Closure Stage Quality Assurance Report

Form Status: Approved		
Overall Rating:	Satisfactory	
Decision:		
Portfolio/Project Number:	00118367	
Portfolio/Project Title:	Socio-Economic Empowerment of Disadvantaged (SEED) Youth	
Portfolio/Project Date:	2019-02-27 / 2021-06-30	

Strategic

Quality Rating: Exemplary

1. Did the project pro-actively identified changes to the external environment and incorporated them into the project strategy?

- 3: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives, assumptions were tested to determine if the project's strategy was valid. There is some evidence that the project board considered the implications, and documented the changes needed to the project in response. (all must be true)
- 2: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives. There is some evidence that the project board discussed this, but relevant changes did not fully integrate in the project. (both must be true)
- 1: The project team considered relevant changes in the external environment since implementation began, but there is no evidence that the project team considered these changes to the project as a result.

Evidence:

The project identified relevant changes. The new op portunities seen was the linkage with the UNDP Live lihood and Job Creation Project that has entreprene urship support. 88 beneficiaries were link to the Livel ihood Project to business advancement support.

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#	File Name	Modified By	Modified On	
1	Conceptnoteforlivelihoodcashtransfer_9687_ 301 (https://intranet.undp.org/apps/ProjectQ A/QAFormDocuments/Conceptnoteforliveliho odcashtransfer_9687_301.pdf)	bendu.zaizay@undp.org	11/18/2021 4:39:00 PM	

2. Was the project aligned with the thematic focus of the Strategic Plan?

- 3: The project responded to at least one of the development settings as specified in the Strategic Plan (SP) and adopted at least one Signature Solution .The project's RRF included all the relevant SP output indicators. (all must be true)
- 2: The project responded to at least one of the developments settings1 as specified in the Strategic Plan. The project's RRF included at least one SP output indicator, if relevant. (both must be true)
- 1: While the project may have responded to a partner's identified need, this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF.

Evidence:

The project support more them 700 disadvantaged y ouths (male and female) to take them out of povert y as a result of like of skills to seek employment or t o start a business. Many of these youths sleep in str eet corners and find themselves on drugs.

See report

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	SEEDProjectFinalfinalReport20219687_30 2 (https://intranet.undp.org/apps/ProjectQA/Q AFormDocuments/SEEDProjectFinalfinalRep ort20219687_302.docx)	bendu.zaizay@undp.org	11/18/2021 5:51:00 PM

Relevant

Quality Rating: Satisfactory

3. Were the project's targeted groups systematically identified and engaged, with a priority focus on the discriminated and marginalized, to ensure the project remained relevant for them?

- 3: Systematic and structured feedback was collected over the project duration from a representative sample of beneficiaries, with a priority focus on the discriminated and marginalized, as part of the project's monitoring system. Representatives from the targeted groups were active members of the project's governance mechanism (i.e., the project board or equivalent) and there is credible evidence that their feedback informs project decision making. (all must be true)
- 2: Targeted groups were engaged in implementation and monitoring, with a priority focus on the discriminated and marginalized. Beneficiary feedback, which may be anecdotal, was collected regularly to ensure the project addressed local priorities. This information was used to inform project decision making. (all must be true to select this option)
- 1: Some beneficiary feedback may have been collected, but this information did not inform project decision making. This option should also be selected if no beneficiary feedback was collected
- Not Applicable

Evidence:

Consistent engagements with project beneficiaries f rom the implementation stage to the conclusion sta ge. The beneficiaries played a key role in developing the Harmonized Peace Building Manual as well as t he role out of the training manual. The form part of t he training, roll out as well as the conduct.

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4. Did the project generate knowledge, and lessons learned (i.e., what has worked and what has not) and has this knowledge informed management decisions to ensure the continued relevance of the project towards its stated objectives, the quality of its outputs and the management of risk?

