

Closure Stage Quality Assurance Report

Form Status: Approved

Overall Rating:	Needs Improvement
Decision:	
Portfolio/Project Number:	00084096
Portfolio/Project Title:	PIMS 4965_PANA -Zone Côtière
Portfolio/Project Date:	2015-04-01 / 2020-03-31

Strategic

Quality Rating: Satisfactory

1. Did the project pro-actively identified changes to the external environment and incorporated them into the project strategy?

- 3: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives, assumptions were tested to determine if the project's strategy was valid. There is some evidence that the project board considered the implications, and documented the changes needed to the project in response. (all must be true)
- 2: *The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives. There is some evidence that the project board discussed this, but relevant changes did not fully integrate in the project. (both must be true)*
- 1: The project team considered relevant changes in the external environment since implementation began, but there is no evidence that the project team considered these changes to the project as a result.

Evidence:

Les changements concernent le fait que certains engagements annoncés par les partenaires, en termes de cofinancement, n'ont pas été honorés. Ainsi, le projet a utilisé avec parcimonie le financement reçu du FEM et a, heureusement, bénéficié d'un appui complémentaire du PNUD-Kinshasa pour atteindre un niveau acceptable de réalisation des résultats du projet, avec comme un des résultats clés la réalisation du mur de soutènement sur 1,5 km pour protéger la côte à Muanda.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	PVdelaréunionCOPILPANAZonecotière_10060_301 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVdelaréunionCOPILPANAZonecotière_10060_301.pdf)	charles.wasikama@undp.org	11/16/2021 12:40:00 AM

2. Was the project aligned with the thematic focus of the Strategic Plan?

- 3: *The project responded to at least one of the development settings as specified in the Strategic Plan (SP) and adopted at least one Signature Solution .The project's RRF included all the relevant SP output indicators. (all must be true)*
- 2: The project responded to at least one of the developments settings¹ as specified in the Strategic Plan. The project's RRF included at least one SP output indicator, if relevant. (both must be true)
- 1: While the project may have responded to a partner's identified need, this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF.

Evidence:

Le projet a contribué aux Objectifs du Développement Durable (ODD) 13, 14, 15. Ceci est bien marqué sur la page de garde du document de projet. Le cadre des résultats le montre aussi.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	4965_LDCF-DRCCoastalPRODOC_Eng_Sharepoint_10060_302 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/4965_LDCF-DRCCoastalPRODOC_Eng_Sharepoint_10060_302.pdf)	charles.wasikama@undp.org	11/16/2021 1:44:00 AM
2	ficheComprojet-PANA_ZoneCotiere_mars2021_10060_302 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ficheComprojet-PANA_ZoneCotiere_mars2021_10060_302.docx)	charles.wasikama@undp.org	11/16/2021 1:17:00 AM

Relevant

Quality Rating: **Highly Satisfactory**

3. Were the project's targeted groups systematically identified and engaged, with a priority focus on the discriminated and marginalized, to ensure the project remained relevant for them?

- 3: *Systematic and structured feedback was collected over the project duration from a representative sample of beneficiaries, with a priority focus on the discriminated and marginalized, as part of the project's monitoring system. Representatives from the targeted groups were active members of the project's governance mechanism (i.e., the project board or equivalent) and there is credible evidence that their feedback informs project decision making. (all must be true)*
- 2: Targeted groups were engaged in implementation and monitoring, with a priority focus on the discriminated and marginalized. Beneficiary feedback, which may be anecdotal, was collected regularly to ensure the project addressed local priorities. This information was used to inform project decision making. (all must be true to select this option)
- 1: Some beneficiary feedback may have been collected, but this information did not inform project decision making. This option should also be selected if no beneficiary feedback was collected
- Not Applicable

Evidence:

Le projet a ciblé les femmes et les jeunes, dans le but d'impulser une dynamique au sein des communautés riveraines de la mer. Des activités génératrices des revenus (AGR) ont été identifiées lors des études socioéconomiques pour servir d'alternatives aux activités qui fragilisaient la côte et qui exposaient les riverains à des risques considérables. Ces activités incluent: la pisciculture, la fabrication des foyers améliorés, le maraîchage. Tirant aussi des leçons du projet PANA-Appui aux Femmes et Enfants face aux effets néfastes des changements climatiques, en ce qui concerne les activités génératrices de revenus basées sur les petits ruminants, les chèvres ont été remplacées par des moutons qui semblent plus résistantes aux maladies, et ce sur recommandation des populations cibles.

