Closure Stage Quality Assurance Report

Form Status: Approved		
Overall Rating: Satisfactory		
Decision:		
Portfolio/Project Number:	00082660	
Portfolio/Project Title:	RESILIENCE DES FEMMES ET ENFANTS AU CC	
Portfolio/Project Date:	2015-01-01 / 2020-04-30	

Strategic Quality Rating: Exemplary

- 1. Did the project pro-actively identified changes to the external environment and incorporated them into the project strategy?
- 3: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives, assumptions were tested to determine if the project's strategy was valid. There is some evidence that the project board considered the implications, and documented the changes needed to the project in response. (all must be true)
- 2: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives. There is some evidence that the project board discussed this, but relevant changes did not fully integrate in the project. (both must be true)
- 1: The project team considered relevant changes in the external environment since implementation began, but there is no evidence that the project team considered these changes to the project as a result.

Evidence:

Cela a été surtout le cas face à la peste caprine qui a sévi à travers le pays. La consultation avec les bé néficiaires a conduit à remplacer les chèvres par les moutons. Les ovins s'étant révélés plus résistants a ux maladies que les caprins. Désormais le projet co mmençait à vacciner le bétail destiné à la distributio n, au lieu de seulement compter sur les pharmacies vétérinaires pour le traitement du bétail.

List of U	ploaded	Documents
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#	File Name	Modified By	Modified On
1	2019-GEF-PIR-PIMS5110-GEFID5226_Engli sh_LH_10078_301 (https://intranet.undp.org/ apps/ProjectQA/QAFormDocuments/2019-G EF-PIR-PIMS5110-GEFID5226_English_LH_ 10078_301.docx)	charles.wasikama@undp.org	11/16/2021 7:55:00 AM
2	CRCOPILPANAAFE-2018_10078_301 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CRCOPILPANAAFE-2018_10078_301.pdf)	charles.wasikama@undp.org	11/16/2021 7:59:00 AM

- 2. Was the project aligned with the thematic focus of the Strategic Plan?
- 3: The project responded to at least one of the development settings as specified in the Strategic Plan (SP) and adopted at least one Signature Solution .The project's RRF included all the relevant SP output indicators. (all must be true)
- 2: The project responded to at least one of the developments settings1 as specified in the Strategic Plan. The project's RRF included at least one SP output indicator, if relevant. (both must be true)
- 1: While the project may have responded to a partner's identified need, this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF.

Evidence:

Le projet a contribué à plusieurs ODD (1, 2, 5, 8, 12, 13, 17). Ceci est reflété sur la page de garde du doc ument de projet. Ceci est aussi indiqué dans la fiche du projet.

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1	Fiche-PROJET_PANA-sept18_10078_302 (h ttps://intranet.undp.org/apps/ProjectQA/QAF ormDocuments/Fiche-PROJET_PANA-sept1 8_10078_302.pdf)	charles.wasikama@undp.org	11/16/2021 7:07:00 AM	
2	PRODOCSIGNEPANAAFE-Ydi_10078_302 (https://intranet.undp.org/apps/ProjectQA/QA FormDocuments/PRODOCSIGNEPANAAFE -Ydi_10078_302.pdf)	charles.wasikama@undp.org	11/16/2021 7:08:00 AM	

Relevant

Quality Rating: Highly Satisfactory

- 3. Were the project's targeted groups systematically identified and engaged, with a priority focus on the discriminated and marginalized, to ensure the project remained relevant for them?
- 3: Systematic and structured feedback was collected over the project duration from a representative sample of beneficiaries, with a priority focus on the discriminated and marginalized, as part of the project's monitoring system. Representatives from the targeted groups were active members of the project's governance mechanism (i.e., the project board or equivalent) and there is credible evidence that their feedback informs project decision making. (all must be true)
- 2: Targeted groups were engaged in implementation and monitoring, with a priority focus on the discriminated and marginalized. Beneficiary feedback, which may be anecdotal, was collected regularly to ensure the project addressed local priorities. This information was used to inform project decision making. (all must be true to select this option)
- 1: Some beneficiary feedback may have been collected, but this information did not inform project decision making. This option should also be selected if no beneficiary feedback was collected
- Not Applicable

Evidence:

Le projet a hérité d'un autre projet dans le même es prit, intitulé PANA-ASA (Appui au Secteur Agricole f ace au Changement climatique). Ce dernier avait bi en ciblé les communautés, en s'appuyant sur les res ponsables locaux, qui ont indiqué les sites représent atifs de leur province pour ce projet pilote. Les femm es et les enfants ont été la principale cible dans ces sites. Les ménages ont été identifiés de manière co ncertée au niveau de villages, pour organiser le mét ayage et faire profiter un grand nombre du renforce ment des capacités apporté dans le milieu rural pour développer la résilience des ménages face aux effet s néfastes du changement climatique.

