Closure Stage Quality Assurance Report

Form Status: Approved	
Overall Rating:	Satisfactory
Decision:	
Portfolio/Project Number:	00107158
Portfolio/Project Title:	Dialogue politique pour la paix
Portfolio/Project Date:	2018-01-01 / 2022-03-31

Strategic Quality Rating: Exemplary

- 1. Did the project pro-actively identified changes to the external environment and incorporated them into the project strategy?
- 3: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives, assumptions were tested to determine if the project's strategy was valid. There is some evidence that the project board considered the implications, and documented the changes needed to the project in response. (all must be true)
- 2: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives. There is some evidence that the project board discussed this, but relevant changes did not fully integrate in the project. (both must be true)
- 1: The project team considered relevant changes in the external environment since implementation began, but there is no evidence that the project team considered these changes to the project as a result.

Evidence:

Au regard du contexte socio-politique et des enjeux des élections législatives et présidentielles qui étaie nt prévues successivement en (Décembre 2019) et (Octobre 2020), le projet a bénéficié d'une extension confirmant ainsi sa pertinence et l'intérêt pour les bé néficiaires en vue de consolider les interventions et assurer leur durabilité.

Cependant les Membres du GNC ont bénéficié d'un e prise en charge jusqu'en décembre 2020 pour ass urer leur fonction de médiateur dans le cadre des él ections legislatives et référendaires qui n'ont eues li eu qu'en mois de mars et la présidentielle qui est te nue le 18 décembre 2020 comme prévu.

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1	Guinea-NCEBudgetRevn-Appuiaudialogueet participation_IRF232_00108381002_6346_3 01 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Guinea-NCEBudgetRevn-Appuiaudialogueetparticipation_IRF232_00108381002_6346_301.pdf)	abdoulaye.fadiga@undp.org	11/19/2020 1:24:00 PM

- 2. Was the project aligned with the thematic focus of the Strategic Plan?
- 3: The project responded to at least one of the development settings as specified in the Strategic Plan (SP) and adopted at least one Signature Solution . The project's RRF included all the relevant SP output indicators. (all must be true)
- 2: The project responded to at least one of the developments settings1 as specified in the Strategic Plan. The project's RRF included at least one SP output indicator, if relevant. (both must be true)
- 1: While the project may have responded to a partner's identified need, this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF.

Evidence:

Le projet répond au deuxième paramètre: accélérer l a transformation structurelle pour le développement durable. Output 1.4 CPD et SP 2.2.2. Signature solu tion 2: renforcer la gouvernance efficace, inclusive et responsable. 3. Renforcer les capacités nationale s de prévention et de relèvement des société résilie ntes.

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- 3. Were the project's targeted groups systematically identified and engaged, with a priority focus on the discriminated and marginalized, to ensure the project remained relevant for them?
- 3: Systematic and structured feedback was collected over the project duration from a representative sample of beneficiaries, with a priority focus on the discriminated and marginalized, as part of the project's monitoring system. Representatives from the targeted groups were active members of the project's governance mechanism (i.e., the project board or equivalent) and there is credible evidence that their feedback informs project decision making. (all must be true)
- 2: Targeted groups were engaged in implementation and monitoring, with a priority focus on the discriminated and marginalized. Beneficiary feedback, which may be anecdotal, was collected regularly to ensure the project addressed local priorities. This information was used to inform project decision making. (all must be true to select this option)
- 1: Some beneficiary feedback may have been collected, but this information did not inform project decision making. This option should also be selected if no beneficiary feedback was collected
- Not Applicable

Evidence:

Les bénéficiaires directs sont les acteurs politiques et sociaux ainsi que les institutions nationales et les organisations de la société civile actives dans la gou vernance dans le pays. De façon plus spécifique, l'A ssemblée Nationale est l'ancrage du projet et voit se s membres bénéficier directement des renforcement s de capacités initiés dans ce cadre, aux côtés de p ersonnalités cooptées par les parlementaires eux-m êmes au sein du Groupe National de Contact charg é d'animer les actions de dialogue national. Malgré l e rôle crucial de l'Assemblée nationale, les députés ne sont pas suffisamment outillés pour jouer un rôle de médiateur et de facilitateur pour apaiser les tensi ons qui profitent à toute la population entière.

