

ANNUAL PROGRESS REPORT YEAR 2019



A. BASIC INFORMATION

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| Project ID / Output ID | 00103908 / 00105719 | | Reporting Date: | 12/20/2019 |
| Full Title: | NEDA-UNDP Strategic M&E Project: Using Strategic Monitoring and Evaluation to Accelerate Implementation of the Philippine Development Plan 2017-2022 | | | |
| Start Date: | 12/8/2017 | Completion Date (and approved extension, if any): | 12/31/2020 | |
| Total Project Fund (and fund revisions, if any): | PHP 247,000,000.00 ¹ USD 4,730,441.44 ² | Annual Project Fund: AWP Budget (2019-2020) | AWP Budget for 2019-2020: PHP 197,661,185 USD 3,888,060 ³ <i>Revised Projection for 2019:</i> PHP 79,772,366.60 ⁴ USD 1,569,766.84 | |
| Implementing Partner: | National Economic and Development Authority (with Full UNDP Country Office Support) | | | |
| Donor/s: | Government of the Philippines | | | |
| Responsible Partner/s: | NEDA and UNDP | | | |
| Project Description | <p>The National Economic and Development Authority (NEDA) and the United Nations Development Programme (UNDP) Philippine country office have embarked on a partnership to strengthen the conduct of evaluations of priority government programs under the Philippine Development Program (PDP). Financed by NEDA and implemented with full UNDP country office support, the Strategic Monitoring and Evaluation (M&E) Project will help strengthen the M&E capacities of NEDA and key government agencies to support the achievement of the PDP and the Sustainable Development Goals (SDGs) through evidence-based decision making.</p> <p>The project has the following components: 1) commissioning of evaluations on priority themes and programs under the PDP and SDGs; 2) assessment of national evaluation capacity and provision of learning opportunities to evaluation managers in government; 3) advisory services to the development of evaluation guidelines, an evaluation portal, and a community of practice; 4) project management; and 5) development of the Program and Project Monitoring System (PPMS) to track national priority programs</p> | | | |
| Target Group | <p>Others: public servants, civil society organizations, academe, consulting industry</p> <p>The evaluations will be relevant to various marginalized groups depending on the theme</p> <p>The PPMS will be relevant to the integration of the information systems related to the management of key government programs and projects.</p> | | | |

¹ Total Peso value remitted by GPH (NEDA) to UNDP as recorded in Atlas.

² Fund value in dollars as recorded in Atlas, given that the contribution was remitted by NEDA in staggered tranches throughout 2018.

³ Conversion from Peso to Dollar based on UN Operational Rate of Exchange (UNORE) of USD1 = PHP50.838 as of December 2019

⁴ Conversion from Dollar to Peso based on UN Operational Rate of Exchange (UNORE) of USD1 = PHP50.838 as of December 2019. Budget and actual delivery reported herein are in Philippine Pesos.

B. INDICATIVE/EMERGING RESULTS OF THE PROJECT and LESSONS LEARNED

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| <p>B.1 CPD Outcome alignment</p> | <p>1: The most marginalized, vulnerable, and at-risk people and groups benefit from inclusive and quality services and live in a supportive environment wherein their nutrition, food security, and health are ensured/protected.</p> |
| <p>The project seeks to strengthen the capacity of NEDA and select government agencies to conduct evaluations that are linked to the PDP. Through evidence-based findings and actionable recommendations, the evaluations will be instrumental to improving the design and implementation of programs and projects that benefit various marginalized, vulnerable, and at-risk people and groups. E.g., the evaluation of the National Nutrition Program, which seeks to unbundle the governance and coordination mechanisms for the implementation of nutrition interventions, will be relevant to children who have suffered from stunting and wasting.</p> | |
| <p>B.2 CPD Output indicator alignment [Choose from 1-3 applicable indicators]</p> | <p>1.2.1 Number of UNDP-assisted NGAs and LGUs implementing reforms and innovations for delivery and monitoring of services, public finance management, or public procurement. 1.2.2 Number of NGAs and LGUs using the UNDP-assisted electronic-governance system [IRRF 2.2.1.1] 1.3.1 Number of individuals and institutions engaged in NGAs and LGUs through UNDP-supported civic engagement mechanisms</p> |
| <p>1.2.1 – Developing Capacity for Evaluation: 1 UNDP-assisted NGAs and LGUs implementing reforms and innovation</p> <ul style="list-style-type: none"> • The completed revised Guidelines to the National Evaluation Policy Framework (NEPF) and draft Joint Memorandum Circular (JMC) are for final approval and signing prior issuance and implementation. • There are continuous discussions with the Development Academy of the Philippines (DAP) on the development of a professionalization program for M&E practitioners for government and other interested parties to strengthen capacity for public sector evaluations. • NEPF demonstration with mentoring and coaching and conduct of evaluability assessment activities to at least 6 identified national agencies, including NEDA and DBM, by two (2) M&E organizations are undergoing initial phases of procurement; commencement of initial activities is expected by the first quarter of 2020. <p>1.2.2 – Technology for Monitoring and Evaluation: 1 NGAs and LGUs using UNDP-assisted electronic-governance system</p> <ul style="list-style-type: none"> • The National Evaluations Portal was successfully launched during the 8th M&E Network Forum held November 19-20, 2019. • The IT firm that will develop web-based monitoring and delivery system for priority programs and projects under the Public Investment Program (PIP) was procured December 2019. <p>1.3.1 – Engaging Evaluation Stakeholders</p> <ul style="list-style-type: none"> • Through the evaluation studies, during the data collection and public results dissemination, civic engagement of individuals and institutions can be facilitated. One such platform is the social media, which was utilized during the M&E Forum. Due to the 8th M&E Forum, social media engagement was totaled to 213 from individuals. The forum was attended by 305 individuals (191 females and 114 males) from 27 non-government institutions and 58 government agencies and units. | |
| <p>B.3 SP Output Alignment</p> | <p>1.1.1. Capacities developed at national and sub-national levels strengthened to promote inclusive local economic development and deliver basic services including HIV and related services – Number of countries where national and subnational governments have improved capacities to plan, budget, manage, and monitor basic services.</p> |
| <p>B.4 Top 3 Key Results on 2019</p> | |

1. **Batch 1 Evaluation Studies Toward Completion followed the Rigorous & Consultative Process for Managing Evaluations** – Through the Strategic M&E Project, NEDA with the support of UNDP is working towards the completion of 3 evaluation studies out of 7 identified thematic evaluation studies. The Evaluation Reference Group (ERG) supported the finalization of the studies. Final steps are already underway to fully complete the evaluation studies, and these are:
 - a. Assessment of the Anti-Red Tape Act (ARTA): Efficiency, Effectiveness, and Relevance, Towards the Expanded ARTA/Ease of Doing Business Act Implementation is completed. ERG members are working towards the completion of the action plan. Preparations for publication, communication materials being developed with approved communication plan.
 - b. Evaluation of the Payapa at Masagang Pamayanan (PAMANA) Program submitted a final draft and undergoing the peer review process.
 - c. Formative Evaluation of the Philippine Plan of Action for Nutrition 2017 – 2020 submitted a final draft. Completed peer review process and reviewer comments are currently being addressed by the evaluation team, with partially completed management response process.
2. **Evaluation Policy Operationalized through the NEPF Guidelines** – Through the Strategic M&E Project, NEDA with the support of UNDP developed the NEPF Guidelines to operationalize the NEPF that was jointly issued in 2015 by NEDA and DBM. It is a comprehensive guideline on evaluation in the National Government which provides specific guidance on how to initiate, plan, implement, and utilize evaluations. It includes tools and templates for evaluability assessment, quality assurance, estimating budget requirements, quality assurance, among others. The NEPF Guideline is finalized and awaiting final signing off from both NEDA and DBM.
3. **Stakeholder Interest Generated through the M&E Network Forum** – Through the 8th M&E Network Forum, NEDA with the support of UNDP sustained the interest among stakeholders in strengthening the practice of evaluation in the Philippines. There was a total of 305 participants (191 females and 114 males) from different government agencies and partner organizations. During the forum, active participation was encouraged with the utilization of an event application called Attendify. This was well received as evidenced by 286 posts and 3,648 interactions (likes, comments, post views) and 206 (67% of the participants) online evaluation responses accomplished in the application. The launch of the NEDA Evaluation Portal was a milestone that highlighted the forum. There were many interests and queries expressed that showed the relevance of the portal and a source of learning and exchange of experiences. The Forum opened up opportunities to network and possible collaborations, which could be pursued in the future.

B.5 Lessons learned and ways forward

The shift in strategy towards a “bottom-up” or “agency-led” approach to commissioning evaluations and strengthening evaluation capacity requires the strengthening of the project’s engagement with government agencies and other potential partners. To support demand and accelerate the procurement, rosters of service providers (firms and CSOs/NGOs) were established. This will facilitate tapping external resources for the project in implementing its increasingly diversifying components and outputs.

The following lessons were drawn from the ongoing evaluations commissioned, to ensure effective and efficient conduct of the evaluation and more properly address its objectives: a) consider the timing of the conduct of the evaluation, such that it should not coincide with national activities such as national elections, budget and development planning cycle, near the end of the current administration’s term, and other similar situations; b) importance of strong stakeholder engagement – not only to ensure that design of the study is policy relevant, but also to help the researchers be better informed on what is going on at the ground, receive relevant updates on time, and to better strategize data collection approach without duplication with other groups; c) good coordination and communication with national and local partner agencies to ensure safety of the research team, particularly on subject programs with security concerns, and to better validate initial findings and emerging new questions through follow-up interviews to original respondents and national agency counterparts; and d) timely access to data to ensure responsive data analysis with emerging issues and gaps.

A strong stakeholder engagement with different agencies is critical to ensure sustainability of the National Evaluation Policy Framework (NEPF) Guidelines and collaboration of practices. The support from the different heads of agencies on these initiatives will generate stronger support and participation from target stakeholders not only in the government but also from other institutions and organizations. This is also contributory in strengthening the capacities of the government and other stakeholders on public sector monitoring and evaluation. The project, led by NEDA, acknowledges that it is strategic and effective to leverage on existing capacity building mechanisms and programs and institutionalize these by collaborating with different government entities, such as DAP, CSC, DBM.

