Closure Stage Quality Assurance Report

Form Status: Approved		
Overall Rating:	Exemplary	
Decision:		
Portfolio/Project Number:	00109522	
Portfolio/Project Title:	PBF/IRF-243:Consolidat° de la paix démarrage DDR	
Portfolio/Project Date:	2018-05-01 / 2021-12-31	

Strategic

Quality Rating: Exemplary

1. Did the project pro-actively identified changes to the external environment and incorporated them into the project strategy?

- 3: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives, assumptions were tested to determine if the project's strategy was valid. There is some evidence that the project board considered the implications, and documented the changes needed to the project in response. (all must be true)
- 2: The project team identified relevant changes in the external environment that may present new opportunities or threats to the project's ability to achieve its objectives. There is some evidence that the project board discussed this, but relevant changes did not fully integrate in the project. (both must be true)
- 1: The project team considered relevant changes in the external environment since implementation began, but there is no evidence that the project team considered these changes to the project as a result.

Le projet a été élaboré en prenant en compte la TD C. On le retrouve à la page 16 du PRODOC et est é noncée comme suit:

« Si le processus de DDR s'exécute en accord avec les normes internationales et, dans un climat propic e au dialogue inclusif et au respect des droits humai ns, alors les populations du département du Pool ret rouveront la paix et la stabilité. »

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2	PVCLEPduprojetPBF_8904_301 (https://intra net.undp.org/apps/ProjectQA/QAFormDocu ments/PVCLEPduprojetPBF_8904_301.pdf)	elliot.dalmeida@undp.org	7/29/2021 1:49:00 PM

2. Was the project aligned with the thematic focus of the Strategic Plan?

3: The project responded to at least one of the development settings as specified in the Strategic Plan (SP) and adopted at least one Signature Solution .The project's RRF included all the relevant SP output indicators. (all must be true)

2: The project responded to at least one of the developments settings1 as specified in the Strategic Plan. The project's RRF included at least one SP output indicator, if relevant. (both must be true)

1: While the project may have responded to a partner's identified need, this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF.

Le projet est bien aligné sur un des thématique du P lan Stratégique du PNUD et le cadre des ressources et des résultats inclus des indicateurs de produits du SP.

Il s'agit : a) Par l'amélioration des moyens d'existenc e des communautés à travers les AGRs et les THIM O pour une relance des économies locales. Evidenc e les rapports de suivi des AGRs et HIMO ; b) Le re nforcement capacités du Conseil National de Dialog ue et de deux autres Institutions consultatives(Fem mes et sages), pour la poursuite des concertations p ubliques, ainsi que celui des capacités des parties prenantes sur la réintégration(3x6) et la GAR, des pr ofessionnels de médias sur la couverture journalistiq ue, des forces de défense et de sécurité et la sociét é civile sur la promotion des DH, le renforcement de l'Etat civil pour minimiser les risques d'apatridie (Ra pports d'ateliers)

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Relevant

Quality Rating: Exemplary

3. Were the project's targeted groups systematically identified and engaged, with a priority focus on the discriminated and marginalized, to ensure the project remained relevant for them?

- 3: Systematic and structured feedback was collected over the project duration from a representative sample of beneficiaries, with a priority focus on the discriminated and marginalized, as part of the project's monitoring system. Representatives from the targeted groups were active members of the project's governance mechanism (i.e., the project board or equivalent) and there is credible evidence that their feedback informs project decision making. (all must be true)
- 2: Targeted groups were engaged in implementation and monitoring, with a priority focus on the discriminated and marginalized. Beneficiary feedback, which may be anecdotal, was collected regularly to ensure the project addressed local priorities. This information was used to inform project decision making. (all must be true to select this option)
- 1: Some beneficiary feedback may have been collected, but this information did not inform project decision making. This option should also be selected if no beneficiary feedback was collected
- Not Applicable

Le projet en compte des groupements uniquement d e femmes en particulier des associations de femmes autochtones et accompagné les victimes de VBG su r le plan psychosocial et mis à disposition des hôpita ux des sages-femmes pour la prise en charge des fe mmes en grossesse. Rapport des Psychologues

