

REPUBLIC OF RWANDA



Kigali, 27<sup>th</sup> December 2019

Ref: ~~44.11.1/12.2019~~ /FONERWA

**FUND FOR ENVIRONMENT (FONERWA)**  
P.O. BOX : 7436, Kigali  
**Rwanda**

**Resident Representative**  
**UNDP**  
**Kigali, Rwanda**

Dear Sir,

**Re: Transmission of FONERWA-ENR project FACE Form, Financial and Narrative report for the Quarter four ending December 2019.**

In the framework of the UN support to strengthen Capacities of the Environment and Natural resources (ENR) sector for Green Economy Transformation;

Please find herewith enclosed the FONERWA-ENR project FACE Form, Financial and Narrative report for the Quarter four ending December 2019 for your endorsement and approval.

Thank you for your continued support and collaboration.

Sincerely,


**RUZIBIZA HUBERT**  
**Chief Executive Officer**

**C.C:**  
PS Ministry of Environment



## NARRATIVE REPORT

### QUARTERLY NARRATIVE PROGRESS REPORT

YEAR/QUARTER: 2019/Q4

**Purpose:** This report aims at assessing the achievements against the planned results during the quarter as well as risks and issues that could affect project implementation.

<b>Project title:</b>	<b>Strengthening Capacities of the Environment and Natural Resources Sector for Green Economy Transformation.</b>	
<b>Project number:</b>	<b>00116279</b>	
<b>Project/UNDAP/CPD outcome:</b>	The project is responding to the OUTCOME 2, which says that by 2023, Rwandan Institutions and communities are more equitably, productively and sustainably managing natural resources and addressing climate change and contribute to sustainable development goals	
<b>NST priorities:</b>	NST 1: Priority 7 which says that: Sustainable management of natural resources and Environment to transition Rwanda towards a Green Economy.	
<b>SDGs:</b>	The project is contributing to 7,9,11,13,15,17 SDGs	
<b>Project start date:</b>	01/10/2018	
<b>Project end date:</b>	30/06/2023	
<b>Reporting period:</b>	Narrative report from July 2019 to September 2019 October, 1 <sup>st</sup> – December 31 <sup>st</sup> , 2019	
<b>Project budget (USD):</b>	<b>TRAC (core):</b>	<b>4,400,000USD</b>
	<b>Government of Rwanda (in kind):</b>	<b>250,000USD</b>
	<b>Other donors:</b>	<b>N/A</b>
	<b>Total project budget:</b>	<b>4,650,000USD</b>

**Output 3: National and local public institutions, CSOs, private sector technical capacities are strengthened to effectively and efficiently manage green growth financing mechanisms.**

**Results achieved and evidence** (*Explain the achievements at the output level. Make sure to provide evidence, related data and how it was collected*):

To enhance the skills of all interested NGOs, both local and national, FONERWA conducted a 2 –day training workshop (6<sup>th</sup> and 7<sup>th</sup> December 2019) on proposal development / PPD orientation to in an effort to improve the quality of PPDs submitted to FONERWA but more specifically, from NGOs that will apply for the 10<sup>th</sup> Call for Proposal.

A knowledge sharing workshop with all implementing partners of FONERWA is planned 30<sup>th</sup> December 2019. This will focus on experience sharing including success stories and challenges between IPs.

**Completed activities that contributed to the above achievements** (*Explain which activities took place and how they contributed to the achievement of the output. Photos or reports can be added as annex*):

**3.1 Organise technical inputs from subject matter specialists, including support to FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings.**

FONERWA has been engaging with BIOFIN project funded by UNDP on a number of finance solutions. Three finance solutions were selected to be explored further;

- Fully Channelling environmental fees and fines through FONERWA
- Enhancing a Biodiversity and Ecosystems Trust “Basket” in FONERWA
- Greening private sector investments

All these finance solutions are worth around USD 160,000 and an inception workshop has been carried where inputs were provided on each of those proposed solutions that will be undertaken under BIOFIN phase 2 planned to start in the beginning of 2020 after UNDP approval.

**3.2 Develop Five year domestic, bilateral and multi-lateral resource mobilisation strategy.**

- Resource Mobilization Strategy consolidated report (sector pitches and funder mapping) was submitted by the Pegasys consulting firm, it was presented in the Climate finance thematic working group meeting.
- FONERWA has started engaging the identified international donors in the strategy with regards to what they are more interested in.
- Also as mentioned above, some moves have been made to ensure that domestic resources are mobilized.

**3.3 Support FONERWA capacity for communication strategy development, communication and outreach services with particular support to quarterly call for proposal sessions.**

The communication expert consultant continued to provide communication support to the Environment and Natural Resources sector. The consultant supported the Ministry of Environment and FONERWA at national and international events focusing on environment and climate activities. The support includes the social media coverage, Event's media coverage



and developing content to produce communication documents including stories, speech and communication materials. The summary of key activities are as follows:

- Supporting Social media coverage in international events.
- Social media coverage for workshops and national events.
- Developed documents including brief note, statement, speech, remarks and other communication materials for the Ministry of Environment and Rwanda Green Fund.
- Supporting managing social media tools including twitter, Facebook and website.
- Developing weekly Green Rwanda media review.
- We also hired consultants and contractual skilled staff to improve communication and outreach services with particular support to quarterly call for proposal sessions.

The Rwanda Green Fund (FONERWA) communications consultant travelled with the Rwanda delegation to Madrid, Spain for the COP25. The negotiations focused on rules for international carbon markets, finalizing of the details on climate finance and ready the world for the crucial next decade of action on the climate crisis. Chilean environmental minister Carolina Schmidt presided over the negotiations. Rwanda delegation was led by Minister of Environment/ Dr. Mujawamariya Jeanne D'Arc.