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1	EIES-PANAAFFE_10078_303 (https://intrane t.undp.org/apps/ProjectQA/QAFormDocume nts/EIES-PANAAFFE_10078_303.pdf)	charles.wasikama@undp.org	11/16/2021 8:19:00 AM
2	PANA-AFE-RapportGenreetCC_déf_10078_ 303 (https://intranet.undp.org/apps/ProjectQ A/QAFormDocuments/PANA-AFE-RapportG enreetCC_déf_10078_303.docx)	charles.wasikama@undp.org	11/16/2021 8:20:00 AM

- 4. Did the project generate knowledge, and lessons learned (i.e., what has worked and what has not) and has this knowledge informed management decisions to ensure the continued relevance of the project towards its stated objectives, the quality of its outputs and the management of risk?
- 3: Knowledge and lessons learned from internal or external sources (gained, for example, from Peer Assists, After Action Reviews or Lessons Learned Workshops) backed by credible evidence from evaluation, corporate policies/strategies, analysis and monitoring were discussed in project board meetings and reflected in the minutes. There is clear evidence that changes were made to the project to ensure its continued relevance. (both must be true)
- 2: Knowledge and lessons learned backed by relatively limited evidence, drawn mainly from within the project, were considered by the project team. There is some evidence that changes were made to the project as a result to ensure its continued relevance. (both must be true)
- 1: There is limited or no evidence that knowledge and lessons learned were collected by the project team. There is little or no evidence that this informed project decision making.

Evidence:

Le projet a généré beaucoup de leçons, qui étaient s ouvent présenté dans les comités de pilotage. Ces d ernières concernent le métayage et les dispositions à prendre, la nécessité de vacciner le bétail avant d e les distribuer aux ménages. beaucoup de docume nts de renforcement des capacités, vulgarisation de bonnes pratiques ont été produits par le projet, y co mpris des vidéos.

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#	File Name	Modified By	Modified On
1	IMAGESDESREALISATIONSDUPROJETPA NA_AFE_COMPOSANTE-2_10078_304 (htt ps://intranet.undp.org/apps/ProjectQA/QAFor mDocuments/IMAGESDESREALISATIONSD UPROJETPANA_AFE_COMPOSANTE-2_10 078_304.pdf)	charles.wasikama@undp.org	11/16/2021 9:16:00 AM
2	PrésentationPANA_AFE_copil_ccev_2018_1 0078_304 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PrésentationPANA_AFE_copil_ccev_2018_10078_304.ppt)	charles.wasikama@undp.org	11/16/2021 8:46:00 AM
3	IMAGESDESREALISATIONSDUPROJETPA NA_COMPOSANTE-1_10078_304 (https://in tranet.undp.org/apps/ProjectQA/QAFormDoc uments/IMAGESDESREALISATIONSDUPR OJETPANA_COMPOSANTE-1_10078_304. pdf)	charles.wasikama@undp.org	11/16/2021 9:21:00 AM

- 5. Was the project sufficiently at scale, or is there potential to scale up in the future, to meaningfully contribute to development change?
- 3: There was credible evidence that the project reached sufficient number of beneficiaries (either directly through significant coverage of target groups, or indirectly, through policy change) to meaningfully contribute to development change.
- ② 2: While the project was not considered at scale, there are explicit plans in place to scale up the project in the future (e.g. by extending its coverage or using project results to advocate for policy change).
- 1: The project was not at scale, and there are no plans to scale up the project in the future.

Evidence:

Le projet est un projet pilote dont les résultats positif s sont destinés à un passage à l'échelle. Ceci a été l a recommandation des missions de suivi-évaluation, vu les réalisations sur le terrain et le potentiel de cha ngement dont le contenu du projet fait la promotion.