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1	PBF-IRF-232-Rapportnarratif-annuel-2019_6 346_303 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PBF-IRF-232-Rapportnarratif-annuel-2019_6346_303.doc)	abdoulaye.fadiga@undp.org	11/19/2020 1:26:00 PM	

- 4. Did the project generate knowledge, and lessons learned (i.e., what has worked and what has not) and has this knowledge informed management decisions to ensure the continued relevance of the project towards its stated objectives, the quality of its outputs and the management of risk?
- 3: Knowledge and lessons learned from internal or external sources (gained, for example, from Peer Assists, After Action Reviews or Lessons Learned Workshops) backed by credible evidence from evaluation, corporate policies/strategies, analysis and monitoring were discussed in project board meetings and reflected in the minutes. There is clear evidence that changes were made to the project to ensure its continued relevance. (both must be true)
- 2: Knowledge and lessons learned backed by relatively limited evidence, drawn mainly from within the project, were considered by the project team. There is some evidence that changes were made to the project as a result to ensure its continued relevance. (both must be true)
- 1: There is limited or no evidence that knowledge and lessons learned were collected by the project team. There is little or no evidence that this informed project decision making.

Evidence:

Le projet a bénéficié d'une extension confirmant ain si sa pertinence et l'intérêt pour les bénéficiaires en vue de consolider les interventions et assurer leur d urabilité au regard de l'évolution du contexte socio-p olitique et des enjeux des élections législatives, référ endaires et présidentielles du mars et décembre 202 0.

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- 5. Was the project sufficiently at scale, or is there potential to scale up in the future, to meaningfully contribute to development change?
- 3: There was credible evidence that the project reached sufficient number of beneficiaries (either directly through significant coverage of target groups, or indirectly, through policy change) to meaningfully contribute to development change.
- 2: While the project was not considered at scale, there are explicit plans in place to scale up the project in the future (e.g. by extending its coverage or using project results to advocate for policy change).
- 1: The project was not at scale, and there are no plans to scale up the project in the future.

Evidence:

le Projet a innové en aidant à instituer un cadre inter ne à vocation inclusive allant au-delà des questions politiques, pour envelopper les sources de conflits e n général. Cet outil, s'il est bien approprié par la part ie nationale, institutionnalisé et opérationnalisé, devr ait constituer un acquis endogène majeur, et une alt ernative crédible à la tradition des médiations organ isées de l'extérieur sous l'égide de la communauté i nternationale.

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Principled Quality Rating: Satisfactory

- 6. Were the project's measures (through outputs, activities, indicators) to address gender inequalities and empower women relevant and produced the intended effect? If not, evidence-based adjustments and changes were made.
- 3: The project team gathered data and evidence through project monitoring on the relevance of the measures to address gender inequalities and empower women. Analysis of data and evidence were used to inform adjustments and changes, as appropriate. (both must be true)
- 2: The project team had some data and evidence on the relevance of the measures to address gender inequalities and empower women. There is evidence that at least some adjustments were made, as appropriate. (both must be true)
- 1: The project team had limited or no evidence on the relevance of measures to address gender inequalities and empowering women. No evidence of adjustments and/or changes made. This option should also be selected if the project has no measures to address gender inequalities and empower women relevant to the project results and activities.

Evidence:

le GNC enregistre une représentation importante de s femmes : 5 sur 12 membres dans le Groupe initial et 3 sur 6 dans ce qui reste du Groupe au moment d e l'évaluation. Les processus de renforcement de ca pacités incluent les questions de genre et de droits d e l'homme auxquelles des modules spécifiques sont consacrés, au bénéfice de 111 parlementaires et fon ctionnaires parlementaires, en plus des 12 membres du GNC initial.

