# **Closure Stage Quality Assurance Report**

Form Status: Approved	
Overall Rating:	Satisfactory
Decision:	
Portfolio/Project Number:	00069919
Portfolio/Project Title:	PROJET EFFICACITE ENERGETIQUE DANS LE BATIMENT SENEGAL
Portfolio/Project Date:	2012-10-31 / 2021-04-30

## Strategic

**Quality Rating: Satisfactory** 

1. Did the project pro-actively identified changes to the external environment and incorporated them into the project strategy?

- 3: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives, assumptions were tested to determine if the project's strategy was valid. There is some evidence that the project board considered the implications, and documented the changes needed to the project in response. (all must be true)
- 2: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives. There is some evidence that the project board discussed this, but relevant changes did not fully integrate in the project. (both must be true)
- 1: The project team considered relevant changes in the external environment since implementation began, but there is no evidence that the project team considered these changes to the project as a result.

#### **Evidence:**

Le Bureau Pays a beaucoup appuyé la partie nation ale dans la préparation de la COP 22 et continue d'a ppuyer le Pays dans le suivi et la mise en oeuvre de s recommandations et la saisie de toute nouvelle op portunité.

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#	File Name	Modified By	Modified On
1	PRODOCPNEEBSENjan2013_4878_301 (ht tps://intranet.undp.org/apps/ProjectQA/QAFo rmDocuments/PRODOCPNEEBSENjan2013 _4878_301.pdf)	lea.desgranges@undp.org	3/3/2020 12:57:00 AM

#### 2. Was the project aligned with the thematic focus of the Strategic Plan?

- 3: The project responded to at least one of the development settings as specified in the Strategic Plan (SP) and adopted at least one Signature Solution .The project's RRF included all the relevant SP output indicators. (all must be true)
- 2: The project responded to at least one of the developments settings1 as specified in the Strategic Plan. The project's RRF included at least one SP output indicator, if relevant. (both must be true)
- 1: While the project may have responded to a partner's identified need, this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF.

# Evidence:

Le projet est bien aligné au plan stratégique du PNU D.

## **List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	Aignement_du_proejt_PNEEB_au_PS_4878 _302 (https://intranet.undp.org/apps/ProjectQ A/QAFormDocuments/Aignement_du_proejt _PNEEB_au_PS_4878_302.docx)	lea.desgranges@undp.org	3/3/2020 12:57:00 AM

#### Relevant

#### **Quality Rating: Satisfactory**

3. Were the project's targeted groups systematically identified and engaged, with a priority focus on the discriminated and marginalized, to ensure the project remained relevant for them?

#### **Closure Print**

- 3: Systematic and structured feedback was collected over the project duration from a representative sample of beneficiaries, with a priority focus on the discriminated and marginalized, as part of the project's monitoring system. Representatives from the targeted groups were active members of the project's governance mechanism (i.e., the project board or equivalent) and there is credible evidence that their feedback informs project decision making. (all must be true)
- 2: Targeted groups were engaged in implementation and monitoring, with a priority focus on the discriminated and marginalized. Beneficiary feedback, which may be anecdotal, was collected regularly to ensure the project addressed local priorities. This information was used to inform project decision making. (all must be true to select this option)
- Some beneficiary feedback may have been collected, but this information did not inform project decision making. This option should also be selected if no beneficiary feedback was collected
- Not Applicable

# Evidence:

C'est un programme de recherche au niveau nation al. Le projet ne vise pas les populations vulnérables de manière directe. Cependant ils pourront toujours bénéficier des effets indirects du projet.

# **List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	RAPPORTFINALDEIEVALUATIONFINALED UPNEEBVERSIONanglaisefinale_4878_303 (https://intranet.undp.org/apps/ProjectQA/QA FormDocuments/RAPPORTFINALDEIEVAL UATIONFINALEDUPNEEBVERSIONanglais efinale_4878_303.docx)	lea.desgranges@undp.org	3/3/2020 12:58:00 AM

4. Did the project generate knowledge, and lessons learned (i.e., what has worked and what has not) and has this knowledge informed management decisions to ensure the continued relevance of the project towards its stated objectives, the quality of its outputs and the management of risk?

- 3: Knowledge and lessons learned from internal or external sources (gained, for example, from Peer Assists, After Action Reviews or Lessons Learned Workshops) backed by credible evidence from evaluation, corporate policies/strategies, analysis and monitoring were discussed in project board meetings and reflected in the minutes. There is clear evidence that changes were made to the project to ensure its continued relevance. (both must be true)
- 2: Knowledge and lessons learned backed by relatively limited evidence, drawn mainly from within the project, were considered by the project team. There is some evidence that changes were made to the project as a result to ensure its continued relevance. (both must be true)
- 1: There is limited or no evidence that knowledge and lessons learned were collected by the project team.
   There is little or no evidence that this informed project decision making.