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1	IMAGESDESREALISATIONSDUPROJETPA NA_COMPOSANTE-1_10078_305 (https://in tranet.undp.org/apps/ProjectQA/QAFormDoc uments/IMAGESDESREALISATIONSDUPR OJETPANA_COMPOSANTE-1_10078_305. pdf)	charles.wasikama@undp.org	11/16/2021 9:35:00 AM
2	IMAGESDESREALISATIONSDUPROJETPA NA_AFE_COMPOSANTE-2_10078_305 (htt ps://intranet.undp.org/apps/ProjectQA/QAFor mDocuments/IMAGESDESREALISATIONSD UPROJETPANA_AFE_COMPOSANTE-2_10 078_305.pdf)	charles.wasikama@undp.org	11/16/2021 9:35:00 AM
3	RapportmissionsuiviPANAAFEKatangaJuin2 018-Patrick-Charles_10078_305 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportmissionsuiviPANAAFEKatangaJuin2018-Patrick-Charles_10078_305.pdf)	charles.wasikama@undp.org	11/16/2021 10:08:00 AM
4	RAPPORTDEMISSIONDESUIVIDUPROJET PANAAFEdansLomami-Lolo_10078_305 (htt ps://intranet.undp.org/apps/ProjectQA/QAFor mDocuments/RAPPORTDEMISSIONDESUI VIDUPROJETPANAAFEdansLomami-Lolo_1 0078_305.pdf)	charles.wasikama@undp.org	11/16/2021 10:09:00 AM
5	RapportmissionsuiviPANAAFEKatangaNove mbre2018final-Lorraine_10078_305 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportmissionsuiviPANAAFEKatangaNovembre2018final-Lorraine_10078_305.docx)	charles.wasikama@undp.org	11/16/2021 10:13:00 AM

Principled Quality Rating: Satisfactory

6. Were the project's measures (through outputs, activities, indicators) to address gender inequalities and empower women relevant and produced the intended effect? If not, evidence-based adjustments and changes were made.

- 3: The project team gathered data and evidence through project monitoring on the relevance of the measures to address gender inequalities and empower women. Analysis of data and evidence were used to inform adjustments and changes, as appropriate. (both must be true)
- 2: The project team had some data and evidence on the relevance of the measures to address gender inequalities and empower women. There is evidence that at least some adjustments were made, as appropriate. (both must be true)
- 1: The project team had limited or no evidence on the relevance of measures to address gender inequalities and empowering women. No evidence of adjustments and/or changes made. This option should also be selected if the project has no measures to address gender inequalities and empower women relevant to the project results and activities.

Evidence:

Le projet PANA-AFE est centré sur le Genre, en cibl ant l'amélioration des conditions des vies des plus v ulnérables avec un focus sur les femmes et les enfa nts. Ceci transparaît de tous les rapports de mission de suivi trimestriels de l'équipe de gestion du projet.

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1	QOR2-PANA-AFE2019_10078_306 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/QOR2-PANA-AFE2019_10078_306.docx)	charles.wasikama@undp.org	11/16/2021 10:31:00 AM
2	RAPPORTANNUELDACTIVITES2015_1007 8_306 (https://intranet.undp.org/apps/Project QA/QAFormDocuments/RAPPORTANNUEL DACTIVITES2015_10078_306.docx)	charles.wasikama@undp.org	11/16/2021 10:40:00 AM
3	QOR-Trim1PANA-AFE2019Vc2_10078_306 (https://intranet.undp.org/apps/ProjectQA/QA FormDocuments/QOR-Trim1PANA-AFE2019 Vc2_10078_306.docx)	charles.wasikama@undp.org	11/16/2021 10:29:00 AM
4	QOR3-PANA-AFE2019Réparé_10078_306 (https://intranet.undp.org/apps/ProjectQA/QA FormDocuments/QOR3-PANA-AFE2019Rép aré_10078_306.docx)	charles.wasikama@undp.org	11/16/2021 10:34:00 AM
5	Rapporttrimestrieljanvier-mars2017_10078_3 06 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapporttrimestrieljanvier-mars2017_10078_306.docx)	charles.wasikama@undp.org	11/16/2021 10:39:00 AM

- 7. Were social and environmental impacts and risks successfully managed and monitored?
- 3: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed for identified risks through consultative process and implemented, resourced, and monitored. Risks effectively managed or mitigated. If there is a substantive change to the project or change in context that affects risk levels, the SESP was updated to reflect these changes. (all must be true)
- 2: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed, implemented and monitored for identified risks. OR project was categorized as Low risk through the SESP.
- 1: Social and environmental risks were tracked in the risk log. For projects categorized as High or Moderate Risk, there was no evidence that social and environmental assessments completed and/or management plans or measures development, implemented or monitored. There are substantive changes to the project or changes in the context but SESP was not updated. (any may be true)

Evidence:

Le projet était à risque faible. Les multiples missions de suivi et les recommandations qui s'en découlaien t, renforcées par la tenue régulière des réunions du Comité de Pilotage ont permis de conduire le projet à bon port sans trop de difficultés. L'approche était p articipative. Tout ceci apparait dans les rapports PIR (rapports annuels du projet).

