

# QUARTERLY PROGRESS REPORT

Country:	JAMAICA		
Reporting period:	April – June 2013		
Project number and title:	00077769 - Enhancing Civil	Society Participation in Local Governance	for Community Safety
Project Duration:	April 2011 – December 201	3	
Implementing Partner:	Ministry of Local Governme	ent & Community Development	
Responsible Parties:		munity Safety Unit, Ministry of National Se	7/4
Overall Project Manager:	Robert H.P. Hill, Director - L	ocal Government Administration	Fell
Date:	August 14, 2013		
Current year Approved Budget:	JM\$7,808,500		, T
Current quarter advance:	JM\$4,159,487.50	Current Qtr Exp:	JM \$2,755,776.94
Annual expenditure to date:	JM\$4,157,571.16	Current Year Delivery to date:	53.24%

#### 1. EXECUTIVE SUMMARY

Achievements in the second quarter of 2013 span the planning, coordinating, developing content and facilitating the Capacity building workshops for Portmore, Trelawny, St. Elizabeth and Westmoreland. These workshops comprised deepening key parish actors comprehension of the parish safety & security mechanism and orienting participants with tools from the Safety & Security Handbook & Toolkit.

Participants included mayors, custodies, councilors, police, representatives from the parish councils, , National Centre for Youth Development, Child Development Agency, , Jamaica Public Service, Jamaica Fire Brigade, Ministry of Justice – Victim Support Unit, Social Development Commission, Taxi and Tour Association, Security Professional, Principals, Guidance Counselors, Justices of the Peace, Ministry of Labour and Social Security, National Insurance Services, Tax Administration of Jamaica Parish Development Committees/Portmore Citizens Advisory Council and other citizens groups. The numbers of participants for the respective parishes are 20 for Portmore, 13 for Trelawny, 22 for St. Elizabeth and 18 for Westmoreland.

Following sustained efforts the project team was finally able to obtain commitment from Clarendon's senior key parish actors to meet to customize the Parish Safety and Security Mechanism model to resolve long standing issues. The team subsequently facilitated dialogue amongst responsible partners namely representatives from Ministry of National Security and Ministry of Local Government and Community Development by providing an update to explore strategies to secure the explicit partnership of the leadership of the Clarendon Crime Prevention Committee and to avoid possible derailing of the PSSM due to the peculiarities of the Clarendon context.

The team continued to provide support for strengthening of PSSCs via attending meetings, making presentations and responding to issues as necessary. The range of activities carried out by the team include assisting in identifying 'quick wins' for Trelawny, Westmoreland, Clarendon and St. Mary based on reports in PSSC meetings; mobilizing of resources, ensure cost control by getting technical reviews and verification of quotations submitted; assist parish leaders in identifying partners to undertake activities to reduce cost of initiatives, liaise with MLG technical team to provide oversight for implementation of undertakings. Outcomes include the successful implementation of the following:

- i) Clarendon re-marked the Pedestrian Crossing in May Pen Town Centre, the other initially targeted, Palmers Cross was done by other stakeholders and so another Pedestrian Crossing, possibly located in Denbigh will be done in the third quarter.
- ii) Manchester hosted a safety and security community outreach forum in Craighead this was coordinated in collaboration with key parish partners. This community was selected following police reports and subsequent deliberations by representatives from the Child Development Agency, Parish Development Committees, Social Development Commission, Councillors and other key actors in a previous PSSC meeting at which the project team was in attendance.
- iii) Trelawny painted two pedestrian crossings and installed one-way sign on Duke Street, a main thoroughfare which was a two –way until a few months ago.

Another important occurrence emerged during the team's participation in one of St. Catherine's monthly PSSC meeting. collaborating with the St. John's Road Cricket Club to hold a Peace March and Expo on June 14 "Protect our Children". This was an initiative identified by through the efforts of the project team and other members who were in attendance, where it was recommended that an activity be undertaken for Child's Month. Their focus on children's safety was enhanced by data supplied by the Ministry of National Security and a presentation by the National Crime Observatory unit (MNS) during a sitting of St. Catherine's Parish Safety & Security Committee held on April 30, 2013, where data on child abuse highlighted that this was a key issue affecting the parish. The Mayor, Councillors and partners agreed to continue their sexual abuse prevention campaign and held district forums in Glengoffe, Linstead and Old Harbour. Mayor Norman Scott and Deputy Superintendent Herald Newton (JCF) reported that there has been a 26% reduction in crime during the period January to June 2013 and that the PSSC is a significant contributor to this reduction.

