

**STANDARD LETTER OF AGREEMENT BETWEEN
THE UNITED NATIONS DEVELOPMENT PROGRAMME AND
DAK NONG DEPARTMENT OF AGRICULTURE AND RURAL DEVELOPMENT
ON THE IMPLEMENTATION OF INTEGRATED SUSTAINABLE LANDSCAPE
MANAGEMENT THROUGH DEFORESTATION-FREE JURISDICTION PROJECT
IN LAM DONG AND DAK NONG, VIETNAM
WHEN UNDP SERVES AS IMPLEMENTING PARTNER**

Reference No: LOA-Dak Nong-1-032022

Your Excellency,

1. Reference is made to the consultations between officials of the United Nations Development Programme (hereinafter referred to as "UNDP") in Vietnam and officials of Dak Nong Department of Agriculture and Rural Development (hereinafter referred to as "Dak Nong DARD") with respect to the realization of activities by the *Dak Nong DARD* in the implementation of the project No.00098749/Output 00101967 - *Integrated Sustainable Landscape Management through Deforestation-Free Jurisdiction in Lam Dong and Dak Nong, Vietnam* as specified in Attachment 1: Project Document, to which UNDP has been selected as implementing partner.
2. In accordance with the Project Document and with the following terms and conditions, we confirm our acceptance of the activities to be provided by the *Dak Nong DARD* towards the project, as specified in Attachment 2: Description of Activities (hereinafter referred to as "Activities"). Close consultations will be held between the *Dak Nong DARD* and UNDP on all aspects of the Activities.
3. The *Dak Nong DARD* shall be fully responsible for carrying out, with due diligence and efficiency, all Activities in accordance with its Financial regulations, rules and other directives, only to the extent they are consistent with UNDP's Financial Regulations and Rules. In all other cases, UNDP's Financial Regulations and Rules must be followed.
4. In carrying out the activities under this Letter, the personnel and sub-contractors of the *Dak Nong DARD* shall not be considered in any respect as being the employees or agents of UNDP. UNDP does not accept any liability for claims arising out of acts or omission of the *Dak Nong DARD* or its personnel, or of its contractors or their personnel, in performing the Activities or any claims for death, bodily injury, disability, damage to property or other hazards that may be suffered by the *Dak Nong DARD*, and its personnel as a result of their work pertaining to the Activities.
5. Any subcontractors, including NGOs under contract with the *Dak Nong DARD*, shall work under the supervision of the designated official of the *Dak Nong DARD*. These subcontractors shall remain accountable to the *Dak Nong DARD* for the manner in which assigned functions are discharged.
6. Upon signature of this Letter, UNDP will make payments to the *Dak Nong DARD*, according to the schedule of payments specified in Attachment 3: Schedule of Activities, Facilities and Payments.
7. The *Dak Nong DARD* shall not make any financial commitments or incur any expenses which would exceed the budget for the Activities as set forth in Attachment 3. The *Dak Nong DARD* shall regularly consult with UNDP concerning the status and use of

funds and shall promptly advise UNDP any time when the *Dak Nong DARD* is aware that the budget to carry out these Activities is insufficient to fully implement the project in the manner set out in the Attachment 2. UNDP shall have no obligation to provide the *Dak Nong DARD* with any funds or to make any reimbursement for expenses incurred by the *Dak Nong DARD* in excess of the total budget as set forth in Attachment 3.

8. The *Dak Nong DARD* shall submit a cumulative financial report each quarter (31 March, 30 June, 30 September and 31 December). The report will be submitted to UNDP through the UNDP Country Director or UNDP Resident Representative within 30 days following those dates. The format will follow the standard UNDP expenditure report [a model copy of which is provided as Attachment 4]. UNDP will include the financial report by the *Dak Nong DARD* in the financial report for project No. 00098749/Output 00101967 - *Integrated Sustainable Landscape Management through Deforestation-Free Jurisdiction in Lam Dong and Dak Nong, Vietnam*.

9. The *Dak Nong DARD* shall submit such progress reports relating to the Activities as may reasonably be required by the project manager in the exercise of his or her duties.

10. The *Dak Nong DARD* shall furnish a final report within 12 months after the completion or termination of the Activities, including a list of non-expendable equipment purchased by the *Dak Nong DARD* and all relevant audited or certified financial statements and records related to such Activities, as appropriate, pursuant to its Financial Regulations and Rules.

11. Equipment and supplies that may be furnished by UNDP or procured through UNDP funds will be disposed as agreed, in writing, between UNDP and the *Dak Nong DARD*.

12. Any changes to the Project Document which would affect the work being performed by the *Dak Nong DARD* in accordance with Attachment 2 shall be recommended only after consultation between the parties.

13. For any matters not specifically covered by this Letter, the Parties would ensure that those matters shall be resolved in accordance with the appropriate provisions of the Project Document and any revisions thereof and in accordance with the respective provisions of the Financial Regulations and Rules of the *Dak Nong DARD* and UNDP.

14. The arrangements described in this Letter will remain in effect until the end of the project, or the completion of activities of the *Dak Nong DARD* according to Attachment 2, or until terminated in writing (with 30 days' notice) by either party. The schedule of payments specified in Attachment 3 remains in effect based on continued performance by the *Dak Nong DARD* unless it receives written indication to the contrary from UNDP.

15. Any balance of funds that is undisbursed and uncommitted after the conclusion of the Activities shall be returned within 90 days to UNDP.

16. Any amendment to this Letter shall be effected by mutual agreement, in writing.

17. All further correspondence regarding this Letter, other than signed letters of agreement or amendments thereto should be addressed to Caitlin Wiesen, UNDP Resident Representative, 304 Kim Ma, Ngoc Khanh, Ba Dinh, Ha Noi, Vietnam.

18. The *Dak Nong DARD* shall keep the UNDP Country Director/Resident Representative fully informed of all actions undertaken by them in carrying out this Letter.

19. UNDP may suspend this Agreement, in whole or in part, upon written notice, should circumstances arise which jeopardize successful completion of the Activities.

20. Any dispute between the UNDP and the *Dak Nong DARD* arising out of or relating to this Letter which is not settled by negotiation or other agreed mode of settlement, shall, at the request of either party, be submitted to a Tribunal of three arbitrators. Each party shall appoint one arbitrator, and the two arbitrators so appointed shall appoint a third arbitrator, who shall be the chairperson of the Tribunal. If, within 15 days of the appointment of two arbitrators, the third arbitrator has not been appointed, either party may request the President of the International Court of Justice to appoint the arbitrator referred to. The Tribunal shall determine its own procedures, provided that any two arbitrators shall constitute a quorum for all purposes, and all decisions shall require the agreement of any two arbitrators. The expenses of the Tribunal shall be borne by the parties as assessed by the Tribunal. The arbitral award shall contain a statement of the reasons on which it is based and shall be final and binding on the parties.

21. If you are in agreement with the provisions set forth above, please sign and return to this office two copies of this Letter. Your acceptance shall thereby constitute the basis for your *Dak Nong DARD*'s participation in the implementation of the project.



Signed on behalf of the *Dak Nong DARD*

Le Quang Dan
Vice Director
.....4/2022

Attachment 1

PROJECT DOCUMENT

(as attached)

Attachment 2

DESCRIPTION OF ACTIVITIES

Project number: 00098749/Output 00101967

Project title: *Integrated Sustainable Landscape Management through Deforestation-Free Jurisdiction in Lam Dong and Dak Nong, Vietnam.*

Results to be achieved by the Dak Nong DARD

In the project, Dak Nong DARD will focus its support to produce 4 outcomes, with corresponding outputs as listed below:

Outcome 1: Effective governance systems including integrated land use planning and management tools and processes are established at district and provincial levels.

- Output 1.1: An integrated land use plan, aligned with the Provincial Master Plan, is produced for each pilot district, with clear maps, targets, and action plan towards sustainability and deforestation-free.
- Output 1.2: Implementation of Master Plans in Lam Dong and Dak Nong is supported through the design and implementation of a robust cross-sector and spatialized institutional monitoring and evaluation system, serving as a control panel to track transition of landscape towards sustainability.
- Output 1.3: Platforms for multi-stakeholders' dialogue (i) between public authorities and the private sector at District level, (ii) across each main commodity supply chain, and (iii) for NTFPs are established and supported.
- Output 1.4: Deforestation-free and sustainability commodity standards (incl. NTFPs) are endorsed by relevant multi-stakeholder platforms and supported by regulations.
- Output 1.5: An early-warning, transparent and inclusive framework supporting enforcement of environmental regulation and traceability of commodity value chains is developed and tested in the 4 pilot districts.

