



Government of Liberia



Empowered Lives
Resilient Nations

Project Document
Enhancing Government of Liberia (GoL) Capacity for Development Effectiveness
through Support to the Liberia Development Alliance (LDA)

UNDAF OUTCOMES:

4.1: By 2017 Liberia has governance institutions equipped with inclusive systems to perform effectively

EXPECTED CP OUTCOME:

4: Liberian governance systems strengthened to ensure consolidation of peace and stability supported by effective and well-functioning institutions that foster inclusive participation of stakeholders, especially women and youth, with enhanced service delivery at local levels.

**UNDAF ACTION PLAN
OUTPUT**

4.1.4: By 2016, a robust M&E framework developed and adopted.

**EXPECTED PROGRAMME
OUTPUTS:**

1. Strengthened Institutional Mechanisms for Implementation of AfT
2. Strengthened GOL Capacity to Implement, Monitor and Report on Progress Towards the New Deal Commitment
3. Strengthened Capacity for Monitoring, Evaluation and External Resource Management to Account for Developments
4. Capacity for Evidence-Based Policy Analysis, Research Studies and Statistical Development Enhanced

**IMPLEMENTING PARTNER:
IMPLEMENTING AGENCIES:**

Ministry of Finance (MoF)
Ministry of Finance (MoF), Ministry of Planning & Economic Affairs (MPEA), Liberia Institute of Statistics & Geo-Information Services (LISGIS), University of Liberia (UL), United Nations Development Programme (UNDP)

Brief Description

Among the programmes, the strengthening of development effectiveness and results management through support to the Liberia Development Alliance (**Support to Liberia Development Alliance for development effectiveness and Results Programme**) will over the next 5 years and consistent with the Agenda for Transformation (Aft), internalize internationally agreed commitments such as the New Deal in national policies and the resulting outcomes that will impact the desired development results, while building the coordinating platform for implementing the Aft and monitoring its progress and that of the New Deal commitments, and managing external assistance flows. The objective of the programme is to provide integrated support for effective functioning of the Liberia Development Alliance (LDA), the highest level policy coordination mechanism to ensure the successful implementation of the Agenda for Transformation (2013-2017). As a key mechanism for GoL-Donor, civil society and private sector coordination the project will provide support to strengthen coordination for implementation of the Aft including support to strengthen civil society and private sector participation in the LDA steering committee. The programmewill also support the LDA to account for development results being attained by the Aft through strengthening the overall aid management and coordination andM&E for evidence-based data and reporting. The project will also provide support to strengthen Liberia's capacities to meet commitments under the "New Deal".

Programme Period:	2013 - 2017
Key Result Area (Strategic Plan)	_____
Atlas Award ID:	_____
Start date:	January 2013
End Date	December 2017
PAC Meeting Date	_____
Management Arrangements	NIM

Total resources required	\$11,311,425
Total allocated resources:	
Regular	
• Other:	
UNDP	\$ 1,725,000
◦	
Donor	
◦ Government	\$4,486,005
Unfunded budget :(Donors& One UN Fund)	\$5,100,420
In-kind Contributions	_____

Agreed by	Signature	Date
Hon. Amara M. Konneh Acting Minister Ministry of Planning & Economic Affairs Republic of Liberia		24/07/13
Hon. Amara M. Konneh Minister Ministry of Finance		24/07/13
Mr. Dominic Sam Country Director United Nations Development Programme		18/06/2013

I. SITUATION ANALYSIS

Liberia has made commendable recovery from the ravages of civil conflict. However, the country still suffers from enormous institutional and human capacity constraints. The need for more effective and efficient implementation of development programs to deliver expected results has never been clearer. With significant increases in finances for development comes a responsibility to ensure that resources are spent efficiently and accountably to contribute to targeted development goals by implementing partners.

Key to addressing this issue of contributing to development goals by implementing partners for the enhancement of national and sub-national capacities to own, manage and improve implementation functions, including: program and project management, procurement, and financial management. Moreover, developing national implementation capacities is a key objective of the [Paris Declaration on Aid Effectiveness](#)¹, where donor and partner countries have committed to strengthening and increasing the use of country systems.

