



*Empowered lives.  
Resilient nations.*

## 2017 ANNUAL WORK PLAN

### SOCIAL COHESION PROJECT

**CP Outcome/UNDAF Key Priority 4:** National institutions effectively support transparency, accountability, participatory democracy and human rights by 2017.

**UNDAF Outcome 4.1:** National institutions foster democratic governance for all, especially women and children by 2016.

**UNDAF AP Output 4.1.2:** Capacity of National Institutions strengthened for collaborative dialogue to support the establishment and operationalization of the National Peace Architecture.

**CP Output:** Governance SWAP, national investment & capacity development plan; Strategic & capacity development plans for Parliament, Ombudsman, MHRC, MEC.

#### Expected Project Outputs:

**Output 1:** Potentially violent disputes resolved through mediation, and consensus on key national priorities reached, through facilitation and advocacy by the Public Affairs Committee

**Output 2:** Programme management and support capacities acquired and implemented

#### IRRF Indicators (Output 5.5 and 5.6)

**Indicator 5.5.1** Extent to which sustainable national and local human and financial capacities are in place to address emerging and/or recurring conflicts (**Milestone 2016:3**)

**Indicator 5.6.1** Extent to which national mechanisms for mediation and consensus-building show increased capacities to build consensus on contested issues, and resolve disputes (**Milestone 2016:3**)

Corresponding activities in annual work plan: 1.1, 1.2, 1.3, 2.1

**Implementing Partner:** Public Affairs Committee (PAC)

### Brief Description

The 2017 work plan is designed to continue support to Public Affairs Committee (PAC) structures that provide platforms for collaborative dialogue, peace building and conflict prevention. This is in line with the constitutional provision, section 13(l), which calls for the “adoption of mechanisms for peaceful settlement of conflicts through, among other strategies; conciliation, and mediation to ensure that the country is secure and democratically mature”. Following the implementation of the 2016 AWP which resulted amongst others in the training of youth conflict early warning monitors and continued collaborative dialogues, UNDP will continue to support PAC in the roles of Advocacy, dialogue and facilitating collaborative leadership and shuttle diplomacy. Particular focus for 2017 will be on strengthening national level mediation and dialogue facilitation capacities, and also influencing public policy and re-strategizing UNDP support in view of the establishment of the National Peace Architecture. The AWP will also continue to support the pilot conflict early warning and early reporting structures at the district level, in order to make them more effective in conflict prevention. Accordingly, 2017 activities give opportunities for interface with pilot structures of the National Peace Architecture which will maximize synergies in building national and district level capacities in conflict prevention and peace building.

Project Title: Social Cohesion	Total Resources Required: \$300,000
Project component: Democratic Governance	Total Allocated Resources: \$300,000
Project ID: 00073899	<ul style="list-style-type: none"> <li>• Regular: \$150,000</li> </ul>
Start Date: 01.01.2017	
End Date: 31.12.2017	<ul style="list-style-type: none"> <li>• Other           <ul style="list-style-type: none"> <li>◦ BPPS</li> <li>◦ Donor (EU) \$150,000</li> </ul> </li> </ul>
Implementation Modality: NIM- CSO	

AGREED By (Public Affairs Committee):



17/02/2017

DATE AND SIGNATURE

Signed By (UNDP):



Q Saj  
17/2/17

DATE AND SIGNATURE

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIMEFRAME				RESPONSIBLE PARTY	PLANNED BUDGET		
		Q1	Q2	Q3	Q4		Funding Source	Budget Description	Amount-\$
<b>Output 1</b> Selected PAC structures and partners at national and district levels for strengthened collaborative dialogue, peace building and conflict prevention	<b>Activity Result for Output 1.1:</b> Enhanced capacity of Insider Mediators and Dialogue facilitators <b>Action:</b> - Conduct PAC orientation of new Board and strategy development workshop	X	PAC	BPPS/EU	75700-Confrence	14,000			
	<b>Indicator 1:</b> A shared minimum national agenda on emerging issues in place by July 2017 <b>Baseline 1:</b> None (2016)				72300-Mat (Fuel)	2,500			
	<b>Target 1:</b> National Agenda in place (2017) <b>MoV:</b> Progress reports.	X	X	X	72400-Comm	500			
	<b>Indicator 2:</b> Number of stakeholder engagements facilitated by PAC on emerging issues <b>Baseline: 1 (2016)</b> <b>Target: 4 (2017)</b> <b>MoV:</b> Interface reports, Progress reports.	X	X	PAC	72500-Supplies	500			
					71600-Travel	5,000			
					75700-Conference.	5,000			
					71300-Consultant	10,000			
					75700-Conference	5,000			
					72300-Fuel	1,000			
					72400-Comm	500			
					72500-Supplies	500			

- Provide for shuttle diplomacy efforts among national leaders on issues of national concern	X	X	X	PAC	BPPS/EU	71600- Travel 75700- Conference.	5,000 8,000	
- Conduct High level, Round Table sessions on Collaborative Leadership and Dialogue	X	X	PAC	BPPS/EU	75700- Conference	3,000		
<b>Activity Result for Output 1.2:</b> Developed a shared minimum national agenda on emerging issues	X	X	PAC	UNDP	71600-Travel 75700- Conference 72300-Mat (Fuel) 72400-Comm 73100-Leased Vehicle.	5,000 15,000 1,500 500 4,000		
- Organize PAC governance and review meetings	X	X	PAC	UNDP	71600-Travel 75700- Conference 72300-Mat (Fuel) 72400-Comm 72500-Supplies	5,000 15,000 1,500 500 500		