Outcome 2: Sustainable, climate-smart, productive standardized practices are implemented for agriculture and non-timber forest products and services.

- Output 2.1: Most promising interventions for sustainable agriculture and NTFP&S development are prioritized and developed including technical guidelines and economic assessment.
- Output 2.2: Local institutions and farmers are trained and made aware on prioritized sustainable production models.
- Output 2.3: Transformation towards sustainable practices at field level are technically and financially supported.

Outcome 3: The financial environment is enhanced with innovative mechanisms, increased funding and thriving partnerships to support transformation towards sustainable landscapes, with emphasis at provincial and district levels.

- Output 3.1: Public & Private land-use finance is mapped and increasingly aligned to support sustainable land use and climate mitigation objectives.
- Output 3.2: Robust business cases are developed and cooperation agreements are signed and implemented with national and international companies to secure deforestation-free sourcing of main cash crops and NTFP&S.

- Output 3.3: Robust financial cases are developed and cooperation agreements are signed and implemented with national or international institutions to provide additional financial resources or insurance solutions to main agriculture and NTFP&S supply chains.
- Output 3.4: Innovative and effective PFES modalities are promoted, piloted and deployed in Dak G'Long and Dak R'Lap districts to generate additional financial volume and increase social and environmental benefits.

Outcome 4: Sustainability and scaling up are ensured through robust coordination, monitoring and evaluation, knowledge production and dissemination, and active advocacy at regional and national levels.

- Output 4.1: The project is effectively implemented, safeguarded and delivers on expected targets thanks to adequate capacities to coordinate, backstop, monitor and evaluate activities and impacts (with gender aggregated) at central and provincial levels, including with appropriate institutional anchorage.
- Output 4.2: A technical network of leading institutions at multiple levels is strengthened and an integrated sustainable management and deforestation-free approach is defined, documented and endorsed at national level, and progressively introduced through policies, laws and regulations.

Work to be performed by Dak Nong DARD

Considering activities carried out, Dak Nong DARD will:

Outcome 1: Effective governance systems including integrated land use planning and management tools and processes are established at district and provincial levels

- 1.1a: Recruit and deploy provincial support officer in each province to coordinate most of outcomes with special emphasis and directly implementing activities under outcome 1
- 1.1b: Establish a formal dialogue and institutionalize the process (who, what, when, how) for coordinated planning efforts at district level including dialogue with provincial level and mobilization at commune level, to be formalized through a MoU
- 1.1c: Formulating the detailed process and methodology towards an integrated and spatialized land use plan in each district, including defining objectives and principles, mainstreaming social and environmental priorities, identifying broad data gaps, formulating approach for data collection and consultation campaigns, and determining the major steps for consolidation, negotiation and endorsement. A manual of operations to guide and generalize the planning process will be drafted, and further updated at the end of the process to reflect lessons learnt
- 1.1d: In each district, preparing and implementing operational plans to support the formulation of integrated land use plans, including: i) training of core groups to the manual of operation; ii) specific data gap analysis and development of operational plan to support integrated land use planning; iii) prioritization and collection of datasets, and production of maps/analyses (including land use, forests, and environmental and social aspects); vi) supported with relevant consultations and capacity building, including active support at commune and local level
- 1.1e: Develop supportive tool #1 - Produce crop-specific land use map: Developing an up-to-date land use map for each district accurately localizing main crops, at the beginning and end of the project. It will use high resolution remote sensing imagery and state-of-the-art deep learning approach and participatory approach. The resulting maps will support planning intervention (output 1.1) and monitoring and evaluation (output 1.2).
- 1.1f: Develop supportive tool #2: Experiment the use of the land use planner in one pilot district, to be selected among the most advanced district with relatively small data gap. Conduct with stakeholders, an iterative cost-benefit analysis to assess the social, economic and environmental impacts of alternate land use planning decisions (including impacts on: employment, food security, deforestation and carbon stocks, benefits distribution, biodiversity, labor and land productivity) to inform negotiations on possible trade-offs.
- 1.1g: Carrying out participative formulation process in each district, including active dialogue at commune level, assisted analysis of maps and datasets, selection and organization of sustainability indicators to inform output 1.2, consolidation of integrated land use plan including

ambitious and quantified sustainability and deforestation-free targets, up to formal endorsement and coordination with PPC to inform implementation of Master Plans.

- 1.2a: Carrying out expert and multi-stakeholders' consultations to formulate recommendations on a set of integrated indicators at provincial and district levels to monitor transition towards landscape sustainability in a consolidated M&E framework. Assess gaps and draft associated work plan. Reviewing existing information on sustainable land use monitoring at jurisdiction level in Vietnam and related approaches to measuring jurisdictional sustainability, through specific and comparative review of pilot experiences, province REDD+ action programme M&E, Master Plans of Lam Dong and Dak Nong and integrated land use plans of pilot districts, specific FLEGT VPA requirements.
- 1.2b: Discuss, improve and formalize targets, gaps and work plan with provincial and district authorities. Establish a formal mandate from PPC to assist with Master Plan M&E, and similar mandate from DPC to assist with integrated land use planning M&E, in a way that informs the management of the transition towards sustainability
- 1.2c: Develop a comprehensive protocol for data production and exchange, a data repository platform, and agreement with relevant hosting institution to allow easy access to jurisdictional sustainability indicators and underlying calculation methods (platform usable for all districts).
- 1.2d: Operate the system in the Dak G'Lung and Dak R'Lap districts by (i) ensuring implementation of data production protocols and smooth operation of the data repository platform, (ii) producing annual reporting and analysis and assisting authorities with monitoring implementation of Master Plans and integrated land use plans and (iv) gradually improving the system
- 1.3a: Establish (when relevant) and support public private landscape coordination platforms in each of the pilot districts, convening relevant participants from the key commodity platforms and other relevant stakeholders under DPC leadership. Establish arrangements and organization of the dialogue and formalize as necessary. Through these platform, (i) formulate PPI compacts (when not already existing), oversee their implementation, and propose gradual improvement as relevant, (ii) make recommendations to the relevant stakeholders on opportunities for improved practices, (iii) review the specific implementation of partnerships and respective commitments from parties, (iv) discuss broader sustainability transition issue and suggest recommendations to public authorities on Master Plan and integrated land use plans implementation (see output 1.1) and jurisdictional sustainability standards (see output 1.2), (v) discuss and make recommendations towards regulations.
- 1.3b: Formally establish and actively support the operations of four main commodities platforms, including coffee, pepper and rubber. Select the last commodity through further data analysis and consultations. Platforms will cover the two pilot provinces and convene all relevant players of the value chain including representatives from national and international players. The project will particularly support active participation from stakeholders involved locally in the four pilot districts. Terms of references will be produced, meetings will be organized regularly, and specific issues will be identified and developed by each platform, notably (i) development and implementation of sustainability standards and experience and progress towards appropriate practices (see output 1.4), (ii) progress towards sustainable landscape (see output 1.2), (iii) contribution to the national agenda, institutions and plans of each commodity, (iv) contribution to data production and monitoring of the transition towards sustainable landscape.
- 1.3c: Establish a platform or network of partners (public authorities at province, district and pilot commune level, experts, research institutions, NGOs, household groups etc.) Establish a platform or network of partners (public authorities at province, district and pilot commune level, experts, research institutions, private companies, NGOs, households groups...) for regular consultation and (i) the development of sustainability standards for NTFPs&S, (ii) recommendations towards the development of the sector, (iii) general oversight, data collection and information of progress towards sustainable landscapes. Build on these exchanges to produce and disseminate knowledge and carry out active advocacy.
- 1.4a: Formulating four sustainability and deforestation-free standards building when relevant on existing national and international standards, respectively for coffee, rubber, pepper, and cashew, to be implemented in pilot districts. With facilitation of relevant platforms and groups of

stakeholders along the value chain (including in close coordination with national commodity platforms as relevant), this activity implies: (i) reviewing relevant sustainability and deforestation-free standards (commodity-specific or not, at various relevant scale including international experiences), (ii) draft standards that reflect the sustainability M&E framework, (iii) draft associated plan to deploy the standard in pilot district, and assess conditions for economic feasibility and opportunities for full deployment (from voluntary to binding scenario in pilot districts), (iv) engage key stakeholders and build momentum and buy-in, (v) finalize standards and organize the formal endorsement by key stakeholders including public authorities and major private companies, together with deployment plan, (vi) disseminate the standards through appropriate communication tools, including through national sector curriculum, (v) develop draft regulationn (incl. potential geographic indications, as relevant).