The challenges encountered in the at the contracting or pre-implementation stage and implementation stages brought by external factors were documented. There were untried procurement modalities and implementation strategies used that brought un-anticipated revisions or adjustments that contributed to delays. For effective use of these modalities and strategies, a deliberate and regular coordination with stakeholders can help mitigate delays. Involving stakeholders and apprising them of key developments also helps with securing buy-in, especially when adjustments are required. Task-level monitoring can also inform prioritization of limited resources such as time and effort and ensure that they are spread across outputs in different components. Working closely with the Procurement team to ensure that each step is done right the first time and that timelines are more accurately projected is the way to move forward.

C. TECHNICAL ACCOMPLISHMENTS

- Evidence-based reporting – include relevant reports/publications and/or photo-documentation (description, date, location) as an annex.
- Quarterly financial performance is reported in the FACE Form. Please ensure consistency of technical accomplishments with the submitted Quarter FACE form and the AWP.
- Interim annual financial performance data is reported in the APR.

EXPECTED OUTPUTS

Output 1. Management of the NEDA M&E Fund – Commissioning of Evaluation Studies

OUTPUT NARRATIVE

Of the seven (7) planned thematic evaluations commissioned under the project, one (1) has a completed final report pending management response; two (2) have draft final reports that are to be peer reviewed; one (1) ongoing implementation; three (3) have completed bid evaluation processes pending awarding of contract; one (1) for bid submission; and one (1) being engaged through the standard Responsible Party Agreement (RPA) modality.

Some factors that affected the pace of commissioning studies (POI 1.1) include the need to rescope the terms of reference following the shift from an emphasis to conducting evaluation studies to assessing evaluability (MSME, CCA, RRTS), and the time it took to finalize the Roster of M&E firms. Revisions to the TORs necessitate reconfirming buy-in/ commitment of stakeholders, which also take time (the case for MSME and RRTS, in particular). Regular coordination with key stakeholders to apprise them of critical adjustments should help manage delays. Meanwhile, the pace of completing studies (POI 1.1) were affected by a number of factors. In some instances, one major factor for the delay in completing studies were external events beyond the control of the contractor and the Evaluation Manager (the case for security-related issues encountered in the PAMANA study). In other instances, delays could be attributed to requests by the contractors themselves to move deadlines because of data access issues (as in the case of the Nutrition study), or because of challenges with processing data (ECCD, Nutrition). Sometimes, key stakeholders request that critical milestones be moved—such as the approval and finalization of outputs by contractors. Where delays are not solely attributable to events beyond the control of both the contractor and the Evaluation Manager, it appears that consistent and timely communication with stakeholders and contractors alike can convey the urgency of meeting deadlines and somehow avoid delays.

Finally, the pace at which final reports were translated into (approved) IEC materials (POI 1.4) was largely dependent on the submission and approval of final reports, and the approval of communications plan and collaterals. The feedback process can take time and can sometimes be overtaken by events. For instance, the ARTA communications plan has yet to be officially approved, although engagements with new stakeholders (such as ARTA's new leadership) had already entailed the production and use of communications collaterals which followed the general guidelines of the communications plan. It is foreseen however that the approval process should accelerate for the succeeding studies.

| Project Output Indicator/s ⁵ | Baseline | Annual Result ⁶ | Annual Target (Annual) | Cumulative Result (from Start Year) | Cumulative Target (from Start Year) | End-of-Project Target | |
|---|----------|----------------------------|--|---|---|--|---|
| 1.1 Percent of planned evaluation studies (national & regional) commissioned & completed* to assess the performance of selected development plans, programs, policies & projects [Modified] | 2016 | 0% | Commissioned: 50% (2 of 4) Completed: 100% (3 of 3) | Commissioned: 100% (4 of 4) Completed: 100% (3 of 3) | Start year: 2018 Commissioned: 78% (7 of 9) Completed: 43% (3 of 7) | Start year: 2018 Commissioned: 100% (9 of 9) Completed: 43% (3 of 7) | End year: 2020 Commissioned: 100% (9 of 9) Completed: 100% (9 of 9) |

*Assumes final draft report pending consideration of management response

⁵ Please ensure consistency with ProDoc and AWP indicators.

⁶ Use traffic light to indicate progress vis-à-vis annual output targets in AWP: Green (Completed), Yellow (Ongoing), Red (Delayed/Not started). Data provided can be qualitative or quantitative based on the nature of the output indicator [UNDP PHL CO Data Clean-up Guidelines].

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|--|------|----------------------------|---|-------------------------------|---|-------------------------------|-----------------------------|
| 1.2 Extent to which a pipeline of evaluation studies aligned to the PDP are developed and approved by the M&E Fund Steering Committee [Originally 1.3 in Project Document] | 2016 | Pipeline not yet developed | Pipeline developed and approved (but with conditions) | Pipeline developed & approved | Pipeline developed and approved (but with conditions) | Pipeline developed & approved | Pipeline updated & approved |
| | 2016 | 0 | 1 | 3 | 1 | 4 | 9 |
| 1.3 Number of evaluation studies which have accompanying information, education, and communication actions [New] | 2016 | 0 | 1 | 3 | 1 | 4 | 9 |
| 1.4 Extent to which a roster of potential evaluators is developed [New] | 2016 | None | Roster developed | Roster developed | Roster developed | Roster developed | Roster updated |

| Activity/Sub-Activity Description | Physical Performance | | | Financial Performance (2019) | | | | REMARKS |
|---|---|--|---------------------------------|------------------------------|---------------------------|-------------------------------|---|---|
| | Activity Target ⁷ | Accomplishment for the Year | Status of Activity ⁸ | Planned Budget ⁹ | Budget Code ¹⁰ | Actual Delivery ¹¹ | Delivery Rate ¹² (delivery/budget) | |
| Planned Activity 1.1 [New] Technical services, procurement, and coordination for the Evaluation Studies | Evaluation consultants and peer reviewers | 3 evaluation consultants hired to support TOR design and conduct QA of evaluation products, 3 peer reviewers contracted for 2 evaluation study final reports | Completed | 1,375,000 | 71300 | 1,394,048.00 | 101% | <p>2 peer reviewers were contracted to review the completed ARTA evaluation study. This led to a development of style guide manual that shall be applied with all the succeeding studies. Similarly, following the completion of the PPAN study, one peer expert was also contracted and engaged. This led to the extension of the contract of the evaluation team in order to address and provide a thorough response to the recommendations of the peer reviewer.</p> <p>As a final result, three (3) rosters consisting of 7 CSOs/NGOs, 13 commercial firms, and 4 data science firms were created.</p> <p>PMT has already started inviting certain organizations from the roster to provide services in certain activities under components of the project.</p> |
| | Advertisement of Expression of Interest (EOI) and other Notices; and establishment of evaluator rosters | Three rosters have been completed – NGOs/CSOs, commercial firms, and Data Science Firms | Completed | 41,983 | 72400 | 41,983.20 | 100% | |

⁷ Specify units, e.g., number of trainings, number of participants, number of travels, etc.

⁸ Use traffic light to indicate progress vis-à-vis timelines assigned for planned activities.

⁹ Reported in Philippine Pesos and only for the original budget estimate.

¹⁰ All resources utilized under the project are from the Philippine government's contribution (donor code 00195).

¹¹ Reported in Philippine Pesos as the sum of Commitments (Outstanding Obligations) and Expenses (Cash Disbursements).

¹² Reported only against the original

| Physical Performance | | | | Financial Performance (2019) | | | | REMARKS |
|--|---|--|---------------------------------|------------------------------|-------------------------------------|-------------------------------|---|--|
| Activity/Sub-Activity Description | Activity Target ⁷ | Accomplishment for the Year | Status of Activity ⁸ | Planned Budget ⁹ | Budget Code ¹⁰ | Actual Delivery ¹¹ | Delivery Rate ¹² (delivery/budget) | |
| Planned Activity 1.2 [Revised] Evaluation studies conducted to assess performance of selected development plans, programs, policies, and projects | Conduct of supplier briefings, evaluation reference group workshops, and other related meetings | ERG meetings & workshops held as needed | Completed | 500,000 | 75700 | 543,651.33 | 109% | <ul style="list-style-type: none"> Explain if expenditure and budget deviation exceed 10% Mention bottlenecks and plans to address them Explain why activity indicator targets were not met Regular coordination and technical meetings were held for the following: <ul style="list-style-type: none"> ERG meetings to present findings of completed studies and consult members on strategies moving forward with regard to ongoing studies; Consultations on development of study communications plans and other IEC materials; Planning for implementation of management response and conduct of action planning workshops; and, Initiating for buy-in and engaging stakeholders to approve concepts of new studies for implementation. |
| | Field visits/site inspections by NEDA-UNDP team | Field visit conducted | Completed | 277,000 | 00195/ 71600 | 275,345.93 | 99% | |
| | 7 thematic evaluation studies contracted in 2018-2019 and completed in 2019-2020 | 5 thematic studies were contracted this year (1 is completed, 2 are nearing completion, 1 ongoing, 1 newly-awarded), and 4 are under the procurement process | Ongoing | 25,500,000 | 71200/ 71300/ 72100/ 72600 | 25,485,773.09 | 100% | Of the seven (7) planned thematic evaluations commissioned under the project, one (1) has a completed final report awaiting final approval of management response; two (2) have draft final reports that were peer reviewed; one (1) ongoing implementation; three (3) recently awarded contract; one (1) for bid submission; and one (1) being engaged through the standard Responsible Party Agreement (RPA) modality. See Annex 1 for a summary of the status of the nine (9) studies. |
| OUTPUT 1 Sub TOTAL | | | | 27,693,983 | | 27,698,818.00 | 100% | |
| GMS | | | | 775,000 | 75100 | 774,437.28 | 100% | |
| TOTAL | | | | 28,468,983 | | 28,573,406.00 | 100% | |

EXPECTED OUTPUTS

Output 2. Evaluation Capacity Assessment and Learning

OUTPUT NARRATIVE

Follow through activities are ongoing to push forward this component. Per approval of the Board from the PB meeting held July, this component will have two (2) major tracks: (a) agency-focused approach in strengthening program evaluability, which will involve mentoring and coaching to at least six (6) national government agencies on the implementation of the draft NEPF guidelines; and, (b) development of a professional learning program for M&E practitioners and managers.

