

# Closure Stage Quality Assurance Report

**Form Status: Approved**

<b>Overall Rating:</b>	Highly Satisfactory
<b>Decision:</b>	
<b>Portfolio/Project Number:</b>	00065369
<b>Portfolio/Project Title:</b>	Gouvernance, politique de gestion des ressources Marines
<b>Portfolio/Project Date:</b>	2012-01-02 / 2021-12-31

**Strategic**

**Quality Rating: Exemplary**

1. Did the project pro-actively identified changes to the external environment and incorporated them into the project strategy?

- 3: *The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives, assumptions were tested to determine if the project's strategy was valid. There is some evidence that the project board considered the implications, and documented the changes needed to the project in response. (all must be true)*
- 2: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives. There is some evidence that the project board discussed this, but relevant changes did not fully integrate in the project. (both must be true)
- 1: The project team considered relevant changes in the external environment since implementation began, but there is no evidence that the project team considered these changes to the project as a result.

**Evidence:**

Le projet répond à un besoin urgent en matière de protection des ressources halieutiques et de lutte contre la pauvreté auprès des populations côtières. Les priorités restent les même depuis le début du projet, il n'y a pas de révision du fondement même du projet.

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#	File Name	Modified By	Modified On
1	CR_Copil_Go-WAMER_du_7_décembre_2017_4833_301 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CR_Copil_Go-WAMER_du_7_décembre_2017_4833_301.pdf)	lea.desgranges@undp.org	3/2/2020 1:23:00 AM

2. Was the project aligned with the thematic focus of the Strategic Plan?

- 3: *The project responded to at least one of the development settings as specified in the Strategic Plan (SP) and adopted at least one Signature Solution .The project's RRF included all the relevant SP output indicators. (all must be true)*
- 2: The project responded to at least one of the developments settings1 as specified in the Strategic Plan. The project's RRF included at least one SP output indicator, if relevant. (both must be true)
- 1: While the project may have responded to a partner's identified need, this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF.

#### Evidence:

Le projet vise à renforcer la gouvernance de la gestion des ressources halieutiques, à réduire la pauvreté et renforcer la sécurité alimentaire des communautés côtières de l'écorégion WAMER ainsi la protection de l'environnement marin. Spécifiquement, le projet cherche à améliorer la gouvernance et promouvoir l'adoption de bonnes pratiques en matière d'utilisation durable des ressources marines et côtières. Le projet est aligné sur le outcome 2 de la stratégie du PNUD conformément au document de projet.

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1	Photos_chambres_froides_Guinée_4833_302 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Photos_chambres_froides_Guinée_4833_302.pdf)	lea.desgranges@undp.org	3/2/2020 1:26:00 AM
2	Photos_caisses_isothermes_Guinée_4833_302 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Photos_caisses_isothermes_Guinée_4833_302.pdf)	lea.desgranges@undp.org	3/2/2020 1:27:00 AM
3	MESURES_DE_GESTION_ETMALOSE_MAURITANIE_4833_302 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MESURES_DE_GESTION_ETMALOSE_MAURITANIE_4833_302.pdf)	lea.desgranges@undp.org	3/2/2020 1:28:00 AM
4	Rapport_Atelier_Sous-Reg_INGRMC_2017_4833_302 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_Atelier_Sous-Reg_INGRMC_2017_4833_302.pdf)	lea.desgranges@undp.org	3/2/2020 1:29:00 AM
5	Relatorio_do_Estudo_de_Impacto_dos_DCP_9.8.17_HL_Ultimo_4833_302 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Relatorio_do_Estudo_de_Impacto_dos_DCP_9.8.17_HL_Ultimo_4833_302.pdf)	lea.desgranges@undp.org	3/2/2020 1:29:00 AM
6	PROJET_PAP_ETHMALOSE_GAMBIE_version_anglaise_4833_302 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PROJET_PAP_ETHMALOSE_GAMBIE_version_anglaise_4833_302.pdf)	lea.desgranges@undp.org	3/2/2020 1:31:00 AM
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Relevant

Quality Rating: **Exemplary**

3. Were the project’s targeted groups systematically identified and engaged, with a priority focus on the discriminated and marginalized, to ensure the project remained relevant for them?