In response to the project team's recommendation to establish sub-committees due to the range of issues that were being brought to the Safety & Security Committees' attention, Portmore established three sub committees: Parenting &

Children's behavior; Street Vending; School Safety Sub-Committee and Public Education. Additionally Westmoreland established Counselling sub-committee to address the trauma coming out of the Petersfield triple killing incident. This Counselling sub-committee had representation from the Child Development Agency, Councillors and School Principals and other key actors. Counselling services were subsequently delivered to children in five schools within the district.

In continuing their monitoring of the PSSCs and sharing with parish actors the possibilities for strategic action, the project team facilitated the establishment of Westmoreland's first Community Safety & Security Committee which was done in collaboration with the Councillor for the Petersfield division, and other areas and organisations across the Parish. The team also made a presentation at the launch of this committee. This Committee is chaired by a Justice of the Peace from the community. They will be establishing such Safety & Security Committees in divisions across the parish with the intention for these to be chaired by Justices of the Peace. Additionally, out of the project team's consistent message of integrating safety and security throughout the various pursuits of the municipalities, Portmore featured Safety & Security in its 10<sup>th</sup> anniversary celebration and hosted a community safety forum with Minister of National Security, Hon. Peter Bunting as guest speaker. This was held on June 25<sup>th</sup>, 2013.

On June 14, 2013 the project team participated and made presentations on the establishment and function of the Parish Safety & Security Mechanism during the Series entitled Dialogue on Jamaica – Partnerships for Sustainability hosted by Operation Save Jamaica, held between June 9th to 15<sup>th</sup>. Other presenters include Assistant Commissioner of Police Novelette Grant, UK based retired senior police officer and Rev. Les Isaacs, O.B.E., President Ascension Trust, a UK based safety and security non-government organization with branches across the continents.

Additional accomplishments during this quarter include extensive planning for the Community Safety Conference and preliminary work in relation to then expected Capacity Assessment of the PSSCs. Developed and finalized brochures and draft agenda for Parish Safety & Security conference. Coordinated and finalized arrangements for capacity and building workshops to be conducted in the third quarter for the parishes of St. Catherine, Clarendon, Manchester and St. Mary. Pre-printing processes pertaining to the PSSC Handbook and Toolkit such as editing, pagination, refining of graphics and cover were also completed. Strategies to engage the other parishes for the upcoming quarters have also been initiated

# 2. RESOURCES AND EXPENDITURE

	PROJECT EXP	PENDITURE FOR	APRIL TO JUN	E 2013		
Activity	Requested JM\$	Received JM\$	Date Received	Balance b/f from previous qtr JM\$	Disbursed by IP JM\$	Balance JM\$
Civil Society Participation in Local Governance	4,159,487.50	4,159,487.50	24/04/2013	223,176.86	2,519,067.76	1,863,596.60
Output 1, Activity Result 1. Monitoring and work planning of project activities.	1,435,087.50	1,435,087.50		-2,396,649.76	1,179,691.69	-2,141,253.95
Output 1, Activity Result 2. Capacity Assessment of parishes	0.00	0.00		-1,173,283.99	0.00	-1,173,283.99
Output 1. Activity Result 3.  Development of capacity building plan addressing gaps in targeted parish councils.	0.00	0.00		342,600.00	0.00	342,600.00
Output 1. Activity Result 4.1 Training of local authorities and civil society organisations in local government administration as well as in monitoring and evaluation of local development initiatives	0.00	0.00		2,436,027.80	0.00	2,436,027.80
Output 1. Activity Result 4.2 Training of Parish Safety Committee members in the World Bank Urban Crime and Violence Prevention Course.	0.00	0.00		-29,329.42	0.00	-29,329.42
Output 1. Activity Result 4.3 Training of Parish Safety Committee Coordinators in Safety Audit	0.00	0.00		-2075,712.62	0.00	-2,075,712.62
Output 1. Activity Result 4.4 Sharing of Brazil's Best Practice for the incorporation of children's safety issues in municipalities.	0.00	0.00		89,350.00	0.00	89,350.00
Output 1. Activity Result 5.Public Communication programme on establishment of PSSC prepared and implemented by PDCs	340,550.00	340,550.00		373,805.28	88,343.27	626,012.01
Output 2. Activity Result 1. Assessment of existing Crime Prevention Committee	0.00	0.00		180,100.00	0.00	180,100.00
Output 2. Activity Result 2. Decisions by MDAs on the location of the PSSCs within the local governance structures	0.00	0.00		602,647.44	0.00	602,647.44
Output 2. Activity Result 3. Formulation and agreement on detailed TOR for PSS	0.00	0.00		124,995.00	0.00	124,995.00
Output 2. Activity Result 4. Strengthening of Parish Safety Plan	0.00	0.00		194,362.13	0.00	194,362.13

