

<p>appreciate their value (for ongoing management & informing future actions & policy dialogue)</p> <p>Targets (Year 2):</p> <p>1.1</p> <p>No. of new public & private/CSR/CSO initiatives assisted to submit detailed requests to MSS for targeting support from SRM reaches x (Yr2)</p> <p>1.2</p> <p>25 people trained in Results-based planning & design in Mauritius (Yr2)</p> <p>Proportion of projects submitted with adequate monitoring frameworks increased from x% (baseline prior to training) to y% by end Yr2</p> <p>1.3</p> <p>Proportion of final project reports prepared & submitted for all interventions supported under NEF considered to be 'good', increased from x% (baseline before training) to y% by end Yr2</p> <p>NEF produces a quality meta-evaluation (based on a sample of interventions) for two of its components (Yr2)</p> <p>All NEF programmes have baseline data & OVI's established by end Yr2</p> <p>Related CP outcome:</p> <p>Capacity of public sector, NSAs and vulnerable groups strengthened to</p>	<p>(Ministries, National Institutions, & RRA, thru EPMU), NEF (including case workers in Rodrigues) & private sector (CSR) to implement M&E systems at service delivery & project levels</p> <p>- Review of existing NEF projects</p> <p>- Design of data collection tools & establishment of baseline data (including field surveys)</p>	<p>Workshop costs & info materials</p> <p>Field Work</p> <p>Survey</p>	<p>5,000</p> <p>10,000</p>

<p>promote a coordinated approach in policy formulation and implementation for a more equitable and inclusive society</p>						
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EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIME-FRAME				RESPONSIBLE PARTY	PLANNED BUDGET		
		Q 1	Q 2	Q 3	Q 4		Funding Source	Budget Description	Amount
<p>Output 2 Empowerment and specific needs of excluded groups (especially women) adequately addressed through services delivered by public agencies and Non-State Actors</p> <p>Baseline: 2.1 Inadequate capacity to mainstream and implement gender policy issues in Mauritius 2.2 Lack of Rodrigues specific strategy to address gender issues 2.3 Lack of Rodrigues specific strategy to combat GBV 2.4 Low participation of women in politics 2.5 Lack of training materials in Rodrigues that are relevant to the current needs of women 2.6 Little formal cooperation between Ministry of Gender & Commission for Women</p>	<p>2.1 Activity result: Gender policy framework in Mauritius strengthened through a mainstreaming process - Strengthening the capacity of staff of Ministry of Gender (ToT) to support other ministries on gender issues to address priority issues (& to reduce dependency on external assistance) - Roll out of training across Ministries</p>	X	X	X	X	Ministry of Gender Equality	UNDP	Salary of Gender Focal Point (50%)	15,000
							UN-WOMEN	Workshops & Training	10,000
								Salary of Gender Focal Point (50%)	15,000

<p>Indicators:</p> <p>2.1 All gender cells in ministries operational & trained on gender mainstreaming</p> <p>2.2 Gender strategy formulated for Rodrigues & under full implementation</p> <p>2.3 GBV strategies developed for Rodrigues & under full implementation</p> <p>2.4 Increase in female MPS & Commissioners</p> <p>2.5 No. of training packages developed</p> <p>2.6 No. of exchange visits (in person days)</p>	<p>2.2. Activity result:</p> <p>Gender policy for Rodrigues formulated & implemented</p> <ul style="list-style-type: none"> - Roll out of training - Implementation of the strategy 	<p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>RRA-Commission for Women</p>	<p>RRA</p>	<p>In kind</p>
<p>Targets (Year 2):</p> <p>2.1 All Gender Cells active</p> <p>No. of other Ministries supported by Ministry of Gender on strategy by Yr2</p> <p>2008 Gender Strategy & Plan of</p>	<p>2.3 Activity result:</p> <p>Strategy to combat GBV developed & implemented in Rodrigues</p> <ul style="list-style-type: none"> - Roll out of training - Establishment of improved services. 	<p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>RRA-Commission for Women</p>	<p>RRA-Commission for Women</p>	<p>In kind</p>

<p>Action (for Mauritius) evaluated, revised & relaunched</p> <p>2.2 25 RRA & 25 NSA reps trained on roll out of strategy</p> <p>2.5 X training materials developed in Yr1 & X developed in Yr2</p> <p>2.6 X person days of exchange visits per year by Yr2</p> <p>Related CP outcome: Capacity of public sector, NSAs and vulnerable groups strengthened to promote a coordinated approach in policy formulation and implementation for a more equitable and inclusive society</p>	<p>2.4 Activity result: Political empowerment of women strengthened - Organisation of training workshops in Mauritius & Rodrigues concerning women in politics (with support of UNDP gender-mainstreaming focal point)</p> <p>2.5 Activity result: Best practice training materials developed to meet the current needs of women in Rodrigues - Raise awareness of gender issues amongst men & women in Rodrigues</p> <p>2.6 Activity result: Improved co-operation between Ministry of Gender, RRA & other stakeholders achieved - Technical support to facilitate process from UNDP (gender focal point)</p>	<p>X</p> <p>X</p> <p>X</p>	<p>X</p> <p>X</p> <p>X</p>	<p>Ministry of Gender Equality & RRA- Commission for Women</p> <p>RRA- Commission for Women</p> <p>Ministry of Gender Equality & RRA- Commission for Women</p>	<p>UNDP</p> <p>RRA- Commission for Women</p> <p>Covered from operational funds</p>	<p>Workshops</p> <p>Awareness raising workshops</p> <p>In kind</p>	<p>20,000</p>
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EXPECTED OUTPUTS And baseline, indicators including annual targets	PLANNED ACTIVITIES List activity results and associated actions	TIME-FRAME				RESPONSIBLE PARTY	PLANNED BUDGET		
		Q1	Q2	Q3	Q4		Funding Source	Amount	
Output 3 New models of service delivery by NSA's successfully tested (e.g. women's empowerment, placement and training and community development) Baseline: 3. Limited capacity in public institutions and NSAs to innovate programmatically	3.1 Activity result: Programme Coordination Unit established - Continued deployment of TA (Facilitator) / Project Coordinator, based within MSIEE in Mauritius - Continued deployment of TA (Facilitator) / Project Coordinator, based within EPMU in Rodrigues	X	X	X	X	MSIEE UNDP	UNDP	30,000	
									Contribution to Programme Coordinator, based in Rodrigues (over 3 yrs)
							RRA	Contribution to Project Coordinator (Rod) over 3 yrs	21,400
								Operational support to DPM	

