



Peace Architecture for Conflict Transformation Framework

2015 Annual Work plan

Country: Uganda

UNDAF Outcome	Capacity of selected government Institutions and civil society improved for good governance and realization of human rights that leads to reducing geographic, socio-economic and demographic disparities in attainment of MDGs by 2014
Expected CP Outcome	Selected Institutions at National and Sub-national level have the capacity and deliver credible elections.
Expected Output	<ol style="list-style-type: none"> 1. Skills and Capacities for internal dialogue and political settlements amongst members of NCF strengthened; 2. Key, gender selective, national stakeholders mobilized by NCF to influence the political reform agenda of the country; 3. Mediation and dialogue capacities for National Elders Forum to facilitate policy and governance settlements strengthened; 4. Dialogue and settlements on key policy and governance reforms facilitated by National Elders Forum; 5. Region level peace and conflict transformation forums conflict transformation and management capacities strengthened in specific regions; 6. Resources and capacities developed to support implementation of peace architecture initiative.
Implementing Agency	United Nations Development Programme (Direct Implementation Modality)
Responsible Parties	National Elders Forum (NEF), National Consultative Forum (NCF), Inter-Religious Council of Uganda (IRCU)

Brief Description

On the basis of the Project Board Meeting held 30th January, 2015 and the subsequent related communications, the following are the details of the budget allocations agreed upon:

Output	Agreed Budget	Component
Output 1&2	400,000	National Leadership led Political Reform track
Output 3&4	300,000	Impartial Spaces for Dialogue & Consensus building
Output 5	320,000	Regional Responses Track
Output 6	220,000	
Total	1,240,000	

Programme Period: 2015

CPAP Programme Component: Accountable
Democratic
Governance

Atlas Code: 00070364

Estimated Annualized Budget: 1,240,000 USD

Allocated Resources:

TRAC	1,240,000 USD
Total	1,240,000 USD

Agreed by UNDP (Implementing Partner):

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EXPECTED OUTPUT	PLANNED ACTIVITIES	TIMEFRAAME				RESPONSIBLE E PARTY	PLANNED BUDGET			
		Q 1	Q 2	Q 3	Q 4		Funding Source	Budget Description	Amount USD	Amount UGX
National Leadership led Political Reform track										
Output 1	Activity Result: 1									
<p>Key gender selective national stakeholders convened by the NCF to influence political reform agenda of the country</p> <p><i>Baseline:</i></p> <p>Political reform dialogue towards strengthening multiparty political dispensation within NCF not yet fully developed. Core Electoral reform proposals developed/ identified. NCF support for approval through next steps of legislative processes needed.</p> <p><i>Indicators:</i></p> <p>Key legislation associated with electoral processes and multiparty political dispensation finalized</p> <p><i>Targets:</i></p> <p># of electoral reform proposals finalised and cleared by Cabinet for 2016 elections</p> <p># of political reform dialogue meetings held internally within NCF and with key policy and political establishments;</p> <p>At least 1 high impact political settlement reached and facilitated by NCF</p>	NCF top leadership interface with national stakeholders									
	<i>Activity Action</i>									
	1.1 NCF top leadership and PPOs top leadership engage on a bilateral basis and follow up actions facilitated	X	X	X	X	NCF UNDP	TRAC	Meetings 75700	20,000	55,400,000
	1.2 High level, multi-stakeholder dialogue meetings convened by NCF on topical political issues/ reforms/ agenda and position papers developed		X		X	NCF UNDP	TRAC	Meetings 75700	20,000	55,400,000
	1.3 NCF convened consultations with key national stakeholders on Code of Conduct for Political Parties and Organizations and Electoral Reforms	X		X		NCF UNDP	TRAC	Meetings 75700	15,000	41,550,000
	1.4 <i>Consultancy:</i> Enabling legislation associated with Article 8A, 17 and related provisions of law developed		X			NCF MoJCA UNDP	TRAC	Consultancy 71300	10,000	27,700,000
	1.5 Team of Experts from a cross section of national institutions involved in policy making on political matters convened to draft:			X		NCF UNDP	TRAC	Consultancy 71300	20,000	55,400,000
	1.5.1 Partnership Strategy for NCF									
	1.5.2 Position paper on independent secretariat for NCF									
	1.5.3 Guidelines for internal dispute resolution and grievance redress									
	1.5.4 Guidelines for NCF role as intermediary/consensus builder, analyst/monitor, facilitator/ conflict resolver and convenor.									
1.6 <i>Consultancy:</i> Media strategy for NCF developed	X				NCF UNDP	TRAC	Consultancy 71300	10,000	27,700,000	
1.7 <i>Consultancy:</i> Develop a dedicated website for the National Consultative Forum		X	X		NCF UNDP	TRAC	Consultancy 71300	15,000	41,550,000	