Commitments @ end of reporting period  Comment: Figures in report are based on						614,510.00
Cash in hand @ end of reporting period						1,863,596.60
Total	4,159,487.50	4,159,487.50		223,176.86	2,519,067.76	1,863,596.60
Subtotal	4,159,487.50	4,159,487.50		223,176.86	2,519,067.76	1,863,596.60
Output 2. Activity Result 8. Support the implementation of "quick-win" activities of selected parishes from PSSC Parish Safety Plans	535,150.00	535,150.00	ž	0.00	134,000.00	401,150.00
Output 2. Activity Result 6. Orient Parish Safety Committee members & Coordinators in the use of safety handbook & toolkit	291,900.00	291,900.00	9 X	402,075.00	46,767.80	647,207.20
Output 2. Activity Result 5.8 Plan and host Local Government Safety and Security Conference	827,050.00	827,050.00		0.00	29,905.00	797,145.00
Output 2. Activity Result 5.7: Provide support for capacity building of technical expert to strengthen local development	0.00	0.00		0.00	606,300.00	-606,300.00
Output 2. Activity Result 5.5 Conduct workshops with key agents to strengthen support to PSSCs	340,550.00	340,550.00		0.00	322,060.00	18,490.00
Output 2. Activity Result 5.4. Develop plan for continuous support/facilitation after project period	0.00	0.00		44,675.00	0.00	44,675.00
Output 2. Activity Result 5.3: Finalise editing for printing of Parish Safety Handbook	0.00	0.00	a \$*	0.00	20,000.00	-20,000.00
Output 2. Activity Result 5.2. Implementation of parish Action Plans	0.00	0.00		446,750.00	0.00	446,750.00
Output 2. Activity Result 5. Formulation and implementation of action plan for provision operational support to PSC.	389,200.00	389,200.00		660,765.00	92,000.00	957,965.00
Template						