# Evidence:

Le projet a fait le zonage thermique du territoire pour fixer les données de confort thermique dans l'optiqu e d'établir un catalogue pour la réglementation ther mique des bâtiments au Sénégal. Un rapport d'évalu ation des risques et de la durabilité est disponible.

# List of Uploaded Documents

#	File Name	Modified By	Modified On
1	Risque_et_durabilité_rapport_d_évaluation_ 4878_304 (https://intranet.undp.org/apps/Pro jectQA/QAFormDocuments/Risque_et_durab ilité_rapport_d_évaluation_4878_304.docx)	lea.desgranges@undp.org	3/3/2020 1:00:00 AM

5. Was the project sufficiently at scale, or is there potential to scale up in the future, to meaningfully contribute to development change?

- 3: There was credible evidence that the project reached sufficient number of beneficiaries (either directly through significant coverage of target groups, or indirectly, through policy change) to meaningfully contribute to development change.
- 2: While the project was not considered at scale, there are explicit plans in place to scale up the project in the future (e.g. by extending its coverage or using project results to advocate for policy change).
- 1: The project was not at scale, and there are no plans to scale up the project in the future.

# Evidence:

C'est un projet expérimental. Le passage à l'échelle est prévu après validation de la technologie, qui s'av ère applicable.

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#	File Name	Modified By	Modified On
1	RAPPORTFINALDEIEVALUATIONFINALED UPNEEBVERSIONanglaisefinale_4878_305 (https://intranet.undp.org/apps/ProjectQA/QA FormDocuments/RAPPORTFINALDEIEVAL UATIONFINALEDUPNEEBVERSIONanglais efinale_4878_305.docx)	lea.desgranges@undp.org	3/3/2020 1:01:00 AM

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#### **Quality Rating: Satisfactory**

6. Were the project's measures (through outputs, activities, indicators) to address gender inequalities and empower women relevant and produced the intended effect? If not, evidence-based adjustments and changes were made.

- 3: The project team gathered data and evidence through project monitoring on the relevance of the measures to address gender inequalities and empower women. Analysis of data and evidence were used to inform adjustments and changes, as appropriate. (both must be true)
- 2: The project team had some data and evidence on the relevance of the measures to address gender inequalities and empower women. There is evidence that at least some adjustments were made, as appropriate. (both must be true)
- 1: The project team had limited or no evidence on the relevance of measures to address gender inequalities and empowering women. No evidence of adjustments and/or changes made. This option should also be selected if the project has no measures to address gender inequalities and empower women relevant to the project results and activities.

# Evidence:

Au vu la nature du projet qui est un projet expérimen tal, l'autonomisation des femmes n'est pas directem ent visée. Toutefois les femmes bénéficient indirecte ment des réalisations du projet une fois mise à l'éch elle.

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7. Were social and environmental impacts and risks successfully managed and monitored?

#### **Closure Print**

- 3: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed for identified risks through consultative process and implemented, resourced, and monitored. Risks effectively managed or mitigated. If there is a substantive change to the project or change in context that affects risk levels, the SESP was updated to reflect these changes. (all must be true)
- 2: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed, implemented and monitored for identified risks. OR project was categorized as Low risk through the SESP.
- 1: Social and environmental risks were tracked in the risk log. For projects categorized as High or Moderate Risk, there was no evidence that social and environmental assessments completed and/or management plans or measures development, implemented or monitored. There are substantive changes to the project or changes in the context but SESP was not updated. (any may be true)

# Evidence:

C'est un projet de recherche . A ce titre il n'a pas fait l'objet d'études d'impacts et ne présente aucun risq ues pour l'environnement.

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8. Were grievance mechanisms available to project-affected people and were grievances (if any) addressed to ensure any perceived harm was effectively mitigated?

- 3: Project-affected people actively informed of UNDP's Corporate Accountability Mechanism (SRM/SECU) and how to access it. If the project was categorized as High or Moderate Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were effectively addressed in accordance with SRM Guidance. (all must be true)
- 2: Project-affected people informed of UNDP's Corporate Accountability Mechanism and how to access it. If the project was categorized as High Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were responded to but faced challenges in arriving at a resolution.
- 1: Project-affected people was not informed of UNDP's Corporate Accountability Mechanism. If grievances were received, they were not responded to. (any may be true)

Estatement

**Quality Rating: Satisfactory** 

nst d'u	projet dispose d'un comité de pilotage, qui sert d tance de réclamations. Cependant comme il s'ag in projet de recherche aucune réclamation n'a ét registrée.	pit	
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9. Was the project's M&E Plan adequately implemented?