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7. Were social and environmental impacts and risks successfully managed and monitored?

- 3: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed for identified risks through consultative process and implemented, resourced, and monitored. Risks effectively managed or mitigated. If there is a substantive change to the project or change in context that affects risk levels, the SESP was updated to reflect these changes. (all must be true)
- 2: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed, implemented and monitored for identified risks. OR project was categorized as Low risk through the SESP.
- 1: Social and environmental risks were tracked in the risk log. For projects categorized as High or Moderate
 Risk, there was no evidence that social and environmental assessments completed and/or management plans
 or measures development, implemented or monitored. There are substantive changes to the project or changes
 in the context but SESP was not updated. (any may be true)

Evidence:

Une matrice de gestion des risques se trouve dans l e document de projet. Elle est administrée de maniè re régulière avec un suivi des interventions prévues. Les rapports produits (annuels et semestriels) tienne nt compte de la dimension sociale et environnement ale.

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- 8. Were grievance mechanisms available to project-affected people and were grievances (if any) addressed to ensure any perceived harm was effectively mitigated?
- 3: Project-affected people actively informed of UNDP's Corporate Accountability Mechanism (SRM/SECU) and how to access it. If the project was categorized as High or Moderate Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were effectively addressed in accordance with SRM Guidance. (all must be true)
- 2: Project-affected people informed of UNDP's Corporate Accountability Mechanism and how to access it. If the project was categorized as High Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were responded to but faced challenges in arriving at a resolution.
- 1: Project-affected people was not informed of UNDP's Corporate Accountability Mechanism. If grievances were received, they were not responded to. (any may be true)

Evidence:

Les risques qui ont été identifiés lors de l'élaboration du document de projet ont été bien gérés et d'autres risques à savoir socio politiques ont été gérés au niv eau interne du projet malgré le refus des partis politi ques à respecter leur engagement conclus autour d e la table.

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Management & Monitoring

Quality Rating: Satisfactory

- 9. Was the project's M&E Plan adequately implemented?
- 3: The project had a comprehensive and costed M&E plan. Baselines, targets and milestones were fully populated. Progress data against indicators in the project's RRF was reported regularly using credible data sources and collected according to the frequency stated in the Plan, including sex disaggregated data as relevant. Any evaluations conducted, if relevant, fully meet decentralized evaluation standards, including gender UNEG standards. Lessons learned, included during evaluations and/or After-Action Reviews, were used to take corrective actions when necessary. (all must be true)
- 2: The project costed M&E Plan, and most baselines and targets were populated. Progress data against indicators in the project's RRF was collected on a regular basis, although there was may be some slippage in following the frequency stated in the Plan and data sources was not always reliable. Any evaluations conducted, if relevant, met most decentralized evaluation standards. Lessons learned were captured but were used to take corrective actions. (all must be true)
- 1: The project had M&E Plan, but costs were not clearly planned and budgeted for, or were unrealistic. Progress data was not regularly collected against the indicators in the project's RRF. Evaluations did not meet decentralized evaluation standards. Lessons learned were rarely captured and used. Select this option also if the project did not have an M&E plan.

Evidence:

Le suivi-évaluation sur le projet était assuré par un Conseiller Technique Principal sous la supervision d es chargés de programme des agences récipiendair es et du Secrétariat technique du PBF à Conakry.Ch aque agence récipiendaire assure le suivi et l'évalu ation des activités qui la concernent, avec ses propr es personnels techniques et de monitoring. Le coord onnateur du projet (PNUD) est le responsable de la qualité du suivi-évaluation sur le projet, notamment de la compilation des données collectées, de la qual ité des rapports et de la ponctualité de leur soumissi on. Il établit le cadre de suivi-évaluation du proiet av ec les agences et l'appui du Secrétariat du PBF, et s e concerte de manière régulière avec ce dernier. Un e revue de l'état d'avancement substantif et financier est effectuée mensuellement avec le Secrétariat du PBF.