## 3. ACTIVITIES AND ACHIEVED RESULTS

Expected Outputs & Indicators	Activities	Achieved Results	Progress Towards Achieving Outputs
Output 1 Development of local	1. Activity Result: Monitoring and work planning of project	Due to scheduling challenge the Stakeholders Committee meeting	Capacity of the local authorities to promote and secure
authorities' capacity to promote and		was postponed to the 1 <sup>st</sup> week in the	participatory local governance
secure participatory local	activities	ASSESSMENT OF THE PROPERTY OF	continues to be developed and
governance	Action 1.1 - Project	3rd quarter.	strengthened based on the
	Stakeholder Committee	The project team attended	stipulated benchmarks.
Indicators:	meetings held quarterly.	approximately twenty three (23)	Stipulated benchmarks.
- Frequency of meetings held by Project		safety and security related meetings	All 14 local authorities have
Stakeholder Committee	Action 1.2 - Field/site visits	CONCRETE CON CO. CO.	been assessed.
- # of parish/ municipal councils assessed	conducted	and events during the reporting	been assessed.
- # or parisn/ municipal councils assessed		period.	100% of pilot PSSCs have been
- # of parish councils implementing	Action 1.3 - Submission of	Monthly Parish Safety & Security	established and are currently
capacity building plan	quarterly reports to Project	Meetings were attended for	building capacities to promote
P1.9	Board	Westmoreland, St. Catherine,	participatory local governance
# of parishes/municipalities in which			ALCOMORDO AL MOLINE CONTROL XII NOCCO IN 1885
public messages about establishment of PSC are disseminated		Portmore, Manchester, Clarendon	
		and Trelawny where the project	initiatives of the PSSCs.
- # of parish councils and PDCs trained in		team and partners continued to	100% of pilot parishes continue
local government administration as well		provide guidance and support in the	NO 25 19 19 19 19 19 19 19 19 19 19 19 19 19
as in monitoring and evaluation of local development initiatives		operationalising of the PSSCs.	to disseminate public messages
development initiatives			regarding the establishment of
- % of PSCs members enrolled in urban		Twenty four parish safety and	the PSSCs.
violence on-line course		security committee members and	Vou representatives from eight
- % of PSC members enrolled in Safety		sixteen other stakeholders	Key representatives from eight
Audit training at UTECH	×	participated in the World Bank online	local authorities/seven parishes,
, and training or a series		course in Urban Crime & Violence	including mayors, councillors
Targets:		Prevention in the spring and fall	and staff and the respective
- Project Stakeholder Committee meets		deliveries in 2012. Participants	PDCs were trained in
quarterly		included Mayors, Director of	monitoring and evaluation of
- Capacity assessment conducted of		Planning, Disaster coordinators,	local development initiatives.
targeted parish councils		Police, representatives from the	
		Island Neighbourhood Watch,	Approximately 20% of PSSC
- Support delivered to build capacity of parish councils and civil society to consult		MLGCD, MNS and civil society	members participated in the
and collaborate in all selected local		representatives, mainly from Parish	Urban Crime and Violence
authorities		Development Committees.	Prevention on-line course.
		bevelopment committees.	
- Public messages about establishment of		Fifty members of the PSSCs were	Approximately 40% of core PSSC
PSCs disseminated in all targeted local authorities		trained in conducting Safety &	members received training in
addionities		Security Audits. This training was	the UTech coordinated safety
-75% of local authorities and PDCs trained		hosted by University of Technology	audit training.
in monitoring and evaluation of local		over a five day period. Phase I was	
development initiatives		held on August 28-30, 2912 and	Overall progress towards
- 75% of Parish Safety Committee			achieving results – 85%
members enrolled in urban violence on-	52	Phase II on September 18-19, 2012.	
line course	E C	Representatives comprised Mayors,	
759' of Parish Safaty Committee		Councillors, Secretary Managers,	
- 75% of Parish Safety Committee		PDCs officers, Police, Directors of	

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members enrolled in Safety Audit training at UTECH		Planning, Administration and Public	
at OTECH		Relations, City Engineer, Disaster	
		Preparedness officers and Physical	
		Planners as well as the President of	
		the Island Neighbourhood Watch.	8
		Coming out of the Safety Audit	
		Training an average of two	8
		communities were audited from each	
			€
		municipality and reports made in	
		most of the parish forums held.	
	5. Activity Result	1. Public messages continued to be	
	Public Communication	disseminated through PSSCs	
	programme on establishment	related events including that of	
	of PSSC prepared and	, T	
	implemented by PDCs	the Portmore PSSC which had a	
		Safety & Security Forum on June	
	Action 5.3 - Deliver/publish	14, 2013 with the Minister of	
	communication messages	National Security as guest speaker	
		as part of their Municipality's 10 <sup>th</sup>	
	Action 5.4 - Continue	anniversary celebration.	
	consultation and	- A - M - M - M - M - M - M - M - M - M	
	coordination with members	St. Catherine PSSC partnered with	
	of the PSSCs	the St. John's Road Cricket Club in	
	of the P33CS	an exposition and awareness	
	Action E E Support parishes	The second of th	
	Action 5.5 – Support parishes	march entitled 'protect the	
	to research and prepare	children' for which the focus was	
	communication messages.	on the reduction on child abuse.	
	16	St. Catherine also continued their	*2
		district forums during the second	9
	4	quarter, extending to districts	1
		such as Glengoffe and Linstead.	
		and an area grant and an area grant	
		Manchester promoted the	
		importance of their PSSC through	
		a Craighead community meeting.	
		Westmoreland launched their	
		Parish Safety & Security	
		Committee as well as their first	
		POOR CONTRACTOR PROGRAMMENT CONTRACTOR TO A CONTRACTOR OF THE PROGRAMMENT OF THE PROGRAMM	
		Safety & Security divisional	
		Committee in April.	
		The PSSCs continue to expand	
		awareness of this mechanism by	
		engaging new partners at their	
		respective meetings in council.	
		New agencies engaged include	
		representatives from principals	
		and guidance counselors in select	
	3	parishes, representatives from	8 U N S
		community development	
		committees, Jamaica Red Cross,	9

