

# Closure Stage Quality Assurance Report

**Form Status: Approved**

<b>Overall Rating:</b>	Satisfactory
<b>Decision:</b>	
<b>Portfolio/Project Number:</b>	00103777
<b>Portfolio/Project Title:</b>	Renforcement des capacités agricoles aux comores
<b>Portfolio/Project Date:</b>	2017-06-01 / 2022-06-30

**Strategic**

**Quality Rating: Satisfactory**

1. Did the project pro-actively identified changes to the external environment and incorporated them into the project strategy?

- 3: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives, assumptions were tested to determine if the project's strategy was valid. There is some evidence that the project board considered the implications, and documented the changes needed to the project in response. (all must be true)
- 2: *The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives. There is some evidence that the project board discussed this, but relevant changes did not fully integrate in the project. (both must be true)*
- 1: The project team considered relevant changes in the external environment since implementation began, but there is no evidence that the project team considered these changes to the project as a result.

**Evidence:**

Le projet a été développé et mis en œuvre conjointement avec le conseil sud africain en recherche agricole, lors de la prise en compte des partenaires, son équivalent local qui est l'INRAPE n'avait pas encore les capacités à intégrer et accompagner la mise en oeuvre du projet. Au cours de l'implémentation des activités, l'INRAPE a par la suite pu changer de structure et renforcer leurs équipes. Il a donc fallut considérer cette institution comme partie intégrante du projet. Le comité de pilotage s'est réuni et a validé l'implication effective de l'institut de recherche agricole nationale dans la mise en oeuvre du projet. L'ARC et l'INRAPE ont par ailleurs pu signer des accords de prestations de services afin de faciliter la mise en oeuvre de certaines activités sur le terrain.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
No documents available.			

2. Was the project aligned with the thematic focus of the Strategic Plan?

- 3: The project responded to at least one of the development settings as specified in the Strategic Plan (SP) and adopted at least one Signature Solution .The project's RRF included all the relevant SP output indicators. (all must be true)
- 2: *The project responded to at least one of the developments settings1 as specified in the Strategic Plan. The project's RRF included at least one SP output indicator, if relevant. (both must be true)*
- 1: While the project may have responded to a partner's identified need, this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF.

**Evidence:**

Les activités du projet ont été développées de telle sorte à s'aligner avec les paramètres de développement tels que spécifiés dans le plan stratégique. lors de la mise en œuvre desdites activités, le projet a pu répondre à au moins un des paramètres de développement et à au moins un des indicateurs de résultats du plan stratégique.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
No documents available.			

**Relevant****Quality Rating: Satisfactory**

3. Were the project's targeted groups systematically identified and engaged, with a priority focus on the discriminated and marginalized, to ensure the project remained relevant for them?

- 3: Systematic and structured feedback was collected over the project duration from a representative sample of beneficiaries, with a priority focus on the discriminated and marginalized, as part of the project's monitoring system. Representatives from the targeted groups were active members of the project's governance mechanism (i.e., the project board or equivalent) and there is credible evidence that their feedback informs project decision making. (all must be true)
- 2: *Targeted groups were engaged in implementation and monitoring, with a priority focus on the discriminated and marginalized. Beneficiary feedback, which may be anecdotal, was collected regularly to ensure the project addressed local priorities. This information was used to inform project decision making. (all must be true to select this option)*
- 1: Some beneficiary feedback may have been collected, but this information did not inform project decision making. This option should also be selected if no beneficiary feedback was collected
- Not Applicable

**Evidence:**

Le projet comptait parmi ses objectifs principaux d'introduire de nouvelles pratiques agricoles plus respectueuses de l'environnement et qui bénéficient aux paysans agriculteurs de la zone de Mibani. l'équipe du projet a mis l'accent sur la proximité avec les bénéficiaires et a su les impliquer dans la supervision, le suivi et la mise en oeuvre de toutes les activités du projet. des sessions de consultations étaient organisées toutes les deux semaines informellement avec les groupements et coopératives agricoles installés au CRDE de Mibani pour définir les orientations adéquates dans la mise en application des recommandations issues du comité de pilotage. Lors de ces rencontres les bénéficiaires venaient avec leurs propositions qui étaient par la suite incorporées dans les essais sur terrain. Ce processus et cette approche a pu renforcer l'appropriation des bénéficiaires. Un représentant du CRDE et aussi des coopératives de paysans étaient aussi membres du comité de pilotage.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
No documents available.			

