



**From
the People of Japan**



**COVID-19 RESILIENCE AND RESPONSE PROJECT PROGRESS
REPORT**

JUNE-DECEMBER 2020

Reporting Period	1 st June 2020 – 31 st December 2020
Donor	The Government of Japan
Country	Japan
Project Title	Covid-19 Resilience and Response
Project Locations	Turkey
Project ID (Atlas Award ID)	00127857
Outputs (Atlas Project ID and Description)	Output1: Health Systems Strengthening 00121805 Output 2: Inclusive and integrated crisis management and responses 00121806 Output 3: Addressing the human rights and socio-economic impact of COVID-19 00121807
CPD Outputs	Output 2.1: Capacities at national and local levels strengthened to promote inclusive local economic development Output 2.4: Disadvantaged groups, particularly the rural poor, women and youth, gain access to financial and non-financial assets and skill formation to benefit from sustainable livelihoods and jobs Output 3.4 Chemicals and waste prevented, managed and disposed of in an environmentally sound manner in crisis and non-crisis urban settings
Implementing Partner(s)	Output 1: Ministry of Health, Ministry of Environment and Urbanization Output 2: Ministry of Industry and Technology Output 3: Ministry of Industry and Technology
Project Start Date	<i>Project start date is the date when the ProDoc was signed by all the relevant signatories.</i> 1 st July 2020 Since the project has been developed as a response to Covid-19 crisis and benefitted from rapid response facility, there is not any signed project document, but AWP has been signed between relevant parties.
Project End Date	31 st March 2021
Total resources required	2,602,286 USD
Revenue received	<ul style="list-style-type: none"> • Regular USD • Other <ul style="list-style-type: none"> ○ Donor 2,602,286 USD ○ Trust Fund Cost Sharing USD ○ Thematic Trust Fund C/S USD ○ Special Activities USD ○ EU funding USD • Total 2,602,286 USD
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I. Executive summary

Covid-19 Resilience and Response Project officially started on 2nd July 2020 upon signature of all parties and rapidly started delivering its results on the basis of three outputs.

For the output on **Health System Strengthening**, major aim is to support the Ministry of Health's efforts to enhance their crises response actions via health procurement such as laboratory equipments. Facing this unprecedented crisis and being at the core of the crises created additional challenges for Ministry of Health. Ministry's needs and requirements were changing at a daily basis. Additional approval mechanisms were introduced for health procurement within UNDP and approvals for the changes in the activity plan caused delays in achievement of the results. The procurement of 14 real time PCR equipment was approved, completed and delivered to the Ministry of Health in 2020.

Other major aim of this output is to help health system manage the medical waste that is increasing in volume for handling the medical waste that is not entering the medical waste stream of waste treatment facilities. In this regard, needs analysis for hospitals and treatment facilities are ongoing in order to define the bottlenecks of all steps of medical waste management, i.e. collection, interim storage, transportation and treatment. Meanwhile, in contact with the most affected cities' waste management institutions, to-the-point medical waste collection points and bins were defined. This will be used for limiting unsound disposal of infected masks and gloves to streets and even seas. Currently, discussions with Ministry of Environment and Urbanization with respect to instant disinfection container and communication strategy is ongoing. Then the procurement of these containers, PPE equipment, etc. will be conducted. This might be a prolific innovation in waste management practices to be disseminated to other countries.

For the output on **Inclusive and integrated crisis management and responses**, there are three parallel streams of work. One is strengthening national/sub-national authorities in terms of their guidance, coordination and crisis management when it comes to disruptive effects of the pandemic on key sectors of the economy. (For this aim 6 (tourism, food, automotive, machinery, logistics, textile) fragile sectors have been defined for the scope of the works. With respect to received official letter from the Ministry of Industry and Technology (implementation partner of the output), the project requirements have been revised as omitting the tourism sector from the preparation of guidelines for fragile sectors.) For this work stream, Development Agencies' current support mechanisms on financial support programmes, trainings etc. has been started and sectoral working groups with the participation two representatives from each DAs (26 in total) and region based sectoral focus groups with the participation of leading companies, SMEs, NGOs, universities, DAs and local authorities were mobilised to implement the analysis conducted for a new market analysis and 25 fragile sectors reports for 6 fragile sectors (automotive, textile, food, machinery, logistics and tourism). Based on the technical discussions on SME support programmes, capacity building activities and training for SMEs on business advisory services were identified, 1000 SME will receive online trainings and 30 SMEs will received one-on-one consultancy. In order to activate PPE sector, consultations have been holding with business association and PPE investors in order to respond changed needs and conceptualize the advisory needs.

Digitalization support which aims to facilitate and support the digitalization of Syrian-owned businesses to overcome the current challenges in the business environment, has been given to Syrian-owned enterprises via mini-recovery grants, financial consultancy, digital marketing support, digital infrastructure grants and trainings on capacity building related to digital competencies. So far:

- 144 enterprises have benefitted from unlimited internet access (16 female, 128 male business owner),

- 30 enterprises from digital marketing services (15 female and 15 male business owner)
- 34 enterprises from financial consultancy services (30 male business owner and 4 female business owner),
- 58 enterprises from mini recovery grant (49 female and 9 male business owner) and
- 206 company representatives (79 female business owner and 127 male business owner), from online trainings on “Digital Communication Practices” and “Digital Marketing Practices” as of 28th December 2020.

In digitalization services for Syrian-owned MSMEs, 34% of the overall beneficiaries are women and 4 persons with impairments have also benefited from the support.