- The Public relations and communications specialist supported the participation of the Fund in the AfroChampions initiative meetings which saw to the launch of the investment framework to support AfCFTA and green Industrialization Boma in Kigali between 8<sup>th</sup> and 11<sup>th</sup>, October 2019.
- The Public relations and communications specialist supported the participation of the Fund in the African Regional Conference hosted by the European Union's Global Alliance Flagship Initiative (GCCA+) together with IUCN and the Rwanda Ministry of Environment hosted the in Kigali, Rwanda on 15-18 October 2019.
- The Public relations and communications specialist took a lead in the preparations of GCF Gicumbi Project Launch. Media and Communications plan for the event were done and executed accordingly. Fact sheet worked on with the Communications consultant, translated, printed and distributed accordingly, communication materials worked on, produced and distributed on time and accordingly. Pre-Launch dinner on 25<sup>th</sup> October 2019 prepared on time, Site area visited to ensure the place is ready for tree planting, the site area for the function visited and everything done accordingly, worked with the team in charge for logistics and ensuring the function executed successfully.
- The Public Relations and communications specialist also supported the Technical Coordination Committee for the 2 days working session to explore different methods to design Impact Evaluation for the project on the 12<sup>th</sup> and 13<sup>th</sup>, November 2019.
- The Public Relations and Communications specialist also supported the preparation and implementation of the 30<sup>th</sup> November, 2019 Community work "Umuganda" with GCK Project held in Kinyinya sector. This was done through supporting the team to identify



the area of umuganda, holding the discussions with the sector team, securing t-shirts, brochures, transportation to the site and use of social media to communicate the event.

### **3.4 Roll out the programmatic approach through TA support to sectors in proposal development and Resource Mobilisation**

- We hired consultants and contractual skilled staff to support different sectors in proposal development and Resource Mobilisation whereby we recruited project analysis specialist and in charge of resource mobilisation and climate finance specialist.
- FONERWA staff have worked and are following up on the work by the ministries mainly MINADEF & MINEDUC and other institutions such as Rwanda Biomedical Center (RBC) to ensure project proposals submitted are responding to national priority needs, are in FONERWA templates and are good quality project proposals.

### **3.5 Technical support to provide IT services**

FONERWA hired a firm called PROGRESS MIH Limited, their contract started on 05<sup>th</sup> December to maintain the website, online application tools, Fund result management information system, and the online center of excellence. The firm will provide the following services:

- Supply and maintenance of Google apps email accounts.
- Manage the virtual server hosting FONERWA online system

The IT firm responsible for IT equipment has provided its services in this quarter.

- Maintenance of IT equipment
- FONERWA has purchased IT equipment to improve the security of its network and mechanism for backup system. The procurement process is ongoing and it is expected to install server and backup system by March 2020.
- Broad Band Corporation has continued to provide its internet services to FONERWA including Fibre optic Internet service, Management of firewall and 4G internet service.

### **3.6 Establish a system to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions**

- The online center of excellence for knowledge sharing has been put in place and it promotes knowledge sharing. The knowledge sharing and promoting learning has been integrated in Monitoring and Evaluation job description. It is remaining to integration Knowledge sharing actions into Monitoring and evaluation system.

### **3.7 Conduct annual review sessions, produce bi-annual reports and organize bi-annual portfolio review workshops to share progress and achievements of the fund with stakeholders**

- Knowledge sharing workshop is planned to take place on 30<sup>th</sup> December 2019.

**3.8 Quality assurance and monitoring of FONERWA funded projects to improve the implementing status;**

FONERWA's M& E team conducted one on one meetings and field visits to assess the project implementation status and identify any challenges that may be hindering the project progress. Among the projects visited includes;

- Upper Nyabarongo catchment ecosystem rehabilitation to increase resilience to climate change effects by improving youth and women livelihoods, the project is implemented by LODA they received the first instalment of 454,004,165 frw in September 2019 to start the project implementation in Muhanga, Karongi and Ngororero. A field visit was conducted from 9<sup>th</sup> to 11<sup>th</sup> December 2019 to monitor the progress of constructing terraces and participant in the launch of Ecobigrade program initiated by the Ministry of youth and Culture.
- A spot check was conducted for the Ampersand project in this month of December 2019, it mainly looked at the financial management system with a specific aim of verifying if targets were being achieved within budget lines of the budget provided in the PD for the period of **June till end November 2019**, and for the match funds from **January to end November 2019**.
- Another Spot check done was for the Greening Girinka: Piloting climate smart approaches in crop-livestock intensification implemented by RAB, the spot check looked at the financial management system with a specific aim of verifying if targets were being achieved within budget lines of the total disbursement of 153,643,904 Rwandan Francs.

**Change in plan** *(what results were not achieved as planned and why):*

**Key challenges and risks, recommendations** *(Identify challenges and risks and recommended solutions):*

<p>There was a delay in having the Joint Technical Assistance team on board, due to several procedures that were to be done and finalize their contracts. Thus some activities were delayed.</p>	<p>The process completed and the Joint TA to be on board by 06<sup>th</sup> January 2020.</p>
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**Lessons learned and/or good practices:**

FONERWA's Climate Finance Specialist participated in the Africa Water Funds training workshop. Interesting take-away that can be explored in Rwanda are;

- Carbon and fuel taxes exploration as a source of climate finance for water resources management
- Low interest loans used for integrated water resources management basing on business case guidance on potential areas/interventions with high return on investment

The way forward for the training include;