Two (2) CSOs, Innovations for Poverty Action (IPA) and (D)nsight, from the roster were engaged and invited to conduct the agency-focused approach. This is the first time that the project took the Standard Responsible Party Agreement through the collaborative advantage modality which also caused delays in proceeding with the official engagement and commencement of activities of both organizations. Currently, this initiative is on the initial phases of procurement. Back and forth discussions on clarifying the terms and conditions in the standard RPA form are being consulted with the UNDP Legal Office at the headquarters at New York. Once administrative process is completed, UNDP will officially award and jointly issue the RPA to both CSOs. On the other hand, continuing discussions with the Development Academy of the Philippines (DAP) were initiated to proceed with the development of the learning program. Following directives from the Board, slight adjustments on the earlier strategies and discussions are proposed, specifically on focusing to develop a competency framework and conducting a competency assessment among NEDA and agency M&E personnel first, prior proceeding with the development and designing of the program. Given this, the project team is currently seeking for reconfirmation of DAP's interest to take on this engagement which will cause slight movements on the component's initial delivery timeline. The team is just awaiting on the approval of the TOR from NEDA before proceeding with this activity.

| Project Output Indicator/s ¹³ | Baseline | Annual Result ¹⁴ | Annual Target (Annual) | Cumulative Result (from Start Year) | Cumulative Target (from Start Year) | End-of-Project Target |
|---|---|------------------------------|--|-------------------------------------|--|--|
| 2.1 Number of key agencies whose priority programs have been subject to an evaluability assessment with reports produced and presented to the M&E Fund Steering Committee [Revised] | 2016 0 | 0 | Three (3) national government agencies | Start year: 2019 0 | Start year: 2018 Three (3) national government agencies | End year: 2020 Six (6) national government agencies and six (6) NEDA regional offices |
| 2.2 Percent of planned Evaluation Capacity Development activities carried out to further develop the evaluation capacity of NEDA and other government agencies [Modified] | 2016 0% | CapDev plan not yet produced | 100% | CapDev plan not yet produced | 100% | 100% |
| 2.3 Extent to which a competency framework and a certification program on evaluation is developed and implemented. [New] | 2016 NEPF competencies not yet fleshed out | Competency framework drafted | Competency framework & program design developed and presented to M&E Fund SC | Competency framework drafted | Competency framework & program design developed and presented to M&E Fund SC | Certificate program implemented |

¹³ Please ensure consistency with ProDoc and AWP indicators.

¹⁴ Use traffic light to indicate progress vis-à-vis annual output targets in AWP: Green (Completed), Yellow (Ongoing), Red (Delayed/Not started). Data provided can be qualitative or quantitative based on the nature of the output indicator [UNDP PHL CO Data Clean-up Guidelines].

| Physical Performance | | | | Financial Performance | | | | REMARKS |
|--|---|---|----------------------------------|------------------------------|-------------------------------------|-------------------------------|---|---|
| Activity/Sub-Activity Description | Activity Target ¹⁵ | Accomplishment for the Year | Status of Activity ¹⁶ | Planned Budget ¹⁷ | Budget Code ¹⁸ | Actual Delivery ¹⁹ | Delivery Rate ²⁰ (delivery/budget) | |
| Planned Activity 2.1 [New] Strengthening the evaluability of priority programs and projects under the PDP | Evaluability assessments and other preparatory activities for the future evaluation of 6 PDP priorities | Initiated engagement with two (2) firms to provide evaluability assessment activities to eight (8) agencies | Ongoing | 0 | 71200/ 71300/ 72100/ 72600 | - | 0% | <ul style="list-style-type: none"> • Explain if expenditure and budget deviation exceed 10% • Mention bottlenecks and plans to address them • Explain why activity indicator targets were not met <p>Two (2) firms from the roster were invited to prepare proposals for this activity to conduct the evaluability assessment activities on at least six (6) identified agencies approved by the Board from the meeting held July 19, 2019. Due to unanticipated requirements, and clarifications of both firms to the standard terms and agreements of the contract, the engagement were delayed.</p> |
| Planned Activity 2.2 [Modified] Learning activities to develop national evaluation capacity in NEDA and NGAs | NEPF guidelines demonstration for 5 agencies (2 in 2019) and 6 NROs (all in 2020) | NEPF guidelines rollout not yet initiated | Delayed | | | | | <p>The NEPF Guidelines and its draft JMC cover are with NEDA and DBM management for final approval and signing prior issuance.</p> |
| | Specialized learning activities for NEDA to strengthen evaluation and results-based mgt. including attendance in international conferences & training | NEDA personnel sponsored to attend the 2019 National Evaluation Conference held October 21-25, 2019 | Completed | 190,000 | 75700 | 189,026.54 | 99% | <p>One of the participants from the Philippines covered by the project was from NEDA. There were 4 more attendees from partner NGAs covered by the Regional Office in Bangkok, which were DBM, DSWD and NNC.</p> |

¹⁵ Specify units, e.g., number of trainings, number of participants, number of travels, etc.

¹⁶ Use traffic light to indicate progress vis-à-vis timelines assigned for planned activities.

¹⁷ Reported in Philippine Pesos and only for the original budget estimate.

¹⁸ All resources utilized under the project are from the Philippine government's contribution (donor code 00195).

¹⁹ Reported in Philippine Pesos as the sum of Commitments (Outstanding Obligations) and Expenses (Cash Disbursements).

²⁰ Reported only against the original

| Physical Performance | | | | Financial Performance | | | | REMARKS |
|--|---|---|----------------------------------|------------------------------|---------------------------|-------------------------------|---|--|
| Activity/Sub-Activity Description | Activity Target ¹⁵ | Accomplishment for the Year | Status of Activity ¹⁶ | Planned Budget ¹⁷ | Budget Code ¹⁸ | Actual Delivery ¹⁹ | Delivery Rate ²⁰ (delivery/budget) | |
| Planned Activity 2.3 [New] Development of a government-wide learning program on evaluations | Competency assessment and mapping, and development of a government-wide learning program on evaluations | Held series of consultations and meeting with DAP to conduct the competency assessment and mapping, and develop curriculum for the learning program | Ongoing | 0 | 72600 | - | 0% | <ul style="list-style-type: none"> • Explain if expenditure and budget deviation exceed 10% • Mention bottlenecks and plans to address them • Explain why activity indicator targets were not met <p>Following recent directives of the Project Board, a competency framework on evaluation for NEDA and agencies' M&E officers should be done. Followed by a competency assessment, prior to developing the curriculum and designing the program.</p> <p>Currently, the team is engaging the Development Academy of the Philippines (DAP) on the best approach and strategy to move forward this initiative. Due to the procurement modality that the engagement will take and the slight change in the plan, slight delays and adjustments on the project's delivery rates are expected.</p> <p>The TOR for the learning program is also currently being finalized and awaiting approval from NEDA.</p> |
| OUTPUT 2 Sub TOTAL | | | | 190,000 | | 189,026.54 | 99% | |
| GMS | | | | 5,700 | 75100 | 5,572.00 | 98% | |
| TOTAL | | | | 195,700 | | 194,598.70 | 99% | |
| Once the TOR for the capacity adviser is finalized, the notice of advertisement will be issued to begin the procurement process. | | | | | | | | |

EXPECTED OUTPUTS

Output 3. Evaluation Policy Framework – Evaluation Guidelines, Portal Development, and Stakeholder Outreach

OUTPUT NARRATIVE

The major accomplishment for this output is the successful conduct of the 8th M&E Network Philippines Forum (POI 3.5) on November 19-20. The Forum's program design is the theme "WE²² in M&E: Standing united to strengthen national capacity for evidence-based decision making which sparked the interest of various stakeholders and participants from the government, academia, research institutions, development partners, and private individual M&E practitioners. This year's forum was a call for the whole of government to take concrete steps towards the increased use of evidence from monitoring and evaluation (M&E) to achieve results. Through this forum, participants were also engaged to take stock of the M&E ecosystem, and for agencies, sectors, and individuals who comprise the ecosystem to understand their role as part of this space, and weave in the WE perspective in their practice. The forum was well-attended and actively participated by around 350 participants.

The National Evaluation Portal (NEP) (POI 3.4) was successfully launched during the 8th M&E Network Forum. Completed evaluation materials were showcased in the portal during its launching and sparked the interest of many stakeholders. After this launching, the portal is now expected to be fully functional and utilized with NEDA on its lead.

The development of the National Evaluation Agenda (POI 3.2) is supposed to follow the launch of the NEPF guidelines, which have yet to be signed and formally launched (POI 3.3). Efforts are underway to facilitate the signing of the guidelines, which initially aimed to be in time for the 8th M&E Forum. The opportunity for planned outreach activities for the M&E Network has not been maximized for the last two quarters. Moving forward, one of the ways to ensure that this is avoided is to align targets on this front with upcoming engagements for Output 2, such as the engagement of two NGOs for capacity development activities, and the partnership with DAP.

| Project Output Indicator/ ²¹ | Baseline | Annual Result ²² | Annual Target (Annual) | Cumulative Result (from Start Year) | Cumulative Target (from Start Year) | End-of-Project Target |
|---|----------|--|--|--|--|--|
| 3.1 Extent to which the evaluability criteria is developed for the NEPF and approved by the M&E Fund Steering Committee | 2016 | Evaluability criteria not yet produced | Developed and approved | Draft parameters developed | Developed and approved | Developed and approved |
| 3.2 Extent to which a proposed National Evaluation Agenda for 2018-2022 is developed and approved by the M&E Fund Steering Committee | 2016 | Agenda not yet produced | Developed and approved | Draft parameters & initial pipeline developed | Developed and approved | Developed and approved |
| 3.3 Extent to which draft institutional and operational guidelines for the NEPF are developed and approved by the M&E Fund Steering Committee, including sector-specific evaluation questions, evaluation terms of reference checklist, and other resources [Modified to include indicator 1.4 of ProDoc] | 2016 | Guidelines not yet produced | Developed, approved, and launched for pilot implementation | Draft guidelines and Joint Memorandum Circular (JMC) cover submitted to NEDA and DBM, for approval and signature | Developed, approved, and launched for pilot implementation | Draft guidelines improved further based on results from pilot implementation |

²¹ Please ensure consistency with ProDoc and AWP indicators.