4. Did the project generate knowledge, and lessons learned (i.e., what has worked and what has not) and has this knowledge informed management decisions to ensure the continued relevance of the project towards its stated objectives, the quality of its outputs and the management of risk?

- 3: Knowledge and lessons learned from internal or external sources (gained, for example, from Peer Assists, After Action Reviews or Lessons Learned Workshops) backed by credible evidence from evaluation, corporate policies/strategies, analysis and monitoring were discussed in project board meetings and reflected in the minutes. There is clear evidence that changes were made to the project to ensure its continued relevance. (both must be true)
- 2: *Knowledge and lessons learned backed by relatively limited evidence, drawn mainly from within the project, were considered by the project team. There is some evidence that changes were made to the project as a result to ensure its continued relevance. (both must be true)*
- 1: There is limited or no evidence that knowledge and lessons learned were collected by the project team. There is little or no evidence that this informed project decision making.

**Evidence:**

Les bénéficiaires du projet basés au CRDE de Mohéli ont pu expérimenter et essayer une solution biopesticide à base de margosier (Neem tree). Cette connaissance a été développée au niveau du pays pour la première fois 100% naturellement dans le cadre de ce projet. L'équipe du projet a par la suite organisé des rencontres entre les paysans du CRDE de Mibani et ceux des autres régions de l'île de Mohéli afin de vulgariser et disséminer effectivement cette connaissance. Le fait d'avoir d'abord testé la solution localement et mesuré son efficacité avec les paysans formateurs avant de la vulgariser au plus grand nombre a permis de renforcer la durabilité de cette solution et l'appropriation de cette technique auprès des paysans.

Les leçons apprises sur la fabrication du compost agricole ont aussi suivi la même approche et le même canal de dissémination des techniques avec les paysans bénéficiaires.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
No documents available.			

5. Was the project sufficiently at scale, or is there potential to scale up in the future, to meaningfully contribute to development change?

- 3: There was credible evidence that the project reached sufficient number of beneficiaries (either directly through significant coverage of target groups, or indirectly, through policy change) to meaningfully contribute to development change.
- 2: *While the project was not considered at scale, there are explicit plans in place to scale up the project in the future (e.g. by extending its coverage or using project results to advocate for policy change).*
- 1: The project was not at scale, and there are no plans to scale up the project in the future.

**Evidence:**

Le projet a été très ambitieux et sa mise en œuvre a suffisamment été source d'évidence pour valider cette affirmation. Cependant il est important de garder les leçons apprises et les expériences accumulées avec les différents acteurs. Une mise à l'échelle peut être dimensionnée et un plan d'action plus adéquate avec les circonstances nationales et les ressources financières et humaines disponibles peut être exécuté dans le futur pour une suite du projet.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
No documents available.			

**Principled****Quality Rating: Satisfactory**

6. Were the project's measures (through outputs, activities, indicators) to address gender inequalities and empower women relevant and produced the intended effect? If not, evidence-based adjustments and changes were made.

- 3: The project team gathered data and evidence through project monitoring on the relevance of the measures to address gender inequalities and empower women. Analysis of data and evidence were used to inform adjustments and changes, as appropriate. (both must be true)
- 2: The project team had some data and evidence on the relevance of the measures to address gender inequalities and empower women. There is evidence that at least some adjustments were made, as appropriate. (both must be true)*
- 1: The project team had limited or no evidence on the relevance of measures to address gender inequalities and empowering women. No evidence of adjustments and/or changes made. This option should also be selected if the project has no measures to address gender inequalities and empower women relevant to the project results and activities.