#	File Name	Modified By	Modified On
1	2020-GEF-PIR-PIMS5110-GEFID5226_1007 8_307 (https://intranet.undp.org/apps/Project QA/QAFormDocuments/2020-GEF-PIR-PIM S5110-GEFID5226_10078_307.docx)	charles.wasikama@undp.org	11/16/2021 12:04:00 PM
2	2019-GEF-PIR-PIMS5110-GEFID5226_Engli sh_LH_10078_307 (https://intranet.undp.org/ apps/ProjectQA/QAFormDocuments/2019-G EF-PIR-PIMS5110-GEFID5226_English_LH_ 10078_307.docx)	charles.wasikama@undp.org	11/16/2021 12:06:00 PM
3	SESP-PANA-AFEsigné_10078_307 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SESP-PANA-AFEsigné_10078_307.pdf)	papy.bakamba@undp.org	12/6/2021 1:03:00 PM

- 8. Were grievance mechanisms available to project-affected people and were grievances (if any) addressed to ensure any perceived harm was effectively mitigated?
- 3: Project-affected people actively informed of UNDP's Corporate Accountability Mechanism (SRM/SECU) and how to access it. If the project was categorized as High or Moderate Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were effectively addressed in accordance with SRM Guidance. (all must be true)
- 2: Project-affected people informed of UNDP's Corporate Accountability Mechanism and how to access it. If the project was categorized as High Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were responded to but faced challenges in arriving at a resolution.
- 1: Project-affected people was not informed of UNDP's Corporate Accountability Mechanism. If grievances were received, they were not responded to. (any may be true)

Evidence:

Le projet avait des chefs de sites dans chacune des provinces concernées. Ces derniers connaissaient I e Point Focal du PNUD pour toutes les questions rel atives au Projet. Et chaque fois que nécessaire, ils a vaient le moyen de le joindre par divers médias (cou rriers ordinaires, e-mail ou téléphone). Les question s se réglaient à travers des échanges et en concerta tion avec la Direction du Développement Durable, pr incipale responsable de la mise œuvre du projet sur le terrain. Certaines questions se traitaient au cours des réunions du Comité de Pilotage.

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No	No documents available.			

Management & Monitoring

Quality Rating: Satisfactory

- 9. Was the project's M&E Plan adequately implemented?
- 3: The project had a comprehensive and costed M&E plan. Baselines, targets and milestones were fully populated. Progress data against indicators in the project's RRF was reported regularly using credible data sources and collected according to the frequency stated in the Plan, including sex disaggregated data as relevant. Any evaluations conducted, if relevant, fully meet decentralized evaluation standards, including gender UNEG standards. Lessons learned, included during evaluations and/or After-Action Reviews, were used to take corrective actions when necessary. (all must be true)
- 2: The project costed M&E Plan, and most baselines and targets were populated. Progress data against indicators in the project's RRF was collected on a regular basis, although there was may be some slippage in following the frequency stated in the Plan and data sources was not always reliable. Any evaluations conducted, if relevant, met most decentralized evaluation standards. Lessons learned were captured but were used to take corrective actions. (all must be true)
- 1: The project had M&E Plan, but costs were not clearly planned and budgeted for, or were unrealistic.

 Progress data was not regularly collected against the indicators in the project's RRF. Evaluations did not meet decentralized evaluation standards. Lessons learned were rarely captured and used. Select this option also if the project did not have an M&E plan.

Evidence:

Le plan de Suivi du projet est inclus dans le docume nt de projet, avec l'estimation de coûts y afférente. L e projet a fait systématiquement un rapportage trime striel, basé sur des missions régulières de suivi-éval uation, conduites par l'équipe entière du projet, en pl us des missions particulières du Chargé de Suivi-Ev aluation du projet. Le PNUD aussi a intégré ce proje t régulièrement lors des missions de revue conjointe de son programme, où des équipes formées de la p artie nationale (ministères concernés) et des représ entants du PNUD effectuaient des visites, sur le terr ain, des activités appuyées par le PNUD.