- A follow up skype call is to be scheduled with TNC and FONERWA team to agree on next steps such as feasibility study requirements of the water fund and also corresponding roles and responsibilities of TNC, FONERWA and/or any relevant stakeholders (such as RWFA in terms of technical works and co-financing those studies).
- Some of the TNC water fund model financial instruments and sources (such as carbon/fuel taxes etc) should be explored by FONERWA.
- A whatsapp and email groups were created for experience sharing among participants of the workshop.
- The planning Specialist participated in the budgeting, forecasting and the planning process training from 2<sup>nd</sup> to 6<sup>th</sup> December 2019 in Dubai. The training covered the following topics;
  - Links between Strategic Financial Planning, Forecasting, and Budgeting
  - Effective Excel and other Forecasting Techniques to support Financial Planning and Budgeting
  - Impacts on Financial Plans of alternative methods of Financing, and Business and Financial risk
  - Traditional and Modern Costing Systems that are used in the Budget Process
  - Best Practice in Operating Budgeting, Budgetary Control, Capital Investment Budgeting, and Cash Forecasting and Budgeting.

**LNOB & Gender:** *(Share any achievements or lessons learnt, good practices on LNOB and gender equality and women's empowerment)*

The joint TA which will be on board by 06<sup>th</sup> January 2019, will support the fund to develop the gender strategy for FONERWA. FONERWA is a gender sensitive entity where by in terms of its staff, women account for more than 30% which is in line with constitution of Rwanda and other government policies.

The table below summarizes FONERWA's gender distribution.

<b>Table: Civil Service Employment (Gender Distribution of Employment)</b>				
<b>Level</b>	<b>Total</b>	<b>Women</b>	<b>Men</b>	<b>Women as % of All Employees</b>



Top Management (Permanent Secretary Level)	3	1	2	33%
Senior Management (Director General level)	2	0	2	0%
Director level	13	6	7	46%
Professional Staff	2	0	2	0%
Support staff (e.g. secretaries)	2	0	2	0%
<b>TOTAL</b>	<b>22</b>	<b>7</b>	<b>15</b>	<b>32%</b>

### **Results-based Reporting**

#### **Overall Challenges, Recommendations and Lessons learnt**

*Raise any challenges that require attention, and lessons learnt / best practices that can be shared within the project and with other projects.*

#### **Results Framework Summary**

*Monitor the indicators by quarter and record relevant progress. Make sure to add the source of data.*

*Fonerwa Output indicators are 1) Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes; 2) Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) public institutions; 3) Percentage of new quality proposals approved for funding 1) public sector 2) private sector 3) CSOs ; 4) % of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing; 5) % of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system*







<b>Output 3</b>	80,493,241	70,086,206	10,407,035	87%	The funds were received late and this resulted into delays in implementation	281,900	81,180	<b>28.8%</b>
<b>TOTAL</b>	80,493,241	70,086,206	10,407,035	87%		281,900	81,180	<b>28.8%</b>

*Financial Summary for quarter two*

Quarterly financial report					Annual financial summary			
	Q2 Budget allocation (frw)	Q2 Expenditure (frw)	Balance for Q2(frww)	Delivery rate for Q2 (%)	Notes <i>(Explain reason if there are differences between budget and expenditure)</i>	Annual Budget allocation (USD)	Annual expenditure by end of June 2019(USD)	Delivery rate at end of Q2 (%)
<b>Output 3</b>	79,285,668	66,731,456.7	12,554,211.00	84%	The funds were received late and this resulted into delays in implementation	281,900	166,950	<b>59.2%</b>
<b>TOTAL</b>	79,285,668	66,731,456.7	12,554,211.00	84%		281,900	166,950	<b>59.2%</b>

*Financial Summary for quarter three*

Quarterly financial report					Annual financial summary			
	Q3 Budget allocation (frw)	Q3 Expenditure (frw)	Balance for Q3(frww)	Delivery rate for Q3 (%)	Notes <i>(Explain reason if there are differences between budget and expenditure)</i>	Annual Budget allocation (USD)	Annual expenditure by end of September 2019(USD)	Delivery rate at end of Q3 (%)
<b>Output 3</b>	79,285,668	66,731,456.7	12,554,211.00	84%	The funds were received late and this resulted into delays in implementation	281,900	166,950	<b>59.2%</b>
<b>TOTAL</b>	79,285,668	66,731,456.7	12,554,211.00	84%		281,900	166,950	<b>59.2%</b>

							<i>budget and expenditure)</i>			
<b>Output 3</b>	77,688,075	76,804,567	883,508	99%			The funds were received late and this resulted into delays in implementation	281,900	251,370	89.2%
<b>TOTAL</b>	<b>77,688,075</b>	<b>76,804,567</b>	<b>883,508</b>	<b>99%</b>				<b>281,900</b>	<b>251,370</b>	<b>89.2%</b>

*Financial Summary for quarter four*

<b>Quarterly financial report</b>						<b>Annual financial summary</b>		
	<b>Q4 Budget allocation (frw)</b>	<b>Q4 Expenditure (frw)</b>	<b>Balance for Q4(frww)</b>	<b>Delivery rate for Q4 (%)</b>	<b>Notes (Explain reason if there are differences between budget and expenditure)</b>	<b>Annual Budget allocation (USD)</b>	<b>Annual expenditure by end of December 2019(USD)</b>	<b>Delivery rate at end of Q4 (%)</b>
<b>Output 4</b>	12,479,668	12,479,668	0	100%	The funds were received late and this resulted into delays in implementation	281,900	281,900	100%
<b>TOTAL</b>	<b>12,479,668</b>	<b>12,479,668</b>	<b>0</b>	<b>100%</b>		<b>281,900</b>	<b>281,900</b>	<b>100%</b>