Indicators:		X	X	X	X	MSIEE	Operational support to PMU	In kind
3.1 Performance of PCU		X						
3.2 Performance of Local Integrated Development Plans		X						
3.3 Performance of NSA Unit		X						
3.4 NSAs applying new models of service delivery		X						
3.5 Active participation of final beneficiaries		X						
3.2 Activity result: Pilot Projects designed & implemented						MSIEE		
- Ongoing on-the-job capacity-building								
- Establishment of multi-disciplinary facilitation team for pilot 3								
- Undertake baseline surveys(pilot 3)								
- Undertake participatory needs appraisal (pilot 3)								
- Establish governance structures								
						UNDP	Contribution to field support costs for development & implementation of pilots	50,000
							Resource mobilisation workshops for pilots	5,000

<p>3.6 ICT penetration</p> <p>Targets (Year 2):</p> <p>3.1 Annual Work Plan targets met</p> <p>3.2 Local Integrated Development Plan formulated & resource mobilisation commenced – pilot 3</p> <p>Funding for LIDPs raised</p> <p>3.3 X volunteers trained in community-centred development – pilot 3</p> <p>Increasing quality of monitoring reports received from NEF beneficiaries</p> <p>Multi-disciplinary facilitation teams established & trained – pilot 3</p>	<p>(pilot 3)</p> <ul style="list-style-type: none"> - Development & approval of LIDP for 3rd pilot area (Mauritius rural) - Development & implementation of Resource Mobilisation Strategy (pilot 3 & follow-up for 1 & 2) - Implementation of pilots (1st Mauritius, 2nd. Rodrigues) - On-going M&E (coordinated by NEF M&E & EPMU in RRA) - Ongoing implementation of knowledge management tools for lessons learnt 			<p>MSIEE</p>	<p>Contribution to field support costs for development & implementation of 2 pilots</p>	<p>15,000</p>
<p>3.4 At least 2 new models of service delivery or project design developed by Yr2</p> <p>3.5 All planned community-based planning & management meetings</p>	<p>3.3 Activity result:</p> <p>NSA unit within MSS strengthened to:</p> <ul style="list-style-type: none"> - Reinforcement of NSA Unit through continued deployment of Project Officer & Asst. PO (UNDP) - Continued deployment of local 	<p>X X X X</p>	<p>MSS</p>	<p>UNDP</p>	<p>Pilot project implementation funds</p>	<p>TBC</p>
				<p>Salary for NSA Unit Project Officer for 28 mths over 4 yrs</p>	<p>21,250</p>	
				<p>Salary for NSA Unit Asst. Project Officer for 4 yrs</p>	<p>25,000</p>	

<p>take place & are well-attended</p> <p>3.6</p> <p>X Volunteers for ICT accompaniment trained by NCB (Yr2)</p> <p>Related CP outcome:</p> <p>Capacity of public sector, NSAs and vulnerable groups strengthened to promote a coordinated approach in policy formulation and implementation for a more equitable and inclusive society</p>	<p>executive counterpart</p> <ul style="list-style-type: none"> - Ongoing promotion of national volunteer scheme (in Mauritius & Rodrigues) – including development of focal point in Rodrigues & a Rodrigues specific scheme - Ongoing capacity building support to NSA's - Ongoing promotion of a culture of M&E amongst NSA's (in collaboration with DCP & NEF M&E unit) - Promotion of new approaches for community development 	<p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>MSIIE</p> <p>M&E Unit</p>	<p>MSS</p> <p>Local Counterpart</p> <p>Operational funds for NSA Unit</p>	<p>Contribution to NSA Unit operational field costs</p> <p>In kind</p> <p>66,000</p>	<p>5,000</p>
<p>3.4 Activity result:</p> <p>New models of service delivery developed</p> <ul style="list-style-type: none"> - Analysis of projects' / programmes' performance within Integrated Development Plans - Development of models of improved service delivery & project designs - Development of multi-media IEC 	<p>3.4 Activity result:</p> <p>New models of service delivery developed</p> <ul style="list-style-type: none"> - Analysis of projects' / programmes' performance within Integrated Development Plans - Development of models of improved service delivery & project designs - Development of multi-media IEC 	<p>X</p>	<p>UNDP</p>	<p>Advocacy & dissemination workshops</p> <p>Development of IEC materials</p>	<p>15,000</p> <p>10,000</p>	

	<p>3.5 Activity result: Citizens empowered to increase their public participation with a view to achieving greater transparency & feedback on public services</p> <p>Pilots - Raise awareness on rights issues with the community (especially vulnerable groups)</p>	X	X	X	X	MSIEE	UNDP	Costs largely covered through other support budget lines Costs of designing & implementing scoring cards	10,000

	<p>- Ongoing engagement with a small, stable, representative panel of final beneficiaries in each of the pilot areas to interview & provide feedback on progress, outcomes & impact</p> <p>- Design feedback systems & channels of communication to allow citizens to inform service delivery improvements (e.g. scoring cards)</p> <p>Beyond pilot areas</p> <p>-Identify 2 to 3 key service areas & design systems to facilitate citizen participation in decision making, leading to greater transparency & feedback</p>			MSIIE		
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	<p>3.6 Activity result: Literacy in Information Technology among vulnerable sections of society promoted (especially women to enhance their employability & entrepreneurship) - Ongoing cooperation with NCB in targeting their existing ICT literacy programmes within pilot projects to meet the needs of women, & other vulnerable groups - Strengthen penetration of ICT throughout Rodrigues via Women's Centres & Community Centres / Volunteers / HRC / CSR / NCB training/Centre of Excellence in ICT - Liaison with CSR to meet the necessary hardware gaps</p>	X	X	X	X	MSIEE (with NSA Unit & NCB)	CSR	Provision of IT equipment (if required)	In kind
TOTAL							NCB	Training of Volunteers	In kind

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIME-FRAME				RESPONSIBLE PARTY	PLANNED BUDGET		
		Q 1	Q 2	Q 3	Q 4		Funding Source	Budget Description	Amount
Output 1 Targeting, delivery and monitoring arrangements of MSIEE social programmes operational	1.1 Activity result: Efficient identification of vulnerable groups & disadvantaged areas for inclusion in pro-poor programmes achieved	X	X	X	X	MSIEE & MSS	MSIEE	Field-based data collection	10,000
Baseline: 1. Inadequate tools and capacity to measure and manage programme performance	1.3 Activity result: - M&E system operational Deployment of M & E Officer & suitably qualified local counterpart (MSIEE/NEF) (RRA-EPMU)	X	X	X	X	MSIEE	UNDP	Operational support to M&E Unit	3,750
Indicators: 1.1 Increased inclusion of the poor in MSIEE social programmes 1.2 No. of stakeholders trained in Results-based planning & management Improvement in quality of project monitoring frameworks developed by NEF beneficiaries	- Capacity building of NSAs to implement M&E systems at project level (Training platform -NSA unit - MSS; DCP, MACOSS, NGOTF) - Capacity building of public sector (Ministries, National Institutions, & RRA, through EPMU), NEF (including case workers in Rodrigues) & private sector (CSR) to implement M&E systems at service delivery & project levels					MSIEE	M&E Officer & other HR support	In kind	
1.3 NEF's capacity to evaluate outcomes & impact of social programmes NSAs' capacity to design & utilise M&E tools at project level & appreciate their value (for ongoing management & informing future actions & policy dialogue)	- Review of existing NEF projects - Design of data collection tools & establishment of baseline data (including field surveys)						Operational support to M&E Unit	5,000	
Targets (Year 3): 1.1 No. of new public & private/CSR/CSO initiatives assisted to submit detailed requests to MSS for targeting support from SRM							Workshop costs & info materials	2,500	
							M&E Officer	Field Survey Work	10,000
								M&E Officer	36,250

