Net Contrib.	7,00	7,00	7,00	7,00	6,99
		GMS. %					
		GMS.	1.295.142,14	148.400,00	458.500,00	427.000,00	261.242,14
		Total	19.800.000,00	2.268.400,00	7.008.500,00	6.527.000,00	3.996.100,00
11502	30000	Net Contrib.	0	0			
		Total	0	0			



United Nations Development Programme

Renata Ramos Ribeiro
UNDP BRAZIL

C/S Schedule of Payments

Project:: BRA/17/018 - Saúde no Haiti

Atlas Project Number: 00098088
Atlas Output Number: 00101554

Main Source of Funds:
Executing Agency: ENGMT
Budget Currency: USD

Account	Fund/Donor	Year	Date	Budgeted Amount	Scheduled Amou Balance
51005	30000/11502	2017	18/ago/17		
				2.268.400,00	19.800.000,00
		2018		7.008.500,00	0,00
		2019		6.527.000,00	0,00
		2020		3.996.100,00	0,00
Grand Total				19.800.000,00	19.800.000,00
					0,00