		Rotary Club, New Custos from	
		Westmoreland, Petersfield	
		Association; National Works	
		Agency, Jamaica Public Service,	
		Head of Area 3 Police	
		Headquarters, All American	
		Institute of Medical Sciences,	
	,	Restorative Justice, Police Youth	
:		Club, Clarendon Business Watch,	
	A	Church of the Open Bible,	
,		Clarendon Youth Crime	
100.00	* *	Prevention Committee, Victims	
S 2		Support Unit, Tax Administration	
45		THE WAR TO PRODUCE THE PARTY OF	
98 A		of Ja., Ministry of Labour & Social	
	EC .	Security and Manchester and	
		Clarendon Neighbourhood Watch.	
Output 2: Development of local	5. Activity Result	Preliminary work for printing	All seven pilot Parish Safety and
authority level mechanism under	Implementation of	completed - these include	Security committees are fully
Separation of the second of th		pagination, layout, improved book-	constituted and operational.
the Crime Prevention & Community	operational support to PSSCs.	cover by re-designing and now	**
Safety Strategy	Action 5.3: Finalise and print		PSSCs are now aligning parish
La di catavari	Parish Safety Handbook	awaiting delivery. Delay in printing	safety priorities with vision 2030
Indicators: - # of parish councils with fully	r arisii sarety franciscon	handbook was due to efforts to get	as they implement new
constituted and operational Parish		the input of a senior official and	initiatives.
Safety Committees		exacerbated by pre-printing	Three of the seven pilots and
- % average attendance at PSCs		procedures	one of the non-pilot committees
meetings			have been trained in the use of
- Level of alignment of the parish	Action 5.4: Support the	The team assisted in identifying	parish safety plan templates
safety plan with Vision 2030	implementation of "quick	'quick wins' for Trelawny,	
- # of Parish Safety Committee	win" activities of selected	Westmoreland, Clarendon and St.	Six of the seven parishes have
members trained in the use of the	parishes from PSSC Parish	Mary based on reports in PSSC	been supported by the project in
parish safety plan template	Safety Plans by reviewing	meetings; mobilizing of resources,	relation to safety plan activites
- # of parishes where Safety Plan		ensure cost control by getting	
activities are supported by the		technical reviews and verification of	
project		quotations submitted; assist parish	
	support to implementation	7" BaD	
	of activities and monitor	undertake activities to reduce cost of	
Targets:	implementation of activities	initiatives, liaise MLG technical team	
- Parish Safety Committees in all	by selected PSSCs	to provide oversight for	
targeted parishes fully constituted	by selected roses	implementation of undertakings.	
CARLEST STATE OF STAT		Outcomes include the successful	
and operational		implementation of the following:	
- 75% average attendance at PSC		THINK HIGHWAY CT SE CTOK MI MAN IN OR	
meetings - 75% of Parish Safety Committee		i) Westmoreland has initiated	
members trained in the use of the		arrangements for construction of	
parish safety plan template		the ramp for the disabled to	
- 100% of Parish Safety Committees		increase accessibility of the post	
implementing the parish safety plan		office	
template		ii) Trelawny erected a 'One Way'	
TEIIDIALE		The state of the s	
(40)		sign on Duke Street which is a	
- Capacity assessment conducted of PSSCs98		sign on Duke Street which is a main thoroughfare to enter and	