<p>reaches x (Yr3)</p> <p>1.3 Proportion of final project reports prepared & submitted for all interventions supported under NEF considered to be 'good', increased from x% (baseline before training) to y% by end Yr3</p> <p>NEF produces quality meta-evaluations (based on a sample of interventions) for three of its components (Yr3)</p> <p>Related CP outcome: Capacity of public sector, NSAs and vulnerable groups strengthened to promote a coordinated approach in policy formulation and implementation for a more equitable and inclusive society</p>							
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EXPECTED OUTPUTS And baseline, indicators including annual targets	PLANNED ACTIVITIES List activity results and associated actions	TIME-FRAME				RESPONSIBLE PARTY	PLANNED BUDGET		
		Q 1	Q 2	Q 3	Q 4		Funding Source	Budget Description	Amount
Output 2 Empowerment and specific needs of excluded groups (especially women) adequately addressed through services delivered by public agencies and Non-State Actors Baseline: 2.1 Inadequate capacity to mainstream gender issues in Mauritius 2.2 Lack of Rodrigues specific strategy to address gender issues 2.3 Lack of Rodrigues specific strategy to combat GBV 2.4 Low participation of women in politics 2.5 Lack of training materials in Rodrigues that are relevant to the current needs of women	2.1 Activity result: Gender policy framework in Mauritius strengthened through a mainstreaming process - Roll out of training on gender mainstreaming by Ministry of Gender Equality across other Ministries	X	X	X	X	Ministry of Gender Equality	UNDP	Salary of Gender Focal Point (50%)	15,000
							UN-WOMEN	Salary of Gender Focal Point (50%)	15,000
							Ministry of Gender Equality	Own funds for continued support to mainstreaming	In kind

<p>2.6 Little formal cooperation between Ministry of Gender & Commission for Women</p> <p>Indicators:</p> <p>2.1 All gender cells in ministries operational and trained on gender mainstreaming</p> <p>2.2 Gender strategy formulated for Rodrigues & under full implementation</p> <p>2.3 GBV strategies developed for Rodrigues & under full implementation</p> <p>2.4 Increase in female MPS & Commissioners</p> <p>2.5 No. of training packages developed</p> <p>2.6 No. of exchange visits (in person days)</p> <p>Targets (Year 3):</p> <p>2.1 No. of other Ministries supported by Ministry of Gender on gender mainstreaming (Yr3)</p>	<p>2.2. Activity result: Gender policy for Rodrigues formulated & implemented - Ongoing implementation of the strategy</p>	<p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>RRA-Commission for Women</p>	<p>RRA</p>	<p>Own funds</p>	<p>In kind</p>
<p>2.3 Activity result: Strategy to combat GBV developed & implemented in Rodrigues - Ongoing implementation of improved services to tackle GBV</p>	<p>2.3 Activity result: Strategy to combat GBV developed & implemented in Rodrigues - Ongoing implementation of improved services to tackle GBV</p>	<p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>RRA-Commission for Women</p>	<p>RRA-Commission for Women</p>	<p>Own funds</p>	<p>In kind</p>

<p>2.3 X males & X females trained on GBV strategy issues in Yr3</p> <p>Full implementation (Yr3)</p> <p>Related CP outcome: Capacity of public sector, NSAs and vulnerable groups strengthened to promote a coordinated approach in policy formulation and implementation for a more equitable and inclusive society</p>	<p>2.6 Activity result: Improved co-operation between Ministry of Gender, RRA & other stakeholders achieved</p> <p>- Ongoing Technical support to facilitate process from UNDP (gender focal point)</p>	<p>X</p>	<p>X</p>	<p>X</p>	<p>Ministry of Gender Equality & RRA-Commission for Women</p>	<p>Covered from operation-al funds + MGE /RRA own funds</p>	<p>In kind</p>
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EXPECTED OUTPUTS And baseline, indicators including annual targets	PLANNED ACTIVITIES List activity results and associated actions	TIME-FRAME				RESPONSIBLE PARTY	PLANNED BUDGET		
		Q 1	Q 2	Q 3	Q 4		Funding Source	Budget Description	Amount
Output 3 New models of service delivery by NSA's successfully tested (e.g. women's empowerment, placement and training and community development) Baseline: 3. Limited capacity in public institutions and NSAs to innovate programmatically Indicators: 3.1 Performance of PMU 3.2 Performance of Local Integrated Development Plans 3.3 Performance of NSA Unit 3.4 NSAs applying new models of service delivery 3.5 Active participation of final beneficiaries 3.6 ICT penetration	3.1 Activity result: Programme Coordination Unit established - Continued deployment of TA (Facilitator) / Project Coordinator, based within MSIEE in Mauritius - Continued deployment of TA (Facilitator) / Deputy Project Coordinator, based within EPMU in Rodrigues	X	X	X	X	MSIEE UNDP	UNDP	Support to Project Manager (over 4 years)	30,000
							RRA	Contribution to recruited Project Coordinator (Rod) over 3 yrs	21,600
								Operational support to Project Coordinator	In kind
							MSIEE	Operational support to PMU	In kind