²² Use traffic light to indicate progress vis-à-vis annual output targets in AWP: Green (Completed), Yellow (Ongoing), Red (Delayed/Not started). Data provided can be qualitative or quantitative based on the nature of the output indicator [UNDP PHL CO Data Clean-up Guidelines].

| | | | | | | | | | | | | | | | |
|---|------|-----------------------------------|---|------|---------------------------------|------|--|---|-----|---------------------------------|-----|--|--|------|------|
| 3.4 Extent to which a pilot online knowledge sharing platform for government agency evaluations is developed, including a management dashboard to track and monitor progress on all evaluations | 2016 | Online platform not yet developed | Online portal launched during 8 th M&E Network Forum | 1 | Mapping of stakeholders ongoing | 1 | Online knowledge platform designed & developed | Online portal launched during 8 th M&E Network Forum | 2 | Mapping of stakeholders ongoing | 2 | Online knowledge platform designed & developed | Online knowledge portal developed and utilized | 3 | 100% |
| 3.5 No. of M&E Summits organized by the project [Originally 1.2 in ProDoc] | 2016 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 3 | 3 | 100% |
| 3.6 Percent of other planned outreach activities are carried out to expand the M&E Network and reach more evaluation stakeholders [New] | 2016 | None | None | None | None | None | 50% | 50% | 50% | 50% | 50% | 50% | 100% | 100% | 100% |

| Activity/Sub-Activity Description | Activity Target ²³ | Physical Performance | | | Financial Performance | | | | REMARKS |
|---|---|--|----------------------------------|------------------------------|---------------------------|-------------------------------|---|--|--|
| | | Accomplishment for the Year | Status of Activity ²⁴ | Planned Budget ²⁵ | Budget Code ²⁶ | Actual Delivery ²⁷ | Delivery Rate ²⁸ (delivery/budget) | | |
| Planned Activity 3.1 [Modified] Development of proposed National Evaluation Agenda for 2018-2022, including pipeline of evaluation studies aligned to the PDP | National evaluation agenda 2018-2022 | Parameters for agenda drafted and initial pipeline drafted, for discussion | Ongoing | | | | | | <ul style="list-style-type: none"> Explain if expenditure and budget deviation exceed 10% Mention bottlenecks and plans to address them Explain why activity indicator targets were not met |
| Planned Activity 3.2 [Modified] Development of institutional and operational guidelines for the NEPF and M&E Fund | NEPF Guidelines and accompanying tools: - Evaluation plan - Evaluability criteria - Sector-specific questions - TOR template and guidance - Evaluation report outline - Quality assurance | NEPF Guidelines drafted, for finalization & approval Includes tools except sector-specific eval questions | Ongoing | 0 | 75700 | - | 0% | | Draft NEPF Guidelines was developed after a consultative process (notably, several consultations within NEDA, NEPF Dialogue in Tagaytay, and 7 th M&E Network Forum), although later than planned due to scheduling constraints. Key stakeholder comments that need to be addressed include further guidance on assessing evaluability and in costing and procuring evaluations, as well as in setting up evaluation/M&E units. The Guidelines are currently with NEDA and DBM for final approval and signing prior issuance. |

²³ Specify units, e.g., number of trainings, number of participants, number of travels, etc.

²⁴ Use traffic light to indicate progress vis-à-vis timelines assigned for planned activities.

²⁵ Reported in Philippine Pesos and only for the original budget estimate.

²⁶ All resources utilized under the project are from the Philippine government's contribution (donor code 00195).

²⁷ Reported in Philippine Pesos as the sum of Commitments (Outstanding Obligations) and Expenses (Cash Disbursements).

²⁸ Reported only against the original

| Activity/Sub-Activity Description | Physical Performance | | | Financial Performance | | | Delivery Rate ²⁸ (delivery/budget) | REMARKS |
|--|---|---|----------------------------------|------------------------------|---------------------------|-------------------------------|---|--|
| | Activity Target ²³ | Accomplishment for the Year | Status of Activity ²⁴ | Planned Budget ²⁵ | Budget Code ²⁶ | Actual Delivery ²⁷ | | |
| Planned Activity 3.3 [Revised] Development of online knowledge sharing platform for NEDA evaluations | Portal Development Firm | Portal developed and launched | Completed | 2,700,000 | 72100/ 72400 | 2,672,935.00 | 100% | <ul style="list-style-type: none"> Explain if expenditure and budget deviation exceed 10% Mention bottlenecks and plans to address them Explain why activity indicator targets were not met <p>The National Evaluation Portal was launched during the 8th M&E Network Forum held 19-20 November 2019. The portal already contains materials from the completed evaluation studies under the project and those funded by the NEDA M&E Fund.</p> |
| Planned Activity 3.4 3.4 [New] Community of Practice (COP) | Community of Practice (COP) Adviser & Coordinator, Communication & KM Consultant, Forum Documenters, Knowledge Product Editors/Designers, other ICs as needed | Community of Practice (COP) Adviser, Communication consultant, event manager, designer, & documenters hired | Completed | 1,614,557 | 71300 | 1,668,714.82 | 103% | <p>Consultants engaged for the conduct of COP FGDs and meetings to draft an engagement plan. The plan is to be reviewed for action points to move forward.</p> |
| Planned Activity 3.5 [Moved from 1.4 and revised] Conduct of 2018, 2019, and 2020 M&E Summit | M&E Summit | 8 th M&E Network Forum held (logistics coordinator, creatives firm, breakout rooms & lodging) | Completed | 4,065,000 | 75700 | 4,221,822.67 | 104% | <p>The 8th M&E Network Forum was conducted on November 19-20, 2019 with more than 350 participants from various sectors in attendance.</p> |
| OUTPUT 3 Sub TOTAL | | | Completed | 8,923,347 | 71600 | 9,098,883.24 | 102% | |
| GMS | | | | 170,000 | 75100 | 155,744.41 | 92% | |
| TOTAL | | | | 9,093,347 | | 9,254,627.65 | 102% | |

EXPECTED OUTPUTS
Output 4. Project Management

OUTPUT NARRATIVE

The project team has been successfully expanded this year with the hiring of two Project Officer, one additional Project Assistant, and a new Project Coordinator.

| Activity/Sub-Activity Description | Activity Target ³¹ | Accomplishment for the Year | Status of Activity ³² | Financial Performance | | | REMARKS | | | | | | | | | | | |
|---|-------------------------------|-----------------------------|----------------------------------|------------------------------|---------------------------|-------------------------------|---|-----------------------------|------------------------|-------------------------------------|-------------------------------------|-----------------------|--|--|--|--|--|--|
| | | | | Planned Budget ³³ | Budget Code ³⁴ | Actual Delivery ³⁵ | Delivery Rate ³⁶ (delivery/budget) | Annual Result ³⁰ | Annual Target (Annual) | Cumulative Result (from Start Year) | Cumulative Target (from Start Year) | End-of-Project Target | | | | | | |
| 4.1. Extent to which a functional project management team is established | | | | | | | | | | | | | | | | | | |
| 4.2. Percentage of required progress & financial reports are completed and delivered in a timely manner | | | | | | | | | | | | | | | | | | |

| Activity/Sub-Activity Description | Activity Target ³¹ | Accomplishment for the Year | Status of Activity ³² | Financial Performance | | | REMARKS | | | | | | | | | | | |
|--|--|-----------------------------|----------------------------------|------------------------------|---------------------------|-------------------------------|---|-----------------------------|------------------------|-------------------------------------|-------------------------------------|-----------------------|--|--|--|--|--|--|
| | | | | Planned Budget ³³ | Budget Code ³⁴ | Actual Delivery ³⁵ | Delivery Rate ³⁶ (delivery/budget) | Annual Result ³⁰ | Annual Target (Annual) | Cumulative Result (from Start Year) | Cumulative Target (from Start Year) | End-of-Project Target | | | | | | |
| Planned Activity 4.1 UNDP Advisory Services to NEDA | Senior Advisor M&E analyst | All engaged | Completed | | | | | | | | | | | | | | | |
| Planned Activity 4.2-4.3 [Revised] Project management team | Project Coordinator Project Officer for ICT Development (Deputy PC) Project Officer for Infra Monitoring System Finance & Admin Assistant Project Assistants | All engaged | Completed | 4,771,610 | 71600 | 4,583,892.32 | 96% | | | | | | | | | | | |

²⁹ Please ensure consistency with ProDoc and AWP indicators.
³⁰ Use traffic light to indicate progress vis-a-vis annual output targets in AWP: Green (Completed), Yellow (Ongoing), Red (Delayed/Not started). Data provided can be qualitative or quantitative based on the nature of the output indicator [UNDP PHL CO Data Clean-up Guidelines].
³¹ Specify units, e.g., number of trainings, number of participants, number of travels, etc.
³² Use traffic light to indicate progress vis-a-vis timelines assigned for planned activities.
³³ Reported in Philippine Pesos and only for the original budget estimate.
³⁴ All resources utilized under the project are from the Philippine government's contribution (donor code 00195).
³⁵ Reported in Philippine Pesos as the sum of Commitments (Outstanding Obligations) and Expenses (Cash Disbursements).
³⁶ Reported only against the original

| Activity/Sub-Activity Description | Physical Performance | | | Financial Performance | | | REMARKS | |
|---|--|--|----------------------------------|------------------------------|-------------------------------------|-------------------------------|--------------|--|
| | Activity Target ³¹ | Accomplishment for the Year | Status of Activity ³² | Planned Budget ³³ | Budget Code ³⁴ | Actual Delivery ³⁵ | | Delivery Rate ³⁶ (delivery/budget) |
| | Individual Consultants, e.g., documenters for consultations and COP activities; editors & designers for knowledge products, etc. | All engaged | Completed | 505,000 | 71300 | 505,482.64 | 100% | <ul style="list-style-type: none"> Explain if expenditure and budget deviation exceed 10% Mention bottlenecks and plans to address them Explain why activity indicator targets were not met |
| Planned Activity 4.4-4.5 [Revised] Direct Project Costing for overall guidance, procurement support, and oversight services | Program Specialist (20%) Program Associate (20%) Finance Associate (20%) HR Associate (20%) Other DPC | All engaged | Completed | 3,231,477 | 6 ___ / 7 ___ | 3,496,228.29 | 108% | |
| Planned Activity 4.6-4.7 [Revised] Communication, equipment, supplies, & miscellaneous expenses | Communication Expenses Laptop computer | Official cellphone 3 laptops procured | Completed Completed | 31,450 174,000 | 72400 72800 | 32,475.14 174,000.00 | 103% 100% | |
| Planned Activity 4.8 End-of-project audit and evaluation | Supplies & miscellaneous | Supplies Photocopying Other misc. | Completed | 206,425 | 72500/ 73400/ 74500/ 71600 | 205,932.76 | 100% | Workshop-related supplies are being charged against this output rather than in the other outputs (e.g., Output 1 and 3) for simplicity of transaction. |
| | Audit report | N/A | N/A | 3,880,000 | 74100 | - | 0% | To be done on 2020, end of the project |

| Activity/Sub-Activity Description | Physical Performance | | | Financial Performance | | | REMARKS | |
|---|------------------------------------|---|----------------------------------|------------------------------|---------------------------|-------------------------------|-------------|--|
| | Activity Target ³¹ | Accomplishment for the Year | Status of Activity ³² | Planned Budget ³³ | Budget Code ³⁴ | Actual Delivery ³⁵ | | Delivery Rate ³⁶ (delivery/budget) |
| Planned Activity 4.9 Meetings with M&E fund steering committee and NEPF evaluation board | Annual Work Plans Progress Reports | Two Project Board meetings held with new approved workplan Physical and Financial progress reports submitted | Completed | 200,000 | 75700 | 198,778.94 | 99% | <ul style="list-style-type: none"> • Explain if expenditure and budget deviation exceed 10% • Mention bottlenecks and plans to address them • Explain why activity indicator targets were not met |
| OUTPUT 4 Sub TOTAL | | | | 9,119,962 | | 9,194,428 | 101% | |
| GMS | | | | 193,599 | 75100 | 186,538.87 | 96% | |
| TOTAL | | | | 9,313,560 | | 9,380,967.22 | 99% | |