**Next Quarter Work Plan (QWP)**

*Provide a quarterly work plan including M&E and communication activities. If the work plan is created in excel sheet, please attach it to this reporting form.*



WORK PLAN FOR: Strengthening Capacities of the Environment and Natural Resources (ENR) Sector for Green Economy Transformation										
PERIOD: Y1: 01 Jan to 31 Dec 2020										
Output 1: ENR sector capacities enhanced to optimize and scale-up sustainable and climate resilient management of natural capital resources										
Activities	FACE Form Activity No.	Quarterly Activities	TIME FRAME				Indicators	Annual Target	Implementing Partner	Planned Budget (USD)
			Q1	Q2	Q3	Q4				TOTAL
Output 3: National and local public institutions, CSOs, private sector technical capacities are strengthened to effectively and efficiently manage green growth financing mechanisms										
Output indicators: 1) Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes; 2) Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) public institutions; 3) Percentage of new quality proposals approved for funding 1) public sector 2) private sector 3) CSOs ; 4) % of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing; 5) % of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system										
3.1 Organise technical inputs from subject matter specialists, including support to FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings	1. Strengthening res mobilization	Hire consultants and contractual skilled staff to support FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings. Final evaluation of projects	25,000	30,000	30,000	15,000	Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes	119	FONERWA	100,000
3.2 Develop Five year domestic, bilateral and multi-lateral resource mobilisation strategy	1. Strengthening res mobilization	Implement the resource mobilization strategy particularly development of private sector facility (incubator and accelerator)	10,000	14,000	11,245	1,855				37,100
3.3 Support FONERWA capacity for communication strategy development, communication and outreach services with particular support to quarterly call for proposal sessions	2. Communication strategy	Revising/Updating the communication strategy, Development of FONERWA communication and outreach materials, Organize dissemination workshops,	5,000	5,000	5,000	5,000	Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) public institutions	1) 20 2) 30 3) 50	FONERWA	20,000
3.4 Roll out the programmatic approach through TA support to sectors in proposal development and Resource Mobilisation	1. Strengthening res mobilization	Hire consultants and contractual skilled staff to support different sectors in proposal development and Resource Mobilisation	2,000	2,500	2,500	3,000	Percentage of new quality proposals approved for funding 1) public sector 2)	1) 10% 2) 8% 3) 8%	FONERWA	10,000
3.5 Technical support to establish and maintain integrated web-based platform for FONERWA (MIS, website)	3. Knowledge sharing	Maintenance of integrated web-based platform for FONERWA					% of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing	100	FONERWA	-
3.6 Establish a system to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions	3. Knowledge sharing	Hire consultants and contractual skilled staff to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions	3,000	3,000	2,000	2,000			10,000	
3.7 Conduct annual review sessions, produce bi-annual reports and organize bi-annual portfolio review workshops to share progress and achievements of the fund with stakeholders	3. Knowledge sharing	Organize workshop to share progress and achievements of the Fund with stakeholders	5,000	3,000	1,000	1,000			10,000	
3.8 Quality assurance and monitoring of FONERWA funded projects to improve the implementing status	4. Quality Assurance	Quality assurance and monitoring of FONERWA funded projects to improve the implementation status	7,000	7,000	6,000	5,000	% of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system	80%	FONERWA	25,000
Total Budget for Output 3			57,000	64,500	57,745	32,855				212,100
			27%	30%	27%	15%				
Project Management										
Project Management for FONERWA	1. administrative costs		1,500	1,500	1,500	1,500	FONERWA			6,000
Total Budget for Project Management			25%	25%	25%	25%				
GRAND TOTAL			58,500	66,000	59,245	34,355				



## List of Annexes

*Below are potential contents that can be annexed to the report (optional but recommended to have at least one annex).*

### **a) Photos of showing monitoring activities of Fonerwa Team in conducted in Karongi and Muhanga sites**

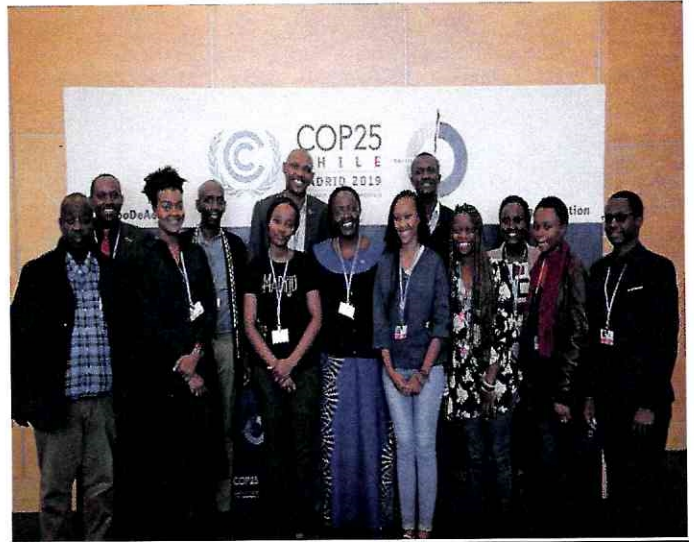


### **b) Photos of the spot check conducted for both Ampersand and RAB projects**



### **c) Rwanda Delegation to the COP25 in Madrid, Spain**





**c) Links to articles and events that took place in this reporting period**

<https://www.flickr.com/photos>

<https://www.fonerwa.org>

**Other information to be reported on Coalition for Green Capital (CGC)**

The Rwanda Green Fund (FONERWA) and the Coalition for Green Capital (CGC) have started to work together to develop a new fund to expand Rwanda's climate finance capacity. The fund will be designed to complement existing programs available through FONERWA, with a unique and specific focus on unlocking and expanding private investment in Rwanda's green sectors. For this reason, the fund is referred to as a Catalytic Green Investment Fund. The catalytic approach uses public investment to attract private investment, by reducing risk and addressing other market barriers.