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1	RAPPORTEVALFINALPBF_IRF_232DIALO GINCLUSIF2020_6346_309 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/RAPPORTEVALFINALPBF_IRF_232DIALOGINCLUSIF2020_6346_309.docx)	abdoulaye.fadiga@undp.org	11/19/2020 1:30:00 PM	

- 10. Was the project's governance mechanism (i.e., the project board or equivalent) function as intended?
- 3: The project's governance mechanism operated well, and was a model for other projects. It met in the agreed frequency stated in the project document and the minutes of the meetings were all on file. There was regular (at least annual) progress reporting to the project board or equivalent on results, risks and opportunities. It is clear that the project board explicitly reviewed and used evidence, including progress data, knowledge, lessons and evaluations, as the basis for informing management decisions (e.g., change in strategy, approach, work plan.) (all must be true to select this option)
- 2: The project's governance mechanism met in the agreed frequency and minutes of the meeting are on file. A project progress report was submitted to the project board or equivalent at least once per year, covering results, risks and opportunities. (both must be true to select this option)
- 1: The project's governance mechanism did not meet in the frequency stated in the project document over the past year and/or the project board or equivalent was not functioning as a decision-making body for the project as intended.

Evidence:

Des rapports semestriels et annuels étaient régulièr ement générés, dans un format et avec des contenu s conformes aux prescriptions établies pour les proj ets du PBF. Ces extrants de la fonction M&E sur le p rojet remontaient aux parties prenantes par le truche ment des organes de gouvernance du projet, le Co mté technique à un niveau intermédiaire, et le Comit é de pilotage au niveau stratégique et politique. Les révisions budgétaires pertinentes, ainsi qu'une exten sion sans coût additionnel, ont été adoptées dans ce s cadres en s'aidant des données générées par le S uivi-évaluation.

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- 11. Were risks to the project adequately monitored and managed?
- 3: The project monitored risks every quarter and consulted with the key stakeholders, security advisors, to identify continuing and emerging risks to assess if the main assumptions remained valid. There is clear evidence that relevant management plans and mitigating measures were fully implemented to address each key project risk and were updated to reflect the latest risk assessment. (all must be true)
- 2: The project monitored risks every year, as evidenced by an updated risk log. Some updates were made to management plans and mitigation measures.
- 1: The risk log was not updated as required. There was may be some evidence that the project monitored risks that may affected the project's achievement of results, but there is no explicit evidence that management actions were taken to mitigate risks.

Evidence:

Les risques ont toujours été suivis et mis à jours dan s la plateforme atlas, malgré le contexte politique qui était défavorable à leurs gestions effectives.

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Efficient	Quality Rating:	Exemplary

- 12. Adequate resources were mobilized to achieve intended results. If not, management decisions were taken to adjust expected results in the project's results framework.
- Yes
- O No

Evidence:

Le budget est suffisant pour atteindre les produits as signés dans le document de projet, même si l'évalua teur a pensé que le résultat final est trop vague par r apport au période du projet.

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- 13. Were project inputs procured and delivered on time to efficiently contribute to results?
- 3: The project had a procurement plan and kept it updated. The project quarterly reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)
- 2: The project had updated procurement plan. The project annually reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)
- 1: The project did not have an updated procurement plan. The project team may or may not have reviewed operational bottlenecks to procuring inputs regularly, however management actions were not taken to address them.

Evidence:

Il a été élaboré un plan d'achat chaque année soumi s au service de procurement qui enregistre dans le p rompt (plateforme) du PNUD.

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- 14. Was there regular monitoring and recording of cost efficiencies, taking into account the expected quality of results?
- 3: There is evidence that the project regularly reviewed costs against relevant comparators (e.g., other projects or country offices) or industry benchmarks to ensure the project maximized results delivered with given resources. The project actively coordinated with other relevant ongoing projects and initiatives (UNDP or other) to ensure complementarity and sought efficiencies wherever possible (e.g. joint activities.) (both must be true)
- 2: The project monitored its own costs and gave anecdotal examples of cost efficiencies (e.g., spending less to get the same result,) but there was no systematic analysis of costs and no link to the expected quality of results delivered. The project coordinated activities with other projects to achieve cost efficiency gains.
- 1: There is little or no evidence that the project monitored its own costs and considered ways to save money beyond following standard procurement rules.