- Organise 1 collaborative dialogue forum on emerging issues	X	PAC	BPPS/EU	71600-Travel 75700- Conference 72300-Mat (Fuel) 72400-Comm	5,000 10,000 1,000 500
-Organize Interfaith-based advocacy on conflict prevention and peace building through mother bodies agencies	X X	X X	PAC UNDP	72500-Supplies 71600-Travel 75700- Conference	500 5,000 10,000
					72500-Supplies 1,000
<b>Activity Result for Output 1.3:</b> Enhanced peace through violence prevention initiatives					
- Conduct Training of trainers for Women In Faith on peace building facilitation skills			PAC	BPPS/EU	71300- Consultant 75700- Conference.
					8,000 5,000
					72500-Supplies 1,000

- Operational support and monitoring of WIF community voluntary initiatives	X	X	X	X	PAC	BPPS/EU	71600- Travel 72400-Comm 73100-Leased Vehicle.	4,500 2,500 3,000
- Conduct 3 Regional dialogue facilitation trainings of women in various religions		X	X	X	PAC	BPPS/EU	71600-Travel 75700- Conference	2,000 10,000
							72500-Supplies	1,000
- Organize 5 district violence prevention initiatives in collaboration with District Peace Committees.	X	X	X	X	PAC/OP C	BPPS/EU	71600-Travel 75700- Conference	5,000 10,000
							72500-Supplies	1,000
- Conduct 3 refresher trainings for existing youth in conflict early warning and early response structures in selected districts.	X	X	X	X	PAC	BPPS/EU	71600-Travel 75700- Conference	2,000 10,000
							72500-Supplies	1,000

	-Publications and Publicity on activities and resolutions	X X X X PAC	PAC	UNDP	72500- Supplies	10,000	
<b>Sub Total</b>							<b>203,500</b>
<b>Output 2</b> PAC programme management and support capacities acquired and utilized	<b>Activity Result for Output 2.1:</b> Capacity of PAC secretariat strengthened -Support to PAC secretariat	X X X X	PAC	BPPS/EU	72400-Comm 72500- Supplies	3,000 5,500	
<b>Indicators:</b> Project delivery rate <b>Baseline:</b> 80% <b>Target:</b> 95%			UNDP		73100-Rental 73400-Leased Vehicle.	4,500 5,000	
<b>MOV:</b> Delivery Analysis report, progress and annual report					77100-Salaries	20,000	
<b>Activity Result 2.2:</b> Effective and efficient project management services							
	-Provide Technical support	X X X X	UNDP	UNDP	6100- NP	Salaries 19,100	
					61300- IP	Salaries 32,400	



## ANNEX I: MONITORING TOOL

**CP Component:** Democratic Governance  
**Implementing Partner:** Public Affairs Committee

EXPECTED CP OUTPUTS AND INDICATORS INCLUDING ANNUAL TARGETS	<b>EXPENDITURE</b> <b>S</b> <i>List actual expenditures against activities completed</i>	<b>RESULTS OF ACTIVITIES</b> <i>For each activity, state the results of the activity</i>	PROGRESS TOWARDS ACHIEVING CP OUTPUTS
		<p><i>Using data on annual indicator targets, state progress towards achieving the CP outputs. Where relevant, comment on factors that facilitated and/or constrained achievement of results including:</i></p> <ul style="list-style-type: none"> <li>- <i>Whether risks and assumptions as identified in the CP M&amp;E Framework materialized or whether new risks emerged</i></li> <li>- <i>Internal factors such as timing of inputs and activities, quality of products and services, coordination and/or other management issues</i></li> </ul>	
<b>Output 1</b> Potentially violent disputes resolved through mediation, dialogue consensus on national reached facilitation advocacy	<b>Activity Result for Output 1.1:</b> Enhanced capacity of Insider Dialogue Mediators and facilitators <b>Action:</b> -PAC orientation and strategy workshop - Creating dialogue platforms for emerging interfaith conflicts in Malawi	<b>Indicator 1:</b> Progress towards development of a shared minimum national agenda on emerging issues <b>Baseline 1:</b> None	

<b>Target 1:</b> Draft shared minimum national agenda on emerging issues	- High level, Round Table sessions on Collaborative Leadership and Dialogue		
<b>MoV: Progress reports.</b>	<b>Activity Result for Output 1.2:</b> Developed a shared minimum national agenda on emerging issues		
<b>Indicator 2:</b> Number of stakeholder engagements facilitated by PAC on emerging issues <b>Baseline 2: 1</b> <b>Target 2: 4</b>	<ul style="list-style-type: none"> <li>- PAC governance and review meetings</li> <li>- 1 collaborative dialogue fora on emerging issues</li> <li>- Interfaith based advocacy on conflict prevention and peace building through mother bodies agencies</li> </ul>	<p><b>Activity Result for Output 1.3:</b> Enhanced peace through violence prevention initiatives</p> <p>Training of trainers for Women in faith peace building facilitation skills</p> <p>Operational support and monitoring of WIF community voluntary initiatives</p> <p>3 Regional dialogue facilitation training of women in various religions</p>	<ul style="list-style-type: none"> <li>-5 districts violence prevention initiatives in collaboration with</li> </ul>

	District Peace Committees  -3 refresher trainings for youth conflict early warning and early response structures.  -Publications and Publicity	
<b><u>Output 2</u></b> Programme management and support capacities acquired and implemented	<p><b>Activity Result for Output 2.1:</b> Capacity of PAC secretariat strengthened.</p> <p>-Support to PAC secretariat</p>	<p><b>Activity Result 2.2:</b> Effective and efficient project management services</p> <p>-Provide Technical support</p> <p>-Monitoring of project activities</p> <ul style="list-style-type: none"> <li>- Spot checks</li> <li>- Project audit</li> </ul>

Annex II: Procurement Plan