- 3: *Systematic and structured feedback was collected over the project duration from a representative sample of beneficiaries, with a priority focus on the discriminated and marginalized, as part of the project’s monitoring system. Representatives from the targeted groups were active members of the project’s governance mechanism (i.e., the project board or equivalent) and there is credible evidence that their feedback informs project decision making. (all must be true)*
- 2: Targeted groups were engaged in implementation and monitoring, with a priority focus on the discriminated and marginalized. Beneficiary feedback, which may be anecdotal, was collected regularly to ensure the project addressed local priorities. This information was used to inform project decision making. (all must be true to select this option)
- 1: Some beneficiary feedback may have been collected, but this information did not inform project decision making. This option should also be selected if no beneficiary feedback was collected
- Not Applicable

**Evidence:**

Les parties prenantes ont participé aux réunions, ateliers de réflexion du projet. un focus particulier était donné aux femmes et aux jeunes et marqué par : la dotation de caisses isothermes pour la conservation des produits aux femmes vendeuses de poisson en Guinée et au Sénégal, la construction de chambres froides pour la conservation des poissons dans les zones côtières, le financement d'ostréicultures pour permettre aux femmes de générer des revenus, le développement de l'aquaculture au profit des jeunes, appui en équipement aux femmes transformatrices de produits halieutiques, construction de magasins de stockages des produits halieutiques transformés, clôture de la zone de transformation des produits des femmes au Sénégal et précisément à Fass Boye.

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1	Photos_chambres_froides_Guinée_4833_303 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Photos_chambres_froides_Guinée_4833_303.pdf)	lea.desgranges@undp.org	3/2/2020 12:25:00 PM
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4	Rapport_distribution_petit_matériel_aux_femmes_transformatrices_de_Guinée_Bissau_4833_303 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_distribution_petit_matériel_aux_femmes_transformatrices_de_Guinée_Bissau_4833_303.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_distribution_petit_matériel_aux_femmes_transformatrices_de_Guinée_Bissau_4833_303.pdf</a> )	lea.desgranges@undp.org	3/2/2020 12:26:00 PM
5	Rapport_formation_Comité_gestion_caisses_isothermes_Sénégal_2017_4833_303 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_formation_Comité_gestion_caisses_isothermes_Sénégal_2017_4833_303.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Rapport_formation_Comité_gestion_caisses_isothermes_Sénégal_2017_4833_303.pdf</a> )	lea.desgranges@undp.org	3/2/2020 12:26:00 PM
6	Feuille_de_présence_formation_GIE_mareyeurs_Tamba_-_comité_gestion_caisses_isothermes_4833_303 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Feuille_de_présence_formation_GIE_mareyeurs_Tamba_-_comité_gestion_caisses_isothermes_4833_303.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Feuille_de_présence_formation_GIE_mareyeurs_Tamba_-_comité_gestion_caisses_isothermes_4833_303.pdf</a> )	lea.desgranges@undp.org	3/2/2020 12:26:00 PM
7	liste_présence_formation_comité_gestion_caisses_isotherme_Linguère_4833_303 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/liste_présence_formation_comité_gestion_caisses_isotherme_Linguère_4833_303.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/liste_présence_formation_comité_gestion_caisses_isotherme_Linguère_4833_303.pdf</a> )	lea.desgranges@undp.org	3/2/2020 12:27:00 PM
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4. Did the project generate knowledge, and lessons learned (i.e., what has worked and what has not) and has this knowledge informed management decisions to ensure the continued relevance of the project towards its stated objectives, the quality of its outputs and the management of risk?

- 3: *Knowledge and lessons learned from internal or external sources (gained, for example, from Peer Assists, After Action Reviews or Lessons Learned Workshops) backed by credible evidence from evaluation, corporate policies/strategies, analysis and monitoring were discussed in project board meetings and reflected in the minutes. There is clear evidence that changes were made to the project to ensure its continued relevance. (both must be true)*
- 2: Knowledge and lessons learned backed by relatively limited evidence, drawn mainly from within the project, were considered by the project team. There is some evidence that changes were made to the project as a result to ensure its continued relevance. (both must be true)
- 1: There is limited or no evidence that knowledge and lessons learned were collected by the project team. There is little or no evidence that this informed project decision making.

