

Closure Stage Quality Assurance Report

Form Status: Approved

| | |
|----------------------------------|---|
| Overall Rating: | Highly Satisfactory |
| Decision: | |
| Portfolio/Project Number: | 00064257 |
| Portfolio/Project Title: | Community Security and Arms Control Programme |
| Portfolio/Project Date: | 2012-01-01 / 2022-12-31 |

Strategic

Quality Rating: Exemplary

1. Did the project pro-actively identified changes to the external environment and incorporated them into the project strategy?

- 3: *The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives, assumptions were tested to determine if the project's strategy was valid. There is some evidence that the project board considered the implications, and documented the changes needed to the project in response. (all must be true)*
- 2: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives. There is some evidence that the project board discussed this, but relevant changes did not fully integrate in the project. (both must be true)
- 1: The project team considered relevant changes in the external environment since implementation began, but there is no evidence that the project team considered these changes to the project as a result.

Evidence:

The project assess the context to manage the risk and opportunities as evidenced in the attached report (page 21). Similarly routine monitoring is conducted to understand the changing context and to adjust the intervention accordingly (Page 21).

as evidenced in the attached board minute as well, the project board was part of the dialogue and monitoring mission in aligning the project with changing context.

List of Uploaded Documents

| # | File Name | Modified By | Modified On |
|---|--|------------------------|----------------------|
| 1 | MINUTESOFNOVEMBER2016CSACBoard Meeting_4260_301 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MINUTESOFNOVEMBER2016CSACBoardMeeting_4260_301.pdf) | solomon.yimam@undp.org | 2/25/2020 8:46:00 AM |
| 2 | 2016UNDPCommunitySecurityandArmsControlProject_2016AnnualReport_4260_301 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2016UNDPCommunitySecurityandArmsControlProject_2016AnnualReport_4260_301.pdf) | solomon.yimam@undp.org | 2/25/2020 8:45:00 AM |

2. Was the project aligned with the thematic focus of the Strategic Plan?

- 3: *The project responded to at least one of the development settings as specified in the Strategic Plan (SP) and adopted at least one Signature Solution .The project's RRF included all the relevant SP output indicators. (all must be true)*
- 2: The project responded to at least one of the developments settings1 as specified in the Strategic Plan. The project's RRF included at least one SP output indicator, if relevant. (both must be true)
- 1: While the project may have responded to a partner's identified need, this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF.

Evidence:

As evidenced in the final evaluation report (page 16), the project worked to identify common interests, building relationships, develop interdependence and ultimately transform these conflict. It has also worked to combat the political/ethnic conflict by building resilient communities with the capacity to resist manipulation and withstand shocks including movements of IDPs. the project contributed to CPD 3.3 "The national peace architecture delivers key peace and reconciliation initiatives" and SP outputs 3.2.1. (2014-17) and IRRF indicator 3.2.1.3. (UNDP intranet)

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| # | File Name | Modified By | Modified On |
|---|---|------------------------|----------------------|
| 1 | CSACSummativeevaluationreport_2017_4260_302 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CSACSummativeevaluationreport_2017_4260_302.pdf) | solomon.yimam@undp.org | 2/25/2020 9:16:00 AM |

Relevant**Quality Rating: Highly Satisfactory**

3. Were the project's targeted groups systematically identified and engaged, with a priority focus on the discriminated and marginalized, to ensure the project remained relevant for them?

- 3: Systematic and structured feedback was collected over the project duration from a representative sample of beneficiaries, with a priority focus on the discriminated and marginalized, as part of the project's monitoring system. Representatives from the targeted groups were active members of the project's governance mechanism (i.e., the project board or equivalent) and there is credible evidence that their feedback informs project decision making. (all must be true)
- 2: *Targeted groups were engaged in implementation and monitoring, with a priority focus on the discriminated and marginalized. Beneficiary feedback, which may be anecdotal, was collected regularly to ensure the project addressed local priorities. This information was used to inform project decision making. (all must be true to select this option)*
- 1: Some beneficiary feedback may have been collected, but this information did not inform project decision making. This option should also be selected if no beneficiary feedback was collected
- Not Applicable

Evidence:

As evidenced by the project report (attached above), the project conducted community level routine and periodic monitoring visit to project location and captured beneficiaries views to adjust the intervention accordingly. in addition as per the final evaluation finding " communities are actively engaging in both preventive measures and in dealing with the actual conflict which occur (mediation, retrieving stolen cattle, identifying perpetrators etc.)" Page 13.