List of Uploaded Documents

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1	Rapport_Socioeconomique_Belani_10060_303 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_Socioeconomique_Belani_10060_303.pdf)	charles.wasikama@undp.org	11/16/2021 2:07:00 AM

4. Did the project generate knowledge, and lessons learned (i.e., what has worked and what has not) and has this knowledge informed management decisions to ensure the continued relevance of the project towards its stated objectives, the quality of its outputs and the management of risk?

- 3: *Knowledge and lessons learned from internal or external sources (gained, for example, from Peer Assists, After Action Reviews or Lessons Learned Workshops) backed by credible evidence from evaluation, corporate policies/strategies, analysis and monitoring were discussed in project board meetings and reflected in the minutes. There is clear evidence that changes were made to the project to ensure its continued relevance. (both must be true)*
- 2: Knowledge and lessons learned backed by relatively limited evidence, drawn mainly from within the project, were considered by the project team. There is some evidence that changes were made to the project as a result to ensure its continued relevance. (both must be true)
- 1: There is limited or no evidence that knowledge and lessons learned were collected by the project team. There is little or no evidence that this informed project decision making.

Evidence:

Le projet a tiré des leçons de certains projets en Afrique, notamment le recours à l'énergie solaire pour le séchage des poissons, réduire le recours au bois des mangroves.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	REALISATIONSUPROJETPANAZONEENIMAGES_10060_304 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/REALISATIONSUPROJETPANAZONEENIMAGES_10060_304.pptx)	charles.wasikama@undp.org	11/18/2021 8:41:00 AM

5. Was the project sufficiently at scale, or is there potential to scale up in the future, to meaningfully contribute to development change?

- 3: There was credible evidence that the project reached sufficient number of beneficiaries (either directly through significant coverage of target groups, or indirectly, through policy change) to meaningfully contribute to development change.
- 2: *While the project was not considered at scale, there are explicit plans in place to scale up the project in the future (e.g. by extending its coverage or using project results to advocate for policy change).*
- 1: The project was not at scale, and there are no plans to scale up the project in the future.

Evidence:

Il s'est agi d'un projet pilote, vu la modicité de financement effectivement mobilisé. Un fort plaidoyer est fait à un haut niveau pour un financement plus conséquent. L'intérêt manifesté par les populations bénéficiaires de ce projet et la sensibilisation faite à différents niveaux révèlent une prise de conscience qui appelle le passage à l'échelle. Déjà les problèmes d'érosions dues aux inondations, notamment à l'Est de la RDC, suscitent des demandes d'appui du PNUD vu l'expérience enregistrée à travers le projet PANAZONE côtière. Le fait d'avoir fait un premier pas, en recourant à l'expertise nationale, moins coûteuse que l'expertise internationale, pour stabiliser une partie de la côte (sur 1,5 km) démontre qu'il est possible de faire plus avec un peu de détermination et d'investissement permettant de passer à l'échelle. Le travail à faire pour traiter ce problème de lutte contre l'érosion côtière à Muanda de manière efficace demanderait plus d'un milliard de dollars.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	RapportFinalPANAZONECOTIERE-GENERALCONSULT-MUANDA_10060_305 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RapportFinalPANAZONECOTIERE-GENERALCONSULT-MUANDA_10060_305.pdf)	charles.wasikama@undp.org	11/18/2021 11:01:00 AM
2	RAPPORTFINPARCOURSPROJETVEGETALISATION_10060_305 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RAPPORTFINPARCOURSPROJETVEGETALISATION_10060_305.pdf)	charles.wasikama@undp.org	11/18/2021 9:33:00 AM
3	REALISATIONSUPROJETPANAZONEENIMAGES_10060_305 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/REALISATIONSUPROJETPANAZONEENIMAGES_10060_305.pptx)	charles.wasikama@undp.org	11/18/2021 11:30:00 AM

Principled**Quality Rating: Needs Improvement**

6. Were the project's measures (through outputs, activities, indicators) to address gender inequalities and empower women relevant and produced the intended effect? If not, evidence-based adjustments and changes were made.

- 3: *The project team gathered data and evidence through project monitoring on the relevance of the measures to address gender inequalities and empower women. Analysis of data and evidence were used to inform adjustments and changes, as appropriate. (both must be true)*
- 2: The project team had some data and evidence on the relevance of the measures to address gender inequalities and empower women. There is evidence that at least some adjustments were made, as appropriate. (both must be true)
- 1: The project team had limited or no evidence on the relevance of measures to address gender inequalities and empowering women. No evidence of adjustments and/or changes made. This option should also be selected if the project has no measures to address gender inequalities and empower women relevant to the project results and activities.