- 1.4b: Draft sustainability standards for each pilot NTFP&S model, including review of relevant standards, analysis of production level, technical specifications, and deployment process. With active engagement of the NTFP&S platform/network discuss the draft standards and radually improve them, establish associated registry, M&E system and traceability tools, to guide and control all key steps of the chain (from seedling to preparation, to monitoring, managing risks, collecting, transforming and marketing...). Ensure formal endorsement by relevant authority to allow for effective scaling up after the project ends.
- 1.5a: Producing deforestation and forest degradation warnings every two weeks in the two pilot districts, using the Terra-i system and 10m resolution images (Sentinel). This activity implies to (i) build on Di Linh pilot to further expand the scope of monitoring and the online platform to disseminate warnings to the three additional districts, (ii) Identify, engage and provide training to relevant stakeholders involved in forest monitoring (rangers, public security, public leaders, private companies, communities, NGOs) and willing to use the early-warning data, (iii) further improve the tool to work on cutting-edge satellite imagery (Sentinel 1 and 2), (iv) further improve the online platform to allow for end-users feedbacks and to add relevant layers of data like georeferenced land titles and crop registry, (v) train and backstop technical experts within DARD administration in Lam Dong and Dak Nong to use and maintain Terra-i on their own.
- 1.5b: Promoting solutions to strengthen land use management and forest governance through bottom-up data production. This activity will review the various local-level initiatives, arrangements and tools to support effective land use management and forest governance in pilot provinces and other relevant sites in Vietnam, including (i) mobile solutions for monitoring and self-reporting from rangers, NGOs or community patrols on deforestation events, (ii) a mobile app allowing farmers to report on their conditions, agricultural practices and production, for service providers to provide more customized support, and as part of the development of a wider traceability system, (iii) integration of multi-layer land use data into public or private systems including large commodity traders etc. The review of practical solutions will be disseminated through existing channels in pilot provinces.
- 1.5c: In collaboration with MARD's component: Building on 1.5a and 1.5b to formulate a comprehensive package of solutions and recommendations to strengthen local land use management and forest governance through a mix of bottom-up and top-down data-sharing solutions, and to institutionalize successful ones. It implies (i) carrying out comparative dialogue with similar experiences across Vietnam, (ii) formulate recommandations to deploy, scale up and institutionalize solutions, and (iii) engage a dialogue with national stakeholders and decision-makers on recommendations and solutions, and formulate a roadmap or work plan to replicate good practices including Terra-i system and the structure of a commodity traceability system.
- 1.6. Direct Technical Assistance services provided by UNDP.

Outcome 2: Sustainable, climate-smart, productive standardized practices are implemented for agriculture and non-timber forest products and services

- 2.1b: Consolidating information and characterization of farmers types, farming systems and agroecological zones (AEZ) in the Dak G'Long and Dak R'Lap districts: Based on 1.1d consultations and expert meeting, map out geographical location of main cash, subsistence crops and NTFP&S in the 4 pilot districts, identify opportunities, specific pressures, risks and

vulnerabilities related to multiple environmental and socioeconomic factors (from land size and status, workforce typology, main crops, use of chemicals, agroecological practices, climate impacts, access to market, specific opportunities and threats.). This includes a review of findings and recommendations from the NTFP&S background analysis for the pilot districts, clarify interpretations of Decision 13-2017 and Conclusion 97-KL/TW of 2014 on natural forest closing to allow for strictly controlled and standardized NTFP development in natural forests

- 2.1c: Prioritization of intervention models based on their impacts in increasing resilience, revenues for farmers and climate mitigation co-benefits. Validation of the prioritization with local authorities and other relevant stakeholders through district or province level workshop(s). At the end of this exercise, 6 to 12 interventions/models will be prioritized for 3-4 farmer's types including (i) Cash crops farming system, (ii) agroecology solutions for marginalized communities and (iii) NTFPs production system.
- 2.1d: For each prioritized intervention models, conduct in-depth economic analysis and develop technical guidelines. Discuss and present the findings to local authorities and relevant stakeholders. Prepare user-friendly material (e.g. investment briefs) for all prioritized models targeting various audiences (farmers, sourcing companies, investors...)
- 2.1e: 4 agroecology models relevant for the pilot areas are scientifically experimented and monitored at field level. Formulate terms of reference and conduct a priority research to improve agroecology models for the area, and establish partnership with relevant candidate experts and organizations to implement research and report on results
- 2.2a: Producing training material and train farmers in targeted pilot areas identified in 2.3a and beyond covering all relevant topics (soil, water, chemical management, climate risks, landscape planning, crop-specific practices and models, agroforestry, organic and agroecological models, NTFP models, organization, market access, information management, multiple benefits...); Disseminating training material broadly to inform national sectors' curricula and to be further replicated by public authorities through agriculture and rural development programmes supported by the public and the private sector: establish a consolidated schedule of relevant training supported by other organizations and provide training of trainers as relevant; co-finance trainings in the 2 pilot districts of Dak G'Long and Dak R'Lap.
- 2.2b: Build understanding and momentum for agroecology approach through (i) a campaign to disseminate knowledge and advocate for agroecology models; (ii) facilitation of a multi-partner dialogue including provincial, public and private organizations on agroecology to produce intelligence and gradually enhance the agroecology case, provide assistance and technical solutions to implement agroecology practices on the ground, market of produces as relevant (finance, assurance, purchase agreements...); and (iii) Assistance to provincial authorities to formulate an action plan and policy recommendations to scale-up agroecology as an effective pillar for sustainable rural landscape management
- 2.3a: Identification, characterization and validation of field-level pilot areas based on land use planning work (1.1), business cases and scaling pathway developed (3.2). Consultation and workshops with local authorities and relevant stakeholders will be organized to validate the targeted pilot areas with a specific attention on "One Commune One Product" (OCOP) program defined in the New Rural Development Program.
- 2.3b: EU financed activities: Support farmers to implement sustainable cash crops production Provide technical, organizational and material support in targeted pilot areas identified in 2.1f (and technical/organizational support outside targeted pilot areas) to implement selected best practices (including supporting emergence of shared vision and mini-landscape planning, soil tests, seedlings for agroforestry and intercropping, water works and material, land demarcation, green borders, land securization).
- 2.3c: EU financed activities: Support marginalized communities to implement agroecology farming models. In targeted pilot areas identified in 2.1f, run consultations and capacity building, select volunteer farmers, assist them with designing and implementing agroecology on their farm land, and monitor and evaluate results.
- 2.3d: Support marginalized communities to implement sustainable Non-Timber Forest Production & Services. In targeted pilot areas identified in 2.1f, assist marginalized communities with capacity building, formulation of community-level management plan and associated work plan and budget,

technical assistance, providing inputs and all forms of support as deemed relevant in connection with stakeholders (volunteer households, financial institutions, VNFF, trading and processing companies etc.)