**Evidence:**

Le développement du projet ainsi que sa mise en œuvre ont été effectués de façon à prendre en compte tous les aspects liés au genre.

Lors de la sélection des bénéficiaires directs des formations techniques, l'équipe du projet a aussi intégré cet aspect du genre. Les coopératives installées au niveau du CRDE comptent une majorité de femmes, ceci de façon à pouvoir faciliter leur autonomie en leur garantissant des formations et des terres arables exploitables pendant une durée assez importante pour qu'elles puissent se projeter dans le long terme et gagner une certaine stabilité professionnelle et financière.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
No documents available.			

7. Were social and environmental impacts and risks successfully managed and monitored?

- 3: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed for identified risks through consultative process and implemented, resourced, and monitored. Risks effectively managed or mitigated. If there is a substantive change to the project or change in context that affects risk levels, the SESP was updated to reflect these changes. (all must be true)
- 2: *Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed, implemented and monitored for identified risks. OR project was categorized as Low risk through the SESP.*
- 1: Social and environmental risks were tracked in the risk log. For projects categorized as High or Moderate Risk, there was no evidence that social and environmental assessments completed and/or management plans or measures development, implemented or monitored. There are substantive changes to the project or changes in the context but SESP was not updated. (any may be true)

**Evidence:**

les risques pouvant impacter les résultats escomptés du projet ont été relevés et introduits dans les paramètres à considérer lors de la phase de développement. Le journal des risques a ainsi été développé et le suivi a été effectué tous les trimestres. Les rapports périodiques d'activité contiennent systématiquement le journal des risques mis à jour.

Pour élément d'évidence le projet a été orienté en agriculture durable et biologique, plus respectueuse de l'environnement avec des co-bénéfices dans l'aspect impact social.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
No documents available.			

8. Were grievance mechanisms available to project-affected people and were grievances (if any) addressed to ensure any perceived harm was effectively mitigated?

- 3: Project-affected people actively informed of UNDP's Corporate Accountability Mechanism (SRM/SECU) and how to access it. If the project was categorized as High or Moderate Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were effectively addressed in accordance with SRM Guidance. (all must be true)
- 2: *Project-affected people informed of UNDP's Corporate Accountability Mechanism and how to access it. If the project was categorized as High Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were responded to but faced challenges in arriving at a resolution.*
- 1: Project-affected people was not informed of UNDP's Corporate Accountability Mechanism. If grievances were received, they were not responded to. (any may be true)



**Evidence:**

Les consultations fréquentes avec les bénéficiaires du projet ont aussi servi de complément au mécanisme de réclamation déjà mis en place formellement par le PNUD.

le projet n'a pas été classé à haut risque car mis en œuvre majoritairement au sein d'un centre pilote (C RDE).

A l'issue de la période de mise en œuvre du projet aucune réclamation n'a été enregistrée.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
No documents available.			

**Management & Monitoring****Quality Rating: Satisfactory**

9. Was the project's M&E Plan adequately implemented?

- 3: The project had a comprehensive and costed M&E plan. Baselines, targets and milestones were fully populated. Progress data against indicators in the project's RRF was reported regularly using credible data sources and collected according to the frequency stated in the Plan, including sex disaggregated data as relevant. Any evaluations conducted, if relevant, fully meet decentralized evaluation standards, including gender UNEG standards. Lessons learned, included during evaluations and/or After-Action Reviews, were used to take corrective actions when necessary. (all must be true)
- 2: *The project costed M&E Plan, and most baselines and targets were populated. Progress data against indicators in the project's RRF was collected on a regular basis, although there was may be some slippage in following the frequency stated in the Plan and data sources was not always reliable. Any evaluations conducted, if relevant, met most decentralized evaluation standards. Lessons learned were captured but were used to take corrective actions. (all must be true)*
- 1: The project had M&E Plan, but costs were not clearly planned and budgeted for, or were unrealistic. Progress data was not regularly collected against the indicators in the project's RRF. Evaluations did not meet decentralized evaluation standards. Lessons learned were rarely captured and used. Select this option also if the project did not have an M&E plan.