EXPECTED OUTPUTS

Output 5. Development of System for Infrastructure Projects Monitoring

OUTPUT NARRATIVE

The development of the PPMS is currently at the procurement stage. The PPMS aims to digitize and automate the work of NEDA-MES in the conduct of its M&E functions over all the government programs and projects it processes. It shall also include a business analysis that will articulate and propose how PPMS could potentially evolve and relate with other information systems within NEDA and with National Government Agencies, particularly with DBM. The project shall contribute to the following outcomes:

- For MES to be able to consolidate and manage all its databases and data requirements into a single platform;
- Streamline processes and improve efficiency in the workflows within MES and also with external touchpoints, particularly other offices within NEDA, National Government Agencies (NGAs), and Funding Institutions, among others;
- Help further articulate the roadmap in the mission of integrating the whole of National Government's digital platforms and data ecosystems relating to key government programs and projects.

| Project Output Indicator/ ³⁷ | Baseline | | Annual Result ³⁸ | Annual Target (Annual) | Cumulative Result (from Start Year) Start year: 2018 | Cumulative Target (from Start Year) Start year: 2018 | End-of-Project Target End year: 2020 |
|---|----------|----------------------------|-----------------------------|---|---|---|---|
| | 2016 | System not yet established | | | | | |
| 5.1 [New] Extent to which a system for monitoring of priority infrastructure and other investments under the Public Investment Program (PIP) is developed | 2016 | System not yet established | Procured | System design produced and developer procured | Ongoing Procurement | System design produced and developer procured | System developed and operational |
| 5.2 [New] Number of key government agencies engaged and whose key personnel are trained to use the monitoring system | 2016 | None | 0 | 4 key departments (NEDA, DBM, infra agencies) engaged in the design process | 0 | 4 key departments (NEDA, DBM, infra agencies) engaged in the design process | 4 key departments (NEDA, DBM, infra agencies) engaged and trained to use the system |

³⁷ Please ensure consistency with ProDoc and AWP indicators.

³⁸ Use traffic light to indicate progress vis-à-vis annual output targets in AWP: Green (Completed), Yellow (Ongoing), Red (Delayed/Not started). Data provided can be qualitative or quantitative based on the nature of the output indicator [UNDP PHL CO Data Clean-up Guidelines].

| Physical Performance | | | | Financial Performance | | | | REMARKS |
|---|---|--|----------------------------------|------------------------------|---------------------------|-------------------------------|---|--|
| Activity/Sub-Activity Description | Activity Target ³⁹ | Accomplishment for the Year | Status of Activity ⁴⁰ | Planned Budget ⁴¹ | Budget Code ⁴² | Actual Delivery ⁴³ | Delivery Rate ⁴⁴ (delivery/budget) | |
| Planned Activity 5.1 [New] Technical services and consultancies for design and prototyping of the platform | System design consultant Prototype App Developers | System Design Consultant engaged | Completed | 288,000 | 71300 | 288,000.00 | 100% | <ul style="list-style-type: none"> • Explain if expenditure and budget deviation exceed 10% • Mention bottlenecks and plans to address them • Explain why activity indicator targets were not met This activity produced the TOR for the engagement of an IT firm, detailing the user and system requirements of NEDA-MES |
| | Design Thinking Workshops Consultative Meetings | Series of consultative meetings on the system design conducted with NEDA | Ongoing | 0 | 75700 | - | 0% | |
| Planned Activity 5.2 [Modified] Development of the platform, including dissemination and communication | Firm | Firm contracted and PO'd | Completed | 32,000,000 | 72100 | 31,986,369.28 | 100% | The contract was awarded in December 2019 while implementation will commence by Jan. 2020. |
| | Advertisement of Bid Notices | Communication Expenses | Completed | 11,113 | 72400 | 11,113.20 | 100% | |
| Planned Activity 5.3 [New] User testing & change management | Workshops and training | N/A | N/A | 0 | 75700 | - | 0% | This pertains to the platform development which will be in 2020 (refer to remarks for planned activity 5.2). It follows that workshops and trainings will be after the development. |
| OUTPUT 5 Sub TOTAL | | | | 31,699,113 | | 32,285,482.48 | 102% | |
| GMS | | | | 26,973 | 75100 | 0.00 | 0% | |
| TOTAL | | | | 32,326,087 | | 32,285,482 | 100% | |
| GRAND TOTAL for 2019 | | | | 79,772,367 | | 79,691,444.05 | 100% | |
| CUMULATIVE GRAND TOTAL for 2019-2020 | | | | 197,661,185 | | 79,689,082.30 | 40% | |

³⁹ Specify units, e.g., number of trainings, number of participants, number of travels, etc.

⁴⁰ Use traffic light to indicate progress vis-a-vis timelines assigned for planned activities.

⁴¹ Reported in Philippine Pesos and only for the original budget estimate.

⁴² All resources utilized under the project are from the Philippine government's contribution (donor code 00195).

⁴³ Reported in Philippine Pesos as the sum of Commitments (Outstanding Obligations) and Expenses (Cash Disbursements).

⁴⁴ Reported only against the original

D. PARTNERSHIPS

| Name of Partner | Type | Description of partnership and how it has contributed to project results or sustainability |
|--|--------------------------------|---|
| Pilipinas Monitoring and Evaluation Society (PMES) | Civil Society Organization | PMES President Ricky Lozari attended the 7 th M&E Network Forum as a panel speaker and contributed to knowledge-sharing sessions on how to strengthen professional associations. Mr. Lozari has also been engaged to serve as Advisor regarding the strengthening of a Community of Practice (COP) among M&E practitioners, which constitutes one of the components of the project. Currently, initiatives are being arranged to refine the COP Theory of Change, discuss project activities and outputs surrounding the COP, and provide technical assistance to ten model agencies in drafting evaluation agendas. |
| Australia New Zealand School of Governance /Better Evaluation | Academic/Research Institutions | Patricia Rogers, the Project Director of Better Evaluation, was invited to speak during the 7th M&E Network Forum and contribute to knowledge-sharing initiatives on how to strengthen the capacities of M&E practitioners using their online platform. |
| Aotearoa New Zealand Evaluation Society | Academic/Research Institutions | Director of Aotearoa New Zealand Evaluation Society Matilde Tayawa Figuracion was invited as a speaker during the 7th M&E Network Forum. She provided insights on how to strengthen and sustain the culture of evaluation in the Philippines by drawing from experiences from the New Zealand case. |
| Innovations for Poverty Action (IPA) | Civil Society Organization | Innovations for Poverty Action (IPA) was tapped in October 2018 to facilitate a two-day Theory of Change (TOC) workshop on the Philippine Plan of Action for Nutrition (PPAN). The workshop produced TOCs for various components (e.g. at-risk pregnant women, exclusive breastfeeding, complementary feeding, low birth weight, and food intake) to make the PPAN more evaluable. In December 2018, IPA was awarded contracts to conduct the evaluations for PPAN and the Payapa at Masaganang Pamayanan (PAMMANA) program. Inception meetings are currently underway as of early January 2019. |
| Philippine Institute for Development Studies (PIDS) | Academic/Research Institutions | Officials from the Philippine Institute for Development Studies (PIDS) were invited to attend the 7th M&E Network Forum as speakers and contribute to knowledge-sharing sessions. President Celia M. Reyes spoke about the role of research institutions in evaluation during Day 1 panel discussions, while Senior Fellow Anticeto Orbeta spoke about Student Grants in Aid Program for Poverty Alleviation during Day 2 breakout sessions. He also spoke about the strengthening of the culture of evaluation in the government during Day 2 panel discussions. |
| Thinking Machines Data Science | Academic/Research Institutions | Thinking Machines Data Science supports the evaluation of the implementation of the Anti-Red Tape Act (ARTA). Using data from the Civil Service Commission (CSC), gathered through the report card survey, inspection checklist, complaints from the Contact Center ng Bayan, and other data sets, Thinking Machines has supplemented the evaluation team's findings with the use of nonconventional data processing and analysis techniques. Their findings have been shared at Evaluation Reference Group (ERG) meetings, as well as during the 7 th M&E Network Forum. |
| National Economic and Development Authority (NEDA) Regional Office | Government agency | The NEDA Regional Offices participates primarily in the M&E Forum conducted yearly. Through this involvement they act as partners in the conduct of data gathering of evaluation studies in the different regions. |