During the period 2006 – 2011, several interventions were undertaken aimed at strengthening Aid Effectiveness: the Government of Liberia with technical and coordination support from UNDP and the RC's Office prepared the 2010 Paris Declaration and 2011 fragile state principle survey reports, in conformity with aid effectiveness principles which indicated that despite the significant investment and the commitments of the Paris Declaration on Aid Effectiveness (2005) and the Accra Agenda for Action (2008), results and value for money have been modest. Liberia is also a signatory to the recent Bussan “New Deal” for engagement in fragile states which clearly recognizes that transitioning out of fragility requires country leadership and ownership in committing to the Peace-building and State-building Goals (PSGs) as well as commitments from donors on transparency, risk sharing and use of country systems in order to accelerate progress towards achieving the MDGs.

A National Aid policy was drafted following several consultations and high level engagements both locally and internationally in furtherance of the aid effectiveness and strategic partnership dialogue. The aid policy is currently awaiting cabinet approval and roll-out. In partnership with UNDP, the Government contracted the services of the Development Gateway Foundation to pilot the Aid management Platform (AMP) to track and report on aid flows from development partners and donors into Liberia. This web-enabled tool was piloted in 2010 through 2011 and is presently being upgraded for full deployment.

Following the completion of the implementation period of Liberia’s first poverty reduction strategy – “Lift Liberia” PRS, key lessons learned still point to the fact that localizing the commitments under the Paris Declaration on Aid Effectiveness in the form and manner that enhances development effectiveness inducing the desired level of development results still remain a challenge despite the progress made so far. As a conflict affected country, Liberia also subscribed to and decided to pilot the New Deal with the support of the USA and Sweden governments.

Liberia has embarked on the successor program of the PRS-1, the Agenda for Transformation, and the first 5-year development program towards attaining the national vision of becoming a middle income country in eighteen years. In order to ensure that Liberia remains on course for sustainable socio-economic growth and development, interventions must be properly coordinated and progress must be measured in a more concrete manner to the extent that the desired impact can be established.

Over the next 5-years it is estimated that a total of 3.2 billion dollars will be required for the implementation of the Agenda for Transformation. A substantial part of this funding will be through donor funding. To garner support for resource mobilization efforts, an overarching coordination mechanism that is comprehensive in terms of stakeholders coordination involving the private sector, civil society, government and development partners will be critical.

As articulated in the Agenda for Transformation, the Liberia Development Alliance (LDA) will be chaired by the President and include Liberia’s Development Partners, Civil Society and the Private Sector. This will be the highest policy-making body that will provide overall coordination for the implementation of the AfT. It is therefore envisaged that this project will provide all kinds of support to the LDA required to enable the coordination for implementation

¹ Please refer: <http://www.oecd.org/dac/aideffectiveness/parisdeclarationandaccraagendaforaction.htm>

that strengthens the ultimate delivery of development results through aid(development) effectiveness. The LDA will serve as the institutional anchor through which all interventions around aid effectiveness and the New Deal are thus situated.

Programming Framework in Liberia

The Ministry of Planning and Economic Affairs, as the Government Coordinating Agency is primarily responsible for the planning, coordination and overall management of the programs. Implementing partners will be responsible to UNDP for the achievement of planned results and the use of donor resources in a transparent and accountable manner. Implementing Partners are also responsible for reporting and accounting on resources utilized. Monitoring and evaluation of all the UNDP programs will be undertaken jointly by UNDP, IPs and the Ministry of Planning and Economic Affairs as the government coordinating agency.

II. OBJECTIVES

The objectives of this project are to:

- Enhance the capacity of the Liberia Development Alliance for effective coordination of external assistance and oversight for the implementation of the Agenda for Transformation.
- Through the LDA, to strengthen Liberia's capacities to meet its commitments under the "New Deal" so as to enable it undertake the necessary actions and reforms to implement and monitor progress toward the New Deal
- Under the LDA mechanism, to strengthen the overall aid management and coordination tools and processes within the framework of the Agenda for Transformation.
- Strengthen the LDA Technical secretariat to provide support to the LDA Steering Committee through effective M&E, national and sub-national implementation and reporting on progress of Aft and tracking and reporting on aid flow.
- Enhance national capacity for planning, evidence based policy analysis, research and statistical development

III. STRATEGY

Strengthening Aid (development) effectiveness must be considered from a multi-pronged and coordinated approach that brings together the different but related approaches and/or methodologies that ultimately contribute to development effectiveness. Emphasis must be placed on the substantive and measurable actions that can impact aid effectiveness in the short run.