**Evidence:**

Le projet disposait d'un plan de suivi et d'évaluation comprenant des indicateurs de bases. durant toute la période de mise en œuvre le suivi des indicateurs a été effectué cependant certains indicateurs ont été revus pour se conformer aux recommandations du comité de pilotage. L'évaluation finale du projet s'est appuyée sur ce dispositif pour apprécier la réalisation des objectifs du projet.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
No documents available.			

10. Was the project's governance mechanism (i.e., the project board or equivalent) function as intended?

- 3: The project's governance mechanism operated well, and was a model for other projects. It met in the agreed frequency stated in the project document and the minutes of the meetings were all on file. There was regular (at least annual) progress reporting to the project board or equivalent on results, risks and opportunities. It is clear that the project board explicitly reviewed and used evidence, including progress data, knowledge, lessons and evaluations, as the basis for informing management decisions (e.g., change in strategy, approach, work plan.) (all must be true to select this option)
- 2: *The project's governance mechanism met in the agreed frequency and minutes of the meeting are on file. A project progress report was submitted to the project board or equivalent at least once per year, covering results, risks and opportunities. (both must be true to select this option)*
- 1: The project's governance mechanism did not meet in the frequency stated in the project document over the past year and/or the project board or equivalent was not functioning as a decision-making body for the project as intended.

**Evidence:**

Le comité de pilotage du projet a fonctionné convenable.

jusqu'à ce que la pandémie mondiale COVID-19 vienne perturber le fonctionnement du comité. Cependant des solutions alternatives ont été discutées et approuvées, notamment des consultations en ligne et d'autres par correspondance écrite avec les membres du comité de pilotage.

Durant la vie du projet le comité s'est réuni au moins une fois par an et les comptes rendus des réunions ont tous été archivés. Lors de ces réunions rapports sur les résultats, les risques et les opportunités sont présentés. Comme mentionné précédemment, les décisions, orientations et recommandations du comité se basent sur les données sur les progrès, les connaissances, les leçons et les évaluations.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
No documents available.			

11. Were risks to the project adequately monitored and managed?

- 3: The project monitored risks every quarter and consulted with the key stakeholders, security advisors, to identify continuing and emerging risks to assess if the main assumptions remained valid. There is clear evidence that relevant management plans and mitigating measures were fully implemented to address each key project risk and were updated to reflect the latest risk assessment. (all must be true)
- 2: *The project monitored risks every year, as evidenced by an updated risk log. Some updates were made to management plans and mitigation measures.*
- 1: The risk log was not updated as required. There was may be some evidence that the project monitored risks that may affected the project's achievement of results, but there is no explicit evidence that management actions were taken to mitigate risks.

**Evidence:**

Lors de la préparation du projet, un plan de suivi périodique des risques du projet a été développé. Le journal des risques a été tenu et mis à jour à chaque cycle de rapport d'activité (trimestriellement). Certaines mises à jour ont été apportées aux plans de gestion et aux mesures d'atténuation.

Pour l'élément d'évidence, le cyclone Kenneth et plus tard le COVID-19 ont impacté négativement la bonne mise en œuvre du projet, le risque cyclone a été identifié au préalable, mesuré et des actions adéquates ont été prises pour pouvoir se relever de cette situation. Concernant le risque de pandémie, il n'a pas pu être identifié auparavant, cependant des alternatives ont été discutées et validées pour continuer la mise en œuvre des activités du projet.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
No documents available.			

**Efficient****Quality Rating: Satisfactory**

12. Adequate resources were mobilized to achieve intended results. If not, management decisions were taken to adjust expected results in the project's results framework.

- Yes  
 No

**Evidence:**

les ressources requises pour atteindre les objectifs et avoir les résultats escomptés ont été mobilisés en conséquence.