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| # | File Name | Modified By | Modified On |
|---|--|------------------------|----------------------|
| 1 | CSAC_21March2015_finalversion_4260_303 (https://intranet.undp.org/apps/ProjectQA/QA/FormDocuments/CSAC_21March2015_finalversion_4260_303.pdf) | solomon.yimam@undp.org | 2/27/2020 1:00:00 PM |

4. Did the project generate knowledge, and lessons learned (i.e., what has worked and what has not) and has this knowledge informed management decisions to ensure the continued relevance of the project towards its stated objectives, the quality of its outputs and the management of risk?

- 3: *Knowledge and lessons learned from internal or external sources (gained, for example, from Peer Assists, After Action Reviews or Lessons Learned Workshops) backed by credible evidence from evaluation, corporate policies/strategies, analysis and monitoring were discussed in project board meetings and reflected in the minutes. There is clear evidence that changes were made to the project to ensure its continued relevance. (both must be true)*
- 2: Knowledge and lessons learned backed by relatively limited evidence, drawn mainly from within the project, were considered by the project team. There is some evidence that changes were made to the project as a result to ensure its continued relevance. (both must be true)
- 1: There is limited or no evidence that knowledge and lessons learned were collected by the project team. There is little or no evidence that this informed project decision making.

Evidence:

As evidenced in the attached board meeting minutes, the project board review the project reports and challenges so as to provide advice on the way forward. the board is also endorse the report and learning products (like evaluation).

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| # | File Name | Modified By | Modified On |
|---|--|------------------------|----------------------|
| 1 | MinutesofCSACQ2ProjectBoardMeeting-2September2015_4260_304 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MinutesofCSACQ2ProjectBoardMeeting-2September2015_4260_304.docx) | solomon.yimam@undp.org | 2/25/2020 9:41:00 AM |

5. Was the project sufficiently at scale, or is there potential to scale up in the future, to meaningfully contribute to development change?

- 3: *There was credible evidence that the project reached sufficient number of beneficiaries (either directly through significant coverage of target groups, or indirectly, through policy change) to meaningfully contribute to development change.*
- 2: While the project was not considered at scale, there are explicit plans in place to scale up the project in the future (e.g. by extending its coverage or using project results to advocate for policy change).
- 1: The project was not at scale, and there are no plans to scale up the project in the future.

Evidence:

The project was designed to tackle the complex security situation by focusing on factors such as the proliferation of arms and resources based conflicts around land, grazing and water. The project worked to prevent part of the conflict drivers (mostly fire arms and resource based conflict). Its successor project, peace and community cohesion project, covers wide area and addressed most conflict drivers that affect peaceful co-existence of the community.

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| # | File Name | Modified By | Modified On |
|---|---|------------------------|-----------------------|
| 1 | UNDPPEACEANDCOMMUNITYCOHESIONPROJECTRevisedMay2017_4260_305 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/UNDPPEACEANDCOMMUNITYCOHESIONPROJECTRevisedMay2017_4260_305.pdf) | solomon.yimam@undp.org | 2/25/2020 10:18:00 AM |

Principled**Quality Rating: Satisfactory**

6. Were the project's measures (through outputs, activities, indicators) to address gender inequalities and empower women relevant and produced the intended effect? If not, evidence-based adjustments and changes were made.