Accountability for development results need to be ensured through investment in appropriate systems and processes as the basis to gauge the impact of aid effectiveness and/or the relevance of the Accra Agenda for Action and the New Deal to national development planning and implementation. Therefore, investments on aid (development) effectiveness must be centered on:

- Creating the level of awareness and sensitivity required for the incorporation and adherence to the principles enshrined in the Paris Declaration, The Accra Agenda and the New Deal in both GoL and Donor engagement as it relates to both the design in the delivery of development assistance and the attainment of development results.
- Strengthening the institutional capacities for delivery of key strategies that enhances Aid (development) Effectiveness to include such core issues as: the capacities for development planning implementation coordination; use of country-owned systems for implementation, monitoring, evaluation and reporting.

As the basis for doing this, the LDA structure will integrate three critical components (i.e, Aft Implementation Coordination, National M&E Coordination& Aid Management Coordination Units). The three units will comprise the LDA Technical Secretariat which will provide technical level support to the LDA Steering Committee. All programmatic issues focused on strengthening Liberia's capacity to meet its commitment on the New Deal will be anchored within the support to the LDA.

The LDA will also serve as platform or mechanism for GoL – DP engagement over the Aft implementation Period. To enable this, the Technical Secretariat of the LDA will be required to provide both in quality and timeliness, evidence based information to enable the Steering Committee of the LDA, chaired by the President.

The Technical Secretariat will be tasked with preparing the necessary background work for the Steering Committee meeting; coordinate activities of Steering Committee members and do follow up on assigned task and feedback on emerging action items. The Technical Secretariat comprising the three specialized units will also coordinate the implementation of the Agenda for Transformation, collect and collate the necessary updates and prepare reports, identify some of the key policy constraints and areas of intervention at the level of the Steering Committee.

Until now the Monitoring and Evaluation Unit, the Agenda for Transformation Coordination and Implementation Unit (formerly the LRDC) and the Aid Management and Coordination Unit), were operating largely in individual silos. From here on wards they will be integrated into the Technical Secretariat of the Liberia Development Alliance (LDA).

These three units are inextricably linked both as it relates to their core tasks and functions. Information generated by the 3 units need to be co-referenced, data and/or report generated will remain important for the completeness of the evidence required to properly inform the LDA Steering Committee and the GoL-Donor Coordination Platform as structured within the Steering Committee of the LDA.

In summary, the strategy to strengthen development effectiveness will focus on the following:

- Engage Liberia's development partners through clearly established and measurable indicators, the adherence to the principles and commitments as contained in the Paris Declaration on Aid Effectiveness, the Accra Agenda for Action and the New Deal.
- Provision of supports that enable and build the GoL capacity to meet its commitments and obligations under the various international instruments.
- Integrate supports that enhance accountability and mutuality in development cooperation and coordination specific to the implementation of the Aft through the LDA.
- Build the capacity for effective monitoring and evaluation of effective implementation of the Agenda for Transformation (Aft) so as to determine the results achieved in implementation of the Aft and provide evidence-based increased direct budget support.

Over the period of implementation, this project is expected to concentrate on providing support that will enable the Liberia Development Alliance provide strategic guidance for the implementation of the Agenda for Transformation, the New Deal and Aid Effectiveness and strengthen the use of national systems i.e. national M&E, Aid Management and Coordination. To achieve stated objectives, the following key areas of intervention will be prioritized:

a) Support to the LDA Steering Committee

Both Technical and logistical support will be required to enable the effective functioning of the Steering Committee of the LDA so that it convenes the stakeholder platform as will be required during the implementation of the Agenda for Transformation. Quarterly meetings of the LDA Steering Committee will be held. Civil society representation and private sector actors will be supported to undertake constituency engagements that will facilitate their effective participation in the LDA Steering Committee meetings

b) LDA Technical Secretariat

A substantial part of the support to the LDA will be channeled to the Technical Secretariat of the LDA, which will primarily be responsible for the day-to-day functioning of the LDA. Support will cover staffing and logistical costs to enable the Secretariat to: provide technical assistance to the Pillar Chairs to convene sector and pillar meetings; track progress on implementation; compile and publish implementation reports and scorecards; undertake dissemination and communication of the Aft.