Outcome 3: The financial environment is enhanced with innovative mechanisms, increased funding and thriving partnerships to support transformation towards sustainable landscapes, with emphasis at provincial and district levels

- 3.1a: Formulating robust terms of reference for establishing a permanent system at provincial level (Lam Dong and Dak Nong) to track and map out public & private finance relevant to sustainable land use and climate change, building on the similar exercise supported by EFI in 2016-2017 in Central Highlands. Terms of reference will clearly present the expected result, the methodology, the data requirements and proposed protocols to access, produce and aggregate data in a continuous way, as well as institutional arrangements and the process for regular analysis and inter-sector dialogue. PPCs of Lam Dong and Dak Nong will endorse the ToR to kick-off the system.
- 3.1b: Establishing the system: collect data, formalize information format and data sharing protocols with relevant institutions at all relevant administrative levels, design database, fine-tune data classification typology in coherence with Outcome 1, formulate a manual of operation and train provincial public experts for maintaining and managing it. Contribute relevant data to the comprehensive sustainability transition M&E system (output 1.2). Carry out annual monitoring of the system operationality, and analysis of the financial maps. Produce annual report with key findings and recommendations,
- 3.1c: Build on the annual reports on public land use and climate finance in Lam Dong and Dak Nong to nurture the inter-sectoral dialogue on integrated land use planning (output 1.1), to implement advocacy campaigns to public programme and project owners to align sector finance (forest, agriculture, infrastructure...) to benefit multiple sustainability factors including quality food production, environmental protection, and mitigation and adaptation to climate change, particularly through public budget and investment in agriculture and rural development. Provide technical backstopping to volunteer budget owners to explore effective ways to better align their resources to support transition towards sustainable and deforestation-free provinces
- 3.2a: Develop robust business cases to demonstrate the economic viability and opportunity associated with at least 3 sustainable commodity models of cash crops or NTFP&S (see 2.1b and 2.3b). It implies carrying out further data collection and analysis, and assessing economic viability of sustainable models at both farm and landscape level, considering integrated aspects related to field production models, capacity building and technical support, and supply chain sustainability tools like traceability, standards, registry and data management systems.
- 3.2b: Assess multi-scale cost implications of transition towards sustainable models at farm and supply chain levels and build a comprehensive assessment of additional capital need and investment gap to implement a scenario of full-scale sustainable production and supply chains of the 3 selected commodities in Dak Nong, with special emphasis and more accurate data related to the Dak G'long and Dak R'Lap districts. It also implies to consult with the business sector and public administration to review existing finance and quantify investment gaps in terms of volume and requirements) and most appropriate sources and vehicles of finance
- 3.2c: Disseminating findings of the assessments under 3.1a and 3.1b to the business organizations involved in the main agriculture and NTFP&S supply chains (national or international traders and retailers, transformation facilities, cooperatives, service or input providers...). Engaging interested business organizations, carrying out due diligence, negotiating, signing and implementing MoUs including joint targets, committed resources, main activities and monitoring modalities. This activity includes providing technical support to the development of companies' strategies to ensure alignment with the financing criteria of banks.
- 3.3a: In collaboration with the MARD project: Formulating robust financial cases targeted at mobilizing the financial and insurance sector, through analysis and quantification of present market size within scope of this proposal, e.g. present volume of projects that fulfil financing criteria of banks in terms of risk profile, return, project scale, environmental and social benefits,

etc. it implies to also analyse barriers to finance and investments, and carry out macro-economic analysis to demonstrate future market financing potential for banks

- 3.3b: In collaboration with the MARD project: Engaging national and international financial institutions, and other potential partners for blended finance and de-risking instruments, through bilateral meetings to disseminate findings of the assessments under 3.2a and advocate for demonstrated opportunities. Carrying out due diligence, negotiating, signing and implementing MoUs including joint targets, committed resources, main activities and monitoring modalities.
- 3.4a: Review challenges and opportunities for further expansion and strengthening of PFES, with a strategic approach consisting in using PFES (and PFES additional resources as a minimum) as a co-investment tool to accelerate development of sustainable and profitable agriculture and forestry practices and supply chains. It implies securing a formal mandate from VNFF and PPC in pilot provinces, reviewing recent analysis, decisions and pilots, facilitating a collaborative dialogue between various stakeholders (including with MoF, MPI, MONRE...) at national and provincial level as relevant, and eventually formulating and endorsing a coherent architecture to be experimented in pilot district or at a higher scale
- 3.4b: Set up the pilot architecture, including detailing processes, methods and operations, formulating technical guidance and institutional arrangements, designing the accounting methods for fund collection and allocation, engaging with payers, communicating to potential beneficiaries, designing the M&E system... Design and set up of the M&E system will build on the broader sustainability transition M&E system (output 1.2), connect with the public finance M&E system (output 3.4), and will allow for regular impacts assessment including socioeconomic, environmental as well as its leveraging factor on other financial sources. Targets will be associated with financial volume and direct support to field-level activities under outcome 2
- 3.4c: Implement the pilot PFES mechanism at the relevant scale (at least Dak G' Long and Dak R'Lap districts). Provide technical backstopping and training to VNFF at relevant scale to operate the system and M&E. Carry out regular impact assessments and disseminate information to grow momentum gradually on the potential for further improvement and scaling up.
- 3.5: Direct Technical Assistance services provided by UNDP

Outcome 4: Sustainability and scaling up are ensured through robust coordination, monitoring and evaluation, knowledge production and dissemination, and active advocacy at regional and national levels

- 4.1a: Equipment
- 4.1b: Establish and coordinate relevant bodies, instruments and operations to ensure effective coordination, supervision, monitoring and assessment of the project, including setting up key coordinating bodies and supporting their operations, providing direct support to the State Steering Committee's Office for Sustainable Forestry Programme (SSCO REDD+ team)
- 4.1c: The transition towards landscape sustainability will be aligned with Viet Nam's national REDD+ safeguards approach, promoting long-term sustainability and social and environmental outcomes. This will involve: i) Coordinate with 1.1b and 1.1c to ensure LUP methodology and operational plans align with safeguards approach (e.g. assessment of potential impacts/benefits/risks, etc.); ii) Review coffee & rubber commodity standards (1.4a) to identify content relevant to addressing & respecting safeguards; iii) Build capacity of key district and provincial staff in safeguards operational guidance piloted in other provinces; iv) Coordinate with development of M&E framework for landscape sustainability (1.2), with identification of safeguards information/indicators from this and other M&E components; v) Improve Viet Nam's Phase 1 Safeguard Information System (SIS) to integrate information from deforestation-free initiative.
- 4.2a: In collaboration with UNDP: Produce and manage knowledge and communication products, including a series of documentary films and papers produced and disseminated on specific aspects of the integrated sustainable landscape management approach (standards, geographical indication, real-time monitoring, traceability, local data management, agroecology, agroforestry, community-based monitoring, tailoring financial instruments, traditional knowledge and business models etc.). Assist partners and stakeholders with disseminating the experience and findings at national and international level.

- 4.2b: Assist national (State Steering Committee Office for Sustainable Forest Development and REDD+ Implementation, MARD, MPI, MONRE...) and provincial authorities to communicate and build partnerships to complete and accelerate deforestation-free jurisdiction approach in Lam Dong and Dak Nong and scale up at regional level.
- 4.2c: Formulate a policy brief to recollect achievements, lessons learnt and propose a way forward for scaling up the integrated sustainable landscape management and deforestation-free jurisdiction approach. Disseminate findings and recommendations through participation to local and national various events, and a final workshop,
- 4.2d: In collaboration with the MARD Project, provide policy support to benefit from proven solutions and allow for integrated sustainable landscape management and deforestation-free jurisdiction approach in Vietnam to be captured in relevant regulatory and normative texts.

Description of inputs:

- Recruitment and deployment of relevant experts and staff
- Equipment and supplies
- Workshops, trainings, consultation

Annexes:

Attach, as appropriate, job descriptions for consultants, terms of reference for contracts, technical specifications for equipment items, training nomination forms, etc.

Attachment 3**SCHEDULED OF ACTIVITIES, FACILITIES AND PAYMENTS****Year 1: 2022**

EXPECTED CP OUTPUTS and indicators including annual targets	PLANNED ACTIVITIES <i>List all activities to be undertaken during the year towards stated outputs</i>	Timeframe	Planned Budget				Schedule of payments by UNDP (VND)				
			Q 1	Q 2	Q 3	Q 4	Budget Description	Amount (VND)	Q1	Q2	Q3
Outcome 1: Effective governance systems including integrated land use planning and management tools and processes are established at district and provincial levels	1.1a: Recruit and deploy provincial officer in each province to coordinate most of outcomes with special emphasis and directly implementing activities under outcome 1.			X	X	X	Transfer to partner	821,731,700	205,421,500	410,865,850	205,444,350
	1.1b: Establish a formal dialogue and institutionalize the process (who, what, when, how) for coordinated planning efforts at district level including dialogue with provincial level and mobilization at commune level, to be formalized through a MoU.			X	X	X	Transfer to partner	80,500,550	20,130,850	40,238,850	20,130,850
	1.3a: Establish (when relevant) and support public private landscape coordination platforms in each of the pilot districts, convening relevant participants from the key commodity platforms and other relevant stakeholders under DPC leadership. Establish arrangements and organization of the dialogue and formalize as necessary. Through these platform, (i) formulate PPI compacts (when not already existing), oversee their implementation, and propose gradual improvement as relevant, (ii) make recommendations to the relevant stakeholders on opportunities for improved practices, (iii) review the specific implementation of partnerships and respective commitments from parties, (iv) discuss broader sustainability transition issue and suggest recommendations to public authorities on Master Plan and integrated land use plans implementation (see output 1.1) and jurisdictional sustainability standards (see output 1.2), (v) discuss and make recommendations towards regulations.						Transfer to partner	120,739,400	30,184,850	60,369,700	30,184,850