For the output on **Addressing the human rights and socio-economic impact of COVID-19**, ILO and UNDP united their forces to assess the impact of Covid-19 on unemployment of NEETs and to ‘Build Back Better’, ultimately. The key findings of the report prepared by ILO is validating and expanding within the scope of the cooperation through online workshops and livestreams. These events serve as tools for better understanding and assessing the impact of the pandemic on unemployment, understanding the expectations of NEETs beyond pandemic and integrating youth in NEET situation to the policy making processes on employment. The impact of COVID-19 on unemployment especially for youth (NEET) is being analysed with the cooperation of ILO developed under UNDP-ILO Framework of Action via online workshops and livestreams, namely:

Workshop 1: The Impact of Covid-19 Crisis on Youth Unemployment on 2 December 2020 with the participation of 380 people (Recording uploaded to UNDP Turkey youtube account and podcast version uploaded to UNDP Turkey spotify account)

Workshop 2: The Impact of the Covid-19 on Young Women and NEETs in Rural Areas on 23 December 2020 with the participation of 110 people (Recording uploaded to UNDP Turkey youtube account and podcast version uploaded to UNDP Turkey spotify account)

Livestream 1: Access of Young People to Decent Jobs in the Age of Digitalization on 30 November 2020 viewed by 784 people

Livestream 2: The Role of Technology-based Solutions in Rural Development to Decrease Unemployment of Youth on 21 December 2020 viewed by 1933 people.

On 24th of August first Check-in and on 2nd October second Check-in Meeting were conducted with RBEC and Japan Unit. Project’s progress was shared in the meeting.

Project communication expert has been mobilised. Project Communication and Visibility Strategy/Plan is being prepared. A Memorandum of Understanding discussed and signed with Ministry of Industry and Technology to further facilitate cooperation on the implementation of Output 2: Inclusive and integrated crisis management and response and Output 3: Addressing the human rights and socio-economic impact of COVID-19. A Project Board has been established including following members: Embassy of Japan, Ministry of Foreign Affairs, Presidency of Strategy and Budget, Ministry of Health, Ministry of Environment and Urbanization, Ministry of Industry and Technology, Ministry of Family, Labor and Social Services and the first Project Steering Committee held on 11th of December 2020 with participation of the implementing partners and relevant stakeholders to share the project process, to take views and comments of the board and to discuss 3 months duration extension. After the decision of 3 months no-cost extension was taken in the meeting, approval correspondences has been started with the Head Quarter.

II. Progress Review

Output 1: Health Systems Strengthening

Procurement and/or Distribution of support materials Terms of References on Procurement prepared by the Project team and validated by the MoH. Procurement details discussed with UNDP Global Fund Health Implementation Support Team (GF-HIST). Procurement method discussed with RBEC and Japan unit. The procurement process was completed on health procurement and 14 real-time PCR equipment has been delivered to the Ministry. The communication plan for delivery of the equipment to the ministry has been prepared and the ceremony is being planning both to discuss other cooperation areas and for the visibility of the partnership.

Medical waste is one of the key areas. Country models reviewed and new pilot model is planned to be conducted for medical waste management in the selected pilot provinces.

Waste Management Expert' is hired and finalised initial discussions with the MoEU. The Waste Management Expert started to work and developed methodologies for hospitals and municipalities, in alignment with the national regulations, Equipment list and technical specifications is drafted. Technical specifications will be verified with MoEU and other relevant partners, the procurement process for equipment initiated. It is expected that the equipment will be delivered in March 2021, along with their design and trainings.

Communication strategy and design works for the procured equipment will be planned along with MoEU and UNDP teams (including Acc Lab and Communication Team).

Providing technical assistance Technical discussions are on going. Technical meetings were conducted with the implementing partners. Terms of References on Need Analysis support was prepared by the Project team. Technical specs of containers are under review by respective implementing partners.

Output 2: Inclusive and integrated crisis management and response

Procurement and/or Distribution of support materials Terms of References on 25 Region-based Fragile Sector Analysis Reports and Guidelines (due to omitting tourism sector, the number of reports was reduced to 25) , New Market Analysis, SME Technical Assistance Services were prepared by the Project team and validated by the MoIT. 25 Region-based Fragile Sector Analysis Reports and Guidelines and New Market Analysis experts are fully on-board and submitted Initial Reports and will submit draft reports in January.

A meeting was held with Ministry of Health's International Health Services Company (USHAS) to discuss cooperation areas for delivery of services to SMEs on PPE exporting. The procurement process was completed for New Market Analysis and Fragile Sector Reports. Recruitment of 4 consultant on finance, global market research, marketing and business development and foreign trade and export to active PPE sector is in evaluation process. Once the evaluation process will be completed, a global market analysis on PPE production will be conducted and advisory services to increase effectiveness of local PPE Producers to become actors in global market will be delivered, lessons learnt will be shared with other producers.

Providing technical assistance Technical meetings were conducted with the implementing partner. The Development Agencies already conduct surveys and face to face meetings with key stakeholders to evaluate the socio-economic impact of the crisis at regional level. Agencies implement financial support programme for SMEs and Institutions to mitigate the

early impact of the COVID-19. The Development Agencies also have been planning/conducting on-line capacity development activities for private sector, governmental institutions and NGOs. The project activities focus on the fragile sectors (Food, Textile, Tourism, Machinery, Logistics, Automotive) that are based on the studies, discussions conducted in the development phase of the Project. Sectoral Technical Working Groups were operationalized with participation of 26 Development Agencies and MoIT experts. The technical meetings were conducted to define the roles/responsibilities of the working groups.

Inception Reports were prepared by the experts for New Market Analysis and Fragile Sector Analysis. Final report preparation process has been evaluated with the working groups bi-weekly. For Fragile Sector Analysis, region based focus groups meetings are held, so far 18 of 25 total have been completed. Draft report will be completed in January 2021.