Evidence:

Le projet a tenu compte de la problématique du Genre, notamment en appuyant tant les hommes que les femmes dans le développement des activités génératrices de revenu, pour réduire la pression sur les mangroves et les risques inhérents à une trop grand recours à la pêche en haute mer, qui a déjà coûté la vie à plusieurs. Le rapportage (tant trimestriel qu'annuel) se fait en tenant compte des aspects de genre. Ceci transparait notamment dans les rapports PIR annuels.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	2018-GEF-PIR-PIMS4965-GEFID52807_10060_306 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2018-GEF-PIR-PIMS4965-GEFID52807_10060_306.docx)	charles.wasikama@undp.org	11/18/2021 3:28:00 PM
2	2021-GEF-PIR-PIMS4965-GEFID52802_10060_306 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2021-GEF-PIR-PIMS4965-GEFID52802_10060_306.docx)	charles.wasikama@undp.org	11/18/2021 3:25:00 PM
3	2020-GEF-PIR-PIMS4965-GEFID52801_10060_306 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020-GEF-PIR-PIMS4965-GEFID52801_10060_306.docx)	charles.wasikama@undp.org	11/18/2021 4:03:00 PM
4	2019-GEF-PIR-PIMS4965-CORRIGE_10060_306 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2019-GEF-PIR-PIMS4965-CORRIGE_10060_306.docx)	charles.wasikama@undp.org	11/18/2021 4:07:00 PM

7. Were social and environmental impacts and risks successfully managed and monitored?

- 3: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed for identified risks through consultative process and implemented, resourced, and monitored. Risks effectively managed or mitigated. If there is a substantive change to the project or change in context that affects risk levels, the SESP was updated to reflect these changes. (all must be true)
- 2: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed, implemented and monitored for identified risks. OR project was categorized as Low risk through the SESP.
- 1: *Social and environmental risks were tracked in the risk log. For projects categorized as High or Moderate Risk, there was no evidence that social and environmental assessments completed and/or management plans or measures development, implemented or monitored. There are substantive changes to the project or changes in the context but SESP was not updated. (any may be true)*

Evidence:

Un examen des normes sociales et environnementales a été effectué en interne, sans recours à un(e) spécialiste. L'action a consisté à remplir un formulaire SESP, au mieux de notre connaissance.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	SESPTemplateFRENCH-PANA-ZC_revu_10060_307 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SESPTemplateFRENCH-PANA-ZC_revu_10060_307.docx)	charles.wasikama@undp.org	11/18/2021 4:25:00 PM
2	SESP-PANA-ZCsigné_10060_307 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SESP-PANA-ZCsigné_10060_307.pdf)	papy.bakamba@undp.org	12/6/2021 1:14:00 PM

8. Were grievance mechanisms available to project-affected people and were grievances (if any) addressed to ensure any perceived harm was effectively mitigated?

- 3: Project-affected people actively informed of UNDP's Corporate Accountability Mechanism (SRM/SECU) and how to access it. If the project was categorized as High or Moderate Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were effectively addressed in accordance with SRM Guidance. (all must be true)
- 2: *Project-affected people informed of UNDP's Corporate Accountability Mechanism and how to access it. If the project was categorized as High Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were responded to but faced challenges in arriving at a resolution.*
- 1: Project-affected people was not informed of UNDP's Corporate Accountability Mechanism. If grievances were received, they were not responded to. (any may be true)

Evidence:

Les communautés affectées par le projet ont été au courant des mécanismes de redevabilité des entreprises du PNUD. Des cas de plaintes ont été reçus et adressés par l'équipe du projet pour intégrer leurs préoccupations à chaque étape du projet.

List of Uploaded Documents

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No documents available.			

Management & Monitoring

Quality Rating: **Exemplary**

9. Was the project's M&E Plan adequately implemented?

- 3: *The project had a comprehensive and costed M&E plan. Baselines, targets and milestones were fully populated. Progress data against indicators in the project's RRF was reported regularly using credible data sources and collected according to the frequency stated in the Plan, including sex disaggregated data as relevant. Any evaluations conducted, if relevant, fully meet decentralized evaluation standards, including gender UNEG standards. Lessons learned, included during evaluations and/or After-Action Reviews, were used to take corrective actions when necessary. (all must be true)*
- 2: The project costed M&E Plan, and most baselines and targets were populated. Progress data against indicators in the project's RRF was collected on a regular basis, although there was may be some slippage in following the frequency stated in the Plan and data sources was not always reliable. Any evaluations conducted, if relevant, met most decentralized evaluation standards. Lessons learned were captured but were used to take corrective actions. (all must be true)
- 1: The project had M&E Plan, but costs were not clearly planned and budgeted for, or were unrealistic. Progress data was not regularly collected against the indicators in the project's RRF. Evaluations did not meet decentralized evaluation standards. Lessons learned were rarely captured and used. Select this option also if the project did not have an M&E plan.

