




UNITED NATIONS DEVELOPMENT PROGRAMME ANGOLA
PARTICIPATION AND LOCAL GOVERNANCE PROJECT

TRANSITION PHASE CONCEPT NOTE
June-December 2013

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Approved:


Samuel Harbo
Country Director

1. BACKGROUND AND JUSTIFICATION

Democratic governance has been firmly institutionalized within the global development agenda. The 1990's signaled a wave of democratic governance reforms and the validation of the global consensus on the pre-requisite of legitimate, responsive and effective governance. The UNDP Decentralization and Local Governance (DLG) project, funded with support from the World Bank and Spanish Cooperation, concluded in May 2013. In consultations with the Government and other key stakeholders, the CO intends on building a successor programme beginning in 2014. Thus, the UNDP interim supported Governance Programme presented here will build on; (i) analyses of recent political and economic governance developments; (ii) the experiences drawn from the implementation of previous phases of DLG project and wider lessons derived from the work of other actors (iii) UNDP's comparative advantage in supporting good governance initiatives and in providing policy advisory support through its global governance practice, (iv) adopt recommendations from the recent evaluation of DLG project, (v) and finally from the analysis presented in the new CCA.

2. METHODOLOGY

Building on lessons learned from the previous programme cycle, the successor programme will explore ways of incorporating a 'programme approach' to delivering newly defined outcomes which will be aligned to the 2015-2019 UN Development Assistance Framework (UNPAF) which is currently at the CCA/consultation stage of development.

The alignment of the governance programme will require that synergies and complementarities are transversally integrated to foster the adoption of evidence based policies, standards, and practices. Importantly, as part of the new UNPAF outcomes, it is foreseen that in collaboration with other UN agencies, UNDP will play a leading role in the area of governance.

It is envisioned that the new programme will focus on "upstream" interventions to support evidence based national policies, strategies and tested methodologies to support Government of Angola downstream interventions. The adoption of a new programme approach is expected to result in a coherent set of interrelated sub-projects, strategies, activities and investments. This methodology will also contribute to achieving specific, time-bound national development objectives and enhance national ownership.

3. PURPOSE

This concept note aims to guide the CO's support of the transition from project to programme approach as well as from a DEX to NIM execution modality in recognition of the increased national capacity and leadership in this area. The transition phase will be made operational by

a set of activities detailed in the 2013 AWP leading to i) a new local government support framework.

4. EXPECTED TRANSITION OUTPUTS

- i) DLG pre-audit preparations completed by end of October 2013.
- ii) Support MAT in conducting a 'Decade of Decentralization' study and develop a national decentralization strategy and framework
- iii) Financial Closing of AECID and EMRP (World Bank) funded DLG projects are completed and effectively closed by end 2013.
- iv) DLG Phase II project evaluation carried out, conclusions disseminated to key stakeholders and key recommendations and lessons learnt incorporated into new long term assistance to MAT.
- v) DGTTF funds delivered, partners implementation monitored and project closed by end of 2014.
- vi) Draft strategy and framework for expanding Local Government support in Angola

5. MANAGEMENT ARRANGEMENTS

UNDP will lead the implementation of the majority of the transition phase activities through an appointed manager, whose main function will be to ensure continuity and that replacements programme is in-place and on-going projects are monitored and reported on.

6. MONITORING

UNDP, MAT and other partners, will jointly monitor the completion of the planned activities.

7. PROPOSED BUDGET FOR THE TRANSITION

OUTPUTS	KEY ACTIVITIES	BUDGET- \$US
Project Document (PRODOC) on Support to Governance in Angola -2014-2018 completed ;	<ul style="list-style-type: none"> • TORs • AT Recruitment 	100,000
Support MAT carry-out decade of decentralization study and develop a national decentralization strategy and framework	<ul style="list-style-type: none"> • Consultant Hire • Publication • Workshops 	120,000
Support to National Conferences on Council Elections	<ul style="list-style-type: none"> • International Participants • Workshop venues • Travel 	50,000
DLG Cost-share agreements with AECID and EMRP (World Bank) are completed and effectively closed by end 2013.		
DLG phase II evaluation carried out, conclusions disseminated to key stakeholders and key recommendations and lessons learnt incorporated into new long term assistance to MAT.	<ul style="list-style-type: none"> • Consultants • Workshops 	30,000
DGTF funds delivered, partners implementation monitored and project closed by end of 2014.	<ul style="list-style-type: none"> • Grants to partners • Monitoring visits • Final Evaluation 	180,000
DLG pre-audit preparations completed by end of October 2013.		
Project Management Unit (manger, assistant and driver salaries)		160,000
TOTAL		640,000