c) Enhancing M&E to account for development results

Accounting for development results is another key function of the LDA in delivering the Aft. Support to the Secretariat is crucial for improving the capacity to monitor the implementation of the Aft and enhance external resource (aid) management and coordination through the effective functioning of the AMP. The program will support the reactivation of the national M&E coordination unit, field based M&E staff to track implementation at sub-national level; the development of the Aft results framework tracking tool; the maintenance of the Aid Management Platform; and staffing cost for the AMU.

d) Capacity of LDA to enable Country Commitment to the New Deal enhanced through the Implementation of a New Deal

Liberia is one of six countries piloting the New Deal for engagement in fragile states endorsed at the Bussan High Level Meeting in 2011. The implementation of the Liberia New Deal Pilot is being integrated into this program. The program will provide support for: regional validation workshops on the New Deal Fragility Assessment and country level indicators; consultancy for development of New Deal Compact; validation of New Deal Compact; staffing to coordinate New Deal implementation and periodic monitoring and evaluation of New Deal Compact.

e) Strengthened the National Strategy for Development Statistics for Evidence based Policy Analysis and Formulation

Support will be provided to LISGIS, the University of Liberia, the Ministry of Planning and Economic Affairs to strengthen the capacities of these institutions to undertake macroeconomic analysis and socio economic surveillance capacities, socio economic research and policy analysis. This will entail support for the production and dissemination of the HDR and MDGs, National Accounts and the LDHS as well as technical assistance to the office of the Minister of Finance for macroeconomic policy and research.

Partnership

The project as designed takes into consideration the critical role of various partners that subscribe to the principles of the Paris Declaration on Aid Effectiveness, the Accra Agenda for Action and the New Deal can play to help Liberia gradually achieve an appreciable level of development effectiveness over the next 5 years. The government through this project will seek to engage both the technical and financial expertise of these development actors and will also in the spirit of the partnership, also demonstrate ownership of the program by contributing to the investments required and showing leadership through the closer funding and the mechanism for coordination and collaboration. For the purpose of this project, the GoL partnership in enhancing development effectiveness shall be with but not limited to the following key partners:

The UNDP shall over the program period be the main interlocutor with the GoL. It will use its unique advantage at sourcing both the human and financial resources required to attain the program's outcomes. It will also bring to the table the relevancy of the program to emerging new trends on the issue of development coordination by tapping into the various knowledge platforms that exists and making such information available for capacity building and learning.

The Embassy of Sweden, which has committed to Liberia's piloting of the New Deal is also a significant key partner expected to support this program. The Embassy of Sweden (SIDA) which has over the years provided significant support to the LRDC which has now been transformed to the LDA is expected to support the processes that will enable the gradual use of country systems in the utilization of external resources.

Also a New Deal Pilot country partner, USAID will be a key player expected to contribute to the achievement of the program's expected outputs. As the largest contributor of official development assistance to Liberia, USAID support for this program will also help build the government capacity to coordinate external assistance to realize the desired development results.

The AfDB has collaborated with the Ministry of Finance in provided support to the Aid Management Unit that has now been integrated within the new development coordination mechanism that is the LDA. Over the duration of this program, this partnership is expected to be continued.

Having received technical support from the World Bank institute for the articulation of the AfT using the results framework through partnership with the World Bank, building on that collaboration, the partnership with the World Bank through funding support for this program over the next 5 years is also expected to continue to help the GoL attain the level of development effectiveness that enables the measurement of the result of development assistance.