The Rwanda office of the United Nations Development Programme (UNDP) is supporting this effort, and has awarded the contract to CGC through FONERWA. Interest in climate finance solutions is growing throughout Africa, and with this project, Rwanda offers a model relevant to other African countries.

The Coalition for Green Capital carrying out the above mentioned consultancy services has so far successfully delivered their first deliverable which was to develop the Inception memo according to their contract.

The consultants for the coalition have successfully prepared an inception memo that defined and clarified the work plan and timeline of the scope of work as detailed below; all project tasks and deliverables,

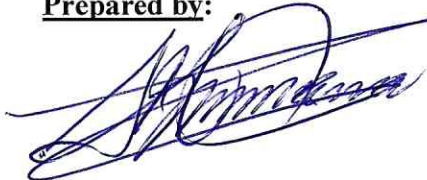
- project roles and responsibilities for each team member,
- identification of specific target review dates and schedules,
- clarification of all specific elements of the project work plan,
- Ensure clarity on deliverables is provided as fulfilment of contractual obligations and terms of payment deliverable.

The work by the coalition was approved by FONERWA and the letter requesting UNDP to process the payment was sent to out.

**Date: 27/12/2019**

**Date: 27/12/2019**

**Prepared by:**



Augustin HITIMANA  
Project Manager  
Signature:

**Approved by:**



Hubert RUZIBIZA  
CEO, FONERWA  
Signature and stamp:



Funding Authorization and Certificate of Expenditures

Country: **RWANDA**  
 Project Code: **116279**  
 Project Title: **Strengthening financial capacity of ENR Sector (FONERWA)**  
 Responsible Officer(s): **RUZIBIZA HUBERT, Chief Executive Officer**  
 Implementing Partner: **FONERWA**  
 Currency: **FRW**

UN Agency: **UNDP**

Date: **12/27/2019**

Type of Request:  
 Direct Cash Transfer (DCT)  
 Reimbursement  
 Direct Payment

Activity Description from AWP with Duration	Coding for UNDP, UNFPA and WFP Fund/Donor/Account	REPORTING			REQUESTS / AUTHORIZATIONS		
		Authorised Amount A	Actual Project Expenditure B	Expenditures accepted by Agency C	Balance D = A - C	New Request Period & Amount E	Authorised Amount F
<b>Output 1: 00113506 effective management of GG financing</b>							
Activity 1: Strengthening Resource Mobilization ( Organise technical inputs from subject matter specialists, including support to FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings )	0400000012/71300	1,767,016	1,767,016				
Activity 1: Strengthening Resource Mobilization ( Develop Five year domestic, bilateral and multi-lateral resource mobilisation strategy )	0400000012/71200	1,200,000	1,200,000				
Activity 1: Strengthening Resource Mobilization ( Roll out the programmatic approach through TA support to sectors in proposal development and Resource Mobilisation)	0400000012/75700	1,000,000	1,000,000				
Activity 2: Communication strategy (Support FONERWA capacity for communication strategy development, communication and outreach services with particular support to quarterly call for proposal sessions )	0400000012/71200	1,634,575	1,634,575				
Activity 3: Knowledge Sharing: Technical support to establish and maintain integrated web-based platform for FONERWA (MIS, website)	0400000012/71300	1,425,100	1,425,100				
Activity 3: Knowledge Sharing: Establish a system to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions	0400000012/71300	1,400,000	1,400,000				
Activity 4: Quality Assurance (Conduct annual review sessions, produce bi-annual reports and organize bi-annual portfolio review workshops to share progress and achievements of the fund with stakeholders)	0400000012/71300	915,000	915,000				
Activity 4: Quality Assurance (Quality assurance and monitoring of FONERWA funded projects to improve the implementing status)	0400000012/71300	2,601,617	2,601,617				
Sub-total		11,943,308	11,943,308				
<b>Output 2: 00114045: Project Management</b>							
Activity 1.: Administrative Costs (Bank charges)	0400000012/75105	536,360	536,360				
<b>Total</b>		<b>12,479,668</b>	<b>12,479,668</b>				

**CERTIFICATION**

The undersigned authorized officer of the above-mentioned implementing institution hereby certifies that:  
 The funding request shown above represents estimated expenditures as per QMP and itemized cost estimates attached.  
 The actual expenditures for the period stated herein has been disbursed in accordance with the AWP and request with itemized cost estimates. The detailed accounting documents for these expenditures can be made available for examination, when required, for the period of five years from the date of the provision of funds.

Date Submitted: **12/27/2019**

Name: **RUZIBIZA HUBERT** Title: **CHIEF EXECUTIVE OFFICER**

NOTES: \* Shaded areas to be completed by the UN Agency and non-shaded areas to be completed by the counterpart.