2 modules of 'Resilience Alignment' training that includes fundamental terms of disaster risk management were provided to the 150 Experts in the Development Agencies and DGDA. Capacity development trainings will continue by technical modules in January. As part of capacity development for development agencies, the expert group conducted field visit to Seferihisar and Bayraklı which are the areas hardest hit by 30 October 2020 İzmir Earthquake in order to make damage assessment. Earthquake Experience Sharing Sessions were held with İZKA.

In terms of SME technical assistance services, three dimensions were considered. Training programmes for 1.000 SMEs in the fragile sectors, one-on-one business consultancy services for 30 SMEs and a concept development for SMEs's digitalization were conceptualized. A new inclusive business model on mutual digitalization for SMEs is planned to be developed based on findings of first surveys/discussions conducted with private sector companies/representatives. Technical discussions on pilot sector and possible scope have already been initiated. The work on stakeholder engagement and possible partnership opportunities are on-going.

Accordingly, in line with the justification note provided, after consultations with International Health Services Company (USHAS) and Ministry of Industry, it has been agreed that Turkish PPE manufacturers face excess supply in PPE production at this phase of the crises and shifting the halted capacities to PPE production is not recommended. Due to quality requirements, businesses also need to make necessary infrastructure investments, instead of repurposing existing production capacities.

Instead of establishment of a hotline to provide advisory services to SMEs on repurposing production facilities, guidance mechanism will be established for the enterprises which are planning to make infrastructure investments for globally competitive PPE production. A global market analysis for PPE supply and demand will be conducted and a guidance kit will be produced. A team of relevant consultants are being recruited to provide advisory support services to businesses who are willing to make new investments to function in PPE production and exporting.

Regarding the provision of trainings and consultancy services on digitalization to the Syrian-owned SMEs, the agreement has been signed at the end of August 2020 with the responsible party (NGO), INGEV, complementary to the existing partnership with UNDP and the service provision has started in September as the potential beneficiaries have already been identified and were reached out by UNDP and INGEV. As of 28 December 2020, 472 Syrian-owned enterprises have benefited from the services listed below:

1. Digital infrastructure grants: The project provided unlimited internet access to 144 Syrian SMEs for at least one month and up to three months. In addition, 10 emailing and cloud-based business management tools were provided under the

same component. Additionally, the project team will continue to identify SMEs who meet the domain requirement and to set up the cloud-based management tool during January and February.

2. Mini recovery grants: The project distributed 58 mini recovery grants with the value of 500 USD and will continue to distribute 12 more grants.

3. Financial consultancies: 34 financial consultancies were provided to Syrian SMEs out of the 50 planned.

4. Digital marketing support: 30 Syrian SMEs have benefitted from digital marketing support through increasing their brand awareness in social media channels and internet, collecting market intelligence, attending to the virtual networking events, using relevant applications to boost their sales, etc. 23 of them have completed consultancy processes so far.

5. Training: All trainings aim to equip beneficiaries with the essential skills and knowledge they need to digitalize their businesses and/or work remotely during the COVID-19 outbreak. The number of SMEs who attended to the training is 206 and the topics of the delivered training are:

- Digital Marketing Practices
- Digital Communication tools
- Managing social media tools for businesses
- Digital sales channel development.

Only one training has not been carried out yet, which is the training entitled “Government response & support to SMEs in Turkey during COVID-19 outbreak”. This training will be carried out in January 2021.

The action will focus on measuring the impact of the services provided to the beneficiaries and collect success stories to showcase the progress that beneficiaries have achieved with the support of Government of Japan and UNDP.

2 technical and one high level meetings were organized in June and July 2020 with the Ministry of Family, Labour and Social Services (MoFLSS) DG International Labour Force and one technical meeting with Turkish Employment Agency (İSKUR) on XX August was organized on the contextualization of the platform for Turkey, legal framework regarding freelance working in Turkey and platform’s contribution to the employment of Syrians. UNDP Bangladesh and UNDP Turkey is working on the infrastructure of the platform, partnership with global platforms while setting the eligibility criteria for the beneficiaries and potential partnerships at the local level for the sustainability of the Platform after the project ends. MoFLSS is included in those discussions. UNDP Turkey hired a consultant for the contextualization and localization of the platform.

Regarding freelance working platform, the localization of the Platform in cooperation with UNDP Bangladesh continues and it will be finalized by February 2021. While localization of the platform continues, UNDP will finalize the procurement of services by the 3rd week of January to identify potential Syrians that are eligible for the platform and initiate the trainings regarding the platform. 3 months extension will be useful to disseminate the platform to a wider audience including job seekers and private sector during the pilot phase.

Output 3: Addressing the human rights and socio-economic impact of COVID-19

Procurement and/or Distribution of support materials A communication consultant mobilized for the overall project communication/visibility and awareness raising activities in accordance with the Guidance for Donor Visibility on Japan-Funded Projects. Based on this strategy, policy recommendation activities will be planned for each output and overall

project. Communication tools and materials will be prepared and disseminated. News, newsletters, blogs, social media coverage content were prepared and will be disseminated after the approval of EoJ.

Providing technical assistance Discussion meetings with related Ministries for comprehensive analysis of the impact of COVID-19 on unemployment with specific focus on youth conducted. This output is based on a comprehensive analysis of Covid's impact on unemployment with specific focus on youth as well as policy advisory services for transition to low-carbon, inclusive and rights-based economy in line with SDGs. The aim is to improve the skills of youth in NEET for their employability in fragile sectors during the pandemic which will also support of imminent needs of the private sector. The impact of COVID-19 on unemployment especially for youth is being analysed by ILO and trainings and capacity building activities will be conducted for 3,000 unemployed men and women.