Management & Monitoring

3: The project had a comprehensive and costed M&E plan. Baselines, targets and milestones were fully populated. Progress data against indicators in the project's RRF was reported regularly using credible data sources and collected according to the frequency stated in the Plan, including sex disaggregated data as relevant. Any evaluations conducted, if relevant, fully meet decentralized evaluation standards, including gender UNEG standards. Lessons learned, included during evaluations and/or After-Action Reviews, were used to take corrective actions when necessary. (all must be true)

2: The project costed M&E Plan, and most baselines and targets were populated. Progress data against indicators in the project's RRF was collected on a regular basis, although there was may be some slippage in following the frequency stated in the Plan and data sources was not always reliable. Any evaluations conducted, if relevant, met most decentralized evaluation standards. Lessons learned were captured but were used to take corrective actions. (all must be true)

1: The project had M&E Plan, but costs were not clearly planned and budgeted for, or were unrealistic. Progress data was not regularly collected against the indicators in the project's RRF. Evaluations did not meet decentralized evaluation standards. Lessons learned were rarely captured and used. Select this option also if the project did not have an M&E plan.

## Evidence:

Le projet dispose d'un cadre de résultats avec des d onnées précises pour le suivi et l'évaluation. Il est in scrit au plan d'évaluation du Bureau qui a fait l'objet de mise à jour.

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#	File Name	Modified By	Modified On
1	PNEEB_RAPPORT_DE_MISSIOND_EVA LUATION_DU_PNEEB_4878_309 (https://int ranet.undp.org/apps/ProjectQA/QAFormDoc uments/PNEEB_RAPPORT_DE_MISSION_ _D_EVALUATION_DU_PNEEB_4878_309.d ocx)	lea.desgranges@undp.org	3/3/2020 1:06:00 AM

10. Was the project's governance mechanism (i.e., the project board or equivalent) function as intended?

- 3: The project's governance mechanism operated well, and was a model for other projects. It met in the agreed frequency stated in the project document and the minutes of the meetings were all on file. There was regular (at least annual) progress reporting to the project board or equivalent on results, risks and opportunities. It is clear that the project board explicitly reviewed and used evidence, including progress data, knowledge, lessons and evaluations, as the basis for informing management decisions (e.g., change in strategy, approach, work plan.) (all must be true to select this option)
- 2: The project's governance mechanism met in the agreed frequency and minutes of the meeting are on file. A project progress report was submitted to the project board or equivalent at least once per year, covering results, risks and opportunities. (both must be true to select this option)
- 1: The project's governance mechanism did not meet in the frequency stated in the project document over the past year and/or the project board or equivalent was not functioning as a decision-making body for the project as intended.

#### **Evidence:**

Les réunions du comité de pilotage se tiennent régul ièrement et les comptes rendus sont disponibles. Pa r ailleurs, des rapports trimestriels et annuels sont él aborés et informent sur les résultats atteints,les leç ons apprises et la gestion des risques.

#	File Name	Modified By	Modified On
1	Rapport_D_activite_trim_4PNEEB2017_4 878_310 (https://intranet.undp.org/apps/Proj ectQA/QAFormDocuments/Rapport_D_activi te_trim_4PNEEB2017_4878_310.docx)	lea.desgranges@undp.org	3/3/2020 1:07:00 AM
2	Risque_et_durabilité_rapport_d_évaluation_ 4878_310 (https://intranet.undp.org/apps/Pro jectQA/QAFormDocuments/Risque_et_durab ilité_rapport_d_évaluation_4878_310.docx)	lea.desgranges@undp.org	3/3/2020 1:11:00 AM

management plans and mitigation measures.

1: The risk log was not updated as required. There was may be some evidence that the project monitored risks that may affected the project's achievement of results, but there is no explicit evidence that management actions were taken to mitigate risks.

# Evidence:

Les risques du projet sont suivis et mis à jours à trav ers les rapports trimestriels et les risks log mis à jour à travers ATLAS. De plus un rapport sur les risques et la durabilité du projet a été réalisé.

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#	File Name	Modified By	Modified On
1	Risque_et_durabilité_rapport_d_évaluation_ 4878_311 (https://intranet.undp.org/apps/Proj ectQA/QAFormDocuments/Risque_et_durabi lité_rapport_d_évaluation_4878_311.docx)	lea.desgranges@undp.org	3/3/2020 1:10:00 AM

Efficient

12. Adequate resources were mobilized to achieve intended results. If not, management decisions were taken to adjust expected results in the project's results framework.