**Evidence:**

Les rapports annuels reprennent les difficultés rencontrées lors de la mise en oeuvre du projet et ont permis de proposer des stratégies pour les surmonter, qui ont été appliquées. Par ailleurs, le projet a fait l'étude de bonnes pratiques en matière de gestion de la pêche artisanale (partage de bonnes pratiques entre responsables des pays cibles du projet). Une étude sur les bonnes pratiques dans la coordination pêche et environnement a été réalisée et partagée avec les parties prenantes à travers un atelier sous régional.

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5. Was the project sufficiently at scale, or is there potential to scale up in the future, to meaningfully contribute to development change?

- 3: There was credible evidence that the project reached sufficient number of beneficiaries (either directly through significant coverage of target groups, or indirectly, through policy change) to meaningfully contribute to development change.**
- 2: While the project was not considered at scale, there are explicit plans in place to scale up the project in the future (e.g. by extending its coverage or using project results to advocate for policy change).
- 1: The project was not at scale, and there are no plans to scale up the project in the future.

**Evidence:**

Le projet a pris fin le 31 décembre 2017. La zone d'intervention est assez larges (projet régional) et a abordé directement les questions de développement durable à travers ses actions. Les résultats enregistrés contribuent aux changements escomptés à travers une protection des ressources et écosystèmes marins. Le dispositif mis en place et les actions menées favorisent de bonnes perspectives pour une amélioration de l'environnement marin et une exploitation durable des ressources. Le projet a mis en place des infrastructures et des AGR qui soient respectueuses de l'environnement d'où les formations sur la gestion de ces équipements et infrastructures, sur l'hygiène des produits et sur l'environnement.

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1	Photos_canal_Boulbinet_4833_305 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Photos_canal_Boulbinet_4833_305.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Photos_canal_Boulbinet_4833_305.pdf</a> )	lea.desgranges@undp.org	3/2/2020 12:28:00 PM
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**Principled**

**Quality Rating: Satisfactory**

6. Were the project's measures (through outputs, activities, indicators) to address gender inequalities and empower women relevant and produced the intended effect? If not, evidence-based adjustments and changes were made.



- 3: *The project team gathered data and evidence through project monitoring on the relevance of the measures to address gender inequalities and empower women. Analysis of data and evidence were used to inform adjustments and changes, as appropriate. (both must be true)*
- 2: The project team had some data and evidence on the relevance of the measures to address gender inequalities and empower women. There is evidence that at least some adjustments were made, as appropriate. (both must be true)
- 1: The project team had limited or no evidence on the relevance of measures to address gender inequalities and empowering women. No evidence of adjustments and/or changes made. This option should also be selected if the project has no measures to address gender inequalities and empower women relevant to the project results and activities.

**Evidence:**

Le projet établit des indicateurs clairs concernant le ciblage des femmes qui font partie des principaux bénéficiaires du projet. Il est d'ailleurs clairement exposé que 60% des personnes bénéficiant de la mise en place d'activités génératrices de revenus devraient être des femmes. À cette fin, il y a eu des ateliers de formation spécifiquement dédiés aux femmes en micro-jardinage pour les GIE de femmes maraîchères, en transformation de produits halieutiques pour les associations de femmes transformatrices de ces produits afin qu'elles renforcent leurs compétences en matière de gestion, budgétisation et technique de pérennisation de leur activités. Une remise de prix était annuellement organisée.

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3	Relatório_Prefinalizado_com_fotos_no_corpo_do_relatorio__caisses_isothermes_Cap-Vert_4833_306 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Relatório_Prefinalizado_com_fotos_no_corpo_do_relatorio__caisses_isothermes_Cap-Vert_4833_306.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Relatório_Prefinalizado_com_fotos_no_corpo_do_relatorio__caisses_isothermes_Cap-Vert_4833_306.pdf</a> )	lea.desgranges@undp.org	3/2/2020 12:29:00 PM
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7. Were social and environmental impacts and risks successfully managed and monitored?