Les déclarations des parties prenantes du projet : "L es plateformes de dialogue, organisées avec l'appui du PNUD, ont balisé le terrain, le Pool devient acces sible à tous" déclarait le Ministre Euloge Landry Kol elas. Haut-Commissaire à la Réinsertion des Ex-co mbattants. Monseigneur Portella, evêque de Kinkal a disait "ce dialogue a exigé de la part des participa nts un esprit d'ouverture, de respect et d'écoute réci proques, de volonté de discerner et de retenir, de fa con positive, il continue son bout de chemin vers la promotion du vivre ensemble". Le Préfet, déclare "-n ous remercions le HCR pour le matériel qui facilitera la redynamisation de l'Etat civil permettant aux admi nistrés d'avoir des actes de naissance". Parlant de l a prise en charge des VSBG, avec l'appui de l'UNFP A, une commercante disait "maintenant que c'est gr atuit et confidentiel de se confier sur nos intimités, je ne tarderais plus de la conduite à tenir". "Puisque no us avons maintenant des cadres de concertations a uxquels nous confier et que nos militaires marchent sans armes, nous nous sentons confiantes" dixit Chi mèle leader des femmes. "Quel bonheur, la plus gra nde maternité du pays, de l'eau potable à l'hôpital et pour la population de Kindamba!" déclarait le chef d u quartier central. "Avec ce moulin, nous paierons la scolarité de nos enfants" dixit la présidente de l'asso ciation des femmes autochtones (Pygmée) de Kinda mba. "avec la paix et les outils, nous allons nous no urrir dans la dignité" déclaraient Kodia et Bénoit, excombattants. "La consolidation de la paix passe aus si par le désir de sauvegarder tes réalisations écono miques" dixit Gislain leader ex-combattant.

La plupart des ex-combattants et des leaders comm unautaires déclarent que "c'est la 1ère fois depuis d es décennies, de voir des actes concrets de cohabit ation pacifique". Appui à la mise en place d'un résea u de leaders d'ex-combattants « ambassadeurs de l a paix » Cf. Rapport annuel 2019 du Projet

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4. Did the project generate knowledge, and lessons learned (i.e., what has worked and what has not) and has this knowledge informed management decisions to ensure the continued relevance of the project towards its stated objectives, the quality of its outputs and the management of risk?

- 3: Knowledge and lessons learned from internal or external sources (gained, for example, from Peer Assists, After Action Reviews or Lessons Learned Workshops) backed by credible evidence from evaluation, corporate policies/strategies, analysis and monitoring were discussed in project board meetings and reflected in the minutes. There is clear evidence that changes were made to the project to ensure its continued relevance. (both must be true)
- 2: Knowledge and lessons learned backed by relatively limited evidence, drawn mainly from within the project, were considered by the project team. There is some evidence that changes were made to the project as a result to ensure its continued relevance. (both must be true)
- 1: There is limited or no evidence that knowledge and lessons learned were collected by the project team.
 There is little or no evidence that this informed project decision making.

Evidence:

Le plan M&E pluriannuel et annuels du projet ont été annuellement actualisés. Les missions de M&E ont permis de renseigner et actualiser les indicateurs co nsignés dans le RRF. Certaines leçons apprises ont permis de réajuster les interventions du projet notam ment celles qui ciblent exclusivement les ex-combatt ants réaménagées pour être communautaires (ex-co mbattants/membres de la communauté), évitant ains i des privilèges. L'évaluation des plateformes a égal ement permis de comprendre qu'il faille prendre en t outes les 15 entités territoires au lieu de 08 prévues dans le document du projet. M&E a aussi permis au Comité Technique du projet de prendre en compte s pécifiquement les femmes autochtones. D'autres po urraient être à bien d'autres programmes, notamme nt celles liées à l'utilisation des comités de dialogue comme relais des actions à coût minimisé, en lieu et place des sous-bureaux et/ou antennes de projets.

