



Country: Serbia
Initiation Plan

Project Title: Support for Serbia's Participation in Peace Support Operations (PSOs)

Expected CP Outcome(s): Good governance strengthened

Initiation Plan Start Date: 21 March 2011

Initiation Plan End Date: 31 December 2011

Implementing Partner: UNDP

Brief Description

Following a request by the Ministry of Defence, the United Nations Development Programme (UNDP) will support efforts to raise the awareness of the historic contribution of Yugoslav and Serbian forces to peacekeeping mission and promote integration of Serbia into the community of nations dedicated to and exporting global and regional security.

Programme Period: 2011-2015

CPAP Programme Component: 1. Governance

Atlas Award ID: _____

PAC Meeting Date: 21 March 2011

Total resources required	USD 100,000
Total allocated resources:	USD 25,000
• TRAC	USD 25,000
Unfunded budget:	USD 75,000
In-kind Contributions by MoD Serbia	

Agreed by UNDP:

I. PURPOSE

Over the past decade, the Ministry of Defence of the Republic of Serbia (MoD) has been implementing a difficult process of military reform and modernization. The aim is for the Serbian Armed Forces (SAF) and the defence system in general to become an efficient and modern tool of state security policy. One of the success stories of this process has been the SAF's improved capability for and increased participation in a number of international peacekeeping missions (PKOs), including those in Liberia, Democratic Republic of Congo, Cote d'Ivoire, Burundi, Haiti and Chad. The National Defence Strategy of the Republic of Serbia identified continued and increased participation in Peace Support Operations (PSOs) as a key mission for its Armed Forces. By fulfilling this mission, Serbia would become a net exporter of security thus further cementing its position as a trusted partner in the International Community and a participant in the mechanisms of collective security.

With this in mind, and following a request by the MoD, the United Nations Development Programme (UNDP) will support efforts to raise public awareness of the historic contribution of Yugoslav and Serbian forces to peacekeeping missions. It is expected that such efforts would not only result in a general public that is better informed and more sensitive to the benefits of Serbia's participation in PSO's, but a Serbia that is more successfully integrated in the international community of nations dedicated to global and regional security and stability.

II. EXPECTED OUTPUTS

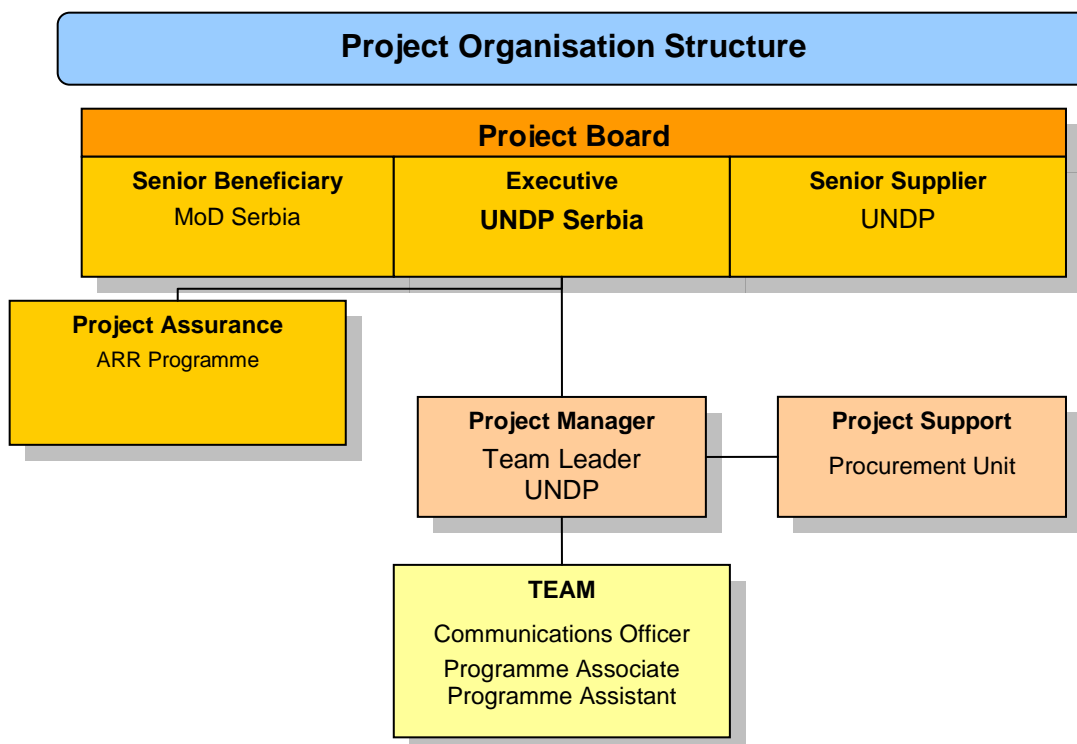
The initial plan will bring about the following results: 1) events raising public's awareness on SAF's role in PSOs; and 2) development of a comprehensive project document.