	1.3b: Formally establish and actively support the operations of four main commodities platforms, including coffee, pepper, and rubber.	X	x	x	Transfer to partner	144,869,000	36,217,250	72,434,500	36,217,250
	1.3c: Establish a platform or network of partners (public authorities at province, district and pilot commune level, experts, research institutions, NGOs etc.)	X	x	x	Transfer to partner	26,848,750	6,717,900	13,412,950	6,717,900
	1.4a: Formulating four sustainability and deforestation-free standards building when relevant on existing national and international standards, respectively for coffee, rubber, pepper, and cashew, to be implemented in pilot districts.		x	x	Transfer to partner	40,216,000	10,054,000	20,108,000	10,054,000
	1.5a: Producing deforestation and forest degradation warnings every two weeks in the two pilot districts, using the Terra-i system and 10m resolution images (Sentinel).	x	x	x	Transfer to partner	265,288,500	66,310,700	132,644,250	66,333,550
	1.5b: Promoting solutions to strengthen land use management and forest governance through bottom-up data production.	x	x	x	Transfer to partner	32,218,500	8,043,200	16,109,250	8,066,050
Outcome Sustainable, climate-smart, productive standardized practices are implemented for agriculture and non-timber forest products and services	2.1b: Consolidating information and characterization of farms types, farming systems and agroecological zones (AEZ) in the 4 pilot districts: Based on 1.1d consultations and expert meetings, map out geographical location of main cash, subsistence crops and NTFPs in the 4 pilot districts, identify opportunities, specific pressures, risks and vulnerabilities related to multiple environmental and socioeconomic factors (from land size and status, workforce typology, main crops, use of chemicals.)		x	x	Transfer to partner	134,175,200	33,543,800	67,087,600	33,543,800
	2.1c: Prioritization of intervention models based on their impacts in increasing resilience, revenues for farmers and climate mitigation co-benefits. Validation of the prioritization with local authorities and other relevant stakeholders through district or province level workshop(s). At the end of this exercise, 6 to 12 interventions/models will be prioritized for 3-4 farmer's types including (i) Cash crops farming system, (ii) agroecology solutions for marginalized communities and (iii) NTFPs production system.		x	x	Transfer to partner	107,326,450	26,825,900	53,651,800	26,848,750

3.1a: Formulating robust terms of reference for establishing a permanent system at provincial level (Lam Dong and Dak Nong) to track and map out public & private finance relevant to sustainable land use and climate change, building on the similar exercise supported by EFI in 2016-2017 in Central Highlands. Terms of reference will clearly present the expected result, the methodology, the data requirements and proposed protocols to access, produce and aggregate data in a continuous way, as well as institutional arrangements and the process for regular analysis and inter-sector dialogue. PPCs of Lam Dong and Dak Nong will endorse the ToR to kick-off the system.	X	X	Transfer to partner	40,238,850	10,054,000	20,108,000
Outcome 3: The financial environment is enhanced with innovative mechanisms, increased funding and thriving partnerships to support transformation towards sustainable landscapes, with emphasis at provincial and district levels	X	X	Transfer to partner	40,238,850	10,054,000	20,108,000
3.1b: Establishing the system: collect data, formalize information format and data sharing protocols with relevant institutions at all relevant administrative levels, design database, fine-tune data classification typology in coherence with Outcome 1, formulate a manual of operation and train provincial public experts for maintaining and managing it. Contribute relevant data to the comprehensive sustainability transition M&E system (output 1.2). Carry out annual monitoring of the system operability, and analysis of the financial maps. Produce annual report with key findings and recommendations.	X	X	Transfer to partner	28,174,050	7,037,800	14,075,600
3.4a: Review challenges and opportunities for further expansion and strengthening of PFES, with a strategic approach consisting in using PFES (and PFEs additional resources as a minimum) as a co-investment tool to accelerate development of sustainable and profitable agriculture and forestry practices and supply chains. It implies securing a formal mandate from VNFF and FPC in pilot provinces, reviewing recent analysis, decisions and pilots, facilitating a collaborative dialogue between various stakeholders (including with MoF, MPI, MONRE...) at national and provincial level as relevant, and eventually formulating and endorsing a coherent architecture to be experimented in pilot district or at a higher scale.	X	X	Transfer to Partner	40,238,850	10,054,000	20,108,000

Outcome 4: Establish a small core management team, and establish all core instruments for operating the project, including terms of reference of the steering committee and other consultative entities, manual of operation as relevant (excluding equipment).	4.1a: Equipment		x	x	x	Equipment and supplies	110,022,750	27,511,400	54,999,950	27,511,400
	4.1b: Establish and coordinate relevant bodies, instruments and operations to ensure effective coordination, supervision, monitoring and assessment of the project, including setting up key coordinating bodies and supporting their operations, providing direct support to the State Steering Committee's Office for Sustainable Forestry Programme (SSCO REDD+ team).		x	x	x	Transfer to Partner	134,175,200	33,543,800	67,087,600	33,543,800
	4.1c: The transition towards landscape sustainability will be aligned with Viet Nam's national REDD+ safeguards approach, promoting long-term sustainability and social and environmental outcomes. This will involve: i) Coordinate with 1.1b and 1.1c to ensure LUP methodology and operational plans align with safeguards approach (e.g., assessment of potential impacts/benefits/risks etc.) ii) Review coffee & rubber.		x	x	x	Transfer to Partner	46,956,750	11,744,900	23,466,950	11,744,900
		Total for Year 1 (VND)					2,173,720,500	0	543,395,850	1,086,768,850
		Total for Year 1 (US\$) (UN Exchange rate for March 2022: 22,850)					95,130	0	23,781	47,561
										23,788

EXPECTED CP OUTPUTS	PLANNED ACTIVITIES	List all activities to be undertaken during the year towards stated outputs	Timeframe				Planned Budget				Schedule of payments by UNDP			
			Q1	Q2	Q3	Q4	Budget Description	Amount (VND)	Q1	Q2	Q3	Q4		
and indicators including annual targets														
Outcome 1: Effective governance systems including integrated land use planning and management tools and processes are established at district and provincial levels	1.1a: Recruit and deploy provincial support officer in each province to coordinate most of outcomes with special emphasis and directly implementing activities under outcome 1.	X X X X					Transfer to partner	821,731,700	205,421,500	205,444,350	205,444,350			
	1.1c: Formulating the detailed process and methodology towards an integrated and spatialized land use plan in each district, including defining objectives and principles, mainstreaming social and environmental priorities, identifying broad data gaps, formulating approach for data collection and consultation campaigns, and determining the major steps for consolidation, negotiation and endorsement. A manual of operations to guide and generalize the planning process will be drafted, and further updated at the end of the process to reflect lessons learnt.	X X X X					Transfer to partner	80,500,550	20,108,000	20,130,850	20,130,850			
	1.1d: In each district, preparing and implementing operational plans to support the formulation of integrated land use plans, including: i) training of core groups to the manual of operation; ii) specific data gap analysis, and development of operational plan to support integrated land use planning; iii) prioritization and collection of datasets, and production of maps/analyses (including land use, forests, and environmental and social aspects); vi) supported with relevant consultations and capacity building, including active support at commune and local level.	X X X X					Transfer to partner	1,073,310,200	268,327,550	268,350,400	268,327,550	268,304,700		

1.1e: Develop supportive tool #1—Produce crop-specific land use map: Developing an up-to-date land use map for each district accurately localizing main crops, at the beginning and end of the project. It will use high resolution remote sensing imagery and state-of-the-art deep learning approach and participatory approach. The resulting maps will support planning intervention (output 1.1) and monitoring and evaluation (output 1.2).		Transfer to partner	107,326,450	26,825,900	26,825,900	26,848,750	
1.1f: Develop supportive tool #2: Experiment the use of the land use planner in one pilot district, to be selected among the most advanced district with relatively small data gap. Conduct with stakeholders, an iterative cost-benefit analysis to assess the social, economic and environmental impacts of alternate land use planning decisions (including impacts on: employment, food security, deforestation and carbon stocks, benefits distribution, biodiversity, labour and land productivity) to inform negotiations on possible trade-offs.	X X X X	Transfer to partner	107,326,450	26,848,750	26,825,900	26,825,900	
1.1g: Carrying out participative formulation process in each district, including active dialogue at commune level, assisted analysis of maps and datasets, selection and organization of sustainability indicators to inform output 1.2, consolidation of integrated land use plan including ambitious and quantified sustainability and deforestation-free targets, up to formal endorsement and coordination with PPC to inform implementation of Master Plans.	X X X X	Transfer to partner	375,654,000	93,913,500	93,913,500	93,913,500	