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Was the project suffic evelopment change?	iently at scale, or is there pote	ential to scale up in the future, to	meaningfully contribute to	
 through significant development change 2: While the project future (e.g. by external 	coverage of target groups, or ge. t was not considered at scale, nding its coverage or using pr	eached sufficient number of ber indirectly, through policy change there are explicit plans in place oject results to advocate for poli plans to scale up the project in	e) to meaningfully contribute to to scale up the project in the icy change).	
Evidence:				
Ces résultats ont été oration du "Projet de on de la paix, à traver que, le dialogue et l'é	s résultats à mettre à échelle. utilisés pour utilisés dans l'éla Renforcement de la consolida rs le relèvement socioéconom ducation des jeunes, dans les ses par le conflit dans la région ns "	lb iti i		
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- 3: The project team gathered data and evidence through project monitoring on the relevance of the measures to address gender inequalities and empower women. Analysis of data and evidence were used to inform adjustments and changes, as appropriate. (both must be true)
- 2: The project team had some data and evidence on the relevance of the measures to address gender inequalities and empower women. There is evidence that at least some adjustments were made, as appropriate. (both must be true)
- 1: The project team had limited or no evidence on the relevance of measures to address gender inequalities and empowering women. No evidence of adjustments and/or changes made. This option should also be selected if the project has no measures to address gender inequalities and empower women relevant to the project results and activities.

Les activités du projet ont été régulièrement docume ntées. Sur la base des résultats obtenus lors des diff érentes missions de suivi, le Projet à pris des action s adéquates pour les adresser. Des actions visant à l'autonomisation de la femmes et la réductions des i négalités ont été entreprises. Cf. rapports de suivi.

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7. Were social and environmental impacts and risks successfully managed and monitored?

- 3: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed for identified risks through consultative process and implemented, resourced, and monitored. Risks effectively managed or mitigated. If there is a substantive change to the project or change in context that affects risk levels, the SESP was updated to reflect these changes. (all must be true)
- 2: Social and environmental risks were tracked in the risk log. Appropriate assessments conducted where required (i.e., Environmental and Social Impact Assessment (ESIA) for High risk projects and some level of social and environmental assessment for Moderate risk projects as identified through SESP). Relevant management plan(s) developed, implemented and monitored for identified risks. OR project was categorized as Low risk through the SESP.
- 1: Social and environmental risks were tracked in the risk log. For projects categorized as High or Moderate Risk, there was no evidence that social and environmental assessments completed and/or management plans or measures development, implemented or monitored. There are substantive changes to the project or changes in the context but SESP was not updated. (any may be true)

Lors de son élaboration, le projet a pris en compte le s opportunités environnementales ainsi que les impa cts négatifs que les activités pourraient entrainés. un focus est fait de sorte à minimiser les impacts négati fs sur l'environnement.

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8. Were grievance mechanisms available to project-affected people and were grievances (if any) addressed to ensure any perceived harm was effectively mitigated?

- 3: Project-affected people actively informed of UNDP's Corporate Accountability Mechanism (SRM/SECU) and how to access it. If the project was categorized as High or Moderate Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were effectively addressed in accordance with SRM Guidance. (all must be true)
- 2: Project-affected people informed of UNDP's Corporate Accountability Mechanism and how to access it. If the project was categorized as High Risk through the SESP, a project -level grievance mechanism was in place and project affected people informed. If grievances were received, they were responded to but faced challenges in arriving at a resolution.
- 1: Project-affected people was not informed of UNDP's Corporate Accountability Mechanism. If grievances were received, they were not responded to. (any may be true)

Evidence:

Les Comités de dialogue opérationnalisés (formés e t équipés) sont un outil qui a appuyé les sous/préfet et les chefs de village dans la résolution et la gestio n des conflits quotidiens. Ils identifié, sui, et évalué l a plupart des activités communautaires et répliqué a u niveau des groupements communautaires bénéfici aires, toutes les dispositions réglementaires liées au x règles d'accès aux avantages du projet. Rapports des comités