Under UNDP-ILO Framework of Action, ILO and UNDP unite their forces to assess the impact of Covid-19 on unemployment of NEETs and to 'Build Back Better', ultimately. As the first step of ILO&UNDP Cooperation Framework for the project, the validation event series started with a live stream 'Access of youth to decent jobs in the age of digitalization.' on November 30 and a workshop 'The Impact of Covid-19 Crisis on Youth Unemployment' on December 2nd with live stream 'The role of digital-based rural development solutions on alleviating youth unemployment' on 21 December and a workshop 'The Impact of COVID-19 on Young Women and NEET Youth in Rural Areas' on 23 December. With all events, more than 3000 people has been reached. A Digital Youth Forum will be held.

As stated in the initial project proposal, taking into consideration of the Habitat Association's capacity, network and experience in the field, NGO is identified as the responsible party to lead the selection of participants, delivery of training courses, tracking learning activities, issuing certificates and other related activities in the field. Pursuant to project design and consultations with the Development Agencies, a draft curriculum was designed to include case studies, specific issues such as regulations and tools focusing on fragile sectors (Food, Tourism, Logistics, Machinery, Textile and Automotive). In desig process, consultations with sectoral associations, which have been members of Turkish Enterprise and Business Confederation (TÜRKONFED) and Federation of Industrial Associations (SEDEFED), namely Turkish Fruit Juice Industry Association, International Carriers Association, Automotive Manufacturers' Association sought to identify the sectoral needs and potential business branches of industries to be prioritized as relevant contents. Besides, interviews have taken place with some leading business people from the Textile, Food and Tourism Sectors along with inputs received from the Development Agencies across Turkey to identify needs. Based on the needs assessment, analysis have shown that enterprises which operate B2B and have exporting capacity, have the most potential to generate employment in the current circumstances. Therefore, a draft curriculum is designed to include topics such as Foreign Trade, E-Trade and Social Media Management. More specifically some suggested subtopics are listed below that are currently in consideration with TOBB ETÜ, and detailed curriculum could be found below.

E-Commerce:

- Defining and Development of E-trade (1s)
- E-commerce Business Models and Concepts (1s)
- E-commerce Infrastructure: Internet, Web and Mobile Platforms (1s)
- E-commerce Channels for Fragile Sectors(3s)
 - Amazon, eBay, n11, Trendyol, Çiçeksepeti, Hepsiburada
 - E-commerce Channel Examples in Food Sector
 - E-service Channel Examples in Logistics Sector
 - E-commerce Channel Examples in Automotive Sector

- E-service Channel Examples in Tourism Sector
- Electronic Transactions and Online Payment Systems (2s)
 - Virtual POS
 - SSL Certification
 - Credit Card/EFT/3D Secured Payments
 - Digital Wallet Applications
 - Cryptocurrency
 - AliPay, Iyzico, IyziPay PayU
- Legal, Ethical and Economic Aspects of Global Electronic Commerce (1s)
- Case Studies from Fragile Sectors (3s)
 - Tourism: Opera Reservation System Case Study
 - Automotive: Solidworks Case Study
 - Textile: Nedgraphics Case Study
 - Machinery: AutoCAD Case Study
 - Food: Logo Tiger Order and Stock Management System Case Study
 - Logistics: Logo Tiger Order and Stock Management System Case Study

Foreign Trade:

- Export Management in Foreign Trade (2s)
 - Target – Strategy Development
 - Target Market Determination
 - Target Market Selection Criteria
- Planning – Strategy Development (2s)
 - Sales Target Specification
 - Human Resource Development for Sales Targets
 - Strategies for Different Target Markets
- Implementation
 - Reaching Potential Customers
 - Trade map “Companies”
 - Google Advanced Search
 - Trade Registrations
 - Chambers of Commerce and Industry/Unions/Associations
 - International Trade Fairs for Fragile Sectors
 - Business Networks for Fragile Sectors
- Accreditation Procedures – Letter of Credit (2s)
- Incoterms and Transportation Types Used in Foreign Trade(2s)
- State Supports (1s)
- Foreign Trade and Customs Legislations for Fragile Sectors (3s)
 - International Commercial Documents in Fragile Sectors
 - Payment Rates
 - Foreign Trade Development Case Studies in Fragile Sectors

Social Media Marketing and Communication:

- Transformation of Social Media (1s)
 - Changes in Traditional Business Models
- Data Mining/Big Data (1s)
- Technical, Content and Relational Issues on Safety (1s)
- Digital Tools for Attractive Social Media (2s)
 - Google Trends
 - Buffer Publish
 - Google Analytics
 - Canva
 - Instagram Analytics, Twitter Analytics and Facebook Analytics
 - Todoist
- Tools to Improve Social Connections, Creating Target Oriented Contents on Social Media, Deciding on The Correct Media for Maximum Benefit (2s)
 - Creation and Management of Corporate Account on Instagram, Facebook, LinkedIn, Twitter
Development of Digital Identity
 - Brand Management Strategies
- Creating Your Digital Reputation, Possible Digital Risks on Reputation, Crisis Management on Social Media (1s)
 - Two Steps Verification
 - Verified Accounts
- Case Studies (3s)
 - Case Study of Tourism Sector – Experience Marketing, Services and Experience Destinations
 - Case Study of Food Sector – Focus: Experience Marketing
 - Case Study of Logistics Sector – Focus: Safe Transportation
 - Case Study of Textile Sector – Focus: Experience Marketing, Showroom
 - Case Study of Automotive Sector – Focus: Creating Brand Personality
 - Case Study of Machinery Sector – Focus: Creating Brand Personality

The most successful 150 (25 for each sector) unemployed men and women of total 3,000 will be able to attend sector specific trainings: CATIA for machinery; Opera for tourism; NedGraphics for textile; SolidWorks for Automotive; Logo Tiger for food and logistics. Regional distribution of fragile sectors will be prioritized in selection of applicants who shall be NEETs (not in Education, Employment, or Training) and between the age of 18 to 29. Upon successful completion of courses participants will receive certificates. Application process is open until 3rd of January 2021 at <https://dijitalbeceriler.org/>. The first group of trainings completed with 1,000 NEETs youth who took the exam to receive certification upon completion of 1st phase of the training course.