- 3: *The project team gathered data and evidence through project monitoring on the relevance of the measures to address gender inequalities and empower women. Analysis of data and evidence were used to inform adjustments and changes, as appropriate. (both must be true)*
- 2: The project team had some data and evidence on the relevance of the measures to address gender inequalities and empower women. There is evidence that at least some adjustments were made, as appropriate. (both must be true)
- 1: The project team had limited or no evidence on the relevance of measures to address gender inequalities and empowering women. No evidence of adjustments and/or changes made. This option should also be selected if the project has no measures to address gender inequalities and empower women relevant to the project results and activities.

Evidence:

The project team collected and reported disaggregated data and target both genders to participate and benefit from the project. In addition, the project commissioned external consult and study the Traditional and Changing Role of Gender and Women in Peace building in South Sudan and this informed project intervention.

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| # | File Name | Modified By | Modified On |
|---|--|------------------------|-----------------------|
| 1 | Summary_4260_306 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Summary_4260_306.docx) | solomon.yimam@undp.org | 2/25/2020 10:39:00 AM |

7. Were social and environmental impacts and risks successfully managed and monitored?

- 3: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed for identified risks through consultative process and implemented, resourced, and monitored. Risks effectively managed or mitigated. If there is a substantive change to the project or change in context that affects risk levels, the SESP was updated to reflect these changes. (all must be true)
- 2: *Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed, implemented and monitored for identified risks. OR project was categorized as Low risk through the SESP.*
- 1: Social and environmental risks were tracked in the risk log. For projects categorized as High or Moderate Risk, there was no evidence that social and environmental assessments completed and/or management plans or measures development, implemented or monitored. There are substantive changes to the project or changes in the context but SESP was not updated. (any may be true)

Evidence:

As per the final report, Community Security and Arms Control project assess and manage risks in the project location for the smooth implementation of the project. In addition the project has mainstreamed environment sensitivity in its activities including during the training and dialogues. For example, pastoralist communities and government officials who participated in a UNDP facilitated livelihood and social cohesion workshop in Rumbek were informed of the adverse environmental effects of exceeding their grazing lands' carrying capacity (page 24)

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| # | File Name | Modified By | Modified On |
|---|---|------------------------|-----------------------|
| 1 | FinalReportCommunitySecurityandArmsControlProgramme_revisedMarch2018_4260_307 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FinalReportCommunitySecurityandArmsControlProgramme_revisedMarch2018_4260_307.pdf) | solomon.yimam@undp.org | 2/25/2020 11:36:00 AM |

8. Were grievance mechanisms available to project-affected people and were grievances (if any) addressed to ensure any perceived harm was effectively mitigated?

- 3: Project-affected people actively informed of UNDP's Corporate Accountability Mechanism (SRM/SECU) and how to access it. If the project was categorized as High or Moderate Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were effectively addressed in accordance with SRM Guidance. (all must be true)
- 2: *Project-affected people informed of UNDP's Corporate Accountability Mechanism and how to access it. If the project was categorized as High Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were responded to but faced challenges in arriving at a resolution.*
- 1: Project-affected people was not informed of UNDP's Corporate Accountability Mechanism. If grievances were received, they were not responded to. (any may be true)

Evidence:

As depicted the attached evaluation and project annual report, the project target groups are involved in the project and this enabled them to raise concerns. In addition during the monitoring visit, the project staffs, project board members and managers got a chance to capture the issues of the target group and incorporated in plans.

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| # | File Name | Modified By | Modified On |
| 1 | ReportonmonitoringvisitNyaml13072018_4260_308 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ReportonmonitoringvisitNyaml13072018_4260_308.docx) | solomon.yimam@undp.org | 2/25/2020 12:26:00 PM |