| Name of Partner | Type | Description of partnership and how it has contributed to project results or sustainability |
|---|-------------------|---|
| Civil Service Commission (CSC) | Government agency | The Civil Service Commission (CSC) is a member of the Evaluation Reference Group (ERG) for the Anti-Red Tape Act (ARTA) evaluation study. They attended the ERG meeting held in 06 Sept 2018 and provided feedback on the inception report. They also provided data to the evaluation team and to Thinking Machines, such as the Report Card Survey, inspection checklists, and customer feedback from the Contact Center ng Bayan. CSC regularly reviews and comments on draft reports submitted by the evaluation team to help in the refinement of outputs. |
| Climate Change Commission (CCC) | Government agency | The Climate Change Commission (CCC) was consulted on 8 August 2018. CCC sits as an ERG member for the evaluation of the National Climate Change Action Plan (NCCAP) – Food Security and attended the ERG meeting on 23 October 2018 to provide inputs on TOR development (evaluation scope, questions, methodology, and stakeholder roles). |
| Department of Agriculture (DA) | Government agency | The ERG of the National Climate Change Action Plan (NCCAP) is composed of various units of the Department of Agriculture (DA), such as the Planning Service Bureau (PSB), the Systems Wide Climate Change Office, and the Project Management Service (PMS), as well as the Agricultural Training Institute. All bodies attended the CCA ERG meeting held on 23 October 2018 to provide inputs on TOR development. Furthermore, DA's Office of Special Concerns attended the Nutrition TOC workshop in October 2018 and contributed to the enhancement of the PPAN's evaluability. |
| Department of Budget and Management (DBM) | Government agency | In November 2018, DBM participated in dialogues with NEDA to comment on and flesh out the guidelines for the National Evaluation Policy Framework (NEPF). Guiding principles, structural mechanisms, institutional responsibilities, and the integration of M&E into the government's budgeting cycle were ironed out. DBM also sent representatives to the Nutrition Theory of Change (ToC) Workshop organized by UNDP, in partnership with Innovations for Poverty Action (IPA) held in October 2018 |
| Department of Education (DepEd) | Government agency | The Department of Education (DepEd) sits as a member of the ERG of the Early Childhood Care and Development (ECCD) program evaluation. Officials from the Bureau of Learning Delivery (BLD) attended the ECCD ERG meeting held on 23 October 2018 and provided inputs on TOR development (evaluation scope, questions, methodology, and stakeholder roles). Officials from BLD and the Policy Research Division also attended the Nutrition TOC workshop held in October 2018. |
| Department of Health (DOH) | Government agency | The Department of Health sits as a member of the ECCD ERG. Officials from the Children's Health Development Division attended the ECCD ERG meeting held on 23 October 2018 and provided inputs on TOR development (evaluation scope, questions, methodology, and stakeholder roles). Officials from DOH's Disease Prevention and Control Bureau (DPCB) also attended the Nutrition TOC workshop held in October 2018 and contributed to the enhancement of the PPAN's evaluability. |
| Department of Interior and Local Government (DILG) | Government agency | The Department of Interior and Local Government (DILG) sits as a member of the ERG of the PAMANA program. Officials from DILG attended the ERG meeting held in 24 Aug 2018 and provided inputs on TOR development (evaluation scope, questions, methodology, and stakeholder roles). |
| Department of Social Welfare and Development (DSWD) | Government agency | The Department of Social Welfare and Development (DSWD) sits as a member of the ERGs of the PAMANA and ECCD evaluation studies. Officials attended the PAMANA and ECCD ERG meetings held in 24 August 2018 and 23 October 2018, respectively and provided inputs on TOR development (evaluation scope, questions, methodology, and stakeholder roles) for both evaluation studies. Officials from the Policy Development and |

| Name of Partner | Type | Description of partnership and how it has contributed to project results or sustainability |
|---|-------------------|--|
| | | Planning Bureau (PDPB) and the Community Programs and Services Bureau (CPSB) also participated in the Nutrition TOC workshop in October 2018 to contribute to the enhancement of the evaluability of the PPAN. |
| Department of Trade and Industry (DTI) | Government agency | The Department of Trade and Industry (DTI) sits as an ERG member for the evaluation of the Anti-Red Tape Act (ARTA). They attended the first ERG meeting last 3 May to provide inputs on TOR development (evaluation scope, questions, methodology, and stakeholder roles) and the inception ERG held on 06 Sept 2018 to provide feedback on the inception report. |
| Department of Transportation (DOTr) | Government agency | The Department of Transportation (DOTr) sits as a member of the ERG of the evaluation of the Roll-On Roll-Off (RoRo) Terminal System. DOTr's Undersecretary – Secondment for Planning & Project Development attended consultation meetings with NEDA and UNDP. Officials from DOTr attended the RORO ERG Meeting on 24 Aug 2018 and provided inputs on TOR development (evaluation scope, questions, methodology, and stakeholder roles). |
| Early Childhood Care and Development (ECCD) Council | Government agency | The Early Childhood Care and Development (ECCD) council sits as a member of the ECCD ERG. They attended the ERG meeting held on 23 October 2018 and provided inputs on TOR development (evaluation scope, questions, methodology, and stakeholder roles). They also sent representatives to the Nutrition TOC Workshop held in October 2018 and contributed to the enhancement of the evaluability of the PPAN. |
| Food and Nutrition Research Institute (FNRI) | Government agency | The Food and Nutrition Research Institute (FNRI) sits as members of the CCA and Nutrition ERGs. Officials attended the back-to-back CCA and Nutrition ERG meetings held on 31 Aug 2018 to provide inputs on TOR development (evaluation scope, questions, methodology, and stakeholder roles) for both evaluation studies. They also sent representatives to the Nutrition TOC Workshop held in October 2018 and contributed to enhancing the evaluability of the PPAN. |
| National Nutrition Council (NNC) | Government agency | The National Nutrition Council (NNC) sits as a member of the ERGs of the PPAN and ECCD evaluation studies. NNC's Nutrition Policy and Planning Division and Nutrition Surveillance Division attended the ECCD ERG held in October 2018 and provided on TOR development (evaluation scope, questions, methodology, and stakeholder roles). Furthermore, NNC also presented the PPAN to attendees of the Nutrition TOC workshop in October 2018 and facilitate efforts to enhance the evaluability of the program. |
| Office of the Presidential Adviser on the Peace Process (OPAPP) | Government agency | The Office of the Presidential Adviser on the Peace Process (OPAPP) sits as a member of the ERG of the PAMANA program. They attended the ERG meeting held on 24 Aug 2018 and provided inputs on TOR development (evaluation scope, questions, methodology, and stakeholder roles). Currently, discussions between OPAPP and IPA's evaluation team are underway to make findings available for public use while minimizing security risks. |
| Philippine Ports Authority (PPA) | Government agency | The Philippine Ports Authority (PPA) was consulted along with NEDA NROs VI and VII on 06 June 2018. PPA sits as a member of the ERG of the RoRo Terminal System and attended the ERG meeting on 24 August 2018 to provide inputs on TOR development (evaluation scope, questions, methodology, and stakeholder roles). |
| Philippine Statistics Authority (PSA) | Government agency | The Agricultural Accounts Division of the Philippine Statistics Authority (PSA) sits as a member of the NCCAP ERG. They attended the ERG meeting held on 23 October 2018 and provided inputs on TOR development (evaluation scope, questions, methodology, and stakeholder roles). They have expressed their willingness, albeit verbally, to support the NCCAP evaluation study through the provision of data, as requested by the evaluation team. |

| | |
|---|--|
| Was South-South and Triangular Cooperation promoted and utilized through the project? | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No |
| If yes, briefly explain how. List down countries engaged. | <p>The South-South cooperation is utilized in the engagement of consulting firms for the project's implementation. IPE Global Limited with headquarters in India is contracted for the evaluation study on the DSWD program Early Childhood Care and Development (ECCD). Makedu Consult Limited from Ghana who has expertise in Information Technology solutions is contracted for the development of the evaluation portal. Both organizations are from developing countries who through their engagement with the project is exchanging expertise with the Philippine government who is also a developing country.</p> <p>Triangular cooperation is utilized through the gathering of M&E practitioners in the conduct of the M&E Forums. In the recent forum, a resource person from the Asian Development Bank discussed usability of evaluation results. Representatives from developed countries participated in the forum such as: Germany - Deutsche Gesellschaft für Internationale Zusammenarbeit GmbH or GIZ, Global Affairs Canada, AECID- Spanish Agency for International Development Cooperation, Australian Department of Foreign Affairs and Trade (DFAT), European Union, and Japan International Cooperation Agency (JICA)</p> |

E. INFORMATION, COMMUNICATION, EDUCATION, AND KNOWLEDGE MANAGEMENT

| IEC/Knowledge Product Produced in 2018 | Type | Date Published/Produced | Target audience | Link (if available) |
|---|--|--|---|---|
| Draft (and revised) guidelines on the National Evaluation Policy Framework (NEPF) | Other | Full report: May 29, 2019 Laymanized version draft: Nov. 13, 2019 | Government agencies | Full report (Not yet officially issued) [bit.ly/nepfamay29] Laymanized version (Not yet officially published; for final approval and posting) https://bit.ly/2Dvlyqf |
| Communications materials for Evaluation Studies: PPAN | Communication Plan (Nutrition) | Click here to enter date. | Concerned government agencies, public | Not yet officially published; for approval https://bit.ly/2P2noMK |
| ARTA Study Communication Outputs | Policy note | 10/31/2019 | Government offices (particularly frontline offices), policymakers, general public | Not yet officially published [bit.ly/artafireport] |
| Communication materials for the M&E Forum | Social media cards: a. Pre-forum b. Forum Proper | Inclusive dates: Nov. 6-Nov. 18, 2019 Nov. 19-20, 2019 | Concerned government agencies, public | https://bit.ly/2R553KM All published on the Strategic M&E Page (https://www.facebook.com/StrategicMandE/) https://bit.ly/2XZamxu |

| IEC/Knowledge Product Produced in 2018 | Type | Date Published/Produced | Target audience | Link (if available) |
|--|--|--|--|---|
| | <p>c. Post-forum</p> <p>-M&E Forum SDE video</p> <p>Attendify materials</p> <p>Press release</p> | <p>Nov. 21, 2019–Nov. 30*</p> <p>Nov. 26, 2019</p> <p>Nov. 19, 2019–present</p> <p>Nov. 19, 2019</p> | | <p>All published on the Strategic M&E Page (https://www.facebook.com/StrategicMaic/E/)</p> <p>https://bit.ly/2sqgppi</p> <p>All published on the Strategic M&E Page (https://www.facebook.com/StrategicMaic/E/)</p> <p>YouTube: https://bit.ly/2l8hB7I</p> <p>Facebook: https://bit.ly/2Zwarsf</p> <p>https://bit.ly/2LSVH4L (all published on Attendify -M&E Network)</p> <p>Press release: https://bit.ly/33BFXN8 (NEDA) https://bit.ly/35HdErE (Strategic M&E)</p> <p>https://bit.ly/2OX9yU</p> <p>https://bit.ly/2L90YIV</p> <p>https://bit.ly/2O2jxDc</p> <p>https://bit.ly/34uKrg9</p> <p>https://bit.ly/2q8Qpy6</p> <p>https://bit.ly/37TDtNp</p> <p>https://bit.ly/2XYbWpJ</p> <p>https://bit.ly/35O8eto</p> |
| National Evaluation Portal | Website | 11/20/2019 | Forum participants – academe, research institutions, development partners, government agencies, general public | <p>Link to mock-up portal: https://nep.makeduconsult.com/</p> |

| Was the project cited/quoted/featured in media reports/articles? <i>If yes, please provide link to article/video.</i> | ARTA Evaluation |
|--|--|
| | http://www.neda.gov.ph/neda-calls-for-people-centered-govt-frontline-services/ https://www.bworldonline.com/service-quality-cited-as-bright-spot-in-phl-governance-neda/ https://businessmirror.com.ph/2019/10/10/hidden-costs-bribes-root-of-business-woes-neda/ https://www.phlstar.com/business/business-as-usual/2019/10/14/1959857/neda-calls-people-centered-government-frontline-services https://business.inquirer.net/280763/govt-front-line-services-seen-improving 8th M&E Network Forum https://www.pna.gov.ph/photos/42142 https://dict.gov.ph/icstatistics/dict-participates-in-the-8th-monitoring-and-evaluation-network-forum/ https://www.ph.undp.org/content/philippines/en/home/presscenter/speeches/welcome-remarks-at-the-8th-monitoring-and-evaluation-forum.html neda.gov.ph/8th-monitoring-and-evaluation-forum-puts-we-in-me/ |