Results and Resources Framework

Intended Outcome as stated in the Country Programme Results and Resource Framework: Liberian governance systems strengthened to ensure consolidation of peace and stability supported by effective and well-functioning institutions that foster inclusive participation of stakeholders, especially women and youth, with enhanced service delivery at local levels.										
Outcome indicators as stated in the Country Programme Results and Resources Framework, including baseline and targets:										
Number of national ministries/agencies operationalized at the county and district levels. Indicator: Proportion of counties (and their districts) with planning/budgeting/management processes that integrate "core" service delivery ministries										
Applicable UNDAF Action Plan (CAP) Key Result Area :										
i. Provide technical support to the development of a national M&E policy framework;	ii. Support to the LDA Secretariat in developing Aft implementation, Monitoring and coordination at the national and local levels	iii. Provide support to the Aid Coordination and Management through design and roll-out of robust systems and tools	iv. Support information exchange and knowledge networking on RBM within a S-S framework	v. Support to the preparation of the national Human development and MDG reports	Partnership Strategy: The program will be implemented using the NIM modality in which the utilization of national systems and processes will be employed in conformity with the NIM guidelines. Over the next two years, the UNDP will undertake capacity building initiatives for the program within the context of "Support to the GoL on NIM Capacity Project" otherwise known as DIM to NIM Project in order to strengthen the implementation and reporting responsibilities of both the executing agency and the implementing partners in accounting for both the resources and results to be utilized and delivered by the program. Considering that all of Liberia's development partners identified in this program to provide support are now placing emphasis on development results, as the GoL is, as the basis for measuring development effectiveness of the ODA they provide, they will demonstrate through funding to this program as will the government, their commitment to ensuring that the mechanisms to ensure proper coordination and attainment of the desired development results is put in place.					
PROJECT TITLE: DEVELOPMENT EFFECTIVENESS AND RESULTS MANAGEMENT THROUGH SUPPORT TO LIBERIA DEVELOPMENT ALLIANCE										
INTENDED OUTPUTS	YEARLY OUTPUT TARGETS	INDICATIVE ACTIVITIES	RESPONSIBLE PARTIES	UNDP INPUTS	2013	2014	2015	2016	2017	Total
OUTPUT I: STRENGTHENED INSTITUTIONAL MECHANISMS FOR IMPLEMENTATION OF Aft PROGRAMME	Target: 2013	Activity 1: Support Steering Committee of Liberia Development Alliance (LDA)	MOF	Consultancy fees Meeting costs Travel costs Reporting costs	805,500	938,000	943,000	943,000	918,000	5,565,500
<i>Baseline: A coordination mechanism for the PRS 1 implementation in place since 2008; is reconfigured and a new mechanism is been</i>	<ul style="list-style-type: none"> ● Recruit 8 staff ● 4 LDA Steering Committee Meetings held. ● 4 GoL- Donor Platform Coordination 									

coordination.	<p>Activity 2: Support LDA Technical Secretariat</p> <p>2.1. support staffing cost for the effective functioning of the technical secretariat</p> <p>2.2. Procure vehicle, office equipment and related logistics for the effective functioning of the Technical Secretariat.</p> <p>2.3. support compilation and publication of 90- day Aft implementation score card</p> <p>2.4 provide support for the compilation of the Aft Annual Progress Report</p> <p>2.5 Support publication of 500 copies of annual progress reports on Aft implementation.</p> <p>2.6 Provide support for mass media dissemination & communication of the Aft</p> <p>2.7 Provide support for maintenance of logistics</p>	<p>MOF</p> <p><i>Meeting costs</i> <i>Training Costs</i> <i>Travel costs</i> <i>Equipment</i> <i>Reporting costs</i></p>

Target: 2015	Activity 1: Support Steering Committee of Liberia Development Alliance (LDA) <ul style="list-style-type: none"> • 4 LDA Steering Committee Meetings held. • 4 GoL-Donor Platform Coordination meetings held • At 1 cabinet retreat held on the implementation of the AFT. • Four 90-days score cards published on AFT implementation • 1 Annual progress Report published on Aft implementation 	MOF <p>1.2 Organize 4 LDA Steering Committee Meetings</p> <p>1.3 Organize 4 GoL- Donor Platform Coordination meetings</p> <p>1.4 support the conduct of pillar & sector meeting at national level</p> <p>1.4 Organize at least 1 cabinet retreat held on the implementation of the AFT</p> <p>1.5 support private sector and civil society constituency engagement on AFT</p>	<i>Consultancy fees</i> <i>Equipment</i> <i>Publications</i> <i>Travel costs</i>
	Activity 2: Support LDA Technical Secretariat <ul style="list-style-type: none"> 2.1. support staffing cost for the effective functioning of the technical secretariat 2.2. Procure vehicle, office equipment and related logistics for the effective functioning of the Technical Secretariat. 2.3. support compilation and publication of 90- day AFT Implementation score card 2.4 provide support for the compilation of the AFT Annual Progress Report 	MOF <p>Supplies</p> <p>Meeting costs</p> <p>Travel costs</p>	