1.2a: Carrying out expert and multi-stakeholders' consultations to formulate recommendations on a set of integrated indicators at provincial and district levels to monitor transition towards landscape sustainability in a consolidated M&E framework. Assess gaps and draft associated work plan.	X	X	X	X				
Reviewing existing information on sustainable land use monitoring at jurisdiction level in Vietnam and related approaches to measuring jurisdictional sustainability, through specific and comparative review of pilot experiences, province REDD+ action programme M&E, Master Plans of Lam Dong and Dak Nong and integrated land use plans of pilot districts, specific FLEGT VPA requirements.					Transfer to partner	187,827,000	46,956,750	46,933,900
1.2b: Discuss, improve and formalize targets, gaps and work plan with provincial and district authorities. Establish a formal mandate from PPC to assist with Master Plan M&E, and similar mandate from DPC to assist with integrated land use planning M&E, in a way that informs the management of the transition towards sustainability.	X	X	X	X	Transfer to partner	107,326,450	26,848,750	26,825,900
1.2c: Develop a comprehensive protocol for data production and exchange, a data repository platform, and agreement with relevant hosting institution to allow easy access to jurisdictional sustainability indicators and underlying calculation methods (platform usable for all districts).	X	X	X	X	Transfer to partner	80,500,550	20,130,850	20,130,850

1.3a: Establish (when relevant) and support public private landscape coordination platforms in each of the pilot districts, convening relevant participants from the key commodity platforms and other relevant stakeholders under DPC leadership. Establish arrangements and organization of the dialogue and formalize as necessary. Through these platform, (i) formulate PPI compacts (when not already existing), oversee their implementation, and propose gradual improvement as relevant, (ii) make recommendations to the relevant stakeholders on opportunities for improved practices, (iii) review the specific implementation of partnerships and respective commitments from parties, (iv) discuss broader sustainability transition issue and suggest recommendations to public authorities on Master Plan and integrated land use plans implementation (see output 1.1) and jurisdictional sustainability standards (see output 1.2), (v) discuss and make recommendations towards regulations.	Transfer to partner	120,739,400	30,184,850	30,184,850	30,184,850	
1.3b: Formally establish and actively support the operations of four main commodities platforms, including coffee, pepper, and rubber.	X X X	Transfer to partner	144,869,000	36,217,250	36,217,250	36,217,250
1.3c: Establish a platform or network of partners (public authorities at province, district and pilot commune level, experts, research institutions, NGOs etc.)	X X X	Transfer to partner	53,697,500	13,435,800	13,412,950	13,435,800
1.4a: Formulating four sustainability and deforestation-free standards building when relevant on existing national and international standards, respectively for coffee, rubber, pepper, and cashew, to be implemented in pilot districts.	X X X	Transfer to partner	40,216,000	10,054,000	10,054,000	10,054,000

1.4b: Draft sustainability standards for each pilot NTFP&S model, including review of relevant standards, analysis of production level, technical specifications and deployment process.		X	X	X	X	X	X	Transfer partner	53,697,500	13,435,800	13,412,950	13,412,950	
1.5a: Producing deforestation and forest degradation warnings every two weeks in the two pilot districts, using the Terra-i system and 10m resolution images (Sentinel).		X	X	X	X	X	X	Transfer partner	135,729,000	33,932,250	33,932,250	33,932,250	
1.5b: Promoting solutions to strengthen land use management and forest governance through bottom-up data production.		X	X	X	X	X	X	Transfer partner	21,479,000	5,369,750	5,369,750	5,369,750	
Outcome 2: Sustainable, climate-smart, productive standardized practices are implemented for agriculture and non-timber	2.1d: For each prioritized intervention models, conduct in-depth economic analysis and develop technical guidelines. Discuss and present the findings to local authorities and relevant stakeholders. Prepare user-friendly material (e.g., investment briefs) for all prioritized models targeting various audiences (farmers, sourcing companies, investors...)		X	X	X	X	X	Transfer partner	53,697,500	13,435,800	13,412,950	13,412,950	

forest products and services	2.2a: Producing training material and train farmers in targeted pilot areas identified in 2.3a and beyond covering all relevant topics (soil, water, chemical management, climate risks, landscape planning, crop-specific practices and models, agroforestry, organic and agroecological models, NTFP models, organization, market access, information management, multiple benefits...); Disseminating training material broadly to inform national sectors' curricula and to be further replicated by public authorities through agriculture and rural development programmes supported by the public and the private sector; establish a consolidated schedule of relevant training supported by other organizations and provide training of trainers as relevant; co-finance trainings in the 2 pilot districts of Dak G'Long and Dak R'Lap.	X X X X X	Transfer to partner	134,175,200	33,543,800	33,543,800
	2.2b: Build understanding and momentum for agroecology approach through (i) a campaign to disseminate knowledge and advocate for agroecology models; (ii) facilitation of a multi-partner dialogue including provincial, public and private organizations on agroecology to produce intelligence and gradually enhance the agroecology case, provide assistance and technical solutions to implement agroecology practices on the ground, market of produces as relevant (finance, assurance, purchase agreements...); and (iii) Assistance to provincial authorities to formulate an action plan and policy recommendations to scale-up agroecology as an effective pillar for sustainable rural landscape management.	X X X X X	Transfer to partner	134,175,200	33,543,800	33,543,800

2.3a: Identification, characterization and validation of field-level pilot areas based on land use planning work (1.1), business cases and scaling pathway developed (3.2). Consultation and workshops with local authorities and relevant stakeholders will be organized to validate the targeted pilot areas with a specific attention on "One Commune One Product" (OCOP) program defined in the New Rural Development Program.	X	X	X	X	X	X	X	X
2.3c: Support marginalized communities to implement agroecology farming models In targeted pilot areas identified in 2.1f, run consultations and capacity building, select volunteer farmers, assist them with designing and implementing agroecology on their farmland, and monitor and evaluate results.	X	X	X	X	X	X	X	X
2.3d: Support marginalized communities to implement sustainable Non-Timber Forest Production & Services. In targeted pilot areas identified in 2.1f, assist marginalized communities with capacity building, formulation of community-level management plan and associated work plan and budget, technical assistance, providing inputs and all forms of support as deemed relevant in connection with stakeholders (volunteer households, financial institutions, VNFF, trading and processing companies etc.).	X	X	X	X	X	X	X	X

Outcome 3: The financial environment is enhanced with innovative mechanisms, increased funding and thriving partnerships to support transformation towards sustainable landscapes, with emphasis at provincial and district levels	3.1b: Establishing the system: collect data, formalize information format and data sharing protocols with relevant institutions at all relevant administrative levels, design database, fine-tune data classification typology in coherence with Outcome 1, formulate a manual of operation and train provincial public experts for maintaining and managing it. Contribute relevant data to the comprehensive sustainability transition M&E system (output 1.2). Carry out annual monitoring of the system operability, and analysis of the financial maps. Produce annual report with key findings and recommendations.	X X X X X	Transfer to partner	28,174,050 7,060,650	7,037,800 7,037,800	7,037,800 7,037,800
	3.1c: Build on the annual reports on public land use and climate finance in Lam Dong and Dak Nong to nurture the inter-sectorial dialogue on integrated land use planning (output 1.1), to implement advocacy campaigns to public programme and project owners to align sector finance (forest, agriculture, infrastructure...) to benefit multiple sustainability factors including quality food production, environmental protection, and mitigation and adaptation to climate change, particularly through public budget and investment in agriculture and rural development. Provide technical backstopping to volunteer budget owners to explore effective ways to better align their resources to support transition towards sustainable and deforestation-free provinces.	X X X X X	Transfer to partner	53,697,500	13,435,800 13,412,950	13,435,800 13,412,950