F. ACTIONS TAKEN REGARDING AUDIT AND/OR SPOT CHECK FINDINGS

Describe actions taken to address the findings from the audit/spot check as applicable.

| Audit/Spot Check Recommendation/s | Action Taken | Responsible Person | Implementation Date |
|-----------------------------------|--------------|--------------------|---|
| N/A | | | Click here to enter date. |

G. RISK LOG UPDATE

| No. | Description | Date Identified | Type | Countermeasures/ Management Response | Owner | Last Update | Status |
|-----|---|-----------------|-----------|---|--|-------------|---|
| 1 | Due to the high number of studies to be conducted simultaneously, the project may encounter a shortage in the number of available evaluators, causing procurement delays or even failure. | 12/8/2017 | Strategic | The project will maximize communication and engagement channels to draw in more potential suppliers (including academic and research institutions) and consult them on the constraints they face to improve suitability of contracts. The Expression of Interest (EOI) process will also be reviewed. | Project Management Team in coordination with NEDA-MIES | 12/2/2019 | High-level (P=4, I=5) risk realized The project initiated to create a roster of potential evaluators made up of CSOs/NGOs, commercial firms, and data science firms who can be easily tapped and/or engaged for the conduct of target evaluations. At the moment, all rosters are completed, and the project had already started to engage identified organizations who fit the requirements for some components of the project. |
| 2 | Procurement may suffer from the lack of available or interested bidders. Apart from the possibility of a thin supply | 3/12/2018 | Strategic | See measures above. | Project Management Team in | 12/2/2019 | High-level (P=3, I=5) risk realized The project initiated to create a roster of potential evaluators made up of CSOs/NGOs, |

| No. | Description | Date Identified | Type | Countermeasures/ Management Response | Owner | Last Update | Status |
|-----|--|-----------------|-------------|--|---|-------------|--|
| | market, bidders might be disinterested due to unclear specifications and costing. | | | | coordination with NEDA-MES | | commercial firms, and data science firms who can be easily tapped and/or engaged for the conduct of target evaluations. At the moment, all rosters are completed, and the project had already started to engage identified organizations who fit the requirements for some components of the project. |
| 3 | The budget for evaluation studies may be over/underutilized due to an increase/decrease in the targeted number of evaluation studies. | 12/8/2017 | Financial | To manage expectations, the number of thematic evaluation studies to be conducted has been set to 8. Savings will go to additional studies. | Project Management Team in coordination with NEDA-MES | 12/2/2019 | Medium-level (P=3, I=4) risk being actively mitigated The number of thematic evaluations was reduced to 7. Savings of some evaluations might be utilized for follow through activities. |
| 4 | Similarly, the budget set for the evaluation studies may be significantly lower than market rates and the actual contract cost. | 3/12/2018 | Financial | The project will provide much attention to market research, TOR development, and consultations to determine competitive yet economical costs. | Project Management Team in coordination with NEDA-MES | 12/2/2019 | Medium-level (P=3, I=4) risk being actively mitigated The cost of evaluations was ensured to finance the minimum objectives desired from the studies. To resolve costing issues, designs of the studies were tweaked into phase-in approaches. |
| 5 | The outputs of the evaluators (contractors) may be delayed or be of poor quality due to exogenous (e.g., lack of robust data, uncooperative agencies or other informants) and endogenous (e.g. delays due to the contractor's fault) factors | 3/12/2018 | Operational | Continue to give much attention to TOR development, including a rigorous assessment of evaluability and availability of data, to curb delays and ensure quality at the point of design. Contract provisions and remedies will continue to be enforced. | Project Management Team in coordination with NEDA-MES | 12/2/2019 | High-level (P=4, I=5) risk to be actively mitigated, somehow realized An associate evaluator's contract had to be terminated due to poor performance and unethical conduct. One of the contractors (firm) have been moving at a slower pace than ideal, management has been notified and contractors were put on notice. |
| 6 | The review of the evaluation outputs by government and UNDP, including the subject-agencies' management responses, may be delayed, delaying the whole project and | 3/12/2018 | Operational | Sufficient time will be provided for the review of outputs and management response, as built into the evaluators' timetable. Timelines for a review of documents will also be adjusted to provide sufficient slack to recognize work load of government officials. | Project Management Team in coordination with NEDA-MES | 12/2/2019 | Medium-level (P=4, I=3) risk to be actively mitigated, somehow realized not only for evaluation outputs but also for draft TORs, draft policy documents, etc. |

| No. | Description | Date Identified | Type | Countermeasures/ Management Response | Owner | Last Update | Status |
|-----|---|-----------------|-------------|--|---|-------------|---|
| 7 | <p>creating unnecessary costs for the project and its contractors. Implementing agencies may resist the conduct of evaluations, which in turn may lead to poor quality evaluations or no evaluations at all. Moreover, if evaluations publish negative results there might be difficulty in acquiring the buy in of stakeholders.</p> | 12/8/2017 | Political | <p>Constant communication and consultation to ensure buy in and avoid conflict during conduct of evaluation. Use capacity development activities as a platform to emphasize that evaluations are not for fault finding but rather for improving impact, conduct and management of programmes and projects.</p> | Project Management Team in coordination with NEDA-MES | 12/2/2019 | <p>Medium-level (P=3, I=3) risk being actively mitigated</p> <p>Early engagement and consultations were conducted to ensure that key offices/agencies will have buy-in and provide support to the conduct of studies. This proved very helpful as the key partner office take the lead in the processes that need to be conducted for each evaluation phase.</p> |
| 8 | <p>Similarly, other government agencies may not cooperate with the evaluation readiness assessment due to a host of factors: from the lack of time/inability to make key persons available, to lack of interest or resistance to policy.</p> | 12/8/2017 | Political | <p>The project continues to carry the core message that evaluations are meant to improve program implementation and impact. Non-government stakeholders will also be tapped to help advocate for strengthening evaluation capacity in government.</p> | Project Management Team in coordination with NEDA-MES | 12/2/2019 | <p>Medium-level (P=3, I=3) risk being actively mitigated</p> <p>The continuous engagement and promotion of the project's components with different stakeholders, the social media interactions, were helpful in mitigating this risk. Through the help of NEDA leadership and support, most stakeholders turned to be more supportive from initially being resistant to the proposed evaluations.</p> |
| 9 | <p>Some procurement modalities may not necessarily ensure that contracting time is shorter or that delivery rates are significant</p> | 9/30/2019 | Operational | <p>When considering procurement strategies, there should be an active assessment/comparison based on discussions with procurement</p> | Project Management Team in coordination with NEDA-MES | 12/2/2019 | <p>High-level (P=3, I=3) risk realized, being actively mitigated</p> <p>The constant consultation and collaboration with procurement colleagues proved helpful for the team to anticipate and project timeline, as well as, in providing resolutions to contracting management concerns that arise.</p> |

H. MONITORING & EVALUATION

| | | | |
|---|----------------------|---|---|
| <p>Total Spent on Monitoring in Reporting Year <i>Guidance: Costs associated with UNDP/project staff, consultants, project partners, supporting national statistical systems in designing project specific data collection methodologies (qualitative and quantitative), monitoring methods including stakeholder surveys and other qualitative methods, collection of data, analysis and dissemination of the findings to inform a project, either with project partners or to fulfill specific UNDP/project requirements (preferably the former).</i></p> | <p>PHP 747,741.5</p> | <p>Total spent on Decentralized Evaluations in Reporting Year (Mid Term / Final) <i>Guidance: Costs associated in designing, implementing and disseminating evaluations for specific projects</i></p> | <p>Enter amount <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No</p> |
| <p>Is the project's M&E Plan being adequately implemented? Are progress data against indicators in the project's RRF being reported regularly using credible data sources and collected according to the frequency stated in the M&E Plan?</p> | | | |

I. QUALITY OF RESULTS

Please answer when applicable to the project of concern.

| | |
|---|--|
| <p>Sustainability: Do the benefits of the achieved results have potential to last?</p> | <p>The project discusses sustainability arrangements and issues with the project board / M&E Fund Steering Committee leadership in all meetings. This includes how NEDA is being capacitated to take on the work of managing thematic evaluations, the ability of government entities to implement the NEPF guidelines, etc. Specifically, one of the key components are dedicated on assessing and building the capacity of government staff and engaging M&E experts and practitioners, and other stakeholders from different sectors in promoting, managing, and conducting evaluations in the country.</p> |
| <p>National Capacity: Did the project help strengthen national institutions?</p> | <p>The project is undertaken through National Implementation Modality with full Country Office Support. While all procurement and financial activities are undertaken by UNDP, NEDA is fully empowered in decision making through the M&E Fund Steering Committee mechanism, the involvement of NEDA MES and Sectors in the design and contracting of evaluations, and other decisions. NEDA monitors the performance of the UNDP project team through monthly reports to the M&E Fund SC.</p> |
| <p>Civic Engagement: Please select the type of civic engagement promoted.</p> | <p> <input checked="" type="checkbox"/> Civic engagement in policy and legislative processes <input checked="" type="checkbox"/> Civic engagement to promote accountability of state institutions <input checked="" type="checkbox"/> Civic engagement for service delivery </p> |

| | |
|--|---|
| <p>Youth Opportunities: How did the project support youth in contributing to sustainable human development and peace?</p> | <input checked="" type="checkbox"/> Civic engagement for advocacy and/or to raise awareness and promote social norm/behaviour change <input type="checkbox"/> Supported youth civic engagement and political participation <input type="checkbox"/> Supported youth economic empowerment <input type="checkbox"/> Supported youth as agents for community resilience and peacebuilding <input checked="" type="checkbox"/> Supported the involvement of young people as partners in SDG implementation, monitoring and accountability |
|--|---|