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1	QORTrim4-2017_10078_309 (https://intrane t.undp.org/apps/ProjectQA/QAFormDocume nts/QORTrim4-2017_10078_309.docx)	charles.wasikama@undp.org	11/16/2021 1:51:00 PM
2	QOR2-PANA-AFE2019_10078_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/QOR2-PANA-AFE2019_10078_309.docx)	charles.wasikama@undp.org	11/16/2021 1:53:00 PM
3	QORTrim1-2018_10078_309 (https://intrane t.undp.org/apps/ProjectQA/QAFormDocume nts/QORTrim1-2018_10078_309.docx)	charles.wasikama@undp.org	11/16/2021 1:40:00 PM
4	PANA-AFE_QOR-2-2018_Cor_10078_309 (https://intranet.undp.org/apps/ProjectQA/QA FormDocuments/PANA-AFE_QOR-2-2018_Cor_10078_309.docx)	charles.wasikama@undp.org	11/16/2021 1:42:00 PM
5	RAPPORT_NARRATIF_PANA-AFE_MARS_ 17_10078_309 (https://intranet.undp.org/app s/ProjectQA/QAFormDocuments/RAPPORT _NARRATIF_PANA-AFE_MARS_17_10078_ 309.pdf)	charles.wasikama@undp.org	11/16/2021 1:47:00 PM
6	QORTrim3PANA-AFE2018Versioncorrigée_1 0078_309 (https://intranet.undp.org/apps/Pro jectQA/QAFormDocuments/QORTrim3PANA -AFE2018Versioncorrigée_10078_309.pdf)	charles.wasikama@undp.org	11/16/2021 1:45:00 PM

7	rapporttrimestrieljuillet-septembre2017_1007 8_309 (https://intranet.undp.org/apps/Project QA/QAFormDocuments/rapporttrimestrieljuill et-septembre2017_10078_309.docx)	charles.wasikama@undp.org	11/16/2021 1:49:00 PM
8	PROGRESVERSLESRESULTATS-PANA-AF E-fin2017-debut2018_10078_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PROGRESVERSLESRESULTATS-PA NA-AFE-fin2017-debut2018_10078_309.doc x)	charles.wasikama@undp.org	11/16/2021 1:50:00 PM
9	QOR3-PANA-AFE2019Réparé_10078_309 (https://intranet.undp.org/apps/ProjectQA/QA FormDocuments/QOR3-PANA-AFE2019Rép aré_10078_309.docx)	charles.wasikama@undp.org	11/16/2021 1:54:00 PM

- 10. Was the project's governance mechanism (i.e., the project board or equivalent) function as intended?
- 3: The project's governance mechanism operated well, and was a model for other projects. It met in the agreed frequency stated in the project document and the minutes of the meetings were all on file. There was regular (at least annual) progress reporting to the project board or equivalent on results, risks and opportunities. It is clear that the project board explicitly reviewed and used evidence, including progress data, knowledge, lessons and evaluations, as the basis for informing management decisions (e.g., change in strategy, approach, work plan.) (all must be true to select this option)
- 2: The project's governance mechanism met in the agreed frequency and minutes of the meeting are on file. A project progress report was submitted to the project board or equivalent at least once per year, covering results, risks and opportunities. (both must be true to select this option)
- 1: The project's governance mechanism did not meet in the frequency stated in the project document over the past year and/or the project board or equivalent was not functioning as a decision-making body for the project as intended.

Evidence:

Les réunions du Comité de Pilotage du projet se son t tenues de manière régulière. Toutes les questions r elatives à la mise en œuvre ont été discutées au fur et à mesure. Ces réunions ont été parfois incluses d ans la réunion du Comité de Pilotage de la Compos ante Environnement du PNUD, pour économiser le t emps. Le rapport de la réunion de Comité de Pilotag e est envoyé à tous les participants après sa signatu re.