<p>Targets (Year 3):</p> <p>3.1 Annual Work Plan targets met</p> <p>3.2 Funding for LIDPs raised Annual targets in LIDPs met</p> <p>3.3 Increasing quality of monitoring reports received from NEF beneficiaries</p> <p>3.4 At least 3 new models of service delivery or project design developed</p> <p>Yr 3 100 NSAs equipped with new models of service delivery by 2014 (Yr3)</p> <p>At least 2 key policy issues addressed thru advocacy & policy dialogue initiatives & documented each year (over Yrs2 &3)</p> <p>3.5 All planned community-based planning & management meetings take place & are well-attended</p> <p>At least x% of participating beneficiaries submit service scoring cards according to schedule</p>	<p>3.2 Activity result: Pilot Projects designed & implemented</p> <ul style="list-style-type: none"> - Ongoing on-the-job capacity-building - Ongoing field activities of multi-disciplinary facilitation teams in 2 pilots - Ongoing implementation of LIDPs in 2 pilots - On-going M&E (coordinated by NEF M&E & EPMU in RRA) - Ongoing implementation of knowledge management tools for lessons learnt 	<p>X</p> <p>X X</p> <p>X X</p> <p>X X</p>	<p>MSIEE</p>	<p>UNDP</p>	<p>Contribution to field support costs for development & implementation of pilots</p>	<p>25,000</p>
<p>Related CP outcome:</p> <p>Capacity of public sector, NSAs and vulnerable groups strengthened to promote a coordinated approach in policy formulation and implementation for a more equitable and inclusive society</p>	<p>3.3 Activity result: NSA unit within MSS strengthened to:</p> <ul style="list-style-type: none"> - Reinforcement of NSA Unit through continued deployment of Project Officer & Asst. PO (UNDP) - Continued deployment of local 	<p>X X</p> <p>X X</p>	<p>MSS</p>	<p>UNDP</p>	<p>Salary for NSA Unit Project Officer for 28 mths over 4 yrs</p> <p>Salary for NSA Unit Asst. Project Officer for 4 yrs</p>	<p>21,250</p> <p>25,000</p>
					<p>MSIEE</p> <p>Contribution to field support costs for development & implementation of 2 pilots</p> <p>NEF / CSR / Other donors</p>	<p>12,500</p> <p>TBC</p>

	<p>executive counterpart</p> <ul style="list-style-type: none"> - Ongoing promotion of national volunteer scheme (In Mauritius & Rodrigues) – including development of focal point in Rodrigues & a Rodrigues specific scheme - Ongoing capacity building support to NSA's - Ongoing promotion of a culture of M&E amongst NSA's (in collaboration with DCP & NEF M&E unit) - Promotion of new approaches for community development 			<p>Contribution to NSA Unit operational field costs</p>	5,000
	<p>3.4 Activity result: New models of service delivery developed</p> <ul style="list-style-type: none"> - Analysis of projects' / programmes' performance within Integrated Development Plans - Development of models of improved service delivery & project designs - Generation of lessons learnt - Dissemination of best practices thru workshops / seminars / networks - Development of models of improved service delivery & project designs - Advocacy & policy dialogue around issues highlighted - Development of multi-media IEC (e.g. short films in pilots, etc) 	<p>X</p>	<p>X</p>	<p>Local Counterpart</p>	In kind
				<p>Operational funds for NSA Unit</p>	66,000
		<p>MSIEE</p>	<p>UNDP</p>	<p>Advocacy & dissemination workshops</p>	15,000
				<p>Development of IEC materials</p>	15,000
		<p>M&E Unit</p>			

	<p>3.5 Activity result: Citizens empowered to increase their public participation with a view to achieving greater transparency & feedback on public services</p> <p>Pilots</p> <ul style="list-style-type: none"> - Ongoing engagement with a small, stable, representative panel of final beneficiaries in each of the pilot areas to interview & provide feedback on progress, outcomes & impact - Design feedback systems & channels of communication to allow citizens to inform service delivery improvements (e.g. scoring cards) <p>Beyond pilot areas</p> <ul style="list-style-type: none"> - Ongoing implementation of systems designed to facilitate citizen participation in decision making, leading to greater transparency & feedback in 2 to 3 key service areas 	<p>X</p> <p>X X</p> <p>X X</p>	<p>MSIEE NEF M&E</p>	<p>UNDP</p>	<p>Costs largely covered thru other support budget lines</p> <p>Costs of designing & implementing scoring cards</p> <p>10,000</p>	<p>In kind</p>
	<p>3.6 Activity result: Literacy in Information Technology among vulnerable sections of society promoted (especially women to enhance their employability & entrepreneurship)</p> <ul style="list-style-type: none"> - Ongoing cooperation with NCB in 	<p>X X X X</p>	<p>MSIEE (with NSA Unit & NCB)</p>	<p>CSR</p>	<p>IT equipment (if required)</p>	<p>In kind</p>

	targeting their existing ICT literacy programmes within pilot projects to meet the needs of women, & other vulnerable groups - Strengthen penetration of ICT throughout Rodrigues via Women's Centres & Community Centres / Volunteers / HRC / CSR / NCB training - Liaison with CSR to meet the necessary hardware gaps			NCB	Training of Volunteers	In kind
TOTAL						

Year: 2016

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIME-FRAME				RESPONSIBLE PARTY	PLANNED BUDGET		
		Q1	Q2	Q3	Q4		Funding Source	Budget Description	Amount
Output 1 Targeting, delivery and monitoring arrangements of MSIEE social programmes operational	1.1 Activity result: Efficient identification of vulnerable groups & disadvantaged areas for inclusion in pro-poor programmes achieved	X	X	X	X	MSIEE & MSS	Field-based data collection	10,000	
Baseline: 1. Inadequate tools and capacity to measure and manage programme performance	1.3 Activity result: - M&E system operational Continued deployment of M&E Officer & suitably qualified local counterpart (MSIEE/NEF) (RRA-EPMU)	X	X	X	X	MSIEE	Operational support to M&E Unit	3,750	
Indicators: 1.1 Increased inclusion of the poor in MSIEE social programmes	- Capacity building of NSAs to implement M&E systems at project level (Training platform -NSA unit - MSS; DCP, MACOSS, NGOTF)						Workshop costs & info materials	2,000	
1.2 No. of stakeholders trained in Results-based planning & management Improvement in quality of project monitoring frameworks developed by NEF beneficiaries	- Capacity building of public sector (Ministries, National Institutions, & RRA, through EPMU), NEF (including case workers in Rodrigues) & private sector (CSR) to implement M&E systems at service delivery & project levels					MSIEE	M & E Officer & other HR support	36,250	
1.3 NEF's capacity to evaluate outcomes & impact of social programmes NSAs' capacity to design & utilise M&E tools at project level & appreciate their value (for ongoing management & informing future actions & policy dialogue)	- Review of existing NEF projects - Design of data collection tools & establishment of baseline data (including field surveys)						Operational support to M&E Unit	5,000	
Targets (Year 4): 1.1 Rate of inclusion of the poor in NEF programmes is increased from x% (pre project start-up) to y%							Workshop costs & info materials	2,500	
							Field Survey Work	5,000	