**FOR AGENCY USE ONLY:**

FOR ALL AGENCIES		FOR UNICEF USE ONLY		FOR UNFPA USE ONLY	
Account Charges	Cash Transfer Reference: CRO ref. no., Voucher ref. no.	Liquidation Information	DCT Reference: CRO ref. no., Liquidation ref. no.	New Funding Release	New Funding Release
GL codes:		DCT Amount		Activity 1	0
Training	0	Less:	0	Activity 2	0
Travel	0	Liquidation	0		
Meetings & Conferences	0	Amount	0		
Other Cash Transfers	0	Balance	0		
Total	0			Total	0



**WORK PLAN FOR: Strengthening Capacities of the Environment and Natural Resources (ENR) Sector for Green Economy Transformation**

**PERIOD: Y1: 01 Jan to 31 Dec 2020**

**Output 1: ENR sector capacities enhanced to optimize and scale-up sustainable and climate resilient management of natural capital resources**

Activities	FACE Form Activity No.	Quarterly Activities	TIME FRAME				Indicators	Annual Target	Implementing Partner	Planned Budget (USD)
			Q1	Q2	Q3	Q4				TOTAL

**Output 3: National and local public institutions, CSOs, private sector technical capacities are strengthened to effectively and efficiently manage green growth financing mechanisms**

**Output indicators: 1) Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes; 2) Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) public institutions; 3) Percentage of new quality proposals approved for funding 1) public sector 2) private sector 3) CSOs; 4) % of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing; 5) % of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system**

3.1 Organise technical inputs from subject matter specialists, including support to FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings	1. Strengthening res mobilization	Hire consultants and contractual skilled staff to support FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings. Final evaluation of projects	25,000	30,000	30,000	15,000	Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes	119	FONERWA	100,000
3.2 Develop Five year domestic, bilateral and multi-lateral resource mobilisation strategy	1. Strengthening res mobilization	Implement the resource mobilization strategy particularly development of private sector facility (incubator and accelerator)	10,000	14,000	11,245	1,855			FONERWA	37,100
3.3 Support FONERWA capacity for communication strategy development, communication and outreach services with particular support to quarterly call for proposal sessions	2. Communication strategy	Revising/Updating the communication strategy, Development of FONERWA communication and outreach materials, Organize dissemination workshops,	5,000	5,000	5,000	5,000	Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) public institutions	1) 20 2) 30 3) 50	FONERWA	20,000
3.4 Roll out the programmatic approach through TA support to sectors in proposal development and Resource Mobilisation	1. Strengthening res mobilization	Hire consultants and contractual skilled staff to support different sectors in proposal development and Resource Mobilisation	2,000	2,500	2,500	3,000	Percentage of new quality proposals approved for funding 1) public sector 2) private	1) 10% 2) 8% 3) 8%	FONERWA	10,000
3.5 Technical support to establish and maintain Integrated web-based platform for FONERWA (MIS, website)	3. Knowledge sharing	Maintenance of integrated web-based platform for FONERWA					% of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing	100	FONERWA	-
3.6 Establish a system to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions	3. Knowledge sharing	Hire consultants and contractual skilled staff to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions	3,000	3,000	2,000	2,000			FONERWA	10,000
3.7 Conduct annual review sessions, produce bi-annual reports and organize bi-annual portfolio review workshops to share progress and achievements of the fund with stakeholders	3. Knowledge sharing	Organize workshop to share progress and achievements of the Fund with stakeholders	5,000	3,000	1,000	1,000			FONERWA	10,000
3.8 Quality assurance and monitoring of FONERWA funded projects to improve the implementing status	4. Quality Assurance	Quality assurance and monitoring of FONERWA funded projects to improve the implementation status	7,000	7,000	6,000	5,000	% of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system	80%	FONERWA	25,000
<b>Total Budget for Output 3</b>			<b>57,000</b>	<b>64,500</b>	<b>57,745</b>	<b>32,855</b>				<b>212,100</b>
			<b>27%</b>	<b>30%</b>	<b>27%</b>	<b>15%</b>				
<b>Project Management</b>										
Project Management for FONERWA	1. administrative costs		1,500	1,500	1,500	1,500	FONERWA			6,000
<b>Total Budget for Project Management</b>			<b>25%</b>	<b>25%</b>	<b>25%</b>	<b>25%</b>				
<b>GRAND TOTAL</b>			<b>58,500</b>	<b>66,000</b>	<b>59,245</b>	<b>34,355</b>				

Approved by:

Date: *24/02/2019*

Hubert RUIZIBIZA  
CHIEF EXECUTIVE OFFICER  
FONERWA



Stephen Rodrigues  
UNDP Resident Representative a.i.  
UNDP Rwanda





WORK PLAN FOR: Strengthening Capacities of the Environment and Natural Resources (ENR) Sector for Green Economy Transformation									
PERIOD:		Y1: 01 January to 31 March 2020		JAN		FEB		MAR	
Activities	Quarterly Activities	TIME FRAME			Indicators	Annual Target	Implementing Partner	Planned Budget	
		JAN	FEB	MAR				TOTAL (USD)	TOTAL (RWF)
Output 1: ENR sector capacities enhanced to optimize and scale-up sustainable and climate resilient management of natural capital resources									
Input 3: National and local public institutions, CSOs, private sector technical capacities are strengthened to effectively and efficiently manage green growth financing mechanisms									
Organise technical inputs from subject matter specialists, including support to FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings.	Hire consultants and contractual skilled staff to support FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings. Final evaluation of projects	x	x	x	Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes	119	FONERWA	25,000	23,277,075
Develop five year domestic, bilateral and multi-lateral source mobilisation strategy	Implement the resource mobilization strategy particularly development of private sector facility (incubator and accelerator)	x	x	x	Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) public institutions	1) 20 2) 30 3) 50	FONERWA	10,000	9,310,830
Support FONERWA capacity for communication, policy development, communication and outreach activities with particular support to quarterly call for proposal sessions	Revising/updating the communication strategy. Development of FONERWA communication and outreach materials. Organize dissemination workshops.	x	x	x	Percentage of new quality proposals approved for funding	1) 10% 2) 8% 3) 8%	FONERWA	5,000	4,655,415
Roll out the programmatic approach through TA support to sectors in proposal development and Resource Mobilisation	Hire consultants and contractual skilled staff to support different sectors in proposal development and Resource Mobilisation	x	x	x	% of projects whose emerging, lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing	100	FONERWA	2,000	1,862,166
Technical support to establish and maintain integrated i-based platform for FONERWA (MIS, website)	Maintenance of integrated web-based platform for FONERWA	x	x	x	% of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system	80%	FONERWA	3,000	2,793,249
Establish a system to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions	Hire consultants and contractual skilled staff to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions	x	x	x			FONERWA	5,000	4,655,415
Conduct annual review sessions, produce bi-annual reports and organize bi-annual portfolio review workshops to share progress and achievements of the fund with stakeholders	Organize workshop to share progress and achievements of the Fund with stakeholders	x	x	x			FONERWA	7,000	6,517,581
Quality assurance and monitoring of FONERWA funded projects to improve the implementing status	Quality assurance and monitoring of FONERWA funded projects to improve the implementation status	x	x	x			FONERWA	57,000	53,071,731
<b>Total Budget for Output 3</b>									
Project Management									
Project Management for FONERWA		M&E of project activities		M&E Reports		4	FONERWA	1,500	1,396,025
<b>Total Budget for Project Management</b>									
		M&E of project activities		M&E Reports				1,500	1,396,025
								58,500	54,468,356
<b>GRAND TOTAL</b>									