- 3: Knowledge and lessons learned from internal or external sources (gained, for example, from Peer Assists, After Action Reviews or Lessons Learned Workshops) backed by credible evidence from evaluation, corporate policies/strategies, analysis and monitoring were discussed in project board meetings and reflected in the minutes. There is clear evidence that changes were made to the project to ensure its continued relevance. (both must be true)
- 2: Knowledge and lessons learned backed by relatively limited evidence, drawn mainly from within the project, were considered by the project team. There is some evidence that changes were made to the project as a result to ensure its continued relevance. (both must be true)
- 1: There is limited or no evidence that knowledge and lessons learned were collected by the project team.
 There is little or no evidence that this informed project decision making.

Evidence:

Being a a pilot programme, and the first of its kind to target street-absorbed youth since the UN DDR prog ramme in 2005, SEED Project continuously generat es knowledge and lessons learnt which informs man agement decision in making appropriate alignments and recalibration to ensure the relevancy of the proi ect towards its stated objectives and outputs. Revie wing quarterly reports, monitoring exercises and coo rdination meeting minutes, SEED has jointly recalibr ated strategies with partners that have proved to be i neffective, or require adjustment to yield to desired r esults. For example, targeted beneficiary groups lar gely had no access to mobile phones which posed a dual threat in terms of receiving transportation reimb ursement via mobile money, and as well general out reach and communication by counselors, clinicians and project ip's. It was resolved that communication would be decentralized to local leadership of selecte d disadvantage youth and community leaders. Coun selors have been able to innovatively track, monitor and provide service delivery to disadvantage youth t hrough formal and informal network of community le aders and service providers including, master-craft tr ainers, and clinicians at drop-in centers. UNDP also ensured that advances given to ip CAFOD would co ver travel reimbursement for beneficiaries given the challenges in getting all 500 beneficiaries registered sim cards and purchasing phones. A majority of at-ri sk and disadvantage youth do not have requisite do cuments necessary to register a sim card and open a mobile money account.

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5. Was the project sufficiently at scale, or is there potential to scale up in the future, to meaningfully contribute to development change?

- 3: There was credible evidence that the project reached sufficient number of beneficiaries (either directly through significant coverage of target groups, or indirectly, through policy change) to meaningfully contribute to development change.
- 2: While the project was not considered at scale, there are explicit plans in place to scale up the project in the future (e.g. by extending its coverage or using project results to advocate for policy change).
- 1: The project was not at scale, and there are no plans to scale up the project in the future.

Evidence:

The Ministry of Youth and Sports along with partners to include the UN are working on a proposal to scale up the project. The draft of proposal was share by th e hired consultant

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1	UNFPA_UpdatedRevisedAtRiskYouthConce ptDoc10_04_21_9687_305 (https://intranet.u ndp.org/apps/ProjectQA/QAFormDocuments/ UNFPA_UpdatedRevisedAtRiskYouthConce ptDoc10_04_21_9687_305.docx)	bendu.zaizay@undp.org	11/29/2021 1:26:00 PM

Principled

Quality Rating: Satisfactory

6. Were the project's measures (through outputs, activities, indicators) to address gender inequalities and empower women relevant and produced the intended effect? If not, evidence-based adjustments and changes were made.

- 3: The project team gathered data and evidence through project monitoring on the relevance of the measures to address gender inequalities and empower women. Analysis of data and evidence were used to inform adjustments and changes, as appropriate. (both must be true)
- 2: The project team had some data and evidence on the relevance of the measures to address gender inequalities and empower women. There is evidence that at least some adjustments were made, as appropriate. (both must be true)
- 1: The project team had limited or no evidence on the relevance of measures to address gender inequalities and empowering women. No evidence of adjustments and/or changes made. This option should also be selected if the project has no measures to address gender inequalities and empower women relevant to the project results and activities.

Evidence:

The dollar amount from the project document to be a llocated to activities focused on gender equality or w omen's empowerment: 25% and \$350,000 Amount expended to date on activities focused on g ender equality or women's empowerment: \$52,691.0 4

Of the 500 targeted youth, females make up 24% w hile 76% are males from ten communities of similar demographic and socio-economic background. This is evidence from the 434 (115F/319M) disadvantage d youth who graduated from the programme

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1	No	documents available.		