X	X	X	X	X	X	X	X
3.2a: Develop robust business cases to demonstrate the economic viability and opportunity associated with at least 3 sustainable commodity models of cash crops or NTFP&S (see 2.1b and 2.3b). It implies carrying out further data collection and analysis and assessing economic viability of sustainable models at both farm and landscape level, considering integrated aspects related to field production models, capacity building and technical support, and supply chain sustainability tools like traceability, standards, registry and data management systems.	Transfer to partner	26,848,750	6,717,900	6,717,900	6,717,900	6,717,900	6,695,050

X	X	X	X	X	X	X	X
3.2b: Assess multi-scale cost implications of transition towards sustainable models at farm and supply chain levels and build a comprehensive assessment of additional capital need and investment gap to implement a scenario of full-scale sustainable production and supply chains of the 3 selected commodities in the Dak Nong, with special emphasis and more accurate data related to Dak G'Lung and Dak R'Lap districts. It also implies to consult with the business sector and public administration to review existing finance and quantify investment gaps in terms of volume and requirements) and most appropriate sources and vehicles of finance.	Transfer to partner	26,848,750	6,717,900	6,717,900	6,717,900	6,717,900	6,695,050

EXPECTED CP OUTPUTS and Indicators including annual targets	PLANNED ACTIVITIES <i>List all activities to be undertaken during the year towards stated outputs</i>	Timeframe				Planned Budget				Schedule of payments by UNDP			
		Q1	Q2	Q3	Q4	Budget Description	Amount (VND)	Q1	Q2	Q3	Q4		
Outcome 1: Effective governance systems including integrated land use planning and management tools and processes are established at district and provincial levels	1.1a: Recruit and deploy provincial support officer in each province to coordinate most of outcomes with special emphasis and directly implementing activities under outcome 1	X	X	X	X	Transfer to partner	821,731,700	205,444,350	205,421,500	205,444,350	205,421,500		
	1.2c: Develop a comprehensive protocol for data production and exchange, a data repository platform, and agreement with relevant hosting institution to allow easy access to jurisdictional sustainability indicators and underlying calculation methods (platform usable for all districts).	X	X	X	X	Transfer to partner	80,500,550	20,130,850	20,130,850	20,130,850	20,108,000		
	1.2d: Operate the system in the Dak G'l Long and Dak R'Lap districts by (i) ensuring implementation of data production protocols and smooth operation of the data repository platform, (ii) producing annual reporting and analysis and assisting authorities with monitoring implementation of Master Plans and integrated land use plans and (iv) gradually improving the system.	X	X	X	X	Transfer to partner	174,414,050	43,620,650	43,597,800	43,597,800	43,597,800		

1.3a: Establish (when relevant) and support public private landscape coordination platforms in each of the pilot districts, convening relevant participants from the key commodity platforms and other relevant stakeholders under DPC leadership. Establish arrangements and organization of the dialogue and formalize as necessary. Through these platform, (i) formulate PPI compacts (when not already existing), oversee their implementation, and propose gradual improvement as relevant, (ii) make recommendations to the relevant stakeholders on opportunities for improved practices, (iii) review the specific implementation of partnerships and respective commitments from parties, (iv) discuss broader sustainability transition issue and suggest recommendations to public authorities on Master Plan and integrated land use plans implementation (see output 1.1) and jurisdictional sustainability standards (see output 1.2), (v) discuss and make recommendations towards regulations.	x	x	x	x	x	Transfer to partner	120,739,400	30,184,850	30,184,850	30,184,850	30,184,850
1.3b: Formally establish and actively support the operations of four main commodities platforms, including coffee, pepper, and rubber	x	x	x	x	x	Transfer to partner	96,655,500	24,175,300	24,152,450	24,175,300	24,152,450
1.3c: Establish a platform or network of partners (public authorities at province, district and pilot commune level, experts, research institutions, NGOs etc.)	x	x	x	x	x	Transfer to partner	80,500,550	20,130,850	20,130,850	20,130,850	20,108,000
1.4a: Formulating four sustainability and deforestation-free standards building when relevant on existing national and international standards, respectively for coffee, rubber, pepper, and cashew, to be implemented in pilot districts	x	x	x	x	x	Transfer to partner	40,216,000	10,054,000	10,054,000	10,054,000	10,054,000

2.2b: Build understanding and momentum for agroecology approach through (i) a campaign to disseminate knowledge and advocate for agroecology models; (ii) facilitation of a multi-partner dialogue including provincial, public and private organizations on agroecology to produce intelligence and gradually enhance the agroecology case, provide assistance and technical solutions to implement agroecology practices on the ground, market of produces as relevant (finance, assurance, purchase agreements...); and (iii) Assistance to provincial authorities to formulate an action plan and policy recommendations to scale-up agroecology as an effective pillar for sustainable rural landscape management.	X	X	X	Transfer to partner	134,175,200	33,543,800
2.3c: Support marginalized communities to implement agroecology farming models. In targeted pilot areas identified in 2.1f, run consultations and capacity building, select volunteer farmers, assist them with designing and implementing agroecology on their farmland, and monitor and evaluate results.	X	X	X	Transfer to partner	93,913,500	23,489,800
2.3d: Support marginalized communities to implement sustainable Non-Timber Forest Production & Services. In targeted pilot areas identified in 2.1f, assist marginalized communities with capacity building, formulation of community-level management plan and associated work plan and budget, technical assistance, providing inputs and all forms of support as deemed relevant in connection with stakeholders (volunteer households, financial institutions, VNFF, trading and processing companies etc.).	X	X	X	Transfer to partner	93,913,500	23,489,800

3.2c: Disseminating findings of the assessments under 3.1a and 3.1b to the business organizations involved in the main agriculture and NTFP&S supply chains (national or international traders and retailers, transformation facilities, cooperatives, service or input providers...) Engaging interested business organizations, carrying out due diligence, negotiating, signing and implementing MoUs including joint targets, committed resources, main activities and monitoring modalities. This activity includes providing technical support to the development of companies' strategies to ensure alignment with the financing criteria of banks.	X	X	X	Transfer to partner	80,500,550	20,130,850
3.4c: Implement the pilot PFES mechanism at the relevant scale (at least Dak G'tong and Dak R'láp districts). Provide technical backstopping and training to VNFF at relevant scale to operate the system and M&E. Carry out regular impact assessments and disseminate information to grow momentum gradually on the potential for further improvement and scaling up.	X	X	X	Transfer to partner	221,370,800	55,342,700
Outcome 4: Establish a small core management team, and establish all core instruments for operating the project.	X	X	X	Transfer to partner	134,175,200	33,543,800

including terms of reference of the steering committee and other consultative entities, manual of operation as relevant (excluding equipment).	4.1c: The transition towards landscape sustainability will be aligned with Viet Nam's national REDD+ safeguards approach, promoting long-term sustainability and social environmental outcomes. This will involve: i) Coordinate with 1.1b and 1.1c to ensure LUP methodology and operational plans align with safeguards approach (e.g. potential impacts/benefits/risks etc.) ii) Review coffee & rubber.		Transfer to partner	13,412,950	3,358,950	3,358,950
4.2b: Assist national (State Steering Committee Office for Sustainable Forest Development and REDD+ Implementation, MARD, MPI, MONRE...) and provincial authorities to communicate and build partnerships to complete and accelerate deforestation-free jurisdiction approach in Lam Dong and Dak Nong and scale up at regional level.		Transfer to partner	26,848,750	6,717,900	6,717,900	6,695,050
	Total for Year 3 (VND)		2,555,452,600	638,954,550	638,840,300	638,954,550
	Total for Year 3 (US\$) (UN Exchange rate for March 2022: 22,850)		111,836	27,963	27,958	27,963
						27,952