Evidence:

Le document de projet contient un plan de suivi budgétisé. Un système de rapportage trimestriel et annuel est appliqué, qui implique la collecte régulière des données. Ceci transparait dans les apports trimestriels et annuels.

List of Uploaded Documents			
#	File Name	Modified By	Modified On
1	QORTrimestre1-PANA-ZC-2019_COR_10060_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/QORTrimestre1-PANA-ZC-2019_COR_10060_309.docx)	charles.wasikama@undp.org	11/19/2021 10:33:00 AM
2	QORTRIM2-PANA-ZC-2019_10060_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/QORTRIM2-PANA-ZC-2019_10060_309.pdf)	charles.wasikama@undp.org	11/19/2021 10:38:00 AM
3	QOR_TRIM3-PANA-ZC_2019_BIS_10060_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/QOR_TRIM3-PANA-ZC_2019_BIS_10060_309.docx)	charles.wasikama@undp.org	11/19/2021 10:40:00 AM
4	QORTrim4-PANA-ZC-2018_REV_10060_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/QORTrim4-PANA-ZC-2018_REV_10060_309.docx)	charles.wasikama@undp.org	11/19/2021 10:42:00 AM
5	QORTRIM2_PANA-ZC-2018_10060_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/QORTRIM2_PANA-ZC-2018_10060_309.docx)	charles.wasikama@undp.org	11/19/2021 10:44:00 AM
6	QORTRIM3_PANA-ZC-2018_10060_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/QORTRIM3_PANA-ZC-2018_10060_309.docx)	charles.wasikama@undp.org	11/19/2021 10:45:00 AM
7	2020-GEF-PIR-PIMS4965-GEFID52801_10060_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020-GEF-PIR-PIMS4965-GEFID52801_10060_309.docx)	charles.wasikama@undp.org	11/19/2021 10:48:00 AM
8	2021-GEF-PIR-PIMS4965-GEFID52801_10060_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2021-GEF-PIR-PIMS4965-GEFID52801_10060_309.docx)	charles.wasikama@undp.org	11/19/2021 11:08:00 AM

10. Was the project's governance mechanism (i.e., the project board or equivalent) function as intended?

- 3: *The project's governance mechanism operated well, and was a model for other projects. It met in the agreed frequency stated in the project document and the minutes of the meetings were all on file. There was regular (at least annual) progress reporting to the project board or equivalent on results, risks and opportunities. It is clear that the project board explicitly reviewed and used evidence, including progress data, knowledge, lessons and evaluations, as the basis for informing management decisions (e.g., change in strategy, approach, work plan.) (all must be true to select this option)*
- 2: The project's governance mechanism met in the agreed frequency and minutes of the meeting are on file. A project progress report was submitted to the project board or equivalent at least once per year, covering results, risks and opportunities. (both must be true to select this option)
- 1: The project's governance mechanism did not meet in the frequency stated in the project document over the past year and/or the project board or equivalent was not functioning as a decision-making body for the project as intended.

Evidence:

Les réunions du Comité de Pilotage se sont tenues régulièrement, soit sous forme de réunions spécifiques au projet, soit dans le cadre général des réunions du Comité de pilotage de la Composante Environnement Changement Climatique. Les rapports des réunions sont ensuite partagés avec les participants à ces réunions par e-mail.