Evidence:

Vu le contexte dans lequel le projet est mis en oeuvr e et qui n'a pas permis d'atteindre tous les produits, l'organe de gestion n'a pas pu dépensé 70% du bud get.

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Effective	Quality Rating:	Exemplary
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15. Was the project on track and delivered its expected outputs?

Yes

O No

Evidence:

Plus part des produits sont atteints

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- 16. Were there regular reviews of the work plan to ensure that the project was on track to achieve the desired results, and to inform course corrections if needed?
- 3: Quarterly progress data informed regular reviews of the project work plan to ensure that the activities implemented were most likely to achieve the desired results. There is evidence that data and lessons learned (including from evaluations /or After-Action Reviews) were used to inform course corrections, as needed. Any necessary budget revisions were made. (both must be true)
- 2: There was at least one review of the work plan per year with a view to assessing if project activities were on track to achieving the desired development results (i.e., outputs.) There may or may not be evidence that data or lessons learned were used to inform the review(s). Any necessary budget revisions have been made.
- 1: While the project team may have reviewed the work plan at least once over the past year to ensure outputs were delivered on time, no link was made to the delivery of desired development results. Select this option also if no review of the work plan by management took place.

Evidence:

Il y a toujours eu un nouveau plan de travail au débu t de chaque année après l'examen des activités du projet, les contraintes et même les perspectives.

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- 17. Were the targeted groups systematically identified and engaged, prioritizing the marginalized and excluded, to ensure results were achieved as expected?
- 3: The project targeted specific groups and/or geographic areas, identified by using credible data sources on their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. There is clear evidence that the targeted groups were reached as intended. The project engaged regularly with targeted groups over the past year to assess whether they benefited as expected and adjustments were made if necessary, to refine targeting. (all must be true)
- 2: The project targeted specific groups and/or geographic areas, based on some evidence of their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. Some evidence is provided to confirm that project beneficiaries are members of the targeted groups. There was some engagement with beneficiaries in the past year to assess whether they were benefiting as expected. (all must be true)
- 1: The project did not report on specific targeted groups. There is no evidence to confirm that project beneficiaries are populations have capacity needs or are deprived and/or excluded from development opportunities relevant to the project area of work. There is some engagement with beneficiaries to assess whether they benefited as expected, but it was limited or did not occurred in the past year.
- Not Applicable

Evidence:

Des consultations stratégiques ont été organisées a vec des institutions et organismes publics et de la so ciété civile : l'Assemblée nationale, le Médiateur de l a République, la CENI, la HAC, le MATD, le Ministèr e Justice, le Ministère de l'Unité Nationale, les partis politiques, IFES, FNDC; des consultations locales a u niveau des régions et des préfectures qui ont per mis d'amener à ces niveaux des députés de bords p olitiques différents et les faire nouer un dialogue de paix avec les populations locales (1.453 personnes (dont environ 285 femmes) ont pris part à ces assise s locales); une communication institutionnelle porté e par la production de 14 émissions audiovisuelles, des conférences de presse autour des thématiques de dialogue et de paix, et la diffusion de communiqu és-décisions sur des questions d'intérêt national rela tives à la paix dans l'espace politique.