EXPECTED CP OUTPUTS and indicators including annual targets	PLANNED ACTIVITIES List all activities to be undertaken during the year towards stated outputs	Timeframe				Planned Budget			Schedule of payments by UNDP			
		Q1	Q2	Q3	Q4	Budget Description	Amount (VND)	Q1	Q2	Q3	Q4	
	1.1a: Recruit and deploy provincial support officer in each province to coordinate most of outcomes with special emphasis and directly implementing activities under outcome 1.	X	X	X	X	Transfer to partner	821,731,700	205,444,350	205,421,500	205,444,350	205,421,500	
Outcome 1: Effective governance systems including integrated land use planning and management tools and processes are established at district and provincial levels	1.1c: Formulating the detailed process and methodology towards an integrated and spatialized land use plan in each district, including defining objectives and principles, mainstreaming social and environmental priorities, identifying broad data gaps, formulating approach for data collection and consultation campaigns, and determining the major steps for consolidation, negotiation and endorsement. A manual of operations to guide and generalize the planning process will be drafted, and further updated at the end of the process to reflect lessons learnt.	X	X	X	X	Transfer to partner	26,825,900	6,717,900	6,695,050	6,717,900	6,695,050	
	1.2d: Operate the system in the Dak G'Long and Dak R'Lap districts by (i) ensuring implementation of data production protocols and smooth operation of the data repository platform, (ii) producing annual reporting and analysis, and assisting authorities with monitoring implementation of Master Plans and integrated land use plans and (iv) gradually improving the system.	X	X	X	X	Transfer to partner	174,414,050	43,620,650	43,597,800	43,597,800	43,597,800	

1.3a: Establish (when relevant) and support public private landscape coordination platforms in each of the pilot districts, convening relevant participants from the key commodity platforms and other relevant stakeholders under DPC leadership. Establish organization of the dialogue and formalize as necessary. Through these platform, (i) formulate PPI compacts (when not already existing), oversee their implementation, and propose gradual improvement as relevant, (ii) make recommendations to the relevant stakeholders on opportunities for improved practices, (iii) review the specific implementation of partnerships and respective commitments from parties, (iv) discuss broader sustainability transition issue and suggest recommendations to public authorities on Master Plan and integrated land use plans implementation (see output 1.1) and jurisdictional sustainability standards (see output 1.2), (v) discuss and make recommendations towards regulations.	X	X X Transfer to partner	120,739,400	30,184,850	30,184,850
1.3b: Formally establish and actively support the operations of four main commodities platforms, including coffee, pepper, and rubber.	X	X X Transfer to partner	96,655,500	24,175,300	24,152,450
1.3c: Establish a platform or network of partners (public authorities at province, district and pilot commune level, experts, research institutions, NGOs etc.).	X	X X Transfer to partner	107,326,450	26,848,750	26,825,900

1.4a: Formulating four sustainability and deforestation-free standards building when relevant on existing national and international standards, respectively for coffee, rubber, pepper, and cashew, to be implemented in pilot districts.	X	X	X	X	Transfer to partner	40,216,000	10,054,000	10,054,000
1.4b: Draft sustainability standards for each pilot NTFP&S model, including review of relevant standards, analysis of production level, technical specifications and deployment process.	X	X	X	X	Transfer to partner	26,848,750	6,695,050	6,717,900
1.5a: Producing deforestation and forest degradation warnings every two weeks in the two pilot districts, using the Terra-i system and 10m resolution images (Sentinel).	X	X	X	X	Transfer to partner	135,729,000	33,932,250	33,932,250
2.2a: Producing training material and train farmers in targeted pilot areas identified in 2.3a and beyond covering all relevant topics (soil, water, chemical management, climate risks, landscape planning, crop-specific practices and models, agroforestry, organic and agroecological models, NTFP models, organization, market access, information management, multiple benefits...); Disseminating training material broadly to inform national sectors' curricula and to be further replicated by public authorities through agriculture and rural development programmes supported by the public and the private sector; establish a consolidated schedule of relevant training supported by other organizations and provide training of trainers as relevant; co-finance trainings in the 2 pilot districts of Dak G'Long and Dak G'Rap.								

2.2b: Build understanding and momentum for agroecology approach through (i) a campaign to disseminate knowledge and advocate for agroecology models; (ii) facilitation of a multi-partner dialogue including provincial, public and private organizations on agroecology to produce intelligence and gradually enhance the agroecology case, provide assistance and technical solutions to implement agroecology practices on the ground, market of products as relevant (finance, assurance, purchase agreements...); and (iii) Assistance to provincial authorities to formulate an action plan and policy recommendations to scale-up agroecology as an effective pillar for sustainable rural landscape management.	X	X	X	Transfer to partner	107,326,450	26,825,900
2.3c: Support marginalized communities to implement agroecology farming models. In targeted pilot areas identified in 2.1f, run consultations and capacity building, select volunteer farmers, assist them with designing and implementing agroecology on their farmland, and monitor and evaluate results.	X	X	X	Transfer to partner	93,913,500	23,489,800
2.3d: Support marginalized communities to implement sustainable Non-Timber Forest Production & Services. In targeted pilot areas identified in 2.1f, assist marginalized communities with capacity building, formulation of community-level management plan and associated work plan and budget, technical assistance, providing inputs and all forms of support as deemed relevant in connection with stakeholders (volunteer households, financial institutions, VNFF, trading and processing companies etc.).	X	X	X	Transfer to partner	93,913,500	23,489,800

3.2c: Disseminating findings of the assessments under 3.1a and 3.1b to the business organizations involved in the main agriculture and NTFP&S supply chains (national or international traders and retailers, transformation facilities, cooperatives, service or input providers...). Engaging interested business organizations, carrying out due diligence, negotiating, signing and implementing MoUs including joint targets, committed resources, main activities and monitoring modalities. This activity includes providing technical support to the development of companies' strategies to ensure alignment with the financing criteria of banks.	X	X	X	Transfer to partner	80,500,550	20,130,850
3.4c: Implement the pilot PFES mechanism at the relevant scale (at least Dak G'Llong and Dak R'Lap districts). Provide technical backstopping and training to VNFF at relevant scale to operate the system and M&E. Carry out regular impact assessments and disseminate information to grow momentum gradually on the potential for further improvement and scaling up.	X	X	X	Transfer to partner	221,370,800	55,342,700
Outcome 4: Establish a small core management team, and establish all core instruments for operating the project, including terms of	X	X	X	Transfer to partner	134,175,200	33,543,800

Note:

- Expenditures for personnel services may be limited to salary, allowances and other entitlements, including the reimbursement of income taxes due and travel costs on appointment to the project, duty travel within the programme country or region and repatriation costs.
- UNDP shall be responsible for providing miscellaneous services such as secretarial assistance, postage and cable services and transportation as may be required by the *Dak Nong DARD* in carrying out their assignment.
- Adjustments within each of the sections may be made in consultation between UNDP and the *Dak Nong DARD*. Such adjustments may be made if they are in keeping with the provisions of the Programme Support/Project Document and if they are found to be in the best interest of the project.

Funding Authorization and Certificate of Expenditures

UN Agency: UNDP

County Viet Nam

Project Code & Title

XXX - XXX

Responsible Officer(s)

xxx

Implementing Partner or Responsible Party

xxx

IA/RP ID

xxxxx

Vendor ID

xxxxx

Dept ID

430x

Currency: VND

REPORTING

REQUESTS / AUTHORIZATIONS

Activity Description from AWP with Duration	ATLAS ALLOCATION			Authorised Amount mm-mm yyyy	Actual Project Expenditure Allocated by UNDP mm-mm yyyy	Balance D = A - C	New Request Period & Amount mm-mm yyyy	Authorised Amount E	Outstanding Authorised Amount G = D + F
	Project ID	Activity ID	Account ID	Fund ID					
00000000000000000000 (MM/YY-MM/YY)	00000000000000000000	00000000000000000000	00000000000000000000	00000000000000000000	1,000	1,100	-100	100	0
00000000000000000000 (MM/YY-MM/YY)	00000000000000000000	00000000000000000000	00000000000000000000	00000000000000000000	3,000	2,500	500	500	1,000
Total					4,000	3,600	400	600	1,000

CERTIFICATION:

The undersigned authorized officer of the above-mentioned implementing institution hereby certifies that:

- The funding request shown above represents estimated expenditures as per AWP and itemized cost estimates attached.
- The actual expenditures for the period stated herein has been disbursed in accordance with the AWP and request with itemized cost estimates.
- The detailed accounting documents for these expenditures can be made available for examination, when required, for the period of five years from the date of the provision of funds.

Date Submitted: _____

NOTES:

* Shaded areas to be completed by the UN Agency and non-shaded areas to be completed by the counterpart.

FOR AGENCY USE ONLY:
FOR ALL AGENCIES
Approved by:

Name: _____	Title: _____	Date: _____
Deputy/Resident Representative		Program Officer

Attachment 4:

MODEL UNDP EXPENDITURE REPORT

Date: DD/MM/YYYY

TYPE OF REQUEST:

- Direct Cash Transfer (DCT)
- Reimbursement
- Direct Payment