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Management & Monitoring

Quality Rating: Exemplary

9. Was the project's M&E Plan adequately implemented?

3: The project had a comprehensive and costed M&E plan. Baselines, targets and milestones were fully populated. Progress data against indicators in the project's RRF was reported regularly using credible data sources and collected according to the frequency stated in the Plan, including sex disaggregated data as relevant. Any evaluations conducted, if relevant, fully meet decentralized evaluation standards, including gender UNEG standards. Lessons learned, included during evaluations and/or After-Action Reviews, were used to take corrective actions when necessary. (all must be true)

2: The project costed M&E Plan, and most baselines and targets were populated. Progress data against indicators in the project's RRF was collected on a regular basis, although there was may be some slippage in following the frequency stated in the Plan and data sources was not always reliable. Any evaluations conducted, if relevant, met most decentralized evaluation standards. Lessons learned were captured but were used to take corrective actions. (all must be true)

1: The project had M&E Plan, but costs were not clearly planned and budgeted for, or were unrealistic. Progress data was not regularly collected against the indicators in the project's RRF. Evaluations did not meet decentralized evaluation standards. Lessons learned were rarely captured and used. Select this option also if the project did not have an M&E plan.

Le projet possède un M&E plan clair et chiffré. Les a ctivités du projt son aussi incluses dans le plan de Suivi et d'évaluation Intégré du Bureau.

De plus, des journaux du plan M&E pluriannuel et a nnuels du projet ont été annuellement actualisés. Le s missions de M&E ont permis de renseigner et actu aliser les indicateurs consignés dans le RRF. Certai nes leçons apprises ont permis de réajuster les inter ventions du projet notamment celles qui ciblent excl usivement les ex-combattants réaménagées pour êt re communautaires (ex-combattants/membres de la communauté), évitant ainsi des privilèges. L'évaluati on des plateformes a également permis de compren dre qu'il faille prendre en toutes les 15 entités territoi res au lieu de 08 prévues dans le document du proje t. M&E a aussi permis au Comité Technique du proje t de prendre en compte spécifiquement les femmes autochtones. D'autres pourraient être à bien d'autre s programmes, notamment celles liées à l'utilisation des comités de dialogue comme relais des actions à coût minimisé, en lieu et place des sous-bureaux et/ ou antennes de projets.

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10. Was the project's governance mechanism (i.e., the project board or equivalent) function as intended?

- 3: The project's governance mechanism operated well, and was a model for other projects. It met in the agreed frequency stated in the project document and the minutes of the meetings were all on file. There was regular (at least annual) progress reporting to the project board or equivalent on results, risks and opportunities. It is clear that the project board explicitly reviewed and used evidence, including progress data, knowledge, lessons and evaluations, as the basis for informing management decisions (e.g., change in strategy, approach, work plan.) (all must be true to select this option)
- 2: The project's governance mechanism met in the agreed frequency and minutes of the meeting are on file. A project progress report was submitted to the project board or equivalent at least once per year, covering results, risks and opportunities. (both must be true to select this option)
- 1: The project's governance mechanism did not meet in the frequency stated in the project document over the past year and/or the project board or equivalent was not functioning as a decision-making body for the project as intended.

Evidence:

Le projet a un mécanisme de gestion bien défini dan s le PRODOC.

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11. Were risks to the project adequately monitored and managed?

- 3: The project monitored risks every quarter and consulted with the key stakeholders, security advisors, to identify continuing and emerging risks to assess if the main assumptions remained valid. There is clear evidence that relevant management plans and mitigating measures were fully implemented to address each key project risk and were updated to reflect the latest risk assessment. (all must be true)
- 2: The project monitored risks every year, as evidenced by an updated risk log. Some updates were made to management plans and mitigation measures.
- 1: The risk log was not updated as required. There was may be some evidence that the project monitored risks that may affected the project's achievement of results, but there is no explicit evidence that management actions were taken to mitigate risks.

Evidence:

Le projet possède un plan de gestion risks incluant d es mesures de leur mitigation.

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1	Rapportfinancier2019-projetConsolidationdel apaix-PBF_8904_311 (https://intranet.undp.o rg/apps/ProjectQA/QAFormDocuments/Rapp ortfinancier2019-projetConsolidationdelapaix -PBF_8904_311.pdf)	elliot.dalmeida@undp.org	7/29/2021 2:24:00 PM
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Efficient

Quality Rating: Exemplary

12. Adequate resources were mobilized to achieve intended results. If not, management decisions were taken to adjust expected results in the project's results framework.