### List of Uploaded Documents

#	File Name	Modified By	Modified On
No documents available.			

13. Were project inputs procured and delivered on time to efficiently contribute to results?

- 3: The project had a procurement plan and kept it updated. The project quarterly reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)
- 2: *The project had updated procurement plan. The project annually reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)*
- 1: The project did not have an updated procurement plan. The project team may or may not have reviewed operational bottlenecks to procuring inputs regularly, however management actions were not taken to address them.

#### Evidence:

Les procédures opérationnelles pour la mise en œuvre effective du projet ont bien été prises en compte. Un plan d'achat a bien été développé et mis à jour périodiquement afin de pouvoir livrer les ressources nécessaires à la mise en œuvre du projet et ce dans le respect du temps impartis.

Le partenariat avec l'ARC, notamment dans les procédures d'achats de matériel, a été un des défis les plus importants à relever. Une solution a été celle d'adopter les procédures d'achat du PNUD pour accélérer l'achat de certains matériels. cependant même avec cela, d'autres défis ont été relevés et ont dû être atténués.

Le matériel d'irrigation, pour exemple, a été acheté en grande Bretagne pendant une période assez difficile du au BREXIT, cela a grandement impacté l'avancement des activités sur le terrain. Suite à cette expérience, il a été décidé de faire les achats prioritairement au niveau local et régional où les délais de livraison sont minimales comparées à d'autres régions du globe.

### List of Uploaded Documents

#	File Name	Modified By	Modified On
No documents available.			

14. Was there regular monitoring and recording of cost efficiencies, taking into account the expected quality of results?

- 3: There is evidence that the project regularly reviewed costs against relevant comparators (e.g., other projects or country offices) or industry benchmarks to ensure the project maximized results delivered with given resources. The project actively coordinated with other relevant ongoing projects and initiatives (UNDP or other) to ensure complementarity and sought efficiencies wherever possible (e.g. joint activities.) (both must be true)
- 2: *The project monitored its own costs and gave anecdotal examples of cost efficiencies (e.g., spending less to get the same result,) but there was no systematic analysis of costs and no link to the expected quality of results delivered. The project coordinated activities with other projects to achieve cost efficiency gains.*
- 1: There is little or no evidence that the project monitored its own costs and considered ways to save money beyond following standard procurement rules.

#### Evidence:

Le suivi des couts a été effectué en interne.  
L'équipe du projet, appuyée par les équipes des opérations du bureau pays, a procédé à l'analyse des couts à chaque achat et paiement de service. Le but étant dans la mesure du possible de réaliser les activités décrites dans le plan de travail aux moindres couts sans pour autant compromettre la qualité des résultats escomptés.  
Pour certaines activités, l'acquisition des biens et équipements de production a nécessité des appels d'offres internationaux tout en appliquant les mêmes principes visant à avoir les meilleurs résultats aux moindres couts.

### List of Uploaded Documents

#	File Name	Modified By	Modified On
No documents available.			

Effective

Quality Rating: Needs Improvement

15. Was the project on track and delivered its expected outputs?

- Yes  
 No

**Evidence:**

La date de clôture du projet mentionnée dans le document de projet initial n'a pas pu être respectée. Des défis majeurs comme le cyclone Kenneth, l'absence de représentant permanent de l'ARC ou encore la pandémie COVID-19 ont retardé la mise en œuvre du projet.

Basé sur le rapport d'évaluation finale du projet, pour ce qui est des activités qui ont été mises en œuvre, la majorité des résultats escomptés ont été atteints

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
No documents available.			

16. Were there regular reviews of the work plan to ensure that the project was on track to achieve the desired results, and to inform course corrections if needed?