7. Were social and environmental impacts and risks successfully managed and monitored?

- 3: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed for identified risks through consultative process and implemented, resourced, and monitored. Risks effectively managed or mitigated. If there is a substantive change to the project or change in context that affects risk levels, the SESP was updated to reflect these changes. (all must be true)
- 2: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed, implemented and monitored for identified risks. OR project was categorized as Low risk through the SESP.
- 1: Social and environmental risks were tracked in the risk log. For projects categorized as High or Moderate Risk, there was no evidence that social and environmental assessments completed and/or management plans or measures development, implemented or monitored. There are substantive changes to the project or changes in the context but SESP was not updated. (any may be true)

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Evidence:		uen	LE.

The project risk log recorded the impact of the COVI D 19 on he project beneficiaries. In this light, to mitig ate the risks. The project requested three months N o-Cost Extension due to delayed implementation as a result of COVID-19 which was excepted.

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8. Were grievance mechanisms available to project-affected people and were grievances (if any) addressed to ensure any perceived harm was effectively mitigated?

- 3: Project-affected people actively informed of UNDP's Corporate Accountability Mechanism (SRM/SECU) and how to access it. If the project was categorized as High or Moderate Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were effectively addressed in accordance with SRM Guidance. (all must be true)
- 2: Project-affected people informed of UNDP's Corporate Accountability Mechanism and how to access it. If the project was categorized as High Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were responded to but faced challenges in arriving at a resolution.

 1: Project-affected people was not informed of UNDP's Corporate Accountability Mechanism. If grievances were received, they were not responded to. (any may be true)

Evidence:

Please see attached one of such way a beneficiary who was aggrieved and how it was handle

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	BTORComplaintagainstSEEDProj.October82 020002_9687_308 (https://intranet.undp.org/ apps/ProjectQA/QAFormDocuments/BTORC omplaintagainstSEEDProj.October82020002 _9687_308.docx)	bendu.zaizay@undp.org	11/29/2021 3:55:00 PM

Ianagement & Monitoring Quality Rating: Highly Satisfactory			
. Wa	as the project's M&E Plan adequately implemente	ed?	
	3: The project had a comprehensive and costed populated. Progress data against indicators in the sources and collected according to the frequency relevant. Any evaluations conducted, if relevant, gender UNEG standards. Lessons learned, inclu- used to take corrective actions when necessary. 2: The project costed M&E Plan, and most basel indicators in the project's RRF was collected on a following the frequency stated in the Plan and da conducted, if relevant, met most decentralized ev- used to take corrective actions. (all must be true) 1: The project had M&E Plan, but costs were not Progress data was not regularly collected agains decentralized evaluation standards. Lessons lear the project did not have an M&E plan.	e project's RRF was reported re y stated in the Plan, including se fully meet decentralized evalua ided during evaluations and/or A (all must be true) ines and targets were populated a regular basis, although there w at a sources was not always relia valuation standards. Lessons le) clearly planned and budgeted to at the indicators in the project's F	egularly using credible data ex disaggregated data as tion standards, including After-Action Reviews, were d. Progress data against was may be some slippage in able. Any evaluations arned were captured but were for, or were unrealistic. RRF. Evaluations did not meet
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#	File Name	Modified By	Modified On
1	SEEDProjectFinalfinalReport20219687_30 9 (https://intranet.undp.org/apps/ProjectQA/Q AFormDocuments/SEEDProjectFinalfinalRep	bendu.zaizay@undp.org	11/29/2021 5:05:00 PM

- 3: The project's governance mechanism operated well, and was a model for other projects. It met in the agreed frequency stated in the project document and the minutes of the meetings were all on file. There was regular (at least annual) progress reporting to the project board or equivalent on results, risks and opportunities. It is clear that the project board explicitly reviewed and used evidence, including progress data, knowledge, lessons and evaluations, as the basis for informing management decisions (e.g., change in strategy, approach, work plan.) (all must be true to select this option)
- 2: The project's governance mechanism met in the agreed frequency and minutes of the meeting are on file. A project progress report was submitted to the project board or equivalent at least once per year, covering results, risks and opportunities. (both must be true to select this option)
- 1: The project's governance mechanism did not meet in the frequency stated in the project document over the past year and/or the project board or equivalent was not functioning as a decision-making body for the project as intended.