35 to

a 'Two-Way' street.  Trelawny also repainted two pedestrian crossings  iii) Clarendon repainted the pedestrian crossing in the Town Centre. They have also stated that drains have been identified for which covers are to be put on.  They have also identified resources to accomplish same.  iv) Manchester hosted a community safety forum in Craighead based on the recommendation of the police and Child Development Agency during a PSSC meeting.  v) St. Catherine hosted three district safety forums with emphasis on rape and sexual abuse.  vi) St. Mary has received funds to repair the Heywood Hall Bridge  Action 5.5: Conduct workshops with key agents to strengthen support to PSSCs.
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Activity Result 5.6: Develop PIOJ who is the lead agency on this
and finalise plan for activity has reported that the
sustainable support to PSSCs discussions with the Ministries have
been postponed twice and is now
scheduled for August. Out of that
will come the decisions related to
sustainability.
Action 5.7 Provide support This capacity building initiative which
for capacity building of was not in the 2 <sup>nd</sup> quarter work plan
technical expert to but was subsequent approved by
strengthen local UNDP was successful. The outcome
development initiatives is that local experts were exposed to
strategies including those related to
new initiative that can strengthen the
local government system and
strategies for sustainability at the
central and municipal spheres See
attached report.

	5-10 may 12-2	Ψ.	
		Extensive planning of the safety	
	Local Government Safety and	conference was carried out in this	
	Security Conference	quarter. Partners involved include	
		the PDC, Parish Council, SDC, Police,	
		Neighbourhood Watch and MNS.	1
		However the conference was	
		postponed following discussions with	
		senior officials of MNS and MLG to	
		enhance the outcome of the event.	
		ermance the outcome of the event.	
		Outcomes include completion of two	
		safety related brochures which will	
		form part of the welcome package	
		and a conference logo.	
		and a conference logo.	
1		Canada, huilding washinkana	
74	6. Activity Result: Parish	Capacity building workshops were conducted to orient members of the	
100 April 100 Ap	Safety Committee members,	PSSC with the tools contained in the	
2	Parish Safety Committee	Parish Safety & Security Handbook &	
	Coordinators and key parish	Tool Kit. Parishes for which these	
	actors from all 14 parishes	were conducted in this reporting	
	trained in use of parish safety	period are Portmore, Westmoreland,	
	handbook and toolkit	Trelawny, and St. Elizabeth. The	
		numbers of participants for the	
	Action 6.1: Implementation	respective parishes are 20 for	
	of training workshops.	Portmore – held on May 30;, 13 for	
	· ·	Trelawny – held on June 24;, 22 for	
		St. Elizabeth – held on June 26 and 18	
		for Westmoreland – held on June 27, 2013.	
	ra .	2013.	
		Outcomes of these workshops	
	£5	include better understanding of the	
	4	PSSCs amongst parish stakeholders,	
		improved capacity to carry out	
		functions, exposure to additional	
V	g a	tools to carry out various functions of	
		the PSSC and deepened appreciation	
	s''	of the role of collaboration in responding to safety issues.	
	, a 20	responding to safety issues.	
l.			
×16	3		
	7. Activity Result: Capacity	Terms of Reference was developed	
	Assessment of PSSCs	for the capacity assessment and	
	Mageaginetic of 1 aaca	dispatched to consultants for	
	Action 7.1 – Assessment	proposals however, the process was	
	conducted	suspended as project funds were	
		85	
	Action 7.2: Production of	reallocated for the UNDP approved	
	report	South African mission	