Indicator Based Performance Assessment

Using the **Project Results Framework from Logframe of the Project Document** - provide an update on the achievement of indicators at both the output level in the table below.

Expected Outputs	Planned Activities	Descriptions of Progress in Achieving Targets	Budget Amount	Budget Utilization
Output 1: Health Systems Strengthening				
Output 1: Health Systems Strengthening <i>1.1.Health Procurement</i>	1.1 Procurement of Equipment for MoH to enhance laboratory equipment capacity for COVID response Baseline: 0 Target: 14 (14 PCR Real-Time)	Procurement of 14 unit of real time PCR was completed and delivered. The communication plan has been prepared for a delivery ceremony.	\$ 340,000	\$ 340,000
	1.2 Capacity building to at least 100 hospitals on medical and hazardous waste management in cooperation with MOEU and MOH. Indicator 1.2.1: Number of hospitals assessed according to their waste generation characteristics Baseline:0 Target: at least 100 Indicator 1.2.2: Number of materials and guidelines distributed to hospital personnel Baseline: 0 Target: 3 Indicator 1.2.3: Number of trained hospital and sterilization facility staff Baseline: 0 Target: at least 1000	<ul style="list-style-type: none"> • Needs analysis for hospitals and treatment facilities are going on in order to define the bottlenecks of all steps of medical waste management, i.e. collection, interim storage, transportation and treatment. • In contact with the most affected cities' waste management institutions, to-the-point medical waste collection points and bins were defined. This will be used for limiting unsound disposal of infected masks and gloves to streets and even seas. • Design of a instant disinfection container is going on. Then the procurement of these containers will be conducted. 	\$95,000	
<i>1.3.Health waste Management</i>				

	<p>1.3 Environmentally sound management of quarantine equipment and waste for selected hospitals that are directly working on fight against COVID 19</p> <p>Indicator 1.3.1: Tons of Covid-19 related waste handled in a safe and environmentally sound manner</p> <p>Baseline:0 Target:1000 tons</p>		\$40,000	
	<p>1.4 Waste equipment support to municipalities for public spaces (metro, mosques, shopping centers) and to hospitals</p> <p>Indicator 1.4.1: Number of extra containers and bins distributed to municipalities and hospitals</p> <p>Baseline: 0 Target: 2460</p>	<ul style="list-style-type: none"> • Technical meetings conducted with the implementing partner. Technical specification for procurement of containers was prepared by the Project team. Procurement process is on-going. 	\$449,000	
Subtotal for Output 1			\$924,000	
Output 2: Inclusive and integrated crisis management and responses				
<p>Output 2: Inclusive and integrated crisis management and responses</p> <p><i>2.1. Support national and sub-national capacities for planning, coordination and crisis management</i></p>	<p>Indicator 2.1.1: Preparation of guidelines for fragile sectors (tourism, automotive, machinery, textile, food and logistics) against crises in order to enhance their resilience and adaptive capacities in all regions.</p> <p>Baseline: DA's analysis conducted for tourism, textile, food and logistics sectors.</p> <p>Target: 25 region based sectorial analysis (i) New market management strategy for the recovery of tourism sector, (ii) a list of emergent needs of regions and adaptive strategies for textile, automotive and machinery sectors, (iii) guidelines for specific sub-sectors of food sector (wheat, cotton, animal feed etc.) and (iv) a crisis management strategy for the changing production and supply chain patterns of the logistics sector.</p> <p>Indicator 2.1.2 New markets and alternative products identified and analyzed</p>	<ul style="list-style-type: none"> • Terms of References on 35 Region-based Fragile Sector Analysis Reports and Guidelines and New Market Analysis prepared by the Project team and validated by the MoIT. (Tourism sector was omitted with respect to the ministry's request, so there will be 25 reports for 5 fragile sector.) • Sectoral Technical Working Groups formed operationalized with participation of 26 Development Agencies and MoIT experts. • The technical meetings conducted to define the roles/responsibilities of the working groups. <p>The Inception Reports of Fragile Sector Analysis have been completed covering 6 fragile sectors. 25 region based sectorial analysis reports have been started in respect to timeframe defined in the inception report. Draft Reports will be submitted in January. 18 out of 25 region based sectoral focus groups meeting were held, rest will be completed in January. The working groups meetings are held bi-weekly to discuss the report preparation process.</p>	\$305,500	