- 3: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed for identified risks through consultative process and implemented, resourced, and monitored. Risks effectively managed or mitigated. If there is a substantive change to the project or change in context that affects risk levels, the SESP was updated to reflect these changes. (all must be true)
- 2: *Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed, implemented and monitored for identified risks. OR project was categorized as Low risk through the SESP.*
- 1: Social and environmental risks were tracked in the risk log. For projects categorized as High or Moderate Risk, there was no evidence that social and environmental assessments completed and/or management plans or measures development, implemented or monitored. There are substantive changes to the project or changes in the context but SESP was not updated. (any may be true)

**Evidence:**

Le cœur même du projet est la protection de l'environnement marin, la lutte contre la pauvreté, et le genre. La gestion des risques se fait en accord avec ce qui est stipulé dans le document de projet.

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8. Were grievance mechanisms available to project-affected people and were grievances (if any) addressed to ensure any perceived harm was effectively mitigated?

- 3: Project-affected people actively informed of UNDP's Corporate Accountability Mechanism (SRM/SECU) and how to access it. If the project was categorized as High or Moderate Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were effectively addressed in accordance with SRM Guidance. (all must be true)
- 2: *Project-affected people informed of UNDP's Corporate Accountability Mechanism and how to access it. If the project was categorized as High Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were responded to but faced challenges in arriving at a resolution.*
- 1: Project-affected people was not informed of UNDP's Corporate Accountability Mechanism. If grievances were received, they were not responded to. (any may be true)

**Evidence:**

Le comité de pilotage mis en place fait office d'instance pour recevoir les éventuelles réclamations des bénéficiaires. Il se tenait régulièrement et permettait l'échanges entre le PNUD et les bénéficiaires sur les points d'attention.

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3	COFIL_éval_WAMER_4833_308 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/COFIL_éval_WAMER_4833_308.png">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/COFIL_éval_WAMER_4833_308.png</a> )	lea.desgranges@undp.org	3/2/2020 12:33:00 PM

**Management & Monitoring****Quality Rating: Exemplary**

9. Was the project's M&E Plan adequately implemented?

- 3: *The project had a comprehensive and costed M&E plan. Baselines, targets and milestones were fully populated. Progress data against indicators in the project's RRF was reported regularly using credible data sources and collected according to the frequency stated in the Plan, including sex disaggregated data as relevant. Any evaluations conducted, if relevant, fully meet decentralized evaluation standards, including gender UNEG standards. Lessons learned, included during evaluations and/or After-Action Reviews, were used to take corrective actions when necessary. (all must be true)*
- 2: The project costed M&E Plan, and most baselines and targets were populated. Progress data against indicators in the project's RRF was collected on a regular basis, although there may be some slippage in following the frequency stated in the Plan and data sources was not always reliable. Any evaluations conducted, if relevant, met most decentralized evaluation standards. Lessons learned were captured but were used to take corrective actions. (all must be true)
- 1: The project had M&E Plan, but costs were not clearly planned and budgeted for, or were unrealistic. Progress data was not regularly collected against the indicators in the project's RRF. Evaluations did not meet decentralized evaluation standards. Lessons learned were rarely captured and used. Select this option also if the project did not have an M&E plan.

**Evidence:**

Le projet avait un comité de pilotage et des missions de suivi ont été organisées tout au long de la vie du projet pour appuyer les équipes Pays.

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#	File Name	Modified By	Modified On
1	suivi-eval_prodoc_WAMER_4833_309 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormsDocuments/suivi-eval_prodoc_WAMER_4833_309.png">https://intranet.undp.org/apps/ProjectQA/QAFormsDocuments/suivi-eval_prodoc_WAMER_4833_309.png</a> )	lea.desgranges@undp.org	3/2/2020 12:34:00 PM

10. Was the project's governance mechanism (i.e., the project board or equivalent) function as intended?

- 3: *The project's governance mechanism operated well, and was a model for other projects. It met in the agreed frequency stated in the project document and the minutes of the meetings were all on file. There was regular (at least annual) progress reporting to the project board or equivalent on results, risks and opportunities. It is clear that the project board explicitly reviewed and used evidence, including progress data, knowledge, lessons and evaluations, as the basis for informing management decisions (e.g., change in strategy, approach, work plan.) (all must be true to select this option)*
- 2: The project's governance mechanism met in the agreed frequency and minutes of the meeting are on file. A project progress report was submitted to the project board or equivalent at least once per year, covering results, risks and opportunities. (both must be true to select this option)
- 1: The project's governance mechanism did not meet in the frequency stated in the project document over the past year and/or the project board or equivalent was not functioning as a decision-making body for the project as intended.