Date: 27/02/2019

Approved by:

Hubert RUZIBIZA  
Chief Executive Officer  
Rwanda Green Fund FONERWA

Stephen Rodrigues  
UNDP Resident Representative  
UNDP Rwanda





DRK PLAN FOR: Strengthening Capacities of the Environment and Natural Resources (ENR) Sector for Green Economy Transformation

RIOD: Y2: 01 Jan to 31 Dec 2020

ended Outcome as stated in the UNDAF/Country Programme Results and Resource Framework: 2023 Rwandan institutions and communities are more equitably, productively and sustainably managing natural resources and addressing climate change

icator 2.1. Percentage of public expenditure on environment, natural resources and climate change as a proportion of total public expenditure

licable Output(s) from the UNDP Strategic Plan: 2.1.1 Low emission and climate resilient objectives addressed in national, sub-national and sectoral development plans and policies to promote economic diversification and green growth

Input 3 (00113506) National and local public institutions, CSOs, private sector technical capacities are strengthened to effectively and efficiently manage green growth financing mechanisms

Output Indicators	Baseline		Y1	TIME FRAME				Y2 target	DATA SOURCE	DATA COLLECTION METHODS & RISKS	
	Value	Year		Q1	Q2	Q3	Q4				
											Planned Budget (USD)
Cumulative volume of finance (US\$ millions) mobilized through FONERWA for climate and environment purposes	99	2018	109	170.5	170.5	170.5	180.5	119	Project Report	FONERWA financial report	
Fund disbursement proportion (%) to 1) CSO, 2) private sector, 3) public institutions	1) 6.3 2) 4 3) 84	2018	1) 10 2) 10 3) 80	1) 10 2) 10 3) 80	1) 15 2) 15 3) 70	1) 15 2) 15 3) 70	1) 15 2) 15 3) 70	1) 15 2) 15 3) 70	Project Report	FONERWA financial report	
Percentage of new quality proposals approved for funding 1) public sector 2) private sector 3) CSOs	N/A	2018	1) 8% 2) 3% 3) 3%	1) 8% 2) 3% 3) 3%	1) 8% 2) 3% 3) 3%	1) 15% 2) 8% 3) 8%	1) 15% 2) 8% 3) 8%	1) 15% 2) 8% 3) 8%	Project Report	FONERWA report	
% of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing	80	2018	100%	100%	100%	100%	100%	100	Project Report	FONERWA report	
% of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system	0	2018	70%	70%	70%	75%	80%	80%	Project Report	FONERWA report	
Activities	FACE Form Activity No.	Implementing Partner	Activities Plan	TIME FRAME				Planned Budget (USD)	Responsible Party	Risk	
Organize technical inputs from subject matter experts, including support to FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings	1. Strengthening resource mobilization	FONERWA	Hire consultants and contractual skilled staff to support FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings. Final evaluation of projects	25,000	30,000	30,000	15,000	100,000	75,000	FONERWA	resource shortage
Develop Five year domestic, bilateral and multi-lateral resource mobilization strategy	1. Strengthening resource mobilization	FONERWA	Implement the resource mobilization strategy particularly development of private sector facility (incubator and accelerator)	10,000	14,000	11,245	1,855	37,100	-	FONERWA	Limited participation of institutions and private organisations outside of ENR sectors due to diverging demands
Support FONERWA capacity for communication strategy development, communication and outreach efforts with particular support to quarterly call for proposal sessions	2. Communication strategy	FONERWA	Revising/updating the communication strategy, Development of FONERWA communication and outreach materials, Organize dissemination workshops.	5,000	5,000	5,000	5,000	20,000	10,000	FONERWA	expectations of stakeholders not met
Roll out the programmatic approach through TA support to sectors in proposal development and Resource mobilization	1. Strengthening resource mobilization	FONERWA	Hire consultants and contractual skilled staff to support different sectors in proposal development and Resource Mobilization	2,000	2,500	2,500	3,000	10,000	10,000	FONERWA	Limited participation of institutions outside of ENR sectors due to diverging demands
Technical support to establish and maintain integrated web-based platform for FONERWA (MIS, site)	3. Knowledge sharing	FONERWA	Maintenance of integrated web-based platform for FONERWA	-	-	-	-	-	-	FONERWA	system failure risks
Establish a system to integrate knowledge management within project cycle leveraging on the Weigle platform and best-practice exchange sessions	3. Knowledge sharing	FONERWA	Hire consultants and contractual skilled staff to integrate Knowledge Management within project cycle leveraging on the Weigle platform and best-practice exchange sessions	3,000	3,000	2,000	2,000	10,000	10,000	FONERWA	Unwillingness to share some knowledge products by stakeholders
Conduct annual review sessions, produce bi-annual reports and organize bi-annual portfolio review sessions to assess progress and achievements of the TA with stakeholders	3. Knowledge sharing	FONERWA	Organize workshop to share progress and achievements of the Fund with stakeholders	5,000	3,000	1,000	1,000	10,000	10,000	FONERWA	Low attendance of participants
Quality assurance and monitoring of FONERWA funded projects to improve the implementing status	4. Quality Assurance	FONERWA	Quality assurance and monitoring of FONERWA funded projects to improve the implementation status	7,000	7,000	6,000	5,000	25,000	25,000	FONERWA	Limited cooperation of projects implementing partners
<b>Total Budget for Output 3</b>				<b>57,000</b>	<b>64,500</b>	<b>57,745</b>	<b>32,855</b>	<b>212,100</b>	<b>218,100</b>		