List of Uploaded Documents			
#	File Name	Modified By	Modified On
1	RAPPORTCPPANAZC-2015_10060_310 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RAPPORTCPPANAZC-2015_10060_310.pdf)	charles.wasikama@undp.org	11/19/2021 11:26:00 AM
2	CR-Comite-Pilotage-Envir-PNUD-05-12-17_10060_310 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CR-Comite-Pilotage-Envir-PNUD-05-12-17_10060_310.pdf)	charles.wasikama@undp.org	11/19/2021 11:59:00 AM
3	CR-COMITEPILOTAGE-PANA-ZC-Avril18_10060_310 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CR-COMITEPILOTAGE-PANA-ZC-Avril18_10060_310.pdf)	charles.wasikama@undp.org	11/19/2021 11:32:00 AM
4	COMPTERENDUCP_10060_310 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/COMPTERENDUCP_10060_310.docx)	charles.wasikama@undp.org	11/19/2021 11:36:00 AM
5	CRcomitéde pilotageCCEV-2016_10060_310 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CRcomitéde pilotageCCEV-2016_10060_310.pdf)	charles.wasikama@undp.org	11/19/2021 11:56:00 AM
6	CompterenduComitéde pilotage24fevrier2015 signé_10060_310 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CompterenduComitéde pilotage24fevrier2015signé_10060_310.pdf)	charles.wasikama@undp.org	11/19/2021 11:58:00 AM
7	CompterenducopilCCEV-2018_10060_310 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CompterenducopilCCEV-2018_10060_310.pdf)	charles.wasikama@undp.org	11/19/2021 11:59:00 AM
8	PVCOMITEPILOTAGE-2020_10060_310 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVCOMITEPILOTAGE-2020_10060_310.pdf)	charles.wasikama@undp.org	11/19/2021 12:26:00 PM

11. Were risks to the project adequately monitored and managed?

- 3: *The project monitored risks every quarter and consulted with the key stakeholders, security advisors, to identify continuing and emerging risks to assess if the main assumptions remained valid. There is clear evidence that relevant management plans and mitigating measures were fully implemented to address each key project risk and were updated to reflect the latest risk assessment. (all must be true)*
- 2: The project monitored risks every year, as evidenced by an updated risk log. Some updates were made to management plans and mitigation measures.
- 1: The risk log was not updated as required. There was may be some evidence that the project monitored risks that may affected the project's achievement of results, but there is no explicit evidence that management actions were taken to mitigate risks.

Evidence:

Les risques ont été suivis au fur et à mesure des missions de suivi & évaluation du projet tant par le responsable de suivi-évaluation au sein du projet que par les analystes du PNUD (unité Croissance Inclusive et Développement Durable, Unité en charge de l'Assurance Qualité). Ceci est reflété dans les rapports trimestriels du projet ainsi que les rapports de mission de suivi. Les problèmes rencontrés dans la mise en œuvre ainsi que certains risques sont signalés et discutés lors des réunions du comité de pilotage.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	PANA_ZC_CP_PNUD_2017_10060_311 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PANA_ZC_CP_PNUD_2017_10060_311.pptx)	charles.wasikama@undp.org	11/23/2021 3:12:00 PM
2	PANA_ZC_2016_CP_10060_311 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PANA_ZC_2016_CP_10060_311.pptx)	charles.wasikama@undp.org	11/23/2021 3:13:00 PM
3	PROJETPANAZONECOTIERE_PRESENTATION-nov2018_10060_311 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PROJETPANAZONECOTIERE_PRESENTATION-nov2018_10060_311.pptx)	charles.wasikama@undp.org	11/23/2021 3:11:00 PM
4	QORTRIM2_PANA-ZC-2018_10060_311 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/QORTRIM2_PANA-ZC-2018_10060_311.docx)	charles.wasikama@undp.org	11/23/2021 2:58:00 PM

5	QORTRIM2-PANA-ZC-2019_10060_311 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/QORTRIM2-PANA-ZC-2019_10060_311.pdf)	charles.wasikama@undp.org	11/23/2021 2:59:00 PM
6	QORTRIM3_PANA-ZC-2018_10060_311 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/QORTRIM3_PANA-ZC-2018_10060_311.docx)	charles.wasikama@undp.org	11/23/2021 2:59:00 PM
7	QORTrim4-PANA-ZC-2018_REV_10060_311 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/QORTrim4-PANA-ZC-2018_REV_10060_311.docx)	charles.wasikama@undp.org	11/23/2021 3:00:00 PM
8	QORTrimestre1-PANA-ZC-2019_COR_10060_311 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/QORTrimestre1-PANA-ZC-2019_COR_10060_311.docx)	charles.wasikama@undp.org	11/23/2021 3:00:00 PM
9	QOR_TRIM3-PANA-ZC_2019_BIS_10060_311 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/QOR_TRIM3-PANA-ZC_2019_BIS_10060_311.docx)	charles.wasikama@undp.org	11/23/2021 3:01:00 PM
10	Suivi-DESINDICATEURS-PANA-ZC-nov2016_10060_311 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Suivi-DESINDICATEURS-PANA-ZC-nov2016_10060_311.docx)	charles.wasikama@undp.org	11/23/2021 3:22:00 PM
11	PRESENTATIONCOMITEPILOTAGEPNUD_PANA-ZC-Janv2020_10060_311 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PRESENTATIONCOMITEPILOTAGEPNUD_PANA-ZC-Janv2020_10060_311.pptx)	charles.wasikama@undp.org	11/23/2021 3:28:00 PM

Efficient**Quality Rating: Needs Improvement**

12. Adequate resources were mobilized to achieve intended results. If not, management decisions were taken to adjust expected results in the project's results framework.