**Evidence:**

Le COPIL se réunit, comme convenu dans le PROD OC, à intervalles réguliers, une fois par an. Il passe régulièrement en revue les risques liés à la mise en œuvre du projet pour proposer de mesures de mitigation.

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#	File Name	Modified By	Modified On
1	COPIL_éval_WAMER_4833_310 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/COPIL_éval_WAMER_4833_310.png">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/COPIL_éval_WAMER_4833_310.png</a> )	lea.desgranges@undp.org	3/2/2020 12:49:00 PM

11. Were risks to the project adequately monitored and managed?

- 3: *The project monitored risks every quarter and consulted with the key stakeholders, security advisors, to identify continuing and emerging risks to assess if the main assumptions remained valid. There is clear evidence that relevant management plans and mitigating measures were fully implemented to address each key project risk and were updated to reflect the latest risk assessment. (all must be true)*
- 2: The project monitored risks every year, as evidenced by an updated risk log. Some updates were made to management plans and mitigation measures.
- 1: The risk log was not updated as required. There was may be some evidence that the project monitored risks that may affected the project’s achievement of results, but there is no explicit evidence that management actions were taken to mitigate risks.

**Evidence:**

Le projet disposait d'un chargé de suivi évaluation dédié pour bien prendre en charge cette fonction. Le risk log a été régulièrement mis à jour et les actions de mitigations ont été menées.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	COPIL_éval_GOWAMER_4833_311 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/COPIL_éval_GOWAMER_4833_311.png">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/COPIL_éval_GOWAMER_4833_311.png</a> )	lea.desgranges@undp.org	3/2/2020 12:50:00 PM

**Efficient****Quality Rating: Satisfactory**

12. Adequate resources were mobilized to achieve intended results. If not, management decisions were taken to adjust expected results in the project's results framework.

- Yes  
 No

**Evidence:**

Le montant alloué initialement n'a pas été changé et a été suffisant pour l'atteinte des résultats escomptés. Les activités ont été menées conformément aux plans de travail annuels.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	PTA_2017_Go-WAMER_-_FINAL__8.02.17__4833_312 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PTA_2017_Go-WAMER_-_FINAL__8.02.17__4833_312.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PTA_2017_Go-WAMER_-_FINAL__8.02.17__4833_312.pdf</a> )	lea.desgranges@undp.org	3/2/2020 12:50:00 PM

13. Were project inputs procured and delivered on time to efficiently contribute to results?

- 3: The project had a procurement plan and kept it updated. The project quarterly reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)
- 2: *The project had updated procurement plan. The project annually reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)*
- 1: The project did not have an updated procurement plan. The project team may or may not have reviewed operational bottlenecks to procuring inputs regularly, however management actions were not taken to address them.

**Evidence:**

Etant donné qu'il s'agit d'un projet DIM, le procurement plan a été intégré dans celui du bureau Pays. Il a été mis en œuvre avec quelques difficultés liées au processus d'acquisition.

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No documents available.			

14. Was there regular monitoring and recording of cost efficiencies, taking into account the expected quality of results?

- 3: There is evidence that the project regularly reviewed costs against relevant comparators (e.g., other projects or country offices) or industry benchmarks to ensure the project maximized results delivered with given resources. The project actively coordinated with other relevant ongoing projects and initiatives (UNDP or other) to ensure complementarity and sought efficiencies wherever possible (e.g. joint activities.) (both must be true)
- 2: *The project monitored its own costs and gave anecdotal examples of cost efficiencies (e.g., spending less to get the same result,) but there was no systematic analysis of costs and no link to the expected quality of results delivered. The project coordinated activities with other projects to achieve cost efficiency gains.*
- 1: There is little or no evidence that the project monitored its own costs and considered ways to save money beyond following standard procurement rules.

**Evidence:**

Les acquisitions ont tenu du compte des principes du PNUD en matière d'efficience notamment pour le best for value money. Ainsi, les résultats ont été atteints avec la qualité requise sans à des coûts raisonnables

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No documents available.			