Evidence:

The overall governance mechanism is Steering Com mittee is co-chaired by the Minister of Finance and Development Planning the UN Resident Coordinator and a designated representative of development par tners' group. While at the technical level, a quarterly or on a need be basis chair by the Ministry of Youth and Sports and co chaired by UNDP. See attached o ne of such meetings.

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#	File Name	Modified By	Modified On
1	LMPTFSteeringCommittee_16Nov_9687_31 0 (https://intranet.undp.org/apps/ProjectQA/Q AFormDocuments/LMPTFSteeringCommitte e_16Nov_9687_310.docx)	bendu.zaizay@undp.org	11/29/2021 4:12:00 PM
2	2019_PartnersCoordinationMeetingMinutes_ 9687_310 (https://intranet.undp.org/apps/Pro jectQA/QAFormDocuments/2019_PartnersC oordinationMeetingMinutes_9687_310.docx)	bendu.zaizay@undp.org	11/29/2021 4:14:00 PM

11. Were risks to the project adequately monitored and managed?

- 3: The project monitored risks every quarter and consulted with the key stakeholders, security advisors, to identify continuing and emerging risks to assess if the main assumptions remained valid. There is clear evidence that relevant management plans and mitigating measures were fully implemented to address each key project risk and were updated to reflect the latest risk assessment. (all must be true)
- 2: The project monitored risks every year, as evidenced by an updated risk log. Some updates were made to management plans and mitigation measures.
- 1: The risk log was not updated as required. There was may be some evidence that the project monitored risks that may affected the project's achievement of results, but there is no explicit evidence that management actions were taken to mitigate risks.

Evidence:

The COVID 19 was one such risks mitigated. The pr oject activities were suspended as per national man date and three months extension requested and gra nted

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#	File Name	Modified By	Modified On
1	LiberiaSEEDYouthproject_NCECoverPagean dRevisedProDoc003_9687_311 (https://intra net.undp.org/apps/ProjectQA/QAFormDocu ments/LiberiaSEEDYouthproject_NCECover PageandRevisedProDoc003_9687_311.pdf)	bendu.zaizay@undp.org	11/29/2021 4:28:00 PM

Efficient

Quality Rating: Satisfactory

12. Adequate resources were mobilized to achieve intended results. If not, management decisions were taken to adjust expected results in the project's results framework.



https://intranet-apps.undp.org/ProjectQA/Forms/ClosurePrint?fid=9687

Evidence:

Resource was not adequate. UNDP provided extra f und from it's core resources for 99 additional benefic iaries. The project was amended to incorporate the new caseload

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#	File Name	Modified By	Modified On
1	Signed_Signed_UNDP_CAFODSRPAAmend mentfcsigned_9687_312 (https://intranet.und p.org/apps/ProjectQA/QAFormDocuments/Si gned_Signed_UNDP_CAFODSRPAAmendm entfcsigned_9687_312.pdf)	bendu.zaizay@undp.org	11/29/2021 4:42:00 PM

13. Were project inputs procured and delivered on time to efficiently contribute to results?

- 3: The project had a procurement plan and kept it updated. The project quarterly reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)
- 2: The project had updated procurement plan. The project annually reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)

1: The project did not have an updated procurement plan. The project team may or may not have reviewed operational bottlenecks to procuring inputs regularly, however management actions were not taken to address them.

Evidence:

The project had an updated procurement plan. All ite ms were procured

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#	File Name	Modified By	Modified On
1	CopyofLBR-2021-ProcurementPlanSEEDPro ject_9687_313 (https://intranet.undp.org/app s/ProjectQA/QAFormDocuments/CopyofLBR -2021-ProcurementPlanSEEDProject_9687_ 313.xlsx)	bendu.zaizay@undp.org	11/29/2021 4:49:00 PM

14. Was there regular monitoring and recording of cost efficiencies, taking into account the expected quality of results?