	<p>Baseline: No market or product space analysis conducted. Target: A global market analysis and product space analysis for businesses to expand their export baskets.</p>			
2.3 Community engagement for prevention, response and social cohesion	<p>2.2 Support to local businesses in fragile sectors (<i>tourism , textile, food and logistics sectors</i>) for integrated and rights based approach to resilience development Indicator 2.2.1: Number of local business provided with technical support: Baseline: 0 Target: 1,000 local SMEs</p> <p>Indicator 2.2.2: Number of capacity development programmes for DA: Baseline: 0 Target: 4 modules</p>	<ul style="list-style-type: none"> • The procurement of the experts for technical assistance framework discussed with the implementation partner, announced and in evaluation process. The experts will be on-board in January. • Procurement process is on going to deliver the services. • Concept note is being prepared for new model initiative on digitalization of the automotive sector SMEs. • 2 modules of alignment training for the fundamental terms of DRM completed with the participation of DGDA and representatives of 26 Das and report has been prepared. Trainings will be continued with technical modules. • The expert group conducted field visit to Seferihisar and Bayraklı which is the areas hardets hit by 30 October 2020 İzmir Earthquake and Early damage assessment for İzmir earthquake has been prepared. Earthquake Experience Sharing Sessions were held with İZKA. 	\$390,024	
	<p>2.3. Activating sectors that are critical for frontline COVID-19 response Indicator 2.3.1: Development of a guideline, including global market research data to assist businesses for PPE production Baseline: No such support and guideline Target: A guideline, including global market research data</p> <p>Indicator 2.3.2: Number of businesses, which received advisory support services for PPE production Baseline: 0 Target: 10 SMEs</p>	<ul style="list-style-type: none"> • Recruitment of 4 consultant on finance, global market research, marketing and business development and foreign trade and export to activate PPE sector is in evaluation process. • A global guideline prepared by IICPSD and USHAS, is localized into Turkish and launched. 	\$ 161,000	\$ 24,000

<p>2.4. Business development services for Syrian-owned enterprises on digitalization</p> <p>Indicator 2.4.1 Number of SMEs supported with online training, consultancy and recovery grants consultancy and recovery grants: Baseline :176¹ Target:530 enterprises (of which 20 % will be women-led enterprises) Milestone: 176 + XXX SMES that benefited (please state the sum)</p>	<ul style="list-style-type: none"> • 144 enterprises have benefitted from unlimited internet access (16 female, 128 male business owner), • 30 enterprises from digital marketing services (15 female and 15 male business owner) • 34 enterprises from financial consultancy services (30 male business owner and 4 female business owner), • 58 enterprises from mini recovery grant (49 female and 9 male business owner) and • 206 company representatives (79 female business owner and 127 male business owner), from online trainings on “Digital Communication Practices” and “Digital Marketing Practices” as of 28th December 2020. • In digitalization services for Syrian-owned MSMEs, 34% of the overall beneficiaries are women and 4 persons with impairments have also benefited from the support. 	<p>\$190,000</p>	
<p>2.5 Freelance working platform for refugees and asylum seekers with Arabic literacy and basic computer skills</p> <p>Indicator 2.5.1 Establishment of a freelance working platform to cater labour demand for Arabic speakers Baseline: No freelance working platform Target: one such platform established and operational</p> <p>Indicator 2.5.2 Organization of the info sessions on the freelance working platform Baseline: 0 Target: 10 sessions & 250 refugees (25 refugees per session)</p> <p>Indicator 2.5.3 Operationalization of the freelance platform during the pilot phase as the freelance service provider Baseline: 0 (no freelance platform available)</p>	<ul style="list-style-type: none"> • 2 technical and one high level meetings were organized in June and July with the Ministry of Family, Labour and Social Services (MoFLSS) DG International Labour Force on the contextualization of the platform for Turkey, legal framework regarding freelance working in Turkey and platform’s contribution to the employment of Syrians. • UNDP Bangladesh and UNDP Turkey is working on the infrastructure of the platform, partnership with global platforms while setting the eligibility criteria for the beneficiaries and potential partnerships at the local level for the sustainability of the Platform after the project ends. MoFLSS is included in those discussions. • Procurement of localization services for the freelance working platform will be finalized by 8th December 2020 and the localization process will be finalized in February 2021. 	<p>\$60,000</p>	

¹ Between September 2019-January 2020, 176 Syrian owned enterprises and entrepreneurs have received business development consultancies mainly on how to do business in Turkey including registration of new businesses, legal and financial regulations in the framework of Turkey Resilience Project in response to Syria Crisis.

	Target: 50 refugees' profiles will be uploaded during the pilot phase	<ul style="list-style-type: none"> • By the 3rd week of January 2021, UNDP will finalize the procurement process for services to identify potential Syrians eligible for the platform and also the private sector that would like to be part of the freelance working platform as an employer. • 3 months extension will be useful to disseminate the platform to a wider audience including private sector. 		
Subtotal for Output 2			\$1,106.524	
Output 3: Addressing the human rights and socio-economic impact of COVID-19				
Output 3: Addressing the human rights and socio-economic impact of COVID-19 assessed and guidance provided for critical sectors <i>3.1. Meso-, macro- and micro- level socio-economic impact assessments</i>	<p>Indicator 3.1.1 Impacts of COVID-19 on unemployment analysed Baseline: No analysis conducted on impacts of COVID-19 on unemployed Target: One comprehensive analysis of the impact of COVID-19 on unemployment with specific focus on youth prepared and validated in cooperation ILO.</p> <p>Indicator 3.1.2: Skills of unemployed youth strengthened to support digital economy Baseline: 0 Target: Trainings and capacity building activities for upgrading digital skills of 3,000 unemployed youth.</p>	<ul style="list-style-type: none"> • Discussion meetings with related Ministries for comprehensive analysis of the impact of COVID-19 on unemployment with specific focus on youth planned and conducted. A technical coordination meeting is being organised with ILO Turkey Office to discuss their current ongoing activities on related areas. • Under UNDP-ILO Framework of Action, ILO and UNDP unite their forces to assess the impact of Covid-19 on unemployment of NEETs. As the first step of <i>ILO&UNDP Cooperation Framework</i> for the project, the validation event series started with a live stream 'Access of youth to decent jobs in the age of digitalization.' on November 30 and a workshop 'The Impact of Covid-19 Crisis on Youth Unemployment' on December 2nd and with live stream 'The role of digital-based rural development solutions on alleviating youth unemployment' on 21 December and a workshop 'The Impact of COVID-19 on Young Women and NEET Youth in Rural Areas' on 23 December. • Responsible Party (RP) is identified as the Habitat Association and consultations initiated with RP, Development Agencies and potential partnering university TOBB ETÜ. Pursuant to project design and needs assessment, a curriculum was designed and application process is open until 3rd of January 2021. The first group of trainings completed with 	\$200,000	