Management & Monitoring

Quality Rating: Highly Satisfactory

9. Was the project's M&E Plan adequately implemented?

- 3: *The project had a comprehensive and costed M&E plan. Baselines, targets and milestones were fully populated. Progress data against indicators in the project's RRF was reported regularly using credible data sources and collected according to the frequency stated in the Plan, including sex disaggregated data as relevant. Any evaluations conducted, if relevant, fully meet decentralized evaluation standards, including gender UNEG standards. Lessons learned, included during evaluations and/or After-Action Reviews, were used to take corrective actions when necessary. (all must be true)*
- 2: The project costed M&E Plan, and most baselines and targets were populated. Progress data against indicators in the project's RRF was collected on a regular basis, although there was may be some slippage in following the frequency stated in the Plan and data sources was not always reliable. Any evaluations conducted, if relevant, met most decentralized evaluation standards. Lessons learned were captured but were used to take corrective actions. (all must be true)
- 1: The project had M&E Plan, but costs were not clearly planned and budgeted for, or were unrealistic. Progress data was not regularly collected against the indicators in the project's RRF. Evaluations did not meet decentralized evaluation standards. Lessons learned were rarely captured and used. Select this option also if the project did not have an M&E plan.

Evidence:

The project document (attached above) has clear baseline and targets that are disaggregated on gender. the project report captures results on the indicators from filed based sources (field staffs) on quarterly basis. The project staffs and stakeholders, including donors, conducted monitoring visit to the project location to verify the information captured in the report. in addition UNDP commissioned a final evaluation to have an independent look of the project results (the report is attached above).

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10. Was the project's governance mechanism (i.e., the project board or equivalent) function as intended?

- 3: *The project's governance mechanism operated well, and was a model for other projects. It met in the agreed frequency stated in the project document and the minutes of the meetings were all on file. There was regular (at least annual) progress reporting to the project board or equivalent on results, risks and opportunities. It is clear that the project board explicitly reviewed and used evidence, including progress data, knowledge, lessons and evaluations, as the basis for informing management decisions (e.g., change in strategy, approach, work plan.) (all must be true to select this option)*
- 2: The project's governance mechanism met in the agreed frequency and minutes of the meeting are on file. A project progress report was submitted to the project board or equivalent at least once per year, covering results, risks and opportunities. (both must be true to select this option)
- 1: The project's governance mechanism did not meet in the frequency stated in the project document over the past year and/or the project board or equivalent was not functioning as a decision-making body for the project as intended.

Evidence:

The project board is very active on involving all project cycle. the project staffs presented reports during board meeting and the board discuss and endorse the report. some of the board members (especially donors) also visited the project location for monitoring mission.

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| # | File Name | Modified By | Modified On |
|---|--|------------------------|-----------------------|
| 1 | MinutesCSACBoardmeeting2June2017_4260_310 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MinutesCSACBoardmeeting2June2017_4260_310.pdf) | solomon.yimam@undp.org | 2/25/2020 12:59:00 PM |
| 2 | AnotatedAgendaforCSACBoardmeetingwithLDInputs_4260_310 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/AnotatedAgendaforCSACBoardmeetingwithLDInputs_4260_310.pdf) | solomon.yimam@undp.org | 2/25/2020 12:58:00 PM |
| 3 | MINUTESOFNOVEMBER2016CSACBoardMeeting_4260_310 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MINUTESOFNOVEMBER2016CSACBoardMeeting_4260_310.pdf) | solomon.yimam@undp.org | 2/25/2020 12:59:00 PM |

11. Were risks to the project adequately monitored and managed?

- 3: The project monitored risks every quarter and consulted with the key stakeholders, security advisors, to identify continuing and emerging risks to assess if the main assumptions remained valid. There is clear evidence that relevant management plans and mitigating measures were fully implemented to address each key project risk and were updated to reflect the latest risk assessment. (all must be true)
- 2: *The project monitored risks every year, as evidenced by an updated risk log. Some updates were made to management plans and mitigation measures.*
- 1: The risk log was not updated as required. There was may be some evidence that the project monitored risks that may affected the project's achievement of results, but there is no explicit evidence that management actions were taken to mitigate risks.

Evidence:

The project monitor and report on risk and measures taken on quarterly basis. The project national and field based staffs do the risk management in their respective location. This fact is evidenced in the attached report.