**Effective****Quality Rating: Exemplary**

15. Was the project on track and delivered its expected outputs?

- Yes  
 No

**Evidence:**

La date de fin du projet a été prolongée de deux ans en raison des lenteurs constatés dans la mise en œuvre mais tous les résultats ont finalement été atteints.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	Bilan_de_clôture_Go-WAMER_V02022018_4833_315 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Bilan_de_clôture_Go-WAMER_V02022018_4833_315.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Bilan_de_clôture_Go-WAMER_V02022018_4833_315.pdf</a> )	lea.desgranges@undp.org	3/2/2020 12:52:00 PM

16. Were there regular reviews of the work plan to ensure that the project was on track to achieve the desired results, and to inform course corrections if needed?

- 3: Quarterly progress data informed regular reviews of the project work plan to ensure that the activities implemented were most likely to achieve the desired results. There is evidence that data and lessons learned (including from evaluations /or After-Action Reviews) were used to inform course corrections, as needed. Any necessary budget revisions were made. (both must be true)**
- 2: There was at least one review of the work plan per year with a view to assessing if project activities were on track to achieving the desired development results (i.e., outputs.) There may or may not be evidence that data or lessons learned were used to inform the review(s). Any necessary budget revisions have been made.
- 1: While the project team may have reviewed the work plan at least once over the past year to ensure outputs were delivered on time, no link was made to the delivery of desired development results. Select this option also if no review of the work plan by management took place.

**Evidence:**

Il y a eu des examens réguliers pour évaluer l'efficacité du projet pour prendre les dispositions nécessaires.

En effet les PTA des pays ont été revus avec les ENMO pour retenir les activités réalisables en 2017.

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#	File Name	Modified By	Modified On
1	CR_Copil_Go-WAMER_du_7_décembre_2017_4833_316 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CR_Copil_Go-WAMER_du_7_décembre_2017_4833_316.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CR_Copil_Go-WAMER_du_7_décembre_2017_4833_316.pdf</a> )	lea.desgranges@undp.org	3/2/2020 12:53:00 PM
2	CR_Conférence_finale_de_Go-WAMER_4833_316 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CR_Conférence_finale_de_Go-WAMER_4833_316.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CR_Conférence_finale_de_Go-WAMER_4833_316.pdf</a> )	lea.desgranges@undp.org	3/2/2020 12:54:00 PM

17. Were the targeted groups systematically identified and engaged, prioritizing the marginalized and excluded, to ensure results were achieved as expected?

- 3: *The project targeted specific groups and/or geographic areas, identified by using credible data sources on their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. There is clear evidence that the targeted groups were reached as intended. The project engaged regularly with targeted groups over the past year to assess whether they benefited as expected and adjustments were made if necessary, to refine targeting. (all must be true)*
- 2: The project targeted specific groups and/or geographic areas, based on some evidence of their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. Some evidence is provided to confirm that project beneficiaries are members of the targeted groups. There was some engagement with beneficiaries in the past year to assess whether they were benefiting as expected. (all must be true)
- 1: The project did not report on specific targeted groups. There is no evidence to confirm that project beneficiaries are populations have capacity needs or are deprived and/or excluded from development opportunities relevant to the project area of work. There is some engagement with beneficiaries to assess whether they benefited as expected, but it was limited or did not occurred in the past year.
- Not Applicable

**Evidence:**

Le ciblage géographique et les cibles du projet sont clairement définis dans le PRODOC. Le processus de formulation du projet a pu compter sur la participation des différents groupes d'acteurs ciblés par le projet. Finalement, le COPIL réunit les acteurs et partenaires clés. Les missions de suivi garantissent une prise en compte de l'avis des bénéficiaires du projet.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	Feuille_de_présence_conférence_finale_GOWAMER_2017_4833_317 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Feuille_de_présence_conférence_finale_GOWAMER_2017_4833_317.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Feuille_de_présence_conférence_finale_GOWAMER_2017_4833_317.pdf</a> )	lea.desgranges@undp.org	3/2/2020 12:54:00 PM
2	COPIL_évaluation_GOWAMER_4833_317 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/COPIL_évaluation_GOWAMER_4833_317.png">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/COPIL_évaluation_GOWAMER_4833_317.png</a> )	lea.desgranges@undp.org	3/2/2020 12:54:00 PM

**Sustainability & National Ownership**

**Quality Rating: Satisfactory**

18. Were stakeholders and national partners fully engaged in the decision-making, implementation and monitoring of the project?