- Yes
 No

Evidence:

Les cofinancements de certains partenaires clés au niveau de la zone côtière n'ont pas été effectifs. C'est le cas notamment de la CVM (la Congolaise des voies maritimes) qui n'a pas été en mesure de mettre à disposition ses embarcations qui devait faciliter le transport des moellons de Boma à Muanda par la voie fluviale, durant les premières années du projet où l'état de la route compliquait le transport de moellons. C'est aussi le cas de PERENCO, qui avait renoncé à ses promesses de participation aux objectifs du projet, après le changement de sa direction, privilégiant plus l'entretien de la route longeant la côte plutôt que de lutter contre l'érosion côtière tel que le visait le projet. ; de même, lors d'un comité de pilotage, la FEC (Fédération des Entreprises du Congo) avait promis, et sans suite, de mobiliser les transporteurs pour aider à transporter les moellons. Le manque de disponibilité de moellons a constitué une grande limite pour le projet. vers la fin du projet, le PNUD a fourni un complément de cofinancement important (de l'ordre de 700.000\$) qui a permis de faire un grand pas, grâce aussi à l'amélioration de l'état de la route. Ces remarques sont faites dans diverses réunions de Comité Pilotage.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	PVdelaréunionCOPILPANAZonecôtière-2020_10060_312 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PVdelaréunionCOPILPANAZonecôtière-2020_10060_312.pdf)	charles.wasikama@undp.org	11/29/2021 8:36:00 AM
2	2020-GEF-PIR-PIMS4965-GEFID52801_10060_312 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020-GEF-PIR-PIMS4965-GEFID52801_10060_312.docx)	charles.wasikama@undp.org	11/29/2021 8:37:00 AM
3	2021-GEF-PIR-PIMS4965-GEFID5280_10060_312 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2021-GEF-PIR-PIMS4965-GEFID5280_10060_312.docx)	charles.wasikama@undp.org	11/29/2021 8:38:00 AM

13. Were project inputs procured and delivered on time to efficiently contribute to results?

- 3: The project had a procurement plan and kept it updated. The project quarterly reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)
- 2: *The project had updated procurement plan. The project annually reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)*
- 1: The project did not have an updated procurement plan. The project team may or may not have reviewed operational bottlenecks to procuring inputs regularly, however management actions were not taken to address them.

Evidence:

Les soucis du projet ont été soumis régulièrement et les fonds disponibles avec parfois quelques retards. Mais le projet se réajustait au fur et à mesure. Ceci transparaissait des différents rapports annuels (PIR) du projet.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	2019-GEF-PIR-PIMS4965-CORRIGE_10060_313 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2019-GEF-PIR-PIMS4965-CORRIGE_10060_313.docx)	charles.wasikama@undp.org	11/29/2021 1:08:00 PM
2	2020-GEF-PIR-PIMS4965-GEFID52801_10060_313 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020-GEF-PIR-PIMS4965-GEFID52801_10060_313.docx)	charles.wasikama@undp.org	11/29/2021 12:58:00 PM

14. Was there regular monitoring and recording of cost efficiencies, taking into account the expected quality of results?

- 3: There is evidence that the project regularly reviewed costs against relevant comparators (e.g., other projects or country offices) or industry benchmarks to ensure the project maximized results delivered with given resources. The project actively coordinated with other relevant ongoing projects and initiatives (UNDP or other) to ensure complementarity and sought efficiencies wherever possible (e.g. joint activities.) (both must be true)
- 2: *The project monitored its own costs and gave anecdotal examples of cost efficiencies (e.g., spending less to get the same result,) but there was no systematic analysis of costs and no link to the expected quality of results delivered. The project coordinated activities with other projects to achieve cost efficiency gains.*
- 1: There is little or no evidence that the project monitored its own costs and considered ways to save money beyond following standard procurement rules.