Yes	
No	

# **Evidence:**

C'est un projet GEF. L'ASL est positionné conformé ment aux activités inscrites au PTA signé.

# **List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	PRODOCPNEEBSENjan2013_4878_312 (ht tps://intranet.undp.org/apps/ProjectQA/QAFo rmDocuments/PRODOCPNEEBSENjan2013 _4878_312.pdf)	lea.desgranges@undp.org	3/3/2020 1:13:00 AM

13. Were project inputs procured and delivered on time to efficiently contribute to results?

- 3: The project had a procurement plan and kept it updated. The project quarterly reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)
- 2: The project had updated procurement plan. The project annually reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)

1: The project did not have an updated procurement plan. The project team may or may not have reviewed operational bottlenecks to procuring inputs regularly, however management actions were not taken to address them.

#### **Evidence:**

Le projet dispose d'un plan de marché annuel et co mme c'est un projet NIM ce sont les procédures nati onales qui s'appliquent.

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)	documents available.		
	/as there regular monitoring and recording of cos s?	st efficiencies, taking into accour	it the expected quality of
i i	3: There is evidence that the project regularly re- or country offices) or industry benchmarks to en- resources. The project actively coordinated with to ensure complementarity and sought efficiencie 2: The project monitored its own costs and gave get the same result,) but there was no systemati	sure the project maximized resul other relevant ongoing projects as wherever possible (e.g. joint a anecdotal examples of cost effici	ts delivered with given and initiatives (UNDP or ot activities.) (both must be tru ciencies (e.g., spending les
e ni iti	delivered. The project coordinated activities with 1: There is little or no evidence that the project m beyond following standard procurement rules. dence: comité delivery se réunit régulièrement pour exa ner le delivery du Bureau et faire des recomman ons allant dans le sens d'améliorer le delivery de ojets.	other projects to achieve cost en nonitored its own costs and cons a d	fficiency gains.
ic e ni ti	delivered. The project coordinated activities with 1: There is little or no evidence that the project m beyond following standard procurement rules. dence: comité delivery se réunit régulièrement pour exa ner le delivery du Bureau et faire des recomman ons allant dans le sens d'améliorer le delivery de	other projects to achieve cost en nonitored its own costs and cons a d	fficiency gains.
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# Effective

# Quality Rating: Satisfactory

15. Was the project on track and delivered its expected outputs?

Vee
res

No

## **Evidence:**

Voir le rapport d'évaluation.

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1	RAPPORTFINALDEIEVALUATIONFINALED UPNEEBVERSIONanglaisefinale_4878_315 (https://intranet.undp.org/apps/ProjectQA/QA FormDocuments/RAPPORTFINALDEIEVAL UATIONFINALEDUPNEEBVERSIONanglais efinale_4878_315.docx)	lea.desgranges@undp.org	3/3/2020 1:16:00 AM

16. Were there regular reviews of the work plan to ensure that the project was on track to achieve the desired results, and to inform course corrections if needed?

- 3: Quarterly progress data informed regular reviews of the project work plan to ensure that the activities implemented were most likely to achieve the desired results. There is evidence that data and lessons learned (including from evaluations /or After-Action Reviews) were used to inform course corrections, as needed. Any necessary budget revisions were made. (both must be true)
- 2: There was at least one review of the work plan per year with a view to assessing if project activities were on track to achieving the desired development results (i.e., outputs.) There may or may not be evidence that data or lessons learned were used to inform the review(s). Any necessary budget revisions have been made.
- 1: While the project team may have reviewed the work plan at least once over the past year to ensure outputs were delivered on time, no link was made to the delivery of desired development results. Select this option also if no review of the work plan by management took place.

#### Evidence:

Chaque année au mois de décembre, le comité de p ilotage se tient pour valider le rapport d'activités de l'année écoulée et approuver le plan de travail annu el à mettre en oeuvre pour la nouvelle année. C'est un cadre dédié également pour discuter du pilotage stratégique du projet et prendre des décisions fortes concernant la vie du projet.

Pa ailleurs tous les trimestres le projet fait le point (s ans compte rendu) de la mise en oeuvre du PTA et produit le rapport d'activités trimestriel et le plan de t ravail du trimestre prochain.

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No	documents available.		

17. Were the targeted groups systematically identified and engaged, prioritizing the marginalized and excluded, to ensure results were achieved as expected?