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1	CRCOPILPANAAFE-2018_10078_310 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CRCOPILPANAAFE-2018_10078_310.pdf)	charles.wasikama@undp.org	11/16/2021 2:11:00 PM
2	CR-comite-pilotage-PANA-AFE-avril-2017_1 0078_310 (https://intranet.undp.org/apps/Pro jectQA/QAFormDocuments/CR-comite-pilota ge-PANA-AFE-avril-2017_10078_310.pdf)	charles.wasikama@undp.org	11/16/2021 2:15:00 PM
3	CR-Comite-Pilotage-CCEV-05-12-17_10078 _310 (https://intranet.undp.org/apps/ProjectQ A/QAFormDocuments/CR-Comite-Pilotage-C CEV-05-12-17_10078_310.pdf)	charles.wasikama@undp.org	11/16/2021 2:17:00 PM
4	CompterenduComitédepilotage24fevrier2015 signé_10078_310 (https://intranet.undp.org/a pps/ProjectQA/QAFormDocuments/Compter enduComitédepilotage24fevrier2015signé_1 0078_310.pdf)	charles.wasikama@undp.org	11/16/2021 2:24:00 PM
5	Compterenducucomitédepilotage29janvier20 16CCEV_10078_310 (https://intranet.undp.or g/apps/ProjectQA/QAFormDocuments/Comp terenducucomitédepilotage29janvier2016CC EV_10078_310.pdf)	charles.wasikama@undp.org	11/16/2021 2:28:00 PM
6	CRCOPIL-CCEV-2020_10078_310 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CRCOPIL-CCEV-2020_10078_310.pdf)	charles.wasikama@undp.org	11/16/2021 9:47:00 PM

11. Were risks to the project adequately monitored and managed?

3: The project monitored risks every quarter and consulted with the key stakeholders, security advisors, to
identify continuing and emerging risks to assess if the main assumptions remained valid. There is clear
evidence that relevant management plans and mitigating measures were fully implemented to address each
key project risk and were updated to reflect the latest risk assessment. (all must be true)

- 2: The project monitored risks every year, as evidenced by an updated risk log. Some updates were made to management plans and mitigation measures.
- 1: The risk log was not updated as required. There was may be some evidence that the project monitored risks that may affected the project's achievement of results, but there is no explicit evidence that management actions were taken to mitigate risks.

Evidence:

Les activités continues de suivi-évaluation du projet sur le terrain ont permis d'être au parfum de l'évoluti on du contexte de mise en œuvre du projet et de fai re face aux risques.

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Efficient Quality Rating: Satisfactory

- 12. Adequate resources were mobilized to achieve intended results. If not, management decisions were taken to adjust expected results in the project's results framework.
- Yes
- O No

Evidence:

Le projet est arrivé à la fin de ses activités au début du deuxième trimestre 2020, en reste dans ses limit es budgétaires.

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13. Were project inputs procured and delivered on time to efficiently contribute to results?

- 3: The project had a procurement plan and kept it updated. The project quarterly reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)
- 2: The project had updated procurement plan. The project annually reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)
- 1: The project did not have an updated procurement plan. The project team may or may not have reviewed operational bottlenecks to procuring inputs regularly, however management actions were not taken to address them.

Evidence:

Pas de problèmes majeurs rencontrés durant la mis e en œuvre. Quelques retards de mise à disposition des fonds ont été enregistrés, mais sans impact sign ificatif pour la mise en œuvre.

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No	No documents available.		

- 14. Was there regular monitoring and recording of cost efficiencies, taking into account the expected quality of results?
- 3: There is evidence that the project regularly reviewed costs against relevant comparators (e.g., other projects or country offices) or industry benchmarks to ensure the project maximized results delivered with given resources. The project actively coordinated with other relevant ongoing projects and initiatives (UNDP or other) to ensure complementarity and sought efficiencies wherever possible (e.g. joint activities.) (both must be true)
- 2: The project monitored its own costs and gave anecdotal examples of cost efficiencies (e.g., spending less to get the same result,) but there was no systematic analysis of costs and no link to the expected quality of results delivered. The project coordinated activities with other projects to achieve cost efficiency gains.
- 1: There is little or no evidence that the project monitored its own costs and considered ways to save money beyond following standard procurement rules.

Evidence:

Il n'y a pas de preuves d'une analyse systématique des coûts. Le responsable des aspects financiers du projet a fait montre d'une certaine maitrise et la coor dination du projet était bien organisée. Les spot-che cks n'ont pas révélé de problèmes graves.