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| # | File Name | Modified By | Modified On |
|---|--|------------------------|----------------------|
| 1 | 2016UNDPCCommunitySecurityandArmsControlProject_2016AnnualReport_4260_311 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2016UNDPCCommunitySecurityandArmsControlProject_2016AnnualReport_4260_311.pdf) | solomon.yimam@undp.org | 2/25/2020 1:19:00 PM |

Efficient

Quality Rating: Highly Satisfactory

12. Adequate resources were mobilized to achieve intended results. If not, management decisions were taken to adjust expected results in the project's results framework.

- Yes
- No

Evidence:

The project mobilized 123% of the budget envisaged at the beginning (project report and evaluation report attached above).

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13. Were project inputs procured and delivered on time to efficiently contribute to results?

- 3: *The project had a procurement plan and kept it updated. The project quarterly reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)*
- 2: The project had updated procurement plan. The project annually reviewed operational bottlenecks to procuring inputs in a timely manner and addressed them through appropriate management actions. (all must be true)
- 1: The project did not have an updated procurement plan. The project team may or may not have reviewed operational bottlenecks to procuring inputs regularly, however management actions were not taken to address them.

Evidence:

The project included the procurement plan as part of the annual work plan and there was not significant delay in the process.

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| # | File Name | Modified By | Modified On |
|---|---|------------------------|----------------------|
| 1 | ProcurementNeedsofYear2015_4260_313 (https://intranet.undp.org/apps/ProjectQA/QAF/ormDocuments/ProcurementNeedsofYear2015_4260_313.xlsx) | solomon.yimam@undp.org | 2/25/2020 1:45:00 PM |

14. Was there regular monitoring and recording of cost efficiencies, taking into account the expected quality of results?

- 3: There is evidence that the project regularly reviewed costs against relevant comparators (e.g., other projects or country offices) or industry benchmarks to ensure the project maximized results delivered with given resources. The project actively coordinated with other relevant ongoing projects and initiatives (UNDP or other) to ensure complementarity and sought efficiencies wherever possible (e.g. joint activities.) (both must be true)
- 2: *The project monitored its own costs and gave anecdotal examples of cost efficiencies (e.g., spending less to get the same result,) but there was no systematic analysis of costs and no link to the expected quality of results delivered. The project coordinated activities with other projects to achieve cost efficiency gains.*
- 1: There is little or no evidence that the project monitored its own costs and considered ways to save money beyond following standard procurement rules.

Evidence:

The project is worked in collaboration with UNDP of her projects and other UN agencies, particularly UN MISS, and this helped to share resources. for instance UNDP use common logistics and office bases with other UNDP units and this enabled to use the limited resources for programmatic activities (the annual report attached above can be refereed as evidence).

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Effective

Quality Rating: Satisfactory

15. Was the project on track and delivered its expected outputs?

- Yes
- No

Evidence:

As per the final evaluation report, the project achieved and partially achieved 75% of the output results. In addition, as per the attached DFID Project Completion Review, the project overall output score is 'A' which is Outputs met expectation.

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| # | File Name | Modified By | Modified On |
|---|--|------------------------|-----------------------|
| 1 | CSACSummativeevaluation_final_4260_315 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CSACSummativeevaluation_final_4260_315.pdf) | solomon.yimam@undp.org | 2/25/2020 2:02:00 PM |
| 2 | CSAC_PCR_2017_FINAL_4260_315 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CSAC_PCR_2017_FINAL_4260_315.docx) | solomon.yimam@undp.org | 2/27/2020 12:55:00 PM |

16. Were there regular reviews of the work plan to ensure that the project was on track to achieve the desired results, and to inform course corrections if needed?

- 3: Quarterly progress data informed regular reviews of the project work plan to ensure that the activities implemented were most likely to achieve the desired results. There is evidence that data and lessons learned (including from evaluations /or After-Action Reviews) were used to inform course corrections, as needed. Any necessary budget revisions were made. (both must be true)
- 2: *There was at least one review of the work plan per year with a view to assessing if project activities were on track to achieving the desired development results (i.e., outputs.) There may or may not be evidence that data or lessons learned were used to inform the review(s). Any necessary budget revisions have been made.*
- 1: While the project team may have reviewed the work plan at least once over the past year to ensure outputs were delivered on time, no link was made to the delivery of desired development results. Select this option also if no review of the work plan by management took place.