<p>All NEF programmes utilise SRM</p> <p>1.2 At least x% of projects submitted have adequate monitoring frameworks</p> <p>1.3 At least x% of final project reports prepared & submitted for all interventions supported under NEF are considered to be 'good'</p> <p>NEF produces quality meta-evaluations (based on a sample of interventions) for all of its intervention components</p> <p>M&E lessons learnt are internalised & reflected in the formulation of subsequent programmes</p> <p>Related CP outcome: Capacity of public sector, NSAs and vulnerable groups strengthened to promote a coordinated approach in policy formulation and implementation for a more equitable and inclusive society</p>						
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EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIME-FRAME				RESPONSIBLE PARTY	PLANNED BUDGET		
		Q 1	Q 2	Q 3	Q 4		Funding Source	Budget Description	Amount
Output 2 Empowerment and specific needs of excluded groups (especially women) adequately addressed through services delivered by public agencies and Non-State Actors Baseline: 2.1 Inadequate capacity to mainstream gender issues in Mauritius 2.2 Lack of Rodrigues specific strategy to address gender issues 2. Lack of Rodrigues specific strategy to combat GBV 2.4 Low participation of women in politics 2.5 Lack of training materials in Rodrigues that are relevant to the current needs of women 2.6 Little formal cooperation between Ministry of Gender & Commission for Women Indicators: 2.1 Gender strategies reviewed & revised in Mauritius & under full implementation	2.1 Activity result: Gender policy framework in Mauritius strengthened through a mainstreaming process - Roll out of training on gender issues by Ministry of Gender Equality across other Ministries	X	X	X	X	Ministry of Gender Equality	UNDP	Salary of Gender Focal Point (50%)	15,000
							UN-WOMEN	Salary of Gender Focal Point (50%)	15,000
							Ministry of Gender Equality	Own funds for continued support to mainstreaming gender	In kind

<p>2.2 Gender strategy formulated for Rodrigues & under full implementation</p> <p>2.3 GBV strategies developed for Rodrigues & under full implementation</p> <p>2.4 Increase in female MPS & Commissioners</p> <p>2.5 No. of training packages developed</p> <p>2.6 No. of exchange visits (in person days)</p> <p>Targets (Year 4):</p> <p>2.1 Capacity of Ministry of Gender to train staff of other ministries on gender mainstreaming & NSAs established</p> <p>2.2 Capacity of Commission for Women to train staff of other Commissions & NSAs established</p>	<p>2.2. Activity result: Gender policy for Rodrigues formulated & implemented - Ongoing implementation of the strategy</p>	<p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>RRA-Commission for Women</p>	<p>RRA</p>	<p>Own funds</p>	<p>In kind</p>
<p>2.1 Capacity of Ministry of Gender to train staff of other ministries on gender mainstreaming & NSAs established</p> <p>2.2 Capacity of Commission for Women to train staff of other Commissions & NSAs established</p>	<p>2.3 Activity result: Strategy to combat GBV developed & implemented in Rodrigues - Ongoing implementation of improved services to tackle GBV</p>	<p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>RRA-Commission for Women</p>	<p>RRA-Commission for Women</p>	<p>Own resources</p>	<p>In kind</p>

<p>2.3 X existing domestic violence services re-designed & X new GBV services launched in Rodrigues</p> <p>2.4 % of female MPs & MRAs increased from 18% to x% & x% to x% respectively at next election in 201X?</p> <p>2.5 All training package needs initially identified met</p> <p>Related CP outcome: Capacity of public sector, NSAs and vulnerable groups strengthened to promote a coordinated approach in policy formulation and implementation for a more equitable and inclusive society</p>	<p>2.6 Activity result: Improved co-operation between Ministry of Gender, RRA & other stakeholders achieved - Ongoing Technical support to facilitate process from UNDP (gender focal point)</p>	<p>X</p>	<p>X</p>	<p>X</p>	<p>Ministry of Gender Equality & RRA-Commission for Women</p>	<p>Covered from operational funds & own resources</p>	<p>In kind</p>
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EXPECTED OUTPUTS And baseline, indicators including annual targets	PLANNED ACTIVITIES List activity results and associated actions	TIME-FRAME				RESPONSIBLE PARTY	PLANNED BUDGET		
		Q1	Q2	Q3	Q4		Funding Source	Budget Description	Amount
Output 3 New models of service delivery by NSA's successfully tested (e.g. women's empowerment, placement and training and community development) Baseline: 3. Limited capacity in public institutions and NSAs to innovate programmatically Indicators: 3.1 Performance of PCU 3.2 Performance of Local Integrated Development Plans 3.3 Performance of NSA Unit 3.4 NSAs applying new models of service delivery 3.5 Active participation of final beneficiaries 3.6 ICT penetration	3.1 Activity result: Programme Coordination Unit established - Continued deployment of TA (Facilitator) / Project Coordinator, based within MSIEE in Mauritius - Continued deployment of TA (Facilitator) / Deputy Project Coordinator, based within EPMU in Rodrigues	X	X	X	X	MSIEE UNDP	UNDP	Support to Project Manager (over 4 years)	30,000
							RRA	Contribution to Project Coordinator (Rod) over 3 yrs	12,000
							MSIEE	Operational support to Project Coordinator Operational support to PMU	In kind In kind

<p>Targets (Year 4):</p> <p>3.1 NSA Unit fully functional & perceived to be valuable by majority of NSAs</p> <p>3.2 3 pilot LIDPs realising objectives & handed over to local governance structures</p> <p>At least 1 additional LIDP is developed, beyond the 3 pilot areas</p> <p>3.3 No. of active registered volunteers in Mauritius & Rodrigues increased by x%</p> <p>3.4 200 NSAs (in total) equipped with new models of service delivery by EoP</p> <p>By EoP, at least 8 new models of service delivery or project design developed in 5 key sector areas</p> <p>At least 5 strategic issues addressed thru advocacy & policy dialogue initiatives & documented by EoP</p> <p>3.5 At least x% of a representative panel of final beneficiaries in the pilot areas report a substantial improvement in voice & accountability related indicators</p>	<p>3.2 Activity result: Pilot Projects designed & implemented</p> <ul style="list-style-type: none"> - Ongoing on-the-job capacity-building - Ongoing field activities of multi-disciplinary facilitation teams in 2 pilots - Ongoing implementation of LIDPs in 2 pilots - On-going M&E (coordinated by NEF M&E & EPMU in RRA) - Ongoing implementation of tools for lessons learnt and good practices - Exit strategy & handover to local authorities & communities - Technical advice to any additional LIDPs emerging beyond the 2 pilots 	<p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>MSIEE</p>	<p>UNDP</p>	<p>Contribution to field support costs for development & implementation of pilots</p>	<p>25,000</p>
			<p>MSIEE</p>	<p>Contribution to field support costs for development & implementation of 2 pilots</p>	<p>12,500</p>	
			<p>NEF / CSR / Other donors</p>	<p>Pilot project implementation funds</p>	<p>TBC</p>	