- 3: Quarterly progress data informed regular reviews of the project work plan to ensure that the activities implemented were most likely to achieve the desired results. There is evidence that data and lessons learned (including from evaluations /or After-Action Reviews) were used to inform course corrections, as needed. Any necessary budget revisions were made. (both must be true)
- 2: *There was at least one review of the work plan per year with a view to assessing if project activities were on track to achieving the desired development results (i.e., outputs.) There may or may not be evidence that data or lessons learned were used to inform the review(s). Any necessary budget revisions have been made.*
- 1: While the project team may have reviewed the work plan at least once over the past year to ensure outputs were delivered on time, no link was made to the delivery of desired development results. Select this option also if no review of the work plan by management took place.

**Evidence:**

La coordination du projet a réalisé les révisions budgétaires nécessaires pour s'assurer de l'atteinte des résultats et ce à la lumière des enseignements tirés sur le terrain.

A la vue des premiers défis liés à l'absence de l'ARC aux Comores, des mesures correctives ont été prises afin de permettre au projet de livrer ses résultats à temps. Une révision du plan de travail a été effectuée et proposée afin de revoir la répartition des responsabilités des activités entre le PNUD, la partie nationale et l'ARC.

Malheureusement, l'avenant au contrat n'a pas été garanti et accepté par l'ARC à temps pour permettre une révision budgétaire adéquate.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
No documents available.			

17. Were the targeted groups systematically identified and engaged, prioritizing the marginalized and excluded, to ensure results were achieved as expected?

- 3: The project targeted specific groups and/or geographic areas, identified by using credible data sources on their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. There is clear evidence that the targeted groups were reached as intended. The project engaged regularly with targeted groups over the past year to assess whether they benefited as expected and adjustments were made if necessary, to refine targeting. (all must be true)
- 2: *The project targeted specific groups and/or geographic areas, based on some evidence of their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. Some evidence is provided to confirm that project beneficiaries are members of the targeted groups. There was some engagement with beneficiaries in the past year to assess whether they were benefiting as expected. (all must be true)*
- 1: The project did not report on specific targeted groups. There is no evidence to confirm that project beneficiaries are populations have capacity needs or are deprived and/or excluded from development opportunities relevant to the project area of work. There is some engagement with beneficiaries to assess whether they benefited as expected, but it was limited or did not occurred in the past year.
- Not Applicable



**Evidence:**

les principaux bénéficiaires du projet sont les petits paysans agriculteurs qui ne sont pas propriétaires des terres qu'ils exploitent. Ces agriculteurs sont en majorité basés dans les villages situés aux alentours des CRDE ciblés par le projet. Durant toute la vie du projet ces paysans ont pu bénéficier en priorité de formations de qualité dans la gestion agricole, des terres arables et de l'eau pour l'irrigation.

Les bénéfices et résultats à tirer des activités du projet seront durables entre autres grâce à la mise en place au sein du CRDE de Mibani d'un système d'irrigation d'envergure qui bénéficie aux paysans de la région. Aussi, avec l'accord du CRDE le projet a pu installer trois coopératives de paysans sur les parcelles irriguées pour une durée d'au moins 5 ans renouvelable.

Cet accord va garantir une certaine stabilité aux paysans installés au centre et impactera positivement dans la durée leur stabilité financière, professionnelle et sociale

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
---	-----------	-------------	-------------

No documents available.

**Sustainability & National Ownership****Quality Rating: Satisfactory**

18. Were stakeholders and national partners fully engaged in the decision-making, implementation and monitoring of the project?

- 3: Only national systems (i.e., procurement, monitoring, evaluation, etc.) were used to fully implement and monitor the project. All relevant stakeholders and partners were fully and actively engaged in the process, playing a lead role in project decision-making, implementation and monitoring. (both must be true)
- 2: *National systems (i.e., procurement, monitoring, evaluation, etc.) were used to implement and monitor the project (such as country office support or project systems) were also used, if necessary. All relevant stakeholders and partners were actively engaged in the process, playing an active role in project decision-making, implementation and monitoring. (both must be true)*
- 1: There was relatively limited or no engagement with national stakeholders and partners in the decision-making, implementation and/or monitoring of the project.
- Not Applicable

**Evidence:**

Toutes les parties prenantes et partenaires concernés par le projet ont été pleinement et activement engagés dans le processus de prise de décision notamment dans les réunions du comité de pilotage.