## 2. IMPLEMENTATION CONSTRAINTS, RISKS AND LESSONS LEARNT

Implementation Constraints	Significance	Response/Action
After extensive planning and mobilizing of key partners, the Safety and Security Conference was postponed resulting in significantly restricting the outcomes for the second quarter	Medium	Fast track workshops scheduled for 3 <sup>rd</sup> quarter
Limited engagement/cooperation from some of the critical partners which vary based on the peculiarities of the respective parishes, especially MDAs,.	Medium	The project team recommends that a letter be sent from the Mayors' office for MDA to identify a representative who will be the consistent participant at the PSSC meetings.
A similar mechanism, an Inter-Ministerial Committee, is being implemented by the Social Development Committee where various MDAs are being invited to sit on a committee to discuss safety and security issues; consequently, agencies are reluctant to participate in yet another committee.	High	Recommending dialogue with SDC, the Ministries of National Security and Local Development to address this duplication of efforts.
Risks	Significance	Response/Action
Select partners/responsible parties may adopt best practices from PSSC model and duplicate system/structure at parish/community level which could result in the undermining of the robustness of the PSSC due to competing/diverted partnerships	Medium	Request key partners to ensure that their representatives at the parish level desist from /avoid duplicating strategy
Critical central agencies officials, departments and others who do not fully understand/appreciate PSSC principles and strategic role and so inadvertently undermine the PSSCs/LA focus on integrating safety and security as a local development priority through the PSSC	High	Require lead agencies to host workshops to orient executives with PSSCs and hold them accountable to integrate in priorities and performance benchmarks
Limited mechanisms to hold local authorities leadership, e.g.  Secretary Managers and Mayors - accountable for being proactive in integrating safety & security issues in municipal management	High	Incorporate in performance evaluations requirements and evidence of integrating safety and security in delivery of services and ways in which the PSSC is facilitated in the administration of the parish council
Not enough time to give support to other parishes who are to set up PSSCs as they would not benefit from the extended support when compared to the pilot parishes	High	Manage expectations of their level of response and rate of establishing and implementing initiatives.
Absence of legislative requirement to compel leadership of key MDAs for sustained proactively involvement in the PSSCs	High	Have MLG/MNS/PIOJ develop Memoranda of Understanding/Commitment Contracts with key MDAs

#### **LESSONS LEARNED:**

- 1. Continuous capacity building is required to ensure commonality of understanding and streamlining of implementation of PSSCs across the parishes
- 2. Incorporating new functions and new ways of thinking in large operational systems will have buy-ins and comprehension from different key actors occurring on a phased basis, therefore adjustments in functions will also occur on a phased basis
- 3. To improve the chance of qualitative input in a new function, same should be incorporated in performance assessments
- 4. Change requires time, especially in relation to mind-sets and traditional approaches in government institutions.

5. Respective local authorities evolve and mobilise at varying pace, so provisions need to be made for this variance

## 6. PLANNED ACTIVITIES (NEXT QUARTER: JULY - SEPT. 2013)

Expected	Planned Activities	T	imefran	ne	Responsible	di i	Planned Budgets	
Outputs		July	Aug.	Sept	Party	Source of Funds	Budget Description	Amount \$
1.	Monitoring and work planning of project activities	٧	٧	٧			71400 Contractual Services – Individual	7,500.00
	Quarterly Stakeholders' Meeting			٧	MLG			
	Fields/Site visits conducted	٧	٧	٧	PIOJ	DGTTF	Travel	500.00
	Prepare quarterly Progress Report and submit to Project Board			٧	DLG	a		10° g
	Support parishes to research and prepare communication plan regarding the establishment of the PSSCs	٧	٧		MLG MNS SDC	DGTTF	Training, Workshops, Conferences	500.00
	Deliver/publish communication messages						Local Consultant	500.00
							Audio Visual and print production	500.00
		٧	٧				costs	
	Conduct sub-national workshops for elected officials and technical staff from selected local authorities and other key parish actors including representatives	٧	٧	٧	MLG MNS	UNDP	Audio visual print & production cost	500.00
	from civil society						Training, Workshops, Conferences	2,000.00
							Local Consultants	4,000.00
	2 P					ğ	Travel	1,250.00
2	Finalise and print Parish Safety Hand Book	٧			MLG	DGTTF	Audio Visual and print production costs	4,000.00
	Conduct workshops with key agents to strengthen support to PSSCs	V	V	٧	MLG	DGTTF	Training, Conferences, Workshops	2,5000.00
							Local Consultant	1,000.00
							Travel	1,500.00