The first output includes the following activities: organization of exhibitions in Belgrade (May 2011), New York (September 2011) and Brussels (November 2011). The exhibitions will raise public awareness of the current and historical role of the Yugoslav and Serbian military in PSOs, thereby affirming Serbia's responsibility in promoting global and regional security.

The second output will produce a joint project between UNDP and the MoD. The project document's overall goal will be to contribute to the PSOs through strengthened good governance in Serbia. The objective of the project document will be the positioning of MoD of Serbia as a guarantor of regional and global security through PSOs participation. The main activities under the project document will include advocacy and awareness raising activities for SAF participation in UN and EU lead PSOs.

III. MANAGEMENT ARRANGEMENTS

The project will be implemented by the UNDP Office for Human Security under the DIM modality. The Team Leader will have overall managerial responsibility while the project implementation will be done by the Communications Officer supported by the Programme Associate and the Programme Assistant.



IV. MONITORING

In accordance with the programming policies and procedures outlined in the UNDP User Guide, the project will be monitored through the following:

Within the annual cycle

- ❑ An Issue Log shall be activated in Atlas and updated by the Project Manager to facilitate tracking and resolution of potential problems or requests for change.
- ❑ Based on the above information recorded in Atlas, a Project Progress Reports (PPR) shall be submitted by the Project Manager to the Project Board through Project Assurance, using the standard report format available in the Executive Snapshot.
- ❑ A project Lesson-learned log shall be activated and regularly updated to ensure on-going learning and adaptation within the organization, and to facilitate the preparation of the Lessons-learned Report at the end of the project
- ❑ A Monitoring Schedule Plan shall be activated in Atlas and updated to track key management actions/events

Annually

- ❑ **Annual Review Report.** An Annual Review Report shall be prepared by the Project Manager and shared with the Project Board. As minimum requirement, the Annual Review Report shall consist of the Atlas standard format for the QPR covering the whole year with updated information for each above element of the QPR as well as a summary of results achieved against pre-defined annual targets at the output level.

V. ANNUAL WORK PLAN

Year: 2011

EXPECTED OUTPUTS	PLANNED ACTIVITIES	TIMEFRAME				RESPONSIBLE PARTY	PLANNED BUDGET			
		Q1	Q2	Q3	Q4		Funding Source	Budget Description	Amount	
<p>Output 1:</p> <p><i>Event Raising Public's Awareness on SAF's role in PSOs.</i></p> <p>Baseline: <i>Low awareness of the historical role of Yugoslav and Serbian forces in PSOs.</i></p> <p>Indicators: <i>1) Number of visitors; and 2) Increase in knowledge of people visiting the exhibition (measured among the participants of the exhibition before and after the event); 3) Increase in number news items that highlight Serbia's contribution to PSO during exhibition compared with previous period.</i></p> <p>Targets: <i>1) 1.000 visitors; 2) Visitors can answer at least 7 out of 10 questions about Serbia's contribution correctly and 3) Doubling of media coverage in the Serbian press.</i></p>	<p>1.1 Activity Result: Commemorative Exhibition organized in Belgrade (May 2011)</p> <p>-Procurement of Equipment -Provision of logistical support for the event - Provision of communication and awareness raising support related to the event</p>					UNDP	TRAC	<ul style="list-style-type: none"> - Equipment Procurement - Contracts - Travel - DSA 	USD 25,000	
				X	X	X	Ministry	In-kind contribution	<ul style="list-style-type: none"> - Equipment restoration - Exhibition space 	
		<p>1.2 Activity Result: Commemorative Exhibition organized in New York (September 2011)</p>					UNDP	Unfunded	<ul style="list-style-type: none"> - Equipment Procurement - Contracts - Travel - DSA 	USD 35,000
	<p>1.3 Activity Result: Commemorative Exhibition organized in Brussels (November 2011)</p>					UNDP	Unfunded	<ul style="list-style-type: none"> - Equipment Procurement - Contracts - Travel - DSA 	USD 35,000	

Output 2: <i>Project Document Developed</i> Baseline: No project document Indicators: Project Document Targets: Project Document developed	Activity Result: Project Document developed - Consultations with National Partners (MoD)		X	X	X	UNDP	Unfunded	<ul style="list-style-type: none"> - Contracts - Travel - DSA 	USD 5,000
TOTAL									USD 100,000