3.6	<p>60,000 citizens trained through the Universal ICT Education Programme by 2016</p> <p>ICT literacy in pilot areas increased from x% (baseline) to x% by EoP</p> <p>Employment rate (disaggregated by gender & other characteristics) in pilot areas increased from x% (baseline) to x% by EoP</p> <p>Related CP outcome: Capacity of public sector, NSAs and vulnerable groups strengthened to promote a coordinated approach in policy formulation and implementation for a more equitable and inclusive society</p>	<p>3.3 Activity result: NSA unit within MSS strengthened to:</p> <ul style="list-style-type: none"> - Reinforcement of NSA Unit through continued deployment of Project Officer & Asst. PO (UNDP) - Continued deployment of local executive counterpart - Ongoing promotion of national volunteer scheme (In Mauritius & Rodrigues) – including development of focal point in Rodrigues & a Rodrigues specific scheme - Ongoing capacity building support to NSA's - Ongoing promotion of a culture of M&E amongst NSA's (in collaboration with DCP & NEF M&E unit) - Promotion of new approaches for community development 	<p>X X X X MSS</p>	UNDP	<p>Salary for NSA Unit Project Officer for 28 mths over 4 yrs</p> <p>Salary for NSA Unit Asst. Project Officer for 4 yrs</p> <p>Contribution to NSA Unit operational field costs</p>	<p>21,250</p> <p>25,000</p> <p>5,000</p>
					Local Counterpart	In kind
					Operational funds for NSA Unit	66,000

<p>3.4 Activity result: New models of service delivery developed</p> <ul style="list-style-type: none"> - Analysis of projects' / programmes' performance within Integrated Development Plans 	<p>X X X X MSIEE</p> <p>M&E Unit</p>	UNDP	<p>Advocacy & dissemination workshops</p>	<p>20,000</p>
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	<ul style="list-style-type: none"> - Development of 3 more models of improved service delivery & project designs - Generation of lessons learnt - Dissemination of best practices thru workshops / seminars / networks - Development of models of improved service delivery & project designs - Advocacy & policy dialogue around issues highlighted - Development of multi-media IEC 			25,000
Development of IEC materials				

	<p>3.5 Activity result: Citizens empowered to increase their public participation with a view to achieving greater transparency & feedback on public</p> <p>Pilots</p> <ul style="list-style-type: none"> - Ongoing engagement with a small, stable, representative panel of final beneficiaries in each of the pilot areas to interview & provide feedback on progress, outcomes & impact - Ongoing implementation of feedback systems & channels of communication to allow citizens to inform service delivery improvements (e.g. scoring cards) <p>Beyond pilot areas</p> <ul style="list-style-type: none"> - Ongoing implementation of systems designed to facilitate citizen participation in decision making, leading to greater transparency & feedback in 2 to 3 key service areas 	<p>X X X X X</p>	<p>MSIEE</p> <p>M&E Unit</p>	<p>UNDP</p>	<p>Costs largely covered thru other support budget lines</p> <p>Costs of designing & implementing scoring cards</p> <p>10,000</p>	<p>In kind</p>
	<p>3.6 Activity result: Literacy in Information Technology among vulnerable sections of society promoted (especially women to enhance their employability & entrepreneurship)</p>	<p>X X X X X</p>	<p>MSIEE (with NSA Unit & NCB)</p>	<p>CSR</p>	<p>Provision of IT equipment (if required)</p>	<p>In kind</p>

			NCB	Training of Volunteers	In kind
	<ul style="list-style-type: none"> - Ongoing cooperation with NCB in targeting their existing ICT literacy programmes within pilot projects to meet the needs of women, & other vulnerable groups - Strengthen penetration of ICT throughout Rodrigues via Women's Centres & Community Centres / Volunteers / HRC / CSR / NCB training - Liaison with CSR to meet the necessary hardware gaps 				
TOTAL					

V. MANAGEMENT ARRANGEMENTS

Overall responsibility for the execution and coordination of this project will rest with the two co-executing agencies – the Ministry of Social Integration and Economic Empowerment (MSIEE) and the Ministry of Social Security. Activities will be implemented through the National Implementation Modality (NIM), including a cost-based management fee and the provision of implementation support from the UNDP's Country Office. The project will also utilise the expertise of other specialised UN agencies and local and international consultants. The Gender Focal Point will be working part time with MOFED/ MGECDFW.

Project Board

A Project Board (PB) will be instituted, co-chaired by the MSIEE and by the MSS, to oversee the holistic execution of the project, whilst sub-committees will provide guidance on specific components. The Board will meet at least every six months.

UNDP will be represented on the PB. Other members will be drawn from the implementing agencies - NEF, NCB, NSA Unit, MACOSS, NGO Trust Fund, DCP, MGECDFW, RRA and MoFED. The PB will assume responsibility for overall guidance and monitoring of the execution of the programme. (Please refer to ToRs in Annex II).

Implementing Partners

Implementing partners are specified in relation to each output:

Output 1: Targeting, delivery and monitoring arrangements of MSIEE social programmes operational

This component will be co-financed by the UNDP Country Office and the Ministry of Social Integration and Economic Empowerment (MSIEE). UNDP will fully fund an M&E Officer and part finance the operational costs of the M&E Unit established within NEF, along with the hiring of consultants and related workshop costs for training in results-based project and programme planning and management, and M&E (for state actors).

The project will be managed through both the National Implementation Modality (NIM) and the Country Office support to NIM. An MoU / Agreement between UNDP and MSIEE will be established in order to set out working relations. Disbursement of funds will be effected through requests for direct payment (RDP) to the UNDP Country Office. The Country Office support to NIM will be partly adopted for the recruitment of human resources for consultancy assignments, as well as for other services. MSIEE / NEF will provide in-kind support such as office space, support staff, equipment and office recurrent expenditures. It will also ensure the deployment of a local counterpart M&E officer to the unit, and contribute funds to cover field operation costs, including survey work. The RRA will collaborate closely through its Economic Planning and Monitoring Unit (EPMU) on all M&E activities at the level of NEF programmes. (Refer also to output 3 management arrangements for Rodrigues).

Other collaborators will include the World Bank, which will provide Technical Assistance for the development of M&E systems within NEF. The NSA Unit will also liaise closely through its focus on M&E at project level with NGOs under output 3, in coordination with the EU funded DCP initiative on NSA capacity building.

Output 2: Empowerment and specific needs of excluded groups (especially women) adequately addressed through services delivered by public agencies and Non-State Actors

This component will be co-financed by the UNDP Country Office and UN WOMEN, with the main implementing partners being the Ministry of Gender Equality and the Commission for Women in Rodrigues. The UN agencies will share the costs of employing a Gender Focal Point. In addition, UNDP will fund workshops and training, especially on gender mainstreaming. For its part, UN WOMEN will focus on the development of a gender strategy and a strategy to combat GBV in Rodrigues, and to prepare materials and training specific to the island. This component will be managed through both the National Implementation Modality (NIM) and the Country Office support to NIM. An MoU / Agreement between UNDP, UNWOMEN, Ministry of Gender and the RRA's Commission for Women will be established in order to set out working relations. Disbursement of funds will be effected through requests for

direct payment (RDP) to the UNDP Country Office. The Country Office support to NIM will be partly adopted for human resources for consultancy assignments, as well as for other services. The Ministry of Gender Equality and Commission for Women will provide in-kind support such as office space and transport. They will also ensure the full participation of technical staff in all activities.