- 3: Only national systems (i.e., procurement, monitoring, evaluation, etc.) were used to fully implement and monitor the project. All relevant stakeholders and partners were fully and actively engaged in the process, playing a lead role in project decision-making, implementation and monitoring. (both must be true)
- 2: *National systems (i.e., procurement, monitoring, evaluation, etc.) were used to implement and monitor the project (such as country office support or project systems) were also used, if necessary. All relevant stakeholders and partners were actively engaged in the process, playing an active role in project decision-making, implementation and monitoring. (both must be true)*
- 1: There was relatively limited or no engagement with national stakeholders and partners in the decision-making, implementation and/or monitoring of the project.
- Not Applicable

**Evidence:**

Tous les systèmes utilisés sont ceux du PNUD étant donné que c'est un projet DIM. Par contre, chaque bureau pays du PNUD travaille étroitement avec les équipes nationales de mise en œuvre du projet qui sont logés dans les départements ministériels en charge du volet maritime. Tous les partenaires nationaux ont été parties prenantes dans la mise en œuvre du projet à travers le COPIL et étaient consultés dans la prise de décision.

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1	COPIL_évaluation_GOWAMER_4833_318 ( <a href="https://intranet.undp.org/apps/ProjectQA/QA/FormDocuments/COPIL_évaluation_GOWAMER_4833_318.png">https://intranet.undp.org/apps/ProjectQA/QA/FormDocuments/COPIL_évaluation_GOWAMER_4833_318.png</a> )	lea.desgranges@undp.org	3/2/2020 12:55:00 PM

19. Were there regular monitoring of changes in capacities and performance of institutions and systems relevant to the project, as needed, and were the implementation **arrangements**<sup>8</sup> adjusted according to changes in partner capacities?

- 3: *Changes in capacities and performance of national institutions and systems were assessed/monitored using clear indicators, rigorous methods of data collection and credible data sources including relevant HACT assurance activities. Implementation arrangements were formally reviewed and adjusted, if needed, in agreement with partners according to changes in partner capacities. (all must be true)*
- 2: Aspects of changes in capacities and performance of relevant national institutions and systems were monitored by the project using indicators and reasonably credible data sources including relevant HACT assurance activities. Some adjustment was made to implementation arrangements if needed to reflect changes in partner capacities. (all must be true)
- 1: Some aspects of changes in capacities and performance of relevant national institutions and systems may have been monitored by the project, however changes to implementation arrangements have not been considered. Also select this option if changes in capacities and performance of relevant national institutions and systems have not been monitored by the project.
- Not Applicable

**Evidence:**

Il y a eu une analyse annuelle de la performance de tous les acteurs au sein des gouvernements concernés. Des recommandations ont été faites pour améliorer l'efficacité du projet. C'est aussi la prise en compte des compétences du partenaire national qui avait été à l'origine du changement de modalité d'exécution NIM à DIM.

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1	COPIL_éval_GOWAMER_4833_319 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/COPIL_éval_GOWAMER_4833_319.png">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/COPIL_éval_GOWAMER_4833_319.png</a> )	lea.desgranges@undp.org	3/2/2020 12:56:00 PM

20. Were the transition and phase-out arrangements were reviewed and adjusted according to progress (including financial commitment and capacity).

- 3: The project's governance mechanism regularly reviewed the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan. The plan was implemented as planned by the end of the project, taking into account any adjustments made during implementation. (both must be true)
- 2: *There was a review of the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan.*
- 1: The project may have had a sustainability plan but there was no review of this strategy after it was developed. Also select this option if the project did not have a sustainability strategy.

**Evidence:**

Le projet a fait l'objet d'une stratégie de sortie.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	Bilan_de_clôture_Go-WAMER_V02022018_4833_320 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Bilan_de_clôture_Go-WAMER_V02022018_4833_320.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Bilan_de_clôture_Go-WAMER_V02022018_4833_320.pdf</a> )	lea.desgranges@undp.org	3/2/2020 12:56:00 PM
2	Go-WAMER_Capitalisation_-_Perspectives__4833_320 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Go-WAMER_Capitalisation_-_Perspectives__4833_320.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Go-WAMER_Capitalisation_-_Perspectives__4833_320.pdf</a> )	lea.desgranges@undp.org	3/2/2020 12:56:00 PM

**QA Summary/Final Project Board Comments**