		1,000 NEETs youth who took the exam to receive certification upon completion of 1st phase of the training course.		
3.2. Policy and legal advisory services	3.2 Policy advisory services for transition to low-carbon, inclusive and rights-based economy in line with SDGs Indicator 3.2.1: Preparation of a policy recommendation for new norms of the economy in the post-Covid-19 era Baseline: no policy recommendation Target: one such policy recommendation	<ul style="list-style-type: none"> A communication consultant mobilised for the overall project communication/visibility and awareness raising activities in accordance with the Guidance for Donor Visibility on Japan-Funded Projects. The related procurement completed. The Project Communication and Visibility Strategy/Plan is being prepared. Based on this strategy policy recommendation activities will be planned for each output and overall project. 	\$50,000	
Subtotal for Output 3			\$250,00	
Total PB			\$2,280.524	
Total PB with DPC			\$2,409.524	
With GMS (%8) (192,761.92)			\$2,602,285.92	

III. Project Risks and Issues

a. Updated project risks and actions *(please highlight new risks in addition to what was already stated in your ProDoc)*

#	Description	Type	Impact (I) & Probability (P), on a scale of 1 (lowest) to 5 (highest)	Countermeasures / Management Response	Implementation Partner
1	Lack of interested SMEs in technical support activities.	Economic	Impact: 4 Probability: 2	<p>Only those SMEs that are interested and demand services will be supported.</p> <p>Each Investment Support Office in related province will contact with the SMEs through their networks as well as umbrella institutions (i.e. Industrial Zone Managements, Exporters Unions, Chambers etc.) to spread the technical assistance programmes.</p> <p>During implementation of the Project, number of SMEs will be increased through a gradual approach. Learning lessons from the initial programmes provided by the DAs.</p> <p>A dedicated outreach and advocacy program will be implemented at the pilot provinces to increase the awareness of the local SMEs and attract their interest in the project activities.</p>	MoIT

2	Lack of interest/participation of implementing partners to the project activities	Management	Impact: 4 Probability: 1	<p>The project will be implemented in coordination with three main governmental stakeholders: Ministry of Health; Ministry of Environment and Urbanization; Ministry of Industry.</p> <p>Close cooperation will be conducted with private sector organizations Turkish Enterprise and Business Confederation (TURKONFED), Turkish Industry and Business Association (TUSIAD), Business Federations in target provinces and Exporters Unions.</p> <p>In order to facilitate the smooth implementation of the multi-stakeholder project A Multi-Stakeholder discussion/advisory platform (A project board) will be operationalized throughout the project.</p> <p>It is assumed that all partners and stakeholders are closely coordinated with full commitment throughout the project period.</p>	MoIT, MoH, MoEU, EoJ, SBO, MoFA
3	Changes in the local levels: Low participation rates, lack of trained staff members in the partner institutions.	Field Level	Impact: 3 Probability: 2	Capacity building activities are being implemented. A dedicated outreach and advocacy program will be implemented at the pilot provinces to increase the awareness. The stakeholders will be asked to nominate staff members that are likely to remain in their posts.	MoIT

b) Updated project issues and actions

Output/Activity	Challenge	Proposed Change
<p>Output 1: Health Systems Strengthening <i>1.1 Procurement of Equipment for MoH to enhance laboratory equipment capacity for COVID response</i></p>	The needs for health procurement changed.	According to the Ministry of Health's changing needs some of procurement goods/equipment revised. However this revision did not affect the budget allocated for the related activities. The procurement modality discussed/approved by the RBEC and Japan Unit. The procurement progress is on going.

<p><i>Output 2. Inclusive and integrated crisis management and responses</i> <i>2.3. Activating sectors that are critical for frontline COVID-19 response</i></p>	<p>After consultations with International Health Services Company (USHAS), it has been agreed that Turkish PPE manufacturers face excess supply in PPE production at this phase of the crises and shifting the halted capacities to PPE production is not recommended. Due to quality requirements, businesses also need to make necessary infrastructure investments, instead of repurposing existing production capacities.</p>	<p>Instead of an establishment of a hotline to provide advisory services to SMEs on repurposing production facilities, guidance mechanism will be established for the enterprises who are planning to make infrastructure investments for globally competitive PPE production. A global market analysis for PPE supply and demand will be conducted and a guidance kit will be produced. A team of relevant consultants will be recruited to provide advisory support services to businesses who are willing to make new investments to function in PPE production and exporting.</p>
<p><i>Output 3: Addressing the human rights and socio-economic impact of COVID-19</i> <i>3.1. Meso-, macro- and micro- level socio-economic impact assessments</i></p>	<p>ILO Turkey is already conducting a similar analysis on the socio-economic effects of Covid-19 on the NEET (Neither at Work nor in Employment Programme). The pandemic situation makes it risky to conduct in-class trainings. A digital training module is required.</p>	<p>ILO will be cooperated to prevent overlaps and ensure complementarity. We will conduct a complementary activity to reach the target. The trainings for 3,000 NEET youth will be conducted online by Habitat Association in cooperation with TOBB University through the network of 103 vocational schools established by TOBB.</p>

IV. Visibility and Communication Arrangements (use of GPN included²)

The Government of Japan's contributions to COVID-19 will be highlighted through the most effective and efficient communications methods and channels at country level focusing on Japan's strong interest to help realize human security in the field. An additional priority will be reporting on human interest stories, which aim at highlighting and connecting the implications of UNDP's work and the contribution of the Government of Japan with the impact on people and communities. The Country Office will ensure close coordination with the Embassy of Japan (EoJ) in Turkey, which is particularly important for this specific operation with sensitivity in communication within Japan where the domestic situation of COVID-19 is still serious. High-level visibility actions, involving the EoJ and partners at all levels, will be carried out at critical junctures.