<p>Output 2</p> <p>Skills and capacities for internal dialogue amongst members of NCF strengthened</p> <p><i>Baseline:</i> Forum for dialogue with constitutional mandate exists with limited information on capacity needs of forum</p> <p><i>Indicators:</i> NCF fully operational with key capacities to deliver on constitutional mandate</p> <p><i>Targets:</i> All members of NCF (representatives of political parties) trained in dialogue, mediation and negotiation skills</p>	1.8 Hold regular NCF Committee and NCF full membership meetings	X	X	X	X	NCF UNDP	TRAC	Meetings 75700	55,000	152,350,000	
	1.9 Hold 2 regional sensitization workshops		X		X	NCF UNDP	TRAC	Workshops 75700	50,000	138,500,000	
	1.10 Annual summit meeting involving top NCF leadership and top PPOs leadership				X	NCF UNDP	TRAC	Meeting 75700	30,000	83,100,000	
	1.11 <i>Consultancy:</i> High-level Consensus Building event involving senior political leadership and technical/policy leadership on Transitional and Traditional Justice Framework			X		NCF MoJCA UNDP	TRAC	Consultancy 71300	20,000	55,400,000	
	1.12 Hold 2 high level sensitization meetings on the operations of the NCF with key state and non-state institutions			X	X	NCF UNDP	TRAC	Meetings 75700	10,000	27,700,000	
	1.13 Implementation support to operationalize the Code of Conduct for Political Parties and Organizations			X	X	NCF UNDP	TRAC	Meetings 75700	10,000	27,700,000	
	Activity Result: 2										
	Institutional measures for NCF as a political dialogue and consensus building platform										
	<i>Activity Actions</i>										
	1.14 High level political dialogue simulation exercise organized for NCF members		X			NCF UNDP	TRAC	Workshop 75700	25,000	69,250,000	
1.15 <i>Consultancy:</i> Experience and knowledge sharing products developed in the areas of political dialogue, mediation and negotiation and gender sensitive political engagements			X		NCF UNDP	TRAC	Consultancy 71300	20,000	55,400,000		
1.16 Publication of knowledge products and materials				X	NCF UNDP	TRAC	Consultancy 71300	15,000	41,550,000		
1.17 Leadership skills and political skills development training sessions (two) held		X		X	NCF UNDP	TRAC	Meeting 75700	35,000	96,950,000		
1.18 Common identity and teambuilding training session (one) held		X		X	NCF UNDP	TRAC	Meeting 75700	20,000	55,400,000		
Sub-Total									400,000	1,108,000,000	

EXPECTED OUTPUT	PLANNED ACTIVITIES	TIMEFRAME				RESPONSIBLE PARTY	PLANNED BUDGET				
		Q 1	Q 2	Q 3	Q 4		Funding Source	Budget Description	Amount USD	Amount UGX	
Impartial Spaces for Dialogue and Consensus Building Track											
Output 3	Mediation and dialogue capacities for National Elders Forum to facilitate policy and governance settlements strengthened <i>Baseline:</i> Non-state dialogue platform not fully operationalized <i>Indicators:</i> Operational non-state dialogue platform in place i.e 1. Number of policy and governance settlements facilitated by the NEF; 2. Operational framework for NEF finalized	Activity Result: 3 Dialogue and mediation capacities of the members of the NEF									
		1.19 Preventive diplomacy, dialogue and mediation simulation exercise facilitated for the members of the NEF	X			NEF UNDP	TRAC	Meeting 75700	25,000	69,250,000	
		1.20 <i>Consultancy:</i> Develop Code of Conduct, Dialogue Facilitation Manual for members of the Forum		X		NEF UNDP	TRAC	Consultancy 71300	15,000	41,550,000	
		1.21 National launch of the Forum undertaken and documentary consultancy finalized	X		X	NEF UNDP	TRAC	Meeting/ Consultancy 75700/71300	40,000	110,800,000	
		Activity Result: 4 Regular NEF Committee and NEF full membership meetings									
		1.22 Hold NEF Committee and full membership meetings	X	X	X	NEF UNDP	TRAC	Meetings 75700	50,000	138,500,000	
		1.23 NEF independent analytical reports commissioned to inform policy and governance settlements (led by the forum)	X	X	X	NEF UNDP	TRAC	Consultancy 71300	20,000	55,400,000	
		1.24 Undertake policy and governance reform dialogue meetings/ settlements by NEF in partnership with NCF and IRCU		X		NEF UNDP	TRAC	Meetings 75700	10,000	27,700,000	
		1.25 Undertake advocacy for policy reforms supporting empowerment of women in politics and leadership		X		NEF UNDP	TRAC	Meetings 75700	10,000	27,700,000	
		Activity Result: 5 NEF led dialogue and consensus building interventions									
Output 4	Dialogue and settlements on key policy and governance reforms facilitated by NEF <i>Baseline:</i> Limited non-state structures that can facilitate dialogue and consensus building <i>Indicators:</i> Policy and governance settlements facilitated by non-state structures (NEF in close conjunction with NCF and IRCU) <i>Targets:</i> # of policy and governance reform dialogue processes facilitated; # of policy and governance settlements facilitated and finalized in partnership with NCF and IRCU	NEF led dialogue and consensus building interventions									
		1.26 NEF led dialogue interventions facilitated in resolving tensions associated with areas of politics, elections		X	X	NEF UNDP	TRAC	Meetings 75700	40,000	110,800,000	
		1.27 NEF led dialogue interventions facilitated in the Rwenzori sub-region	X	X	X	NEF UNDP	TRAC	Meetings 75700	60,000	166,200,000	
		1.28 NEF convened national level multi-stakeholder brainstorming sessions (closed door) on topical issues impacting democracy and peace in the country		X	X	NEF UNDP	TRAC	Meetings 75700	30,000	83,100,000	
		Sub-Total							300,000	831,000,000	