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Sustainability & National Ownership Quality Rating: Satisfactory

- 18. Were stakeholders and national partners fully engaged in the decision-making, implementation and monitoring of the project?
- 3: Only national systems (i.e., procurement, monitoring, evaluation, etc.) were used to fully implement and monitor the project. All relevant stakeholders and partners were fully and actively engaged in the process, playing a lead role in project decision-making, implementation and monitoring. (both must be true)
- 2: National systems (i.e., procurement, monitoring, evaluation, etc.) were used to implement and monitor the project (such as country office support or project systems) were also used, if necessary. All relevant stakeholders and partners were actively engaged in the process, playing an active role in project decision-making, implementation and monitoring. (both must be true)
- 1: There was relatively limited or no engagement with national stakeholders and partners in the decision-making, implementation and/or monitoring of the project.
- Not Applicable

Evidence:

La mise en œuvre du plan de plaidoyer a été actée à travers plusieurs types d'activités, notamment : de s consultations stratégiques avec des institutions et organismes publics et de la société civile : l'Assembl ée nationale, le Médiateur de la République, la CEN I, la HAC, le MATD, le Ministère Justice, le Ministère de l'Unité Nationale, les partis politiques, IFES, FND C ; des consultations locales au niveau des régions et des préfectures qui ont permis d'amener à ces niv eaux des députés de bords politiques différents et le s faire nouer un dialogue de paix avec les populatio ns locales.

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19. Were there regular monitoring of changes in capacities and performance of institutions and systems relevant to the project, as needed, and were the implementation arrangements⁸ adjusted according to changes in partner capacities?

- 3: Changes in capacities and performance of national institutions and systems were assessed/monitored using clear indicators, rigorous methods of data collection and credible data sources including relevant HACT assurance activities. Implementation arrangements were formally reviewed and adjusted, if needed, in agreement with partners according to changes in partner capacities. (all must be true)
- 2: Aspects of changes in capacities and performance of relevant national institutions and systems were monitored by the project using indicators and reasonably credible data sources including relevant HACT assurance activities. Some adjustment was made to implementation arrangements if needed to reflect changes in partner capacities. (all must be true)
- 1: Some aspects of changes in capacities and performance of relevant national institutions and systems may have been monitored by the project, however changes to implementation arrangements have not been considered. Also select this option if changes in capacities and performance of relevant national institutions and systems have not been monitored by the project.
- Not Applicable

Evidence:

Le projet a initié le renforcement de capacités des b énéficiaires, à travers des formations appropriées et des visites d'expériences dans des pays de la sousrégion comme le Nigéria où le même cadre de dialo gue est pratiqué depuis longtemps.

Les processus de renforcement de capacités inclue nt les questions de genre et de droits de l'homme au xquelles des modules spécifiques ont été consacré s, au bénéfice de 111 parlementaires et fonctionnair es parlementaires, en plus des 12 membres du GN C initial.

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20. Were the transition and phase-out arrangements were reviewed and adjusted according to progress (including financial commitment and capacity).

- 3: The project's governance mechanism regularly reviewed the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan. The plan was implemented as planned by the end of the project, taking into account any adjustments made during implementation. (both must be true)
- 2: There was a review of the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan.
- 1: The project may have had a sustainability plan but there was no review of this strategy after it was developed. Also select this option if the project did not have a sustainability strategy.

Evidence:

Le plan a été mis en œuvre comme prévu, en tenant compte des ajustements apportés au cours de la mi se en œuvre malgré les risques qui ont empêché la visibilité des résultats escomptés (refus des hautes autorités de recevoir le GNC et le non respect des e ngagements politiques).

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QA Summary/Final Project Board Comments

Le projet a contribué à mettre en place en Guinée un cadre et une dynamique de dialogue inclusif utiles dans un env ironnement habitué aux crispations politiques et sociales qui se prolongent dans des éruptions de violence meurtrièr e. Douze personnalités réputées de grande intégrité animent ce cadre après avoir été capacitées à travers des visite s d'expériences similaires au Ghana et au Nigéria, et des formations en matière de dialogue, de prévention et de ge stion des conflits, ainsi que sur les questions transversales du genre et des droits de l'homme. Cent onze (111) parle mentaires et fonctionnaires parlementaires ont reçu les mêmes formations pour être aussi des vecteurs de dialogue. Les dynamiques de dialogue ont été actées dans des consultations à la fois stratégiques avec les institutions et des personnalités nationales, et communautaires à travers des fora qui réunissaient des contingents de populations importants et des députés de bords différents.