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#	File Name	Modified By	Modified On	
1	Rapport-Spotcheck-PANA-AFE-2017_10078 _314 (https://intranet.undp.org/apps/ProjectQ A/QAFormDocuments/Rapport-Spotcheck-P ANA-AFE-2017_10078_314.pdf)	charles.wasikama@undp.org	11/16/2021 11:05:00 PM	
2	PNUD_SECOFIC-RAPPORTAUDITPANA-A FEFINAL_10078_314 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PNUD_SECOFIC-RAPPORTAUDITPANA-AFEFINAL_10078_314.pdf)	charles.wasikama@undp.org	11/17/2021 1:07:00 PM	

Effective	Quality Rating:	Satisfactory
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- 15. Was the project on track and delivered its expected outputs?
- Yes
- O No

Evidence:

Ceci transparaît dans le rapport annuel de 2020 (GE F PIR 2020)

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	2020-GEF-PIR-PIMS5110-GEFID5226_1007 8_315 (https://intranet.undp.org/apps/Project QA/QAFormDocuments/2020-GEF-PIR-PIM S5110-GEFID5226_10078_315.docx)	charles.wasikama@undp.org	11/16/2021 11:12:00 PM

16. Were there regular reviews of the work plan to ensure that the project was on track to achieve the desired results, and to inform course corrections if needed?

- 3: Quarterly progress data informed regular reviews of the project work plan to ensure that the activities implemented were most likely to achieve the desired results. There is evidence that data and lessons learned (including from evaluations /or After-Action Reviews) were used to inform course corrections, as needed. Any necessary budget revisions were made. (both must be true)
- 2: There was at least one review of the work plan per year with a view to assessing if project activities were on track to achieving the desired development results (i.e., outputs.) There may or may not be evidence that data or lessons learned were used to inform the review(s). Any necessary budget revisions have been made.
- 1: While the project team may have reviewed the work plan at least once over the past year to ensure outputs were delivered on time, no link was made to the delivery of desired development results. Select this option also if no review of the work plan by management took place.

Evidence:

La revue des plans de travail s'effectuait lors des réu nions de comité de pilotage, de manière régulière. L ors de ces dernières, l'équipe de gestion du projet pr ésentait l'état d'avancement des activités du projet e t proposer le plan de travail de l'année en cours ave c des besoins d'ajustement si nécessaire.

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#	File Name	Modified By	Modified On	
1	PrésentationPANA_AFE_copil_ccev_2018_1 0078_316 (https://intranet.undp.org/apps/Pro jectQA/QAFormDocuments/PrésentationPAN A_AFE_copil_ccev_2018_10078_316.ppt)	charles.wasikama@undp.org	11/16/2021 11:25:00 PM	
2	PrésentationCCEV-PNUD-2020-PANA_AFE10078_316 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Présentation CCEV-PNUD-2020-PANA_AFE_10078_316.ppt)	charles.wasikama@undp.org	11/16/2021 11:27:00 PM	
3	PANA_AFE_Comitédepilotage-23nov2016-C orr_10078_316 (https://intranet.undp.org/app s/ProjectQA/QAFormDocuments/PANA_AFE _Comitédepilotage-23nov2016-Corr_10078_316.pptx)	charles.wasikama@undp.org	11/16/2021 11:29:00 PM	
4	PANA_AFE_Comitédepilotage-28nov2017_1 0078_316 (https://intranet.undp.org/apps/Pro jectQA/QAFormDocuments/PANA_AFE_Comitédepilotage-28nov2017_10078_316.ppt)	charles.wasikama@undp.org	11/16/2021 11:32:00 PM	

^{17.} Were the targeted groups systematically identified and engaged, prioritizing the marginalized and excluded, to ensure results were achieved as expected?

- 3: The project targeted specific groups and/or geographic areas, identified by using credible data sources on their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. There is clear evidence that the targeted groups were reached as intended. The project engaged regularly with targeted groups over the past year to assess whether they benefited as expected and adjustments were made if necessary, to refine targeting. (all must be true)
- 2: The project targeted specific groups and/or geographic areas, based on some evidence of their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. Some evidence is provided to confirm that project beneficiaries are members of the targeted groups. There was some engagement with beneficiaries in the past year to assess whether they were benefiting as expected. (all must be true)
- 1: The project did not report on specific targeted groups. There is no evidence to confirm that project beneficiaries are populations have capacity needs or are deprived and/or excluded from development opportunities relevant to the project area of work. There is some engagement with beneficiaries to assess whether they benefited as expected, but it was limited or did not occurred in the past year.
- Not Applicable