Evidence:

The project data units (field offices and national partners) provide quarter reports which is compiled at Ju ba level. the project board and the project management review the report and align the plan according to the challenges and needs in the location.

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| # | File Name | Modified By | Modified On |
|---|---|------------------------|----------------------|
| 1 | CommunitySecurityandArmsControlQ12015report_4260_316 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CommunitySecurityandArmsControlQ12015report_4260_316.pdf) | solomon.yimam@undp.org | 2/25/2020 2:09:00 PM |
| 2 | CommunitySecurityandArmsControlProjectQ22016report_4260_316 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/CommunitySecurityandArmsControlProjectQ22016report_4260_316.pdf) | solomon.yimam@undp.org | 2/25/2020 2:10:00 PM |
| 3 | MINUTESOFNOVEMBER2016CSACBoardMeeting_4260_316 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MINUTESOFNOVEMBER2016CSACBoardMeeting_4260_316.pdf) | solomon.yimam@undp.org | 2/25/2020 2:11:00 PM |

17. Were the targeted groups systematically identified and engaged, prioritizing the marginalized and excluded, to ensure results were achieved as expected?

- 3: The project targeted specific groups and/or geographic areas, identified by using credible data sources on their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. There is clear evidence that the targeted groups were reached as intended. The project engaged regularly with targeted groups over the past year to assess whether they benefited as expected and adjustments were made if necessary, to refine targeting. (all must be true)
- 2: *The project targeted specific groups and/or geographic areas, based on some evidence of their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. Some evidence is provided to confirm that project beneficiaries are members of the targeted groups. There was some engagement with beneficiaries in the past year to assess whether they were benefiting as expected. (all must be true)*
- 1: The project did not report on specific targeted groups. There is no evidence to confirm that project beneficiaries are populations have capacity needs or are deprived and/or excluded from development opportunities relevant to the project area of work. There is some engagement with beneficiaries to assess whether they benefited as expected, but it was limited or did not occurred in the past year.
- Not Applicable

Evidence:

The project, together with partner agencies, continuously conducted field assessment to design intervention. For instance UNDP, UNFPA and UNOPS conducted a field assessment in Yei Freedom Square/Sports Ground in view of developing short- and long-term activities to promote peace through sports in Yei. In addition UNDP hired external consultant to conduct national small arms assessment (attached) that informed the project intervention and decision on same.

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| # | File Name | Modified By | Modified On |
|---|--|------------------------|----------------------|
| 1 | FieldMissionReport-Yei_4260_317 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/FieldMissionReport-Yei_4260_317.docx) | solomon.yimam@undp.org | 2/25/2020 2:19:00 PM |
| 2 | MundriEastandWestRapidProtectionNeedsAssessmentReport-October2017_4260_317 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/MundriEastandWestRapidProtectionNeedsAssessmentReport-October2017_4260_317.doc) | solomon.yimam@undp.org | 2/25/2020 2:20:00 PM |
| 3 | NationalSmallarmsAssessmentreport_4260_317 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/NationalSmallarmsAssessmentreport_4260_317.pdf) | solomon.yimam@undp.org | 2/27/2020 1:13:00 PM |

Sustainability & National Ownership**Quality Rating: Highly Satisfactory**

18. Were stakeholders and national partners fully engaged in the decision-making, implementation and monitoring of the project?

- 3: *Only national systems (i.e., procurement, monitoring, evaluation, etc.) were used to fully implement and monitor the project. All relevant stakeholders and partners were fully and actively engaged in the process, playing a lead role in project decision-making, implementation and monitoring. (both must be true)*
- 2: National systems (i.e., procurement, monitoring, evaluation, etc.) were used to implement and monitor the project (such as country office support or project systems) were also used, if necessary. All relevant stakeholders and partners were actively engaged in the process, playing an active role in project decision-making, implementation and monitoring. (both must be true)
- 1: There was relatively limited or no engagement with national stakeholders and partners in the decision-making, implementation and/or monitoring of the project.
- Not Applicable

Evidence:

As evidenced by the final evaluation (efficiency section), UNDP systems and procedures are fully used to implement the project intervention. In addition, the project board members (as evidenced in the above attached minutes), which comprise of key stakeholders, including donors, participated in all phases of the project and participated in making decisions.