J. INNOVATION

Were innovation initiatives implemented in the project? (ROAR F.3.1)

| | |
|---|--|
| <p>What innovative methods were applied or tested?</p> <p><input type="checkbox"/> Alternative Finance (including Social Impact Investment/Pay for Success) <input type="checkbox"/> Behavioural Insights <input type="checkbox"/> Blockchain <input type="checkbox"/> Challenge Prizes <input type="checkbox"/> Crowdsourcing <input type="checkbox"/> Crowdfunding <input type="checkbox"/> Foresight <input type="checkbox"/> Games for Social Good <input type="checkbox"/> Hackathon <input type="checkbox"/> Human-Centered Design</p> | <p><input type="checkbox"/> Innovation Camp <input type="checkbox"/> Innovation Lab <input type="checkbox"/> Micronarratives <input checked="" type="checkbox"/> Mobile-Based Feedback Mechanism (Use of Attendify in 8th M&E Forum) <input type="checkbox"/> Positive Deviance <input checked="" type="checkbox"/> New and Emerging Data (including Big Data) <input type="checkbox"/> Randomized Controlled-Trial/Parallel Testing <input type="checkbox"/> Real-Time Monitoring <input type="checkbox"/> Remote Sensing/Unmanned Aerial Vehicles (UAVs) <input checked="" type="checkbox"/> Other (please specify): use of data science in evaluation</p> |
|---|--|

K. MAINSTREAMING GENDER EQUALITY

Incorporation of gender perspectives in various outputs and activities by giving emphasis on gender-sensitive concerns especially in leadership roles, decision-making processes, capacity-building and protection of women, including the children and elderly

| | |
|--------------------|------|
| UNDP Gender Marker | GEN1 |
|--------------------|------|

1. Classification of Gender responsiveness⁴⁵

| | | |
|---|--|--|
| Classification of gender-responsiveness: Project Implementation, Management, Monitoring and Evaluation (PIMME) <i>Select one</i> | | |
| | A: Project is gender-responsive (15.0-20.0) | |
| | B: Project is gender-sensitive (8.0-14.9) | |
| | C: Project has promising GAD prospects (4.0-7.9) | |
| X | D: Gender and development (GAD) is invisible in the proposed project (0-3.9) | |

2. Qualitative description

| |
|---|
| <ul style="list-style-type: none"> - In Governance Mechanisms (participation in project board, including representation of PCW, TWGs, experts' group and other governance mechanisms set up by the project, e.g. national multi-sectoral committees) <p><i>Gender perspectives were not discussed and given emphasis in evaluation resource group (ERG) meetings unless the evaluation firm particularly took this into account.</i></p> <ul style="list-style-type: none"> - In Capacity Building and Policy, Planning and Programming <p><i>In the 8th M&E Forum, there was a learning session on Gender and Evaluation presented by a resource person from UN Women. It discussed tools, approaches, and strategies in developing and managing gender sensitive evaluations.</i></p> <ul style="list-style-type: none"> - Women's Empowerment Key Results <p>Guidance: Describe results achieved by the project in promoting gender equality and women's empowerment. Please highlight gender results achieved which have brought about changes in men's and women's lives; gender relations, gender roles and division of labor, status of inequality and exclusion of specific groups, etc. Please provide quantitative data wherever possible. Include qualitative case studies and success stories to illustrate the most significant changes brought about by your project's contributions.</p> <p><i>The activities of the project did not give any result that promoted gender equality and women's empowerment.</i></p> |
|---|

3. Gender issues

| No | Gender issues identified | How the project is addressing identified gender issues |
|----|---|--|
| 1 | The project makes no mention of GAD components in its official documents (e.g., Project Document, Annual Work Plan) and does not have GAD indicators in its current Theory of Change (TOC). | The project team will raise and discuss the issue with NEDA through the SC and/or PB meetings and propose to consider the inclusion of gender-sensitive indicators in future revisions of the TOC. |
| 2 | An additional evaluation study on GAD is in the early stages of planning. However, this compartmentalizes GAD and fails to adequately incorporate it as a cross-cutting theme of the project. | Cross-cutting themes, one of which is GAD, will be proposed as an additional criterion for evaluations. This implies that questions related to gender will be included in the evaluation plans of all studies managed under the project. |

⁴⁵ Scoring based on Box 16 and 17 of the Harmonized Gender and Development Guidelines on Project Development, Implementation, Monitoring, and Evaluation, 2nd ed. (download [here](#)).

| | | |
|---|---|---|
| 3 | At present, there is no existing data on how many men and women have been consulted regarding the different outputs of the project. | The project will begin to systematically gather data on the gender profiles of all stakeholders consulted, starting with the use of sex-disaggregated attendance sheets. |
| 4 | There is no guarantee that consultants procured under the project are GAD-trained or are knowledgeable about basic GAD concepts. | GAD awareness will now be explicitly stated in TORs and will be an additional hiring criterion in the procurement matrix. Individual consultants will be asked to submit proof of completion of a GAD training session or gender sensitivity program. Firms will be asked to present official statements and pronouncements of support for gender equality and the presence of gender mainstreaming efforts within their organizations. |

4. Disaggregation of data of Beneficiaries/Participants of Activities conducted under the Project

| Project Activities | Number of beneficiaries/participants | Gender disaggregation | Remarks (if any) |
|--|--------------------------------------|-----------------------|------------------|
| Alignment/Catch-up Meetings with NEDA-MES and other sector staff | 23 | F-14 M-9 | - |
| Community of Practice Kick-off Meeting | 55 | F-39 M-16 | - |
| Meetings with NEDA-MES, ICTS, Infra Staff and PIS on the Development of the Infrastructure Monitoring System | 26 | F-15 M-11 | - |
| First Case Interim Presentation on the Nutrition Evaluation | 16 | F-11 M-5 | - |
| Pre-ERG Meeting on ARTA Evaluation | 10 | F-8 M-2 | - |
| Final ERG Meeting on ARTA Evaluation | 35 | F-25 M-10 | - |
| Portal Developer (Mak-Edu Consult) One-Week Inception Mission | 33 | F-19 M-14 | - |
| Meeting with NEDA-MES and NEDA-ICTS on Infra Monitoring System | 15 | F-8 M-7 | - |
| 4th Strategic M&E Project Board Meeting | 21 | F-12 M-9 | - |
| PAMANA Evaluation: Technical Meeting on Draft Evaluation Report | 24 | F-18 M-6 | - |
| Pre-mapping Writeshop with NEDA-MES and ICT Consultants on IMS | 11 | F-5 M-6 | - |
| Post-Project Board Updates Meeting with NEDA-MES | 15 | F-8 M-7 | - |
| IMS Process Flow Mapping Workshop Session 3 | 15 | F-10 M-5 | - |
| IMS ToR Discussion | 16 | F-9 M-7 | - |
| PAMANA Technical Discussion on Revised Draft Report | 13 | F-8 M-5 | - |
| ARTA Next Steps Discussion | 7 | F-6 M-1 | - |
| Coordination Meeting with MES-SSD | 17 | F-10 M-7 | - |
| 8th M&E Forum Preparatory Meeting | 19 | F-11 M-8 | - |
| 8th M&E Forum Preparatory Meeting with NEDA-DIS | 7 | F-4 M-3 | - |
| Meeting with NEDA-MES on CoP, PPMS, and Comms | 15 | F-11 M-4 | - |
| Coordination Meeting with MES-SSD | 12 | F-8 M-4 | - |
| Coordination Meeting with NEDA-MES on PPMS and Eval Portal | 20 | F-9 M-11 | - |

| Project Activities | Number of beneficiaries/participants | Gender disaggregation | Remarks (if any) |
|--|--------------------------------------|-----------------------|------------------|
| Coordination Meeting with NEDA-MES on M&E Forum and Evaluability Assessment | 11 | F - 8 M - 3 | - |
| Meeting with NEDA-MES on TSIS on MSME Eval Study | 8 | F - 6 M - 2 | - |
| Meeting with NNC and NEDA on Final Draft Report | 15 | F - 19 M - 6 | - |
| PAMANA ERG Meeting: Presentation of Final Report + Introduction of Management Response | 39 | F - 25 M - 14 | - |
| ECCD ERG Meeting: Consultation on the Site Selection for Phase I | 23 | F - 14 M - 9 | - |
| 8 th M&E Network Forum | 305 | F - 191 M - 114 | - |

Prepared by: Kathryn N. Halili
Project Coordinator, Strategic M&E Project

Signature:  Date: 10 Jan 2020

Noted by: Dir. Violeta S. Corpus
Director IV, NEDA Monitoring & Evaluation Staff
& Project Manager (IP), Strategic M&E Project

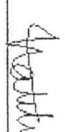
Signature: _____ Date: _____

Noted by: Maria Luisa Isabel L. Jolongbayan
Outcome Lead, Institutions and Partnerships Team
UNDP

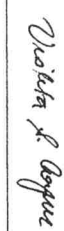
Signature:  Date: 10 January, 2020

| Project Activities | Number of beneficiaries/participants | Gender disaggregation | Remarks (if any) |
|--|--------------------------------------|-----------------------|------------------|
| Coordination Meeting with NEDA-MES on M&E Forum and Evaluability Assessment | 11 | F - 8 M - 3 | - |
| Meeting with NEDA-MES on TSIS on MSME Eval Study | 8 | F - 6 M - 2 | - |
| Meeting with NNC and NEDA on Final Draft Report | 15 | F - 19 M - 6 | - |
| PAMANA ERG Meeting: Presentation of Final Report + Introduction of Management Response | 39 | F - 25 M - 14 | - |
| ECCD ERG Meeting: Consultation on the Site Selection for Phase I | 23 | F - 14 M - 9 | - |
| 8 th M&E Network Forum | 305 | F - 191 M - 114 | - |

Prepared by: Kathryn N. Halili
Project Coordinator, Strategic M&E Project

Signature:  Date: 10 Jan 2020

Noted by: Dir. Violeta S. Corpus
Director IV, NEDA Monitoring & Evaluation Staff
& Project Manager (IP), Strategic M&E Project

Signature:  Date: 13 Feb 2020

Noted by: Maria Luisa Isabel L. Jolongbayan
Outcome Lead, Institutions and Partnerships Team
UNDP

Signature:  Date: 10 January, 2020