Le support apporté par le bureau pays et surtout le département des opérations a été crucial notamment dans la gestion de projet mais aussi pour la réalisation des achats et paiement des services rendus.

Toutes les procédures décisionnelles ont impliqué les partenaires locaux et partout où cela a été nécessaire les partenaires internationaux comme l'ARC ont été impliqués dans la supervision et le suivi des constructions liées au système d'irrigation et autres infrastructures à Mohéli.

<b>List of Uploaded Documents</b>			
#	File Name	Modified By	Modified On
No documents available.			

19. Were there regular monitoring of changes in capacities and performance of institutions and systems relevant to the project, as needed, and were the implementation [arrangements](#)<sup>8</sup> adjusted according to changes in partner capacities?

- 3: Changes in capacities and performance of national institutions and systems were assessed/monitored using clear indicators, rigorous methods of data collection and credible data sources including relevant HACT assurance activities. Implementation arrangements were formally reviewed and adjusted, if needed, in agreement with partners according to changes in partner capacities. (all must be true)
- 2: *Aspects of changes in capacities and performance of relevant national institutions and systems were monitored by the project using indicators and reasonably credible data sources including relevant HACT assurance activities. Some adjustment was made to implementation arrangements if needed to reflect changes in partner capacities. (all must be true)*
- 1: Some aspects of changes in capacities and performance of relevant national institutions and systems may have been monitored by the project, however changes to implementation arrangements have not been considered. Also select this option if changes in capacities and performance of relevant national institutions and systems have not been monitored by the project.
- Not Applicable

**Evidence:**

Au vu de la proximité entre l'équipe du projet et les institutions nationales directement impliquées dans la mise en œuvre des activités (INRAPE, CRDE, DN SAE) il a été possible de faire un suivi régulier des changements dans les capacités et la performance des institutions nationales pertinentes au succès du projet.

Des ajustements ont été apportés selon les besoins et le niveau d'implication de l'institution dans la mise en œuvre des activités.

Pour exemple concret, il a fallu à un moment signer un accord de prestation de services entre l'INRAPE et l'ARC pour une délégation de compétences et responsabilités afin de permettre une meilleure mise en œuvre sur le terrain.

Il a aussi fallu impliquer davantage les équipes du CRDE et renforcer leurs capacités dans la gestion de l'eau d'irrigation à Mibani.

Des solutions adaptatives ont bien été développées et adoptées par le projet afin d'être en adéquation avec les capacités disponibles au sein des institutions nationales.

<b>List of Uploaded Documents</b>		
#	File Name	Modified By
No documents available.		

20. Were the transition and phase-out arrangements were reviewed and adjusted according to progress (including financial commitment and capacity).

- 3: The project's governance mechanism regularly reviewed the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan. The plan was implemented as planned by the end of the project, taking into account any adjustments made during implementation. (both must be true)
- 2: *There was a review of the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan.*
- 1: The project may have had a sustainability plan but there was no review of this strategy after it was developed. Also select this option if the project did not have a sustainability strategy.

**Evidence:**

Des recommandations claires et spécifiques ont été stipulées dans les rapports annuels ainsi que dans le rapport final d'évaluation concernant la durabilité et la soutenabilité financière des activités et résultats post-projet.

Le défi majeur du projet demeure l'opérationnalisation du CRDE de Mibani qui conditionne grandement la durabilité des résultats obtenus et des infrastructures construites par le projet.

Une proposition pour une deuxième phase du projet est en cours de révision. Cette deuxième phase viendra renforcer les acquis de la première phase et ainsi s'assurer de l'opérationnalisation du CRDE et de l'extension des résultats du projet au niveau des autres îles et régions du pays.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
No documents available.			

**QA Summary/Final Project Board Comments**

Le projet ainsi que les activités qui sont en phase décisionnelle sont sous la révision du senior management.