Yes

No

Evidence:

Le projet a pu mobiliser les ressources nécessaires pour la mise en œuvres des activités inscrite dans le document de projet. Toutefois, il avait été prévu que ces fonds soient catalytiques et permettent de mobili ser des ressources additionnelles du Projet DDR. N éanmoins, les résultats escomptés du projet ont per mis de mobiliser des ressources JSB d'un montant d e 540,000 USD afin de continuer à accompagner les bénéficiaires du projet.

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. V	Vere project inputs procured and de	livered on time to efficiently contribu	ite to results?
	actions. (all must be true) 2: The project had updated procure	timely manner and addressed them ment plan. The project annually rev	<i>i through appropriate management</i> iewed operational bottlenecks to
 procuring inputs in a timely manner and addressed them through appropriate management actions. (all true) 1: The project did not have an updated procurement plan. The project team may or may not have review operational bottlenecks to procuring inputs regularly, however management actions were not taken to addressed them through appropriate management actions. 			eam may or may not have reviewed
	them.		
vi	dence:		
	e projet a un plan de procurement à œuvre du plan est conforme à cequ	·	
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	Vas there regular monitoring and rec	cording of cost efficiencies, taking in	to account the expected quality of
	or country offices) or industry bench resources. The project actively cool	hmarks to ensure the project maxim rdinated with other relevant ongoing	projects and initiatives (UNDP or oth
	2: The project monitored its own co get the same result,) but there was	sts and gave anecdotal examples o	<i>e.g. joint activities.) (both must be true</i> f cost efficiencies (e.g., spending less I no link to the expected quality of res eve cost efficiency gains.
		the project monitored its own costs	and considered ways to save money

Le projet examine régulièrement les coûts pour s'as surer qu'il maximise les résultats pouvant être obten us avec des ressources données. Le projet travaille conjointement avec d'autres projets et Programmes en cours pour assurer la complémentarité et recherc her des gains d'efficacité dans la mesure du possibl e.

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	ive	Quality Rating:	Exemplary
5. V	/as the project on track and delivered its expected	ed outputs?	
	Yes		
\bigcirc	No		
Evi	dence:		
ail	projet délivre les résultats suivant le Plan de tra établi malgré la pandémie. La mise en œuvre d elques activités ont été repoussées sans impac	e	
les	s résultats.		
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16. Were there regular reviews of the work plan to ensure that the project was on track to achieve the desired results, and to inform course corrections if needed?

- 3: Quarterly progress data informed regular reviews of the project work plan to ensure that the activities implemented were most likely to achieve the desired results. There is evidence that data and lessons learned (including from evaluations /or After-Action Reviews) were used to inform course corrections, as needed. Any necessary budget revisions were made. (both must be true)
- 2: There was at least one review of the work plan per year with a view to assessing if project activities were on track to achieving the desired development results (i.e., outputs.) There may or may not be evidence that data or lessons learned were used to inform the review(s). Any necessary budget revisions have been made.
- 1: While the project team may have reviewed the work plan at least once over the past year to ensure outputs were delivered on time, no link was made to the delivery of desired development results. Select this option also if no review of the work plan by management took place.

Evidence:

Le projet produit des données trimestrielles qui aide nt à s'assurer que les activités sont mises en œuvre suivant le Plan de Travail Annuel atteindre les résult ats souhaités. Les constats issues de ces suivis ont permis d'aider les membres du projets à apporter de s corrections à la mise en œuvre des activités.

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17. Were the targeted groups systematically identified and engaged, prioritizing the marginalized and excluded, to ensure results were achieved as expected?