Other collaborators will include the EU and AfDB, both of whom plan to undertake work on gender issues during the lifespan of this project.

Output 3: New models of service delivery by NSA's successfully tested

This component will be co-financed by the UNDP Country Office, MSS, MSIEE / NEF and RRA. UNDP will provide full funding for a Project Officer and an Assistant Project Officer to the NSA Unit, and make a small contribution to its operational field costs. It will also provide part funding to facilitate field operations associated with the participatory formulation of *Local Integrated Development Plans*. In addition, UNDP will fund resource mobilisation efforts to implement the plans, the design of Knowledge Management tools through the M&E Unit, dissemination and advocacy workshops, the development of IEC materials, and the design and implementation of community feedback systems. UNDP will also fund the Project Manager (to be housed within MSIEE) and co-fund the Programme Co-ordinator *cum* Community Organiser based in Rodrigues, along with the RRA. UN Habitat may support activities related to social houses in the pilot areas.

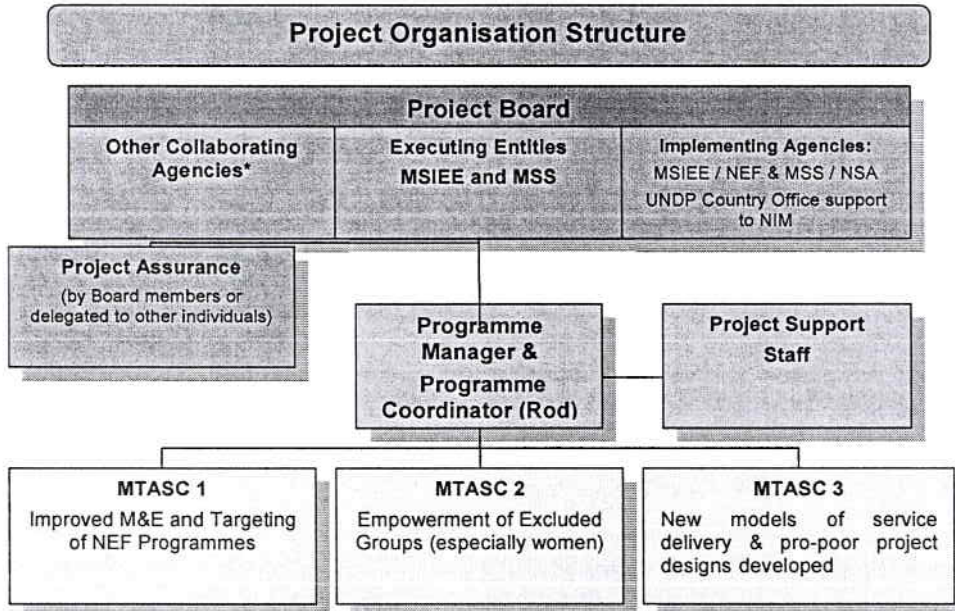
MSS will provide operational funds for the NSA Unit, along with a local counterpart to the UNDP funded officers, support staff, office space and equipment. MSIEE will contribute towards the field support costs associated with the pilot projects, and will meet the operational costs of the overall Programme Management Unit (PMU). NEF will also channel funds through its programmes and guide CSR funding in order to contribute towards the implementation of interventions within the pilot areas. In addition, MSIEE will provide office space and equipment. Similarly, in Rodrigues, the EPMU of the Chief Commissioner's Office will provide office space, equipment and general operational support to the Programme Coordinator.

The project will be managed through both the National Implementation Modality (NIM) and the Country Office support to NIM. An MoU / Agreement between UNDP, MSS, MSIEE / NEF and the Chief Commissioner's Officer of the RRA will be drawn up in order to set out working relations. Disbursement of funds will be effected through requests for direct payment (RDP) to the UNDP Country Office. The Country Office support to NIM will be partly adopted for the recruitment of human resources for consultancy assignments, as well as other services.

As this component requires a multi-stakeholder, multi-sectoral approach, a large number of collaborators will be involved. These will include various line ministries and Commissions of the RRA and other Government agencies. Local Authorities covering the pilot areas will also be partners. Specifically, NCB will support the implementation of the ICT components; MACOSS and RCSS (with the support of the NSA Unit) will mobilise NSA participation in the project; DCP will provide training on M&E to NGOs; and private sector foundations and CSR companies will fund activities identified in the Local Integrated Development Plans. Furthermore, NGOs, CBOs, volunteers and *animateurs communautaires* will be supported through the NSA unit to contribute to community-centred development initiatives and survey work. Civil Society Organisations will also be encouraged and assisted to mobilise resources from other donors, for example by applying to relevant national and international Calls for Proposals.

Management and Technical Advisory Sub-Committees

Three Management and Technical Advisory Sub-Committees (MTASCs) with representatives of the teams for the respective components will be created to serve as a feedback mechanism for the project. These sub-committees will represent a suitable platform to monitor progress of the project's outputs, and to identify any constraints and advise on appropriate solutions.



*Ministry of Finance and Economic Development, representative of RRA, Ministry of Gender Equality, Ministry of ICT, Government Agencies, Decentralized Cooperation Programme (DCP) (EU), Civil Society Organisations (CSOs) and Private Sector Associations and Institutions, Mauritius Council of Social Service (MACOSS), other Specialised UN Agencies and other Development Partners.

Prior obligations and prerequisites

Before starting project implementation, the Ministry of Social Integration and Economic Empowerment and the MSS should appoint the Co-Chairs of the Project Board (normally the PS of each Ministry). Furthermore, MSIEE / NEF and the Ministry of Social Security should each respectively appoint a National Project Director (NPD) (also normally the PSs of each ministry) and a Project Focal Point for their respective components of the Social Inclusion and Empowerment project. RRA and NEF will also designate a Focal Point within each of their management structures. (For the terms of reference of the focal points, please refer to annex II).

Financial Accountability

All financial disbursements to the implementing partners will be based on approved Annual Work Plans (AWP) agreed between the different implementing partners and UNDP. Cash transfers for activities detailed in the AWP will be made by UNDP using any one of the following modalities:

- i) Cash transferred directly to the Implementing Partner:
 - a. Prior to the start of activities (direct cash transfer), or
 - b. After activities have been completed (reimbursement);
- ii) Direct payment to vendors or third parties for obligations incurred by implementing partners on the basis of requests signed by a designated official of an implementing agent;
- iii) Direct payments to vendors or third parties for obligations incurred by UN agencies in support of activities agreed with Implementing Partners.

Disbursement

UNDP Country Office will authorise payments for project activities after formal approval of the UNDP Senior Programme Manager or UNDP Resident Representative.