A communication consultant mobilized for the overall project communication/visibility and awareness raising activities in accordance with the Guidance for Donor Visibility on Japan-Funded Projects.

Project Communication and Visibility Strategy/Plan is being prepared. Project information inserted to UNDP Website. Communication activities on project is on going visibility materials on workshops, grant programmes, fragile sectors, NEETs Trainings prepared. Bi-weekly Project Newsletter is being prepared and shared internally. Short videos prepared for fragile sectors. Cooperation and coordination meetings are conducted with implementing partners and key stakeholders.

V. Partnership with Japanese Stakeholders

Through meetings, Project Board and via e-mails, cooperation and coordination with Embassy of Japan will be implemented. Monthly progress meetings could be scheduled to increase communication and coordination with EoJ through out the Project lifespan.

The Private Sector COVID-19 Facility is a public-private partnership established by the United UNDP, the International Chamber of Commerce and the UN Global Compact, aiming to respond to developmental impacts of the COVID-19 through the mobilization of the private sector as a key partner in an integrated public-private response. The SDGs Holistic Innovation Platform (SHIP) is an open innovation platform founded by UNDP and Japan Innovation Network (JIN) in July 2016, aiming to connect technologies and know-how of Japanese companies with SDGs-related issues and needs, and develop business models addressing the achievement of SDGs. SHIP has built ecosystem of 150 Japanese companies as well as business organizations, Government agencies, financial institutions, innovation hubs and NGOs in Japan. IICPSD, UNDP CO, and SHIP have discussed to possibility of Turkey to be highlighted as one of the 5 priority countries of the initiative, for technology and know-how transfer from Japanese companies for COVID-19 recovery with following steps for further action: 1) IICPSD will do a mapping of Japanese companies operating in Turkey 2) SHIP will start a preliminary discussion in Tokyo (including cabinet office) about possible areas of cooperation regarding crisis preparedness and 3) all parties will have a meeting again to design the content for a webinar.

VI. Human Security Development Nexus

This proposal will be implemented focusing on Japan's strong interest to help realize human security in the field in the context of the three priorities of UNDP's response while the Global Policy Network (GPN) will be fully leveraged to support delivery/implementation. The proposed interventions at the core of the design is people-centred, integrated, context-specific and is multi-dimensional in its crisis response-focus. The project will operate under the principle of delivering as one entity

² What kinds of support does your CO need from GPN for the successful implementation of the project?

Global Policy Network (GPN): As the GoJ recognizes the GPN as an important means to ensure that JSB projects effectively utilize the institutional knowledge within UNDP, USD 3 million was earmarked for the GPN. That caused discrepancy of the amounts allocated to each 29 Country Office from the ones listed in the Note Verbale. The COs are expected to use the amount in the Note Verbale for such external occasions as press release, consultations with the government/authorities and local EoJs

with all key actors including the government, private sector, civil society and local communities. It will strengthen national and local capacities for early recovery and social cohesion based on the principles of human rights and ‘leaving no one behind as the key principle of SDGs.

The Project Communication and Visibility Strategy/Plan is being prepared considering human security and human development nexus. The outreach activities will be conducted focusing on these priorities.

VII. Financial Status and Budgetary Revisions³

Insert Cumulative Expenditure Report here, from the project start date to the date of this progress report. . Unless there is specific guidance by the donor that was agreed within the Financing Agreement or a templete stated in ProDoc, use the reporting template of your own similar to this example.

Please highlight here if the CO requires budget revision exceeding 10 percent of the agreed budget at the activity level.

VIII. Annexes

i. Monitoring Plan of Covid-19 Response and Resilience Project

ii. *FSR and New Market Analysis Inception Reports:*

https://drive.google.com/drive/folders/1EVPIOJKDBgqDqlhb46j2X5-BxtV_6Msl?usp=sharing

iii. *MoU document:*

<https://drive.google.com/drive/folders/1mCn1goc2GLCY8XslolyCeEJdouSO7RuB?usp=sharing>

iv. *Capacity development for DAs*

https://drive.google.com/drive/folders/1UP_uDKp6DTYXjrvHEVbd_Y9SS1rM4hTJ?usp=sharing

v. *Bi-weekly newsletters:*

<https://drive.google.com/drive/folders/19MhRkh52L0i3q8DOsEdSxGah4o5iqjyK?usp=sharing>

vi. *ILO&UNDP cooperation framework document*

<https://drive.google.com/file/d/1WcBWYYSJUQMnHw-NbBdVxrSPodHZVYbk/view?usp=sharing>

vii. *ILO&UNDP Workshops & Livestreams*

<https://youtu.be/hUOVuVfnZL0> <https://youtu.be/uho9fGuw22A>

https://www.instagram.com/tv/CJD1T1gBVot/?utm_source=ig_web_copy_link

https://www.instagram.com/tv/CIN3gSonFvE/?utm_source=ig_web_copy_link

³ *Disclaimer: Data contained in this financial report section is an extract of UNDP financial records. All financial provided above is provisional. Disclaimer: UNDP adopted IPSAS (International Public Sector Accounting Standards) on 1 January 2012, cumulative totals that include data prior to that date are presented for illustration only.*