logistics for the effective functioning of the Technical Secretariat.	<p>2.3. support compilation and publication of 90- day Aft implementation score card</p> <p>2.4 provide support for the compilation of the Aft Annual Progress Report</p> <p>2.5 Support publication of 500 copies of annual progress reports on Aft implementation.</p> <p>2.6 Provide support for mass media dissemination & communication of the Aft</p> <p>2.7 Provide support for maintenance of logistics</p>	<p>Activity 1: Support Steering Committee of Liberia Development Alliance (LDA)</p> <p>1.2 Organize 4 LDA Steering Committee Meetings</p> <p>1.3 Organize 4 GoL- Donor Platform Coordination meetings</p> <p>1.4 support the conduct of pillar & sector meeting at national level</p> <p>1.4 Organize at least 1 cabinet retreat held on the implementation of the Aft.</p> <p>1.5 support private sector and</p>	<p>MOF</p> <p>Consultancy fees</p> <p>Supplies</p> <p>Meeting costs</p> <p>Travel costs</p>
Target: 2017	<ul style="list-style-type: none"> • 4 LDA Steering Committee Meetings held. • 4 GoL- Donor Platform Coordination meetings held • At 1 cabinet retreat held on the implementation of the Aft. • Four 90-days scorecards Published 		

on Aft implementation	civil society constituency engagement on Aft	Activity 2: Support LDA Technical Secretariat 2.1. support staffing cost for the effective functioning of the technical secretariat 2.2. Procure vehicle, office equipment and related logistics for the effective functioning of the Technical Secretariat. 2.3. support compilation and publication of 90- day Aft implementation score card 2.4 provide support for the compilation of the Aft Annual Progress Report 2.5 Support publication of 500 copies of annual progress reports on Aft implementation. 2.6 Provide support for mass media dissemination & communication of the Aft 2.7 Provide support for maintenance of logistics	MOF	Consultancy fees Supplies Meeting costs Travel costs
• 1 Annual progress Report published on Aft implementation				

OUTPUT 2: STRENGTHENED GOAL CAPACITY TO IMPLEMENT, MONITOR AND REPORT ON PROGRESS TOWARDS THE NEW DEAL COMMITMENT											
Baseline: Liberia is a New Deal pilot country; New Deal principles and commitments are to be mainstreamed in all aspects of national development planning.	Target: 2013	Activity 1: Capacity of the LDA to enable country commitment to the New Deal enhanced through the internalization of the New Deal in national policies and strategies to implement the PSGs	MOF/UN DP	Consultancy fees	Equipment Meeting costs	Travel costs					
			243,000	101,000	101,000	101,000					1,023,000
Indicators:											
# of validation meetings held on the fragility assessment	• regional and national validation meetings fragility Assessment held 1 consultant hired for indicators review and compact development	1. New Deal Compact document developed At least 2 conferences/seminars supported on New Deal.	1.1. Provide support for 4 regional and 1 national validation workshops on the New Deal Fragility Assessment and country level indicators								
# of document produced on the Compact		1 Deal Compact Coordinator and 2 Peace and State Building Goals (PSGs) focal points hired and maintained.	1.2. Provide consultancy for development of New Deal Compact								
# of validations meetings held on the Compact			1.3. Provide support for validation of New Deal Compact								
# of conferences/seminars supported on the New Deal			1.4. Provide support for 1 New Deal Coordinator and 2 PSG focal Points								
# of New Deal reports published			1.5. Provide support for Resource mobilization conference/ seminar for New Deal Compact roll-out								
			1.6. Conduct periodic monitoring and evaluation of New Deal Compact								
Target: 2014	• 1. New Deal Compact document reviewed	Activity 1: Measure Country attainment of New Deal Indicators	MOF	50,000 Workshops Meeting							