Accounting records

The UNDP Country Office will keep records of all expenditures involved in the implementation of the project. It will enter in a chronological order all the expenditures in accounting records and documents and it will keep all invoices and other evidence of expenditures in a file.

Audit Arrangements

The project will be audited as per National Implementation Modality requirements in accordance with the established procedures set out in the UNDP Programming and Finance manuals. The auditing will be carried out by a private auditor.

VI. MONITORING AND EVALUATION FRAMEWORK

UNDP will undertake joint evaluations of the project with MSIEE and MSS, as per the Evaluation Plan, alongside national implementation modality audits.¹² M&E systems will be built around the project's Results and Resources Framework (which incorporates outputs and indicators for the project), in accordance with UNDP guidelines. The capacity of government staff to design interventions and to monitor their implementation will be integrated into programme management.

In order to facilitate the effective implementation and monitoring of this project, MSIEE / NEF, MSS and the various implementing partners will be required to formulate their detailed **Annual Work Plans (AWP)**, following discussions with UNDP. Quarterly reports will be prepared for activities carried out over each three-month period for submission to UNDP, before their onward transmission to the Project Board.

In accordance with the programming policies and procedures outlined in the UNDP User Guide, the project will be monitored through the following:

Within the annual cycle-

- On a quarterly basis, a quality assessment shall record progress towards the completion of key results, based on quality criteria and methods captured in the Quality Management table below.
- An Issue Log shall be activated in Atlas and updated by the Project Manager to facilitate tracking and resolution of potential problems or requests for change.
- Based on the initial risk analysis submitted (see annex I), a risk log shall be activated in Atlas and regularly updated by reviewing the external environment that may affect the project's implementation.
- Based on the above information recorded in Atlas, a Project Progress Report (PPR) shall be submitted by the Project Manager to the Project Board through Project Assurance, using the standard report format available in the Executive Snapshot.
- A project Lesson-learned log shall be activated and regularly updated to ensure on-going learning and adaptation within the organization, and to facilitate the preparation of the Lessons-learned Report at the end of the project.

On an annual basis -

- **Annual Review Report.** An Annual Review Report shall be prepared by the Project Manager and shared with the Project Board. As a minimum requirement, the Annual Review Report shall consist of the Atlas standard format for the Quarterly Progress Report (QPR) covering the whole year with updated information for each element of the QPR, as well as a summary of results achieved against pre-defined annual targets at the output level.
- **Annual Project Review.** Based on the above report, an annual project review shall be conducted during the fourth quarter of the year or soon thereafter, to assess the performance of the project and appraise the Annual Work Plan (AWP) for the following year. In the last year, this review will be a final assessment. This review is driven by the Project Board and may involve other stakeholders as required. It shall focus on the extent to which progress is being made towards outputs, and that these remain aligned to the outcome.

¹² Evaluations are planned to take place in July 2015 and December 2016.

QUALITY MANAGEMENT FOR PROJECT ACTIVITY RESULTS

OUTPUT 1:		
Targeting, delivery and monitoring arrangements of MSIEE social programmes operational		
Activity Result 1.1 (Atlas Activity ID)	<i>Short title to be used for Atlas Activity ID</i> Efficient identification of vulnerable groups	Start Date: 2013 End Date:2016
Purpose	<i>What is the purpose of the activity?</i> To improve the efficiency of identifying and targeting vulnerable groups and disadvantaged areas to ensure their inclusion in pro-poor social programmes, and to reduce leakage of resources to the non-poor	
Description	<i>Planned actions to produce the activity result.</i> <ul style="list-style-type: none"> • Use of SRM for initial identification • Use of complementary data collection tools & other data sources (e.g. Statistics Mauritius) 	
Quality Criteria <i>How/with what indicators the quality of the activity result will be measured?</i>	Quality Method <i>Means of verification. What method will be used to determine if quality criteria has been met?</i>	Date of Assessment <i>When will the assessment of quality be performed?</i>
Increased inclusion of the poor in MSIEE social programmes	Data generated by SRM Baseline and EoP field-based surveys Qualitative assessments Panel of informants	2013 2016
Activity Result 1.2 (Atlas Activity ID)	<i>Short title to be used for Atlas Activity ID</i> Training in Results-based planning and management	Start Date: 2013 End Date:2014
Purpose	<i>What is the purpose of the activity?</i> To increase the capacity of state and non-state actors to plan, design and manage interventions, and to measure their outcomes and impacts, leading to better performing social programmes	
Description	<i>Planned actions to produce the activity result.</i> <ul style="list-style-type: none"> • Assessment of needs • Identification of resource persons / consultant for training 	

	<ul style="list-style-type: none"> • Training of MSS, NEF, Ministry of Gender, RRA, NSAs 	
Quality Criteria <i>How/with what indicators the quality of the activity result will be measured?</i>	Quality Method <i>Means of verification. What method will be used to determine if quality criteria has been met?</i>	Date of Assessment <i>When will the assessment of quality be performed?</i>
No. of stakeholders trained in Results-based planning & management	Programme records of training events organised – attendance sheets & participant evaluation forms	Throughout 2013 to 2014
Improvement in quality of project monitoring frameworks developed by NEF beneficiaries	Assessment of proposals submitted to NEF for funding – evaluation comments & scores	Throughout 2013 to 2014

Activity Result 1.3 (Atlas Activity ID)	<i>Short title to be used for Atlas Activity ID</i> M&E System	Start Date: 2013 End Date: 2016
Purpose	<i>What is the purpose of the activity?</i> To establish an M&E Unit within NEF to develop improved systems for the monitoring of social programmes, and to build the capacity of both state and non-state actors to implement M&E processes at service delivery & project implementation levels	
Description	<i>Planned actions to produce the activity result.</i> <ul style="list-style-type: none"> • Deployment of M&E Officer • Appointment of suitable qualified local counterpart (MSIEE/NEF) (RRA-EPMU) • Capacity building of NSAs to implement M&E systems at project level (Training platform -NSA unit -MSS; DCP, MACOSS, NGOTF) • Capacity building of public sector (Ministries, National Institutions, & RRA, thru EPMU), NEF (including case workers in Rodrigues) & private sector (CSR) to implement M&E systems at service delivery & project levels • Review of existing NEF projects • Design of data collection tools & establishment of baseline data (including field surveys) • Development of SMART OVI's for each NEF programme 	
Quality Criteria <i>How/with what indicators the quality of the activity result will be measured?</i>	Quality Method <i>Means of verification. What method will be used to determine if quality criteria has been met?</i>	Date of Assessment <i>When will the assessment of quality be performed?</i>
NEF's capacity to evaluate outcomes & impact of social programmes	Growing quality of meta-evaluations conducted by NEF or its components Evidence of SMART OVIs & baselines being available for NEF	2013 (baseline) plus yearly internal reviews until 2016 (Final Project Review)