EXPECTED OUTPUT	PLANNED ACTIVITIES	TIMEFRAME				RESPONSIBLE PARTY	PLANNED BUDGET			
		Q 1	Q 2	Q 3	Q 4		Funding Source	Budget Description	Amount USD	Amount UGX
Regional Responses Track										
Output 5 Region level peace and conflict transformation forums conflict transformation and management capacities strengthened in specific regions <i>Baseline:</i> Regional level peace-building infrastructure limited and needs to be strengthened significantly <i>Indicators:</i> Regional peace and conflict transformation forums in place - lead dialogue and internal mediation in diffusing conflict triggers at regional levels <i>Targets:</i> 1. # of regional peace and conflict transformation forums established 2. # of trained mediators led sessions with regional committees 3. # of settlements reached by the peace and conflict transformation forums	<p>Activity Result: 6 Capacities of regions (traditional regions) to address emerging peace and stability impacting issues</p> <p>1.29 Strategic consultation on Peace and Conflict Transformation Forums with senior religious leadership undertaken</p> <p>1.30 Establish 4 region (traditional) specific peace and conflict transformation forums and hold 1 quarterly meetings as a forum</p> <p>1.31 Provide technical assistance to the regional peace and conflict transformation forums through provision of specialized inputs/ training/ logistical support on process aspects of dialogue and/or mediation</p> <p>1.32 Preventive diplomacy, dialogue and mediation simulation exercise facilitated for the members of the Forums</p> <p>Activity Result: 7 Peace and Conflict transformation forums engaged in resolving regional specific conflict/ crisis issues</p> <p>1.33 Peace and Conflict Transformation Forums identify and facilitate dialogue interventions</p> <p>1.34 <i>Consultancy:</i> Develop an early warning tool for monitoring developments within the political, religious, cultural and elections domains of the country</p> <p>Activity Result: 8 Strengthened capacities of Institute for Peace in undertaking and delivering interventions to improve the conflict transformation capacities at regional level</p>									
	1.35 Train a cadre of dialogue facilitators and mediators	X	X			IRCU UNDP	TRAC	Meetings 75700	20,000	55,400,000
	1.36 Train members of Uganda Women of Faith Network in conflict transformation skills		X			IRCU UNDP	TRAC	Training/Wo rkshop 75700	20,000	55,400,000
	1.37 Recruit services of a full time focal point for managing early warning tool (within IRCU)	X	X	X	X	IRCU UNDP	TRAC	Recruitment 71300	30,000	83,100,000

Activity Result: 9 IRCU led national level consultation and mediation efforts (in conjunction with NEF)	IRCU UNDP				TRAC	Meetings	10,000	27,700,000
	1.38 Council of Presidents led consensus building meetings and dialogue efforts at national level	X	X	X	TRAC	75700		
						Sub-Total	320,000	886,400,000
Output 6 Resources and Capacities developed to support implementation of the Peace Architecture Initiative Baseline: Existence of an independent and impartial secretariat for operations of the NEF Indicators: Existence of independent and impartial secretariat for operations of NEF Targets: fully functional secretariat to support NEF operations and project management in place	1.39 Project Board, Donor Coordination meetings	X		X	UNDP TRAC	Meetings 75700	10,000	27,700,000
	1.40 Project Office Space and asset maintenance costs	X	X	X	UNDP TRAC	Office Space 73100	10,000	27,700,000
	1.41 Staff salary costs	X	X	X	UNDP TRAC	Staff costs 61100	200,000	554,000,000
						Sub-Total	220,000	609,400,000
Total							1,240,000	3,434,800,000