Evidence:

Le projet est un projet pilote, qui a hérité d'un ancien projet "PANA-ASA" (Appui au secteur Agricole). Les quatre provinces pilotes ont été choisies sur base de s critères agro-climatiques, pour avoir différentes co nditions agro-climatiques, avoir une diversité pouvan t représenter les différentes conditions que l'on peut trouver en RDC. Au niveau de chaque province, les responsables de l'élaboration du projet se sont basé s sur les orientations des autorités de la province po ur choisir les village autour des sites de l'INERA, cet institut de recherches qui devait contribuer à l'encad rement des aspects agronomiques expérimentaux. Enfin, le focus a concerné plus les personnes vulnér ables aux effets néfastes du changement climatique, spécialement les ménages dont les chefs sont des f emmes et, à travers ces femmes, les enfants.

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Sustainability & National Ownership Quality Rating: Highly Satisfactory

18. Were stakeholders and national partners fully engaged in the decision-making, implementation and monitoring of the project?
3: Only national systems (i.e., procurement, monitoring, evaluation, etc.) were used to fully implement and monitor the project. All relevant stakeholders and partners were fully and actively engaged in the process, playing a lead role in project decision-making, implementation and monitoring. (both must be true)
2: National systems (i.e., procurement, monitoring, evaluation, etc.) were used to implement and monitor the project (such as country office support or project systems) were also used, if necessary. All relevant stakeholders and partners were actively engaged in the process, playing an active role in project decision-making, implementation and monitoring. (both must be true)
1: There was relatively limited or no engagement with national stakeholders and partners in the decision-making, implementation and/or monitoring of the project.
Not Applicable

Evidence:

Il s'est agi d'un projet NIM (National Implementation Modality). Les procédures nationales compatibles av ec celles du PNUD ont été utilisées. Des visites mult iples ont été effectuées impliquant la partie nationale et le PNUD, ainsi que d'autres partenaires (notant d ans le cadre des revues de programme).

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- 19. Were there regular monitoring of changes in capacities and performance of institutions and systems relevant to the project, as needed, and were the implementation arrangements⁸ adjusted according to changes in partner capacities?
- 3: Changes in capacities and performance of national institutions and systems were assessed/monitored using clear indicators, rigorous methods of data collection and credible data sources including relevant HACT assurance activities. Implementation arrangements were formally reviewed and adjusted, if needed, in agreement with partners according to changes in partner capacities. (all must be true)
- 2: Aspects of changes in capacities and performance of relevant national institutions and systems were monitored by the project using indicators and reasonably credible data sources including relevant HACT assurance activities. Some adjustment was made to implementation arrangements if needed to reflect changes in partner capacities. (all must be true)
- 1: Some aspects of changes in capacities and performance of relevant national institutions and systems may have been monitored by the project, however changes to implementation arrangements have not been considered. Also select this option if changes in capacities and performance of relevant national institutions and systems have not been monitored by the project.
- Not Applicable

Evidence:

Le projet était mis en œuvre par la Direction du Dév eloppement Durable (DDD) du Ministère de l'Enviro nnement avec l'appui du PNUD. Il n'était pas indiqué d'opérer des changements des partenaires. Les part enaires de la mise en œuvre sont restés les mêmes: INERA, SENAQUA, SENASEM, METTELSAT, etc.

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- 20. Were the transition and phase-out arrangements were reviewed and adjusted according to progress (including financial commitment and capacity).
- 3: The project's governance mechanism regularly reviewed the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan. The plan was implemented as planned by the end of the project, taking into account any adjustments made during implementation. (both must be true)
- 2: There was a review of the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan.
- 1: The project may have had a sustainability plan but there was no review of this strategy after it was developed. Also select this option if the project did not have a sustainability strategy.

Evidence:

Le projet a travaillé avec l'implication des services n ationaux du domaine de l'agriculture, de l'environne ment, de la météorologie, etc. dans l'esprit d'une ap propriation du projet par les responsables nationaux.

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QA Summary/Final Project Board Comments

Le projet a été très apprécié par les différents partenaires qui ont eu l'occasion de visiter ses activités en provinces, comme l'indiquent les différents apports attachés à ce questionnaires. La plupart des recommandations reçues milit ent pour un passage à l'échelle des aspects positifs du projets.