Evidence:

Le projet a fait une analyse coût-efficacité particulièrement concernant la protection de la côte. Initialement, le projet voulait construire un débarcadère. L'étude réalisée par un cabinet international AGETIB-Benin évaluait le travail à un peu plus de 3 millions des dollars. Alors que le projet ne disposait pour ce volet que d'un peu moins de 2 millions. Les recherches du projet au niveau local a pu identifier un cabinet, pas très spécialiste des travaux de protection de la côte, mais qui a pu démontrer sa capacité à réaliser des ouvrages de valeur. Ce dernier cabinet a accepté d'effectuer les travaux avec le budget disponible et a pu atteindre un résultat satisfaisant pour la communauté, et ce à titre pilote. Pour consolider le travail fait, un complément de ressources est recherché.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	Rapport_APD_Débarcadère_10060_314 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_APD_Débarcadère_10060_314.pdf)	charles.wasikama@undp.org	11/29/2021 9:47:00 AM
2	RAPPORTTRAVAUXQUAIDACCOSTAGE-PANA_ZONE_COTIERE_10060_314 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RAPPORTTRAVAUXQUAIDACCOSTAGE-PANA_ZONE_COTIERE_10060_314.pdf)	charles.wasikama@undp.org	11/29/2021 9:39:00 AM

Effective**Quality Rating: Satisfactory**

15. Was the project on track and delivered its expected outputs?

- Yes
 No

Evidence:

Le projet était on track. Un problème s'est posé au niveau de la date de clôture, qui était mal comprise. Une confusion au niveau de la date a fait que le projet s'est senti surpris d'être invité à clôturer ses activités en août 2020, alors que l'équipe pensait pouvoir le faire début 2021. Les démarches de demande d'extension commencées tard n'ont pu aboutir.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	DemandeExtension0031-PANA-ZC_10060_315 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/DemandeExtension0031-PANA-ZC_10060_315.pdf)	charles.wasikama@undp.org	11/29/2021 12:07:00 PM

16. Were there regular reviews of the work plan to ensure that the project was on track to achieve the desired results, and to inform course corrections if needed?

- 3: Quarterly progress data informed regular reviews of the project work plan to ensure that the activities implemented were most likely to achieve the desired results. There is evidence that data and lessons learned (including from evaluations /or After-Action Reviews) were used to inform course corrections, as needed. Any necessary budget revisions were made. (both must be true)
- 2: *There was at least one review of the work plan per year with a view to assessing if project activities were on track to achieving the desired development results (i.e., outputs.) There may or may not be evidence that data or lessons learned were used to inform the review(s). Any necessary budget revisions have been made.*
- 1: While the project team may have reviewed the work plan at least once over the past year to ensure outputs were delivered on time, no link was made to the delivery of desired development results. Select this option also if no review of the work plan by management took place.

Evidence:

La revue se faisait régulièrement à travers les réunions du Comité de pilotage. La dernière est celle tenue à Matadi en 2020.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	CR-COMITEPILOTAGE-PANA-ZC-Avril18_10060_316 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CR-COMITEPILOTAGE-PANA-ZC-Avril18_10060_316.pdf)	charles.wasikama@undp.org	11/29/2021 1:15:00 PM

17. Were the targeted groups systematically identified and engaged, prioritizing the marginalized and excluded, to ensure results were achieved as expected?

- 3: The project targeted specific groups and/or geographic areas, identified by using credible data sources on their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. There is clear evidence that the targeted groups were reached as intended. The project engaged regularly with targeted groups over the past year to assess whether they benefited as expected and adjustments were made if necessary, to refine targeting. (all must be true)
- 2: *The project targeted specific groups and/or geographic areas, based on some evidence of their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. Some evidence is provided to confirm that project beneficiaries are members of the targeted groups. There was some engagement with beneficiaries in the past year to assess whether they were benefiting as expected. (all must be true)*
- 1: The project did not report on specific targeted groups. There is no evidence to confirm that project beneficiaries are populations have capacity needs or are deprived and/or excluded from development opportunities relevant to the project area of work. There is some engagement with beneficiaries to assess whether they benefited as expected, but it was limited or did not occurred in the past year.
- Not Applicable

Evidence:

Une analyse socioéconomique avait été faite pour identifier les groupes les plus vulnérables au changement climatique et à ses effets sur la zone côtière. Ces groupes incluent notamment les femmes, les jeunes sans emplois.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	Rapport_Socioeconomique_Belani_10060_317 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_Socioeconomique_Belani_10060_317.pdf)	charles.wasikama@undp.org	11/29/2021 1:19:00 PM

Sustainability & National Ownership

Quality Rating: **Satisfactory**

18. Were stakeholders and national partners fully engaged in the decision-making, implementation and monitoring of the project?