# Enhancing Civil Society Participation in Local Governance for Community Safety, Award ID 00061406

#### United Nations Development Programme - Jamaica

*	Plan and host Local Government Safety and Security Conference	٧	٧	٧	MLG	DGTTF	Training, Conferences, Workshops	1,000.00
	**			, c			Audio Visual and print production costs	1,500.00
							Local Consultant	1,000.00
							Travel	1,000.00
	Orientation workshop for Parish Safety Committee members and Parish Safety Committee Coordinators in use of parish	٧	٧	٧	MLG SDC	DGTT	Training, Conferences, Workshops	2,000.00
	safety handbook						Local Consultant	3,000.00
							Travel	2,000.00
5. 1 ti	Support the implementation of "quick win" activities of selected parishes from PSSC Parish Safety Plans	٧	٧	٧	MLG MNS (CP&CSU)	DGTTF	Local Consultant	3,500.00
					SDC			
			OTAL					\$41,250.00

Annex II: Assets Inventory

Project Title: Enhancing Civil Society Participation in Local Governance for Community Development

Award Number:

Project Number: 00077769

Date of Report: August 14, 2013

					Asset Profile 1 - Vehicles	offile 1 - V	ehicles				
S/N	Country	Business Unit	Item Description	Make & Model	Quantity	Locati	Serial Number	Date	Value	Custodian	Tag # assigned by MLG
-			Vehicle		0						
		4			Asset Profile 2 - Furniture	file 2 - Fi	urniture				
2	JAM10	B0512	2 Draw Filing Cabinet		-	MLG		3/11/2011	\$20,500.00	MLGCD	518-DLG-212-351
3			Furniture or Fixture		0						
					Asset Profile 3 - Electrical	file 3 - El	lectrical				
4	JAM10		Projector	Epson	-	MLG	PSPK1815990	16/3/2012	\$88,177.00	MLGCD	022-DLG-816-591
5	JAM10		Printer	HP	1	MLG	CNH8C9CQZB	16/3/2012	\$52,500.00	MLGCD	067-DLG-273-818
9	JAM10		Laptop	HP	1	MLG	5CH1330MF0	11/4/2012	\$68,085.11	MLGCD	468-DLG-079-973
7	JAM10		Laptop	H	1	MLG	5CH1242WTL	11/4/2012	\$68,085.11	MLGCD	016-DLG-097-598
∞	JAM10		Digital Camera	Sony	_	MLG	7092762	11/4/2012	\$17,021.28	MLGCD	224-DLG-292-403
თ	JAM10	j.	Projector	Epson	1	MNS	PTPK2101114	27/4/2012	\$89,240.82	MNS	113-DLG-707-226
				Ass	et Profile 4	4 - Heavy	Asset Profile 4 - Heavy Machinery				
10	JAM10		Heavy Equip, or Generator		0			3			
11	JAM10		Heavy Equip. or Generator		0						
				Asset	Profile 5 -	Non Cap	Asset Profile 5 - Non Capitalized Items				
13	JAM10		Other (less than 1,000 \$)		0						
14	JAM10		Other (less than 1,000 \$)		0						
	TOTAL				7				\$403,609.32		
<b>Proje</b> Rober	Project Manager Robert H.P. Hill		UNDP Programme Advisor	me Adviso	yrech	1412	Soy Resident Representative	Representat		mat 6 12	
AHOHE	August 14 2013 Signature	ignature.	Date & Si	Date & Signature: NV. 114 10.7	111.111	0.00	Date & Signature	gnature		The second	11 M. 2712

August 14, 2013 Signature:

Date & Signature; Mc, 14, 2013

Date & Signature

Project Management: Revised by: Tanisha Cunningham Date: August 14, 2013

Signature:

Project Associate

Approved by: Robert H. Pl. Hill

Signature: Project Manager

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