- 3: There is evidence that the project regularly reviewed costs against relevant comparators (e.g., other projects or country offices) or industry benchmarks to ensure the project maximized results delivered with given resources. The project actively coordinated with other relevant ongoing projects and initiatives (UNDP or other) to ensure complementarity and sought efficiencies wherever possible (e.g. joint activities.) (both must be true)
- 2: The project monitored its own costs and gave anecdotal examples of cost efficiencies (e.g., spending less to get the same result,) but there was no systematic analysis of costs and no link to the expected quality of results delivered. The project coordinated activities with other projects to achieve cost efficiency gains.
- 1: There is little or no evidence that the project monitored its own costs and considered ways to save money beyond following standard procurement rules.

Evidence:

The project is coordinating with the UNDP Livelihoo d projects in assisting 88 of the SEED project benefi ciary received cash transfer to assist those in small businesses

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#	File Name	Modified By	Modified On
1	Signed_CopyofCashtransferMoMoPayroll_96 87_314 (https://intranet.undp.org/apps/Projec tQA/QAFormDocuments/Signed_CopyofCas htransferMoMoPayroll_9687_314.pdf)	bendu.zaizay@undp.org	11/29/2021 5:02:00 PM

Effective Quality Rating: Highly Satisfactory 15. Was the project on track and delivered its expected outputs? Yes No

Evidence:

The project was on track. See final report

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#	File Name	Modified By	Modified On	
1	SEEDProjectFinalfinalReport20219687_31 5 (https://intranet.undp.org/apps/ProjectQA/Q AFormDocuments/SEEDProjectFinalfinalRep ort20219687_315.docx)	bendu.zaizay@undp.org	11/29/2021 5:07:00 PM	

16. Were there regular reviews of the work plan to ensure that the project was on track to achieve the desired results, and to inform course corrections if needed?

- 3: Quarterly progress data informed regular reviews of the project work plan to ensure that the activities implemented were most likely to achieve the desired results. There is evidence that data and lessons learned (including from evaluations /or After-Action Reviews) were used to inform course corrections, as needed. Any necessary budget revisions were made. (both must be true)
- 2: There was at least one review of the work plan per year with a view to assessing if project activities were on track to achieving the desired development results (i.e., outputs.) There may or may not be evidence that data or lessons learned were used to inform the review(s). Any necessary budget revisions have been made.
- 1: While the project team may have reviewed the work plan at least once over the past year to ensure outputs were delivered on time, no link was made to the delivery of desired development results. Select this option also if no review of the work plan by management took place.

Evidence:

Yearly work plan was done and review. See for 202 1. Quarterly report done as well as the project evalu ation done.

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#	File Name	Modified By	Modified On
1	FinalEvaluationoftheSEEDProject_9687_316 (https://intranet.undp.org/apps/ProjectQA/QA FormDocuments/FinalEvaluationoftheSEED Project_9687_316.pdf)	bendu.zaizay@undp.org	11/29/2021 5:17:00 PM

17. Were the targeted groups systematically identified and engaged, prioritizing the marginalized and excluded, to ensure results were achieved as expected?

- 3: The project targeted specific groups and/or geographic areas, identified by using credible data sources on their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. There is clear evidence that the targeted groups were reached as intended. The project engaged regularly with targeted groups over the past year to assess whether they benefited as expected and adjustments were made if necessary, to refine targeting. (all must be true)
- 2: The project targeted specific groups and/or geographic areas, based on some evidence of their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work.
 Some evidence is provided to confirm that project beneficiaries are members of the targeted groups. There was some engagement with beneficiaries in the past year to assess whether they were benefiting as expected. (all must be true)
- 1: The project did not report on specific targeted groups. There is no evidence to confirm that project beneficiaries are populations have capacity needs or are deprived and/or excluded from development opportunities relevant to the project area of work. There is some engagement with beneficiaries to assess whether they benefited as expected, but it was limited or did not occurred in the past year.
- Not Applicable

Evidence:

Even though the project has ended with no funding t o carry on. However the beneficiaries are still been f ollowing by the partners YWCA, CAFOD (Caritas). E vidence from the list obtained for cash transfer supp ort to the 88 beneficiaries. The drop in centers under the Ministry of Health is still accessible for medical s upport.