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Indicator	Description	Target	Actual	Comments
framework matrix (RFM) while aid coordination is constrained by a non-functional Aid Management Platform.	# of staff recruited for reactivation of the M&E Coordination office.	• Quarterly M&E reports for Aft scorecard and annual report	1 Hard tap Toyota Jeep for AMU	1.3 Provide support for Aft implementation coordination at sub-national level
Indicators	# of staff recruited and deployed for sub-national M&E of the Aft	• At least 6 staff of AMU trained in various aspect of aid information management	At least 6 staff of AMU trained in various aspect of aid information management	1.4 Provide support for the development of Aft results framework
	# of software developed to track Aft results	• AMP launched	AMP launched	1.5 Provide support for training on utilization of the tracking tool for Aft reporting
	# of software launched and operational for Aid flow tracking	• 1 Server and at least 2 laptop computers procured	1 Server and at least 2 laptop computers procured	1.6 Support consultancy to finalize the RF Matrix and M&E plan
	# of consultancy awarded for M&E policy developed			1.7 Provide support maintenance of the Aid Management Platform
	# of Aft tracking developed and operational			1.8 Support staffing cost for the AMU
				1.9 support the procurement and maintenance of logistics for the AMU
				1.10 Publication of the aid data
				1.11 Launch of the aid management platform
				1.12 Transportation logistics for the Aid Management Unit
				1.13 Capacity Building Training for AMU staff
				1.14 Server and One year Internet subscription for AMU for the strengthening of the

	aid information management system			
Target: 2014	Activity 1: Capacity for M&E and External Resource (AID) management and coordination enhanced including effective functioning of the AMP <ul style="list-style-type: none"> • 1 consultancy concluded for M&E Policy • Multi-stakeholders consultation held • M&E Policy developed and validated • Functioning Aid Management Platform • Quarterly M&E reports for AFT scorecard and annual report • M&E Policy submitted to cabinet for approval 	MOF <ul style="list-style-type: none"> 1.1 Provide support for M&E staff 1.2 Provide support for AFT implementation coordination at sub-national level 1.3 Provide support for training in RBM 1.4 Provide support for the completion, validation and dissemination of the Aid/NGO Policy 1.5 Support staffing cost for the AMU 1.6 provide support for the development and validation of the M&E policy 	<i>Training Costs</i> <i>Meeting costs</i> <i>Travel costs</i>	
Target: 2015	Activity 1: Capacity for M&E and External Resource (AID) management and coordination enhanced including effective functioning of the AMP <ul style="list-style-type: none"> • Quarterly M&E reports for AFT scorecard and annual report • M&E Policy validated • M&E Policy 	MOF <ul style="list-style-type: none"> 1.1 Provide support for M&E staff 	<i>Training Costs</i> <i>Meeting costs</i> <i>Travel costs</i>	

submitted to cabinet for approval	<p>1.2 Provide support for Aft implementation coordination at sub-national level</p> <p>1.3 Support staffing cost for the AMU</p>		
Target: 2016	<p>Activity 1: Capacity for M&E and External Resource (AID) management and coordination enhanced including effective functioning of the AMP</p> <p>1.1 Provide support for M&E staff</p> <p>1.2 Provide support for Aft implementation coordination at sub-national level</p> <p>1.3 Support staffing cost for the AMU</p>	<p>MOF</p> <p><i>Training Costs</i></p> <p><i>Meeting costs</i></p> <p><i>Travel costs</i></p>	
Target: 2017	<p>Functioning Aid Management Platform</p> <ul style="list-style-type: none"> • Quarterly M&E reports for Aft scorecard and annual report <p>Activity 1: Capacity for M&E and External Resource (AID) management and coordination enhanced including effective functioning of the AMP</p> <p>1.1 Provide support for M&E staff</p> <p>1.2 Provide support for Aft implementation coordination at sub-national level</p> <p>1.3 Support staffing cost for the AMU</p>	<p>MOF</p> <p><i>Training Costs</i></p> <p><i>Meeting costs</i></p> <p><i>Travel costs</i></p>	