- 3: The project targeted specific groups and/or geographic areas, identified by using credible data sources on their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work. There is clear evidence that the targeted groups were reached as intended. The project engaged regularly with targeted groups over the past year to assess whether they benefited as expected and adjustments were made if necessary, to refine targeting. (all must be true)
- 2: The project targeted specific groups and/or geographic areas, based on some evidence of their capacity needs, deprivation and/or exclusion from development opportunities relevant to the project's area of work.
 Some evidence is provided to confirm that project beneficiaries are members of the targeted groups. There was some engagement with beneficiaries in the past year to assess whether they were benefiting as expected. (all must be true)
- 1: The project did not report on specific targeted groups. There is no evidence to confirm that project beneficiaries are populations have capacity needs or are deprived and/or excluded from development opportunities relevant to the project area of work. There is some engagement with beneficiaries to assess whether they benefited as expected, but it was limited or did not occurred in the past year.
- Not Applicable

Evidence:

Le projet est élaboré pour apporter assistance aux g roupe vulnérables ci-dessous:

- Les ex combattants de la région du Pool, avec un accent particulier sur les femmes et les filles, les j eunes et les enfants associés aux groupes armés év entuels
- · Les familles des ex-combattant(e)s

• Les communautés d'accueil avec un accent par ticulier sur les personnes vivant avec handicap et ou maladies chroniques.

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Sustainability & National Ownership

Quality Rating: Exemplary

18. Were stakeholders and national partners fully engaged in the decision-making, implementation and monitoring of the project?

- 3: Only national systems (i.e., procurement, monitoring, evaluation, etc.) were used to fully implement and monitor the project. All relevant stakeholders and partners were fully and actively engaged in the process, playing a lead role in project decision-making, implementation and monitoring. (both must be true)
- 2: National systems (i.e., procurement, monitoring, evaluation, etc.) were used to implement and monitor the project (such as country office support or project systems) were also used, if necessary. All relevant stakeholders and partners were actively engaged in the process, playing an active role in project decision-making, implementation and monitoring. (both must be true)
- 1: There was relatively limited or no engagement with national stakeholders and partners in the decisionmaking, implementation and/or monitoring of the project.
- Not Applicable

Evidence:

Les parties prenantes au projet ont été inclus dès la conception du projet. celles-ci sont très engagées d ans la mise en œuvre du projet.

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19. Were there regular monitoring of changes in capacities and performance of institutions and systems relevant to the project, as needed, and were the implementation arrangements⁸ adjusted according to changes in partner capacities?

- 3: Changes in capacities and performance of national institutions and systems were assessed/monitored using clear indicators, rigorous methods of data collection and credible data sources including relevant HACT assurance activities. Implementation arrangements were formally reviewed and adjusted, if needed, in agreement with partners according to changes in partner capacities. (all must be true)
- 2: Aspects of changes in capacities and performance of relevant national institutions and systems were monitored by the project using indicators and reasonably credible data sources including relevant HACT assurance activities. Some adjustment was made to implementation arrangements if needed to reflect changes in partner capacities. (all must be true)
- 1: Some aspects of changes in capacities and performance of relevant national institutions and systems may have been monitored by the project, however changes to implementation arrangements have not been considered. Also select this option if changes in capacities and performance of relevant national institutions and systems have not been monitored by the project.
- Not Applicable

PM		Closure Print	
Evi	dence:		
is	e projet possède des mécanismes de sortie. Des cussions avec le Haut-Commissariat et toutes les arties prenantes sont régulièrement menées.		
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\bigcirc	3: The project's governance mechanism regularly arrangements for transition and phase-out, to en- set out by the plan. The plan was implemented a adjustments made during implementation. (both 2: There was a review of the project's sustainabil to ensure the project remained on track in meetin 1: The project may have had a sustainability plan developed. Also select this option if the project di idence:	sure the project remained on track is planned by the end of the project must be true) lity plan, including arrangements for ing the requirements set out by the in but there was no review of this str	<i>in meeting the requirements</i> <i>t, taking into account any</i> or transition and phase-out, plan. rategy after it was
Le	e projet possède des mécanismes de sortie. Des cussions avec le Haut-commissariat et toutes les ties prenantes sont régulièrement menées.		
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QA Summary/Final Project Board Comments

Le projet a été monté, mis en œuvre en s'assurant de respecter les sept (7) critères de qualité d'un projet.