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Sustainability & National Ownership

Quality Rating: Satisfactory

18. Were stakeholders and national partners fully engaged in the decision-making, implementation and monitoring of the project?

- 3: Only national systems (i.e., procurement, monitoring, evaluation, etc.) were used to fully implement and monitor the project. All relevant stakeholders and partners were fully and actively engaged in the process, playing a lead role in project decision-making, implementation and monitoring. (both must be true)
- 2: National systems (i.e., procurement, monitoring, evaluation, etc.) were used to implement and monitor the project (such as country office support or project systems) were also used, if necessary. All relevant stakeholders and partners were actively engaged in the process, playing an active role in project decision-making, implementation and monitoring. (both must be true)
- 1: There was relatively limited or no engagement with national stakeholders and partners in the decisionmaking, implementation and/or monitoring of the project.
- Not Applicable

Evidence:

Using the national system, all relevant stakeholders were fully part of the project activities. For example, all stake holders were part of the peacebuilding train ing and the rollout of the trainings were jointly cond ucted by all stakeholders in the project including the beneficiaries themselves

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	SEEDReportPeacebuildingTraining_9687_31 8 (https://intranet.undp.org/apps/ProjectQA/Q AFormDocuments/SEEDReportPeacebuildin gTraining_9687_318.doc)	bendu.zaizay@undp.org	11/29/2021 5:34:00 PM

19. Were there regular monitoring of changes in capacities and performance of institutions and systems relevant to the project, as needed, and were the implementation arrangements⁸ adjusted according to changes in partner capacities?

- 3: Changes in capacities and performance of national institutions and systems were assessed/monitored using clear indicators, rigorous methods of data collection and credible data sources including relevant HACT assurance activities. Implementation arrangements were formally reviewed and adjusted, if needed, in agreement with partners according to changes in partner capacities. (all must be true)
- 2: Aspects of changes in capacities and performance of relevant national institutions and systems were monitored by the project using indicators and reasonably credible data sources including relevant HACT assurance activities. Some adjustment was made to implementation arrangements if needed to reflect changes in partner capacities. (all must be true)
- 1: Some aspects of changes in capacities and performance of relevant national institutions and systems may have been monitored by the project, however changes to implementation arrangements have not been considered. Also select this option if changes in capacities and performance of relevant national institutions and systems have not been monitored by the project.
- Not Applicable

Evidence:

See attached monitoring report for one of the quarte rs

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	3rdQuarterMonitoringJuly_Sept2020_9687_3 19 (https://intranet.undp.org/apps/ProjectQA/ QAFormDocuments/3rdQuarterMonitoringJul y_Sept2020_9687_319.docx)	bendu.zaizay@undp.org	11/29/2021 5:39:00 PM

20. Were the transition and phase-out arrangements were reviewed and adjusted according to progress (including financial commitment and capacity).

- 3: The project's governance mechanism regularly reviewed the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan. The plan was implemented as planned by the end of the project, taking into account any adjustments made during implementation. (both must be true)
- 2: There was a review of the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan.
- 1: The project may have had a sustainability plan but there was no review of this strategy after it was developed. Also select this option if the project did not have a sustainability strategy.

Evidence:

The review of the project sustainability plan which give rise to the government and the UN in the drafting of the proposal to upskill the project.

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QA Summary/Final Project Board Comments

The Project Technical Team meeting was held in order to close the project. The meeting chaired by the Ministry of Y outh and Sports, successful concluded the end of the SEED Project. All actions to close the SEED Project has been taken. At the steering committee level is where the PBF Secretariat will present all PBF projects for review and furth er actions. This will include the SEED Project.