Output 4: CAPACITY FOR PLANNING, EVIDENCE-BASED POLICY ANALYSIS, RESEARCH STUDIES AND STATISTICAL DEVELOPMENT ENHANCED

	Target: 2013	Activity 1: Strengthened national strategy for the development statistics for evidence based policy analysis and formulation.	MOF	Consultancy fees Supplies Meeting costs Travel costs	400,125 369,000 220,000 270,000 223,000 2,031,250
Baseline There is some level of economic research activities currently taking place at the University of Liberia and at LIMPAC but this needs to be improved to be policy relevant	<ul style="list-style-type: none"> One national level interdisciplinary Policy Analysis and Research/Modeling Team formed 4 national accounts surveys completed 2 public expenditure tracking surveys concluded 4 trainings on budget execution and expenditure tracking completed 4 NHDR and 4 NMDG reports produced and disseminated One analytical study on the budget from the gender perspective completed # of NHDR and NMDG reports produced and disseminated # existence of a Diploma program in poverty social impact analysis (PSIA) at the University of Liberia 	<p>1.1 Support to the strengthening of macroeconomic analysis and socio economic surveillance capacities of LISGIS and other economic agencies for the conduct of objective socio-economic research and data/policy analysis</p> <p>1.2 Production and dissemination of Human Development & MDG Reports</p> <p>1.3 Economic Policy advisory support to the Office of the Finance Minister</p> <p>1.4 Development, maintenance and dissemination of economic policy research resources- repository of development information</p> <p>1.5 Support to LISGIS dissemination of results of National Accounts and the LDHS</p> <p>1.6 Revenue forecasting, budget execution training and dissemination of public</p>	Data analysis capacity building training at		

LISGIS	<ul style="list-style-type: none"> • 4 workshops on Human development report writing supported • Training in Poverty and Welfare Analysis facilitated for at least one Staff of MPEA • HDR Steering Committee set up 	<p>expenditure tracking surveys (PETs) results</p> <p>1.7. International TA (budget & macroeconomic policy advisors -3 months each)</p> <p>1.8 Support Capacity building for MPEA staff in Poverty, MDG, HDR and Welfare Analysis</p> <p>1.9 Support the Legislative Budget Office to conduct an analysis of the budget from a gender perspective</p> <p>1.10 Support GST to VAT transition study</p> <p>1.11 Support on policy Dialogue on Multilateral surveillance and illicit financial flows organized by NCC and MOF</p> <p>1.12 Editing and Further Costing of the Aft</p> <p>1.13 Support to National Consultations and Validation meetings on Post 2015 Global Development Framework</p>	
Target: 2014	<ul style="list-style-type: none"> • One national level interdisciplinary Policy Analysis and Research/Modeling Team formed 	<p>Activity 1: Strengthened national strategy for the development statistics for evidence-based policy analysis and formulation</p> <p>1.1 Support to the</p>	<i>Consultancy fees Supplies Meeting costs</i>

			<i>Travel costs</i>
<ul style="list-style-type: none"> • 4 national accounts surveys completed • 2 public expenditure tracking surveys concluded • 4 trainings on budget execution and expenditure tracking completed • 4 NHDR and 4 NMDG reports produced and disseminated 	<p><i>strengthening of macroeconomic analysis and socio-economic surveillance capacities of LISGIS and other economic agencies for the conduct of objective socio-economic research and policy analysis</i></p> <p>1.2 Production and dissemination of <i>Human Development & MDG Reports</i></p> <p>1.3 Economic Policy advisory support to the Office of the Finance Minister</p> <p>1.4 Development, maintenance and dissemination of economic policy research resources- repository of development information</p> <p>1.5 Support to LISGIS dissemination of results of National Accounts and the DHS</p> <p>1.6 Revenue forecasting, budget execution training and facilitation of dissemination and discussions of public expenditure tracking surveys (PETS) review</p> <p>1.7 International TA (budget & macroeconomic policy advisors -3 months</p>		

Target: 2015	Activity 1: Strengthened national strategy for the development statistics for evidence based policy analysis and formulation <ul style="list-style-type: none"> • One national level interdisciplinary Policy Analysis and Research/Modeling Team formed • 4 national accounts surveys completed • 2 public expenditure tracking surveys concluded • 4 trainings on budget execution and expenditure tracking completed • 4 NHDR and 4 NMDG reports produced and disseminated 	MOF <p>1.1 Support to the strengthening of macroeconomic analysis and socio economic surveillance capacities of LISGIS and other economic agencies for the conduct of objective socio-economic research and policy analysis</p> <p>1.2 Production and dissemination of Human Development & MDG Reports</p> <p>1.3 Development, maintenance and dissemination of economic policy research resources- repository of development information</p> <p>1.4 Support to LISGIS dissemination of results of National Accounts and the LDHS</p> <p>1.5 Revenue forecasting, budget execution training and public expenditure tracking surveys (PETS)</p> <p>1.6 International TA (budget & macroeconomic policy</p>	<i>Consultancy fees</i> <i>Supplies Meeting costs</i> <i>Travel costs</i>