- 3: The project targeted specific groups and/or geographic areas, identified by using credible data sources on their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. There is clear evidence that the targeted groups were reached as intended. The project engaged regularly with targeted groups over the past year to assess whether they benefited as expected and adjustments were made if necessary, to refine targeting. (all must be true)
- 2: The project targeted specific groups and/or geographic areas, based on some evidence of their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. Some evidence is provided to confirm that project beneficiaries are members of the targeted groups. There was some engagement with beneficiaries in the past year to assess whether they were benefiting as expected. (all must be true)
- 1: The project did not report on specific targeted groups. There is no evidence to confirm that project beneficiaries are populations have capacity needs or are deprived and/or excluded from development opportunities relevant to the project area of work. There is some engagement with beneficiaries to assess whether they benefited as expected, but it was limited or did not occurred in the past year.
- Not Applicable

# **Evidence:**

C'est un projet de recherche et ne s'adresse pas à un groupe cible.

	File Name	Modified By	Modified On
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sta	inability & National Ownership	Quality Rating: Sa	tisfactory
	Vere stakeholders and national partners project?	fully engaged in the decision-mak	king, implementation and monitoring of
	<ul> <li>playing a lead role in project decision-mail</li> <li>2: National systems (i.e., procurement, riproject (such as country office support of stakeholders and partners were actively making, implementation and monitoring.</li> <li>1: There was relatively limited or no eng making, implementation and/or monitoring.</li> <li>Not Applicable</li> </ul>	nonitoring, evaluation, etc.) were r project systems) were also used engaged in the process, playing (both must be true) agement with national stakeholde	used to implement and monitor the d, if necessary. All relevant an active role in project decision-
Evi	dence:		
e ts er	es réunions se tiennent avec la structure (Direction de l'Environnement et des Eta Classés) ainsi qu'avec les partenaires q nt au cofinancent. Les réunion du comité se tiennent annuellement et au besoin.	blissemen ui contribu	
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19. Were there regular monitoring of changes in capacities and performance of institutions and systems relevant to the project, as needed, and were the implementation arrangements<sup>8</sup> adjusted according to changes in partner capacities?

#### **Closure Print**

- 3: Changes in capacities and performance of national institutions and systems were assessed/monitored using clear indicators, rigorous methods of data collection and credible data sources including relevant HACT assurance activities. Implementation arrangements were formally reviewed and adjusted, if needed, in agreement with partners according to changes in partner capacities. (all must be true)
- 2: Aspects of changes in capacities and performance of relevant national institutions and systems were monitored by the project using indicators and reasonably credible data sources including relevant HACT assurance activities. Some adjustment was made to implementation arrangements if needed to reflect changes in partner capacities. (all must be true)
- 1: Some aspects of changes in capacities and performance of relevant national institutions and systems may have been monitored by the project, however changes to implementation arrangements have not been considered. Also select this option if changes in capacities and performance of relevant national institutions and systems have not been monitored by the project.
- Not Applicable

# Evidence:

Au quotidien, il y a un coaching qui se fait. La micro évaluation a été faite. Une mission conjointe a, par a illeurs, été réalisée.

# List of Uploaded Documents

#	File Name	Modified By	Modified On
1	Rapport_Mission_conjointe_PNEEB-TYPHA _4878_319 (https://intranet.undp.org/apps/Pr ojectQA/QAFormDocuments/Rapport_Missio n_conjointe_PNEEB-TYPHA_4878_319.pdf)	lea.desgranges@undp.org	3/3/2020 1:20:00 AM

20. Were the transition and phase-out arrangements were reviewed and adjusted according to progress (including financial commitment and capacity).

- 3: The project's governance mechanism regularly reviewed the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan. The plan was implemented as planned by the end of the project, taking into account any adjustments made during implementation. (both must be true)
- 2: There was a review of the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan.
- 1: The project may have had a sustainability plan but there was no review of this strategy after it was developed. Also select this option if the project did not have a sustainability strategy.

# Evidence:

Voir le document risque et durabilité du projet et le r apport final d'évaluation.

# List of Uploaded Documents

#	File Name	Modified By	Modified On
1	Risque_et_durabilité_rapport_d_évaluation_ 4878_320 (https://intranet.undp.org/apps/Pro jectQA/QAFormDocuments/Risque_et_durab ilité_rapport_d_évaluation_4878_320.docx)	lea.desgranges@undp.org	3/3/2020 1:22:00 AM
2	RAPPORTFINALDEIEVALUATIONFINALED UPNEEBVERSIONanglaisefinale_4878_320 (https://intranet.undp.org/apps/ProjectQA/QA FormDocuments/RAPPORTFINALDEIEVAL UATIONFINALEDUPNEEBVERSIONanglais efinale 4878 320.docx)	lea.desgranges@undp.org	3/3/2020 1:22:00 AM

# **QA Summary/Final Project Board Comments**