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19. Were there regular monitoring of changes in capacities and performance of institutions and systems relevant to the project, as needed, and were the implementation [arrangements](#)⁸ adjusted according to changes in partner capacities?

- 3: Changes in capacities and performance of national institutions and systems were assessed/monitored using clear indicators, rigorous methods of data collection and credible data sources including relevant HACT assurance activities. Implementation arrangements were formally reviewed and adjusted, if needed, in agreement with partners according to changes in partner capacities. (all must be true)
- 2: *Aspects of changes in capacities and performance of relevant national institutions and systems were monitored by the project using indicators and reasonably credible data sources including relevant HACT assurance activities. Some adjustment was made to implementation arrangements if needed to reflect changes in partner capacities. (all must be true)*
- 1: Some aspects of changes in capacities and performance of relevant national institutions and systems may have been monitored by the project, however changes to implementation arrangements have not been considered. Also select this option if changes in capacities and performance of relevant national institutions and systems have not been monitored by the project.
- Not Applicable

Evidence:

UNDP conducted capacity assessment to all partners as per the guideline before the partnership agreement is signed. The finding is used to design the capacity building plan for common gaps, like financial management and reporting on results. For instance storytelling and human interest training document is attached as evidence.

List of Uploaded Documents

| # | File Name | Modified By | Modified On |
|---|---|------------------------|----------------------|
| 1 | Storytellinghumanintereststorytraining_4260_319 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/Storytellinghumanintereststorytraining_4260_319.ppt) | solomon.yimam@undp.org | 2/25/2020 2:33:00 PM |

20. Were the transition and phase-out arrangements reviewed and adjusted according to progress (including financial commitment and capacity).

- 3: *The project's governance mechanism regularly reviewed the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan. The plan was implemented as planned by the end of the project, taking into account any adjustments made during implementation. (both must be true)*
- 2: There was a review of the project's sustainability plan, including arrangements for transition and phase-out, to ensure the project remained on track in meeting the requirements set out by the plan.
- 1: The project may have had a sustainability plan but there was no review of this strategy after it was developed. Also select this option if the project did not have a sustainability strategy.

Evidence:

As per the evaluation, despite the finding confirmed that the project achieved most of its target, it is recommended to continue with the emphasis that based on a clearly articulated and tested theory of change based on an up to date conflict analysis. UNDP SS designed and are in the process of implementing CSAC successor project with clear theory of change based on detailed conflict analysis. PaCC project document is attached for evidence.

List of Uploaded Documents

| # | File Name | Modified By | Modified On |
|---|--|------------------------|----------------------|
| 1 | UNDPPEACEANDCOMMUNITYCOHESION PROJECTRevisedMay2017_4260_320 (http://intranet.undp.org/apps/ProjectQA/QAFormDocuments/UNDPPEACEANDCOMMUNITYCOHESIONPROJECTRevisedMay2017_4260_320.pdf) | solomon.yimam@undp.org | 2/25/2020 2:41:00 PM |

QA Summary/Final Project Board Comments

The board noted that the project interventions have contributed to peace and security at a local level by increasing people's sense of security, improving inter group relationships and by building more resilient communities which are better able to resist violence and provocation. This work has also strengthened the peace infrastructure at local level, built the capacity of local government and strengthened the social contract in these states. The project made significant progress and has established a useful platform for scaling up and taking these approach to a national level. However the project was not of sufficient scale to make a significant impact at state and national level and the ongoing political and security crises has eroded earlier gains in several states.

DFID, one of the main donors of the project conducted a Project Completion Review and said that in the overall the programme has made fair progress, with output scores rated as between A++ and C. The overall output score is 'A' Outputs met expectation.'