- 3: Only national systems (i.e., procurement, monitoring, evaluation, etc.) were used to fully implement and monitor the project. All relevant stakeholders and partners were fully and actively engaged in the process, playing a lead role in project decision-making, implementation and monitoring. (both must be true)
- 2: *National systems (i.e., procurement, monitoring, evaluation, etc.) were used to implement and monitor the project (such as country office support or project systems) were also used, if necessary. All relevant stakeholders and partners were actively engaged in the process, playing an active role in project decision-making, implementation and monitoring. (both must be true)*
- 1: There was relatively limited or no engagement with national stakeholders and partners in the decision-making, implementation and/or monitoring of the project.
- Not Applicable

Evidence:

Toutes les parties prenantes au projet ont été sensibilisées et bien impliquées dans la mise en œuvre du projet: les communautés riveraines, les autorités locales (territoire), provinciales et nationales tout comme les entreprises opérant dans la zone (PERENCO, la CVM...)

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No documents available.			

19. Were there regular monitoring of changes in capacities and performance of institutions and systems relevant to the project, as needed, and were the implementation [arrangements](#)⁸ adjusted according to changes in partner capacities?

- 3: Changes in capacities and performance of national institutions and systems were assessed/monitored using clear indicators, rigorous methods of data collection and credible data sources including relevant HACT assurance activities. Implementation arrangements were formally reviewed and adjusted, if needed, in agreement with partners according to changes in partner capacities. (all must be true)
- 2: *Aspects of changes in capacities and performance of relevant national institutions and systems were monitored by the project using indicators and reasonably credible data sources including relevant HACT assurance activities. Some adjustment was made to implementation arrangements if needed to reflect changes in partner capacities. (all must be true)*
- 1: Some aspects of changes in capacities and performance of relevant national institutions and systems may have been monitored by the project, however changes to implementation arrangements have not been considered. Also select this option if changes in capacities and performance of relevant national institutions and systems have not been monitored by the project.
- Not Applicable

Evidence:

Plusieurs missions de suivi-évaluation ont été organisées, tout des ateliers de renforcement des capacités de certaines parties prenantes (Femmes maraichères, les jeunes pour les activités de pisciculture, d'autres jeunes pour la fabrication des foyers améliorés en vue de réduire la pression sur les mangroves, le développement des activités de petit élevage en vue de diversifier les sources de revenus, etc.). Plusieurs supports audio-visuels ont été produits tant par l'unité communication du PNUD, la Dynamique des Communicateurs pour les ODD, que par l'équipe en charge de communication au sein du projet.

List of Uploaded Documents

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No documents available.			

20. Were the transition and phase-out arrangements were reviewed and adjusted according to progress (including financial commitment and capacity).

- 3: *The project's governance mechanism regularly reviewed the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan. The plan was implemented as planned by the end of the project, taking into account any adjustments made during implementation. (both must be true)*
- 2: There was a review of the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan.
- 1: The project may have had a sustainability plan but there was no review of this strategy after it was developed. Also select this option if the project did not have a sustainability strategy.

Evidence:

L'une des composantes du projet a porté sur la sensibilisation des autorités provinciale et du Territoire, pour intégrer dans la planification du développement du Kongo Central les préoccupations du Changement Climatique. Une réunion de haut niveau a été organisée à Muanda, au mois de mars 2021, pour la prise en mains de la poursuite des actions de lutte contre l'érosion côtière dans la zone. Y ont pris part: le Gouverneur de province, l'Administrateur du Territoire, PERENCO, la CVM, les associations des femmes maraichères, la FEC, la Présidence, le PNUD, l'Assemblée Nationale, etc.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	PDPKongoCentral_10060_320 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PDPKongoCentral_10060_320.docx)	charles.wasikama@undp.org	11/29/2021 1:41:00 PM
2	COMPTERENDUAHNDEMUANDA-PNUD-MEDD_10060_320 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/COMPTERENDUAHNDEMUANDA-PNUD-MEDD_10060_320.pdf)	charles.wasikama@undp.org	11/29/2021 1:43:00 PM

QA Summary/Final Project Board Comments

Le projet a pu relever deux défis: (1) Intégrer le changement climatique dans la planification de développement du Kongo; et (2) réaliser, à titre pilote, les travaux de protection de la côte maritime malgré les contraintes financières; ces travaux ont réduit le risque d'érosion qui menaçaient le village de Nsianfumu, notamment les risques de perte en vies humaines, les destruction des habitations. Le projet a réalisé beaucoup avec peu de moyens.