	27%	30%	27%	15%
<b>Project Management</b>				
<b>1113507 UNDP oversight and Assurance</b>				
Project Management by SPIU including M&E				
1. Admin and SPIU				
<b>1114045 Project management</b>				
Project Management for FONERWA	1,500	1,500	1,500	6,000
<b>1113507 UNDP oversight and Assurance</b>				
1. administrative costs				
<b>1113507 UNDP oversight and Assurance</b>				
2. UNDP oversight and assurance				
Communication (1%)				
2E				
UNDP Direct Project Cost				
Total Budget for Project Management				6,000
<b>TOTAL TOTAL</b>	<b>57,000</b>	<b>64,500</b>	<b>57,745</b>	<b>1,595,100</b>

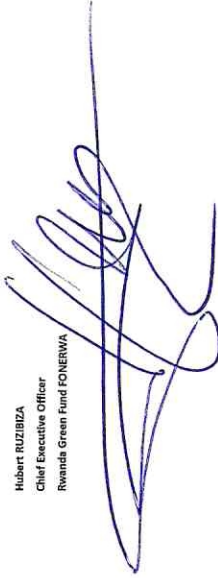
	0	0	0	0
M&E				918,150
FONERWA	58,500	66,000	59,245	34,355
UNDP	-	-	-	218,100

Approved by:

Ina MUKARUBIRI  
 Permanent Secretary  
 Ministry of Environment

Date: 27/11/2017

Hubert RUIZIBIZA  
 Chief Executive Officer  
 Rwanda Green Fund FONERWA



Stephen Rodrigues  
 UNDP Resident Representative  
 UNDP Rwanda





2901000000-FONERWA

### BANK RECONCILIATION REPORT

as at 10/31/19

Bank account	1000050217	
Bank Name	FONERWA UNDP CBP FRW	
Balance as Per Bank Statement as at	10/31/19	12,476,668
Add Deposit in Transit		0
Less Outstanding Payments / Cheques		0
Adjusted Bank Balance as at	10/31/19	12,476,668
Cash Book Balance as at	10/31/19	12,476,668
Unreconciled Difference		0

Prepared By: F.M.S

Signature: [Handwritten Signature]

Reviewed By: Af. C/B

Signature: [Handwritten Signature]

Approved By: [Handwritten Signature]

Signature: [Handwritten Signature]







2901000000-FONERWA

### BANK RECONCILIATION REPORT

as at 11/30/19

Bank account	1000050217	
Bank Name	FONERWA UNDP CBP FRW	
Balance as Per Bank Statement as at	11/30/19	12,473,668
Add Deposit in Transit		0
Less Outstanding Payments / Cheques		0
Adjusted Bank Balance as at	11/30/19	12,473,668
Cash Book Balance as at	11/30/19	12,473,668
Unreconciled Difference		0

Prepared By F.M.S .....

Signature [Handwritten Signature]

Reviewed By A. C. P. .....

Signature [Handwritten Signature]

Approved By C.F.O .....

Signature [Handwritten Signature]





2901000000-FONERWA

### BANK RECONCILIATION REPORT

as at 12/27/19

Bank account	1000050217	
Bank Name	FONERWA UNDP CBP FRW	
Balance as Per Bank Statement as at	12/27/19	0
Add Deposit in Transit		0
Less Outstanding Payments / Cheques		0
Adjusted Bank Balance as at	12/27/19	0
Cash Book Balance as at	12/27/19	0
Unreconciled Difference		0

Prepared By AMS .....

Signature [Signature] .....

Reviewed By AP. CPD .....

Signature [Signature] .....

Approved By CBP .....

Signature [Signature] .....





# Cash Book Statement

Entity: **2901000000-FONERWA**

Account: **1000050217-FONERWA UNDP CBP FRW(FRW)**

Date from : **01-Oct-2019**

Date to : **31-Dec-2019**

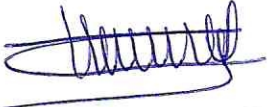


**Opening Balance: 883,508.00**

Date	Description	Reco.	Reference	Document	FCY		Trans.info		LCY - RWF		BALANCE
					Deposit	Payment	CY	RATE	Deposit	Payment	
21-Oct-2019	INWARD RTGS PAYMENT MT 103 BTR 4100030178	Y	FT19294XNPPF	R2901000000/000439/20	11596160.00	0.00	FRW	1.00	11,596,160	0	12,479,668.00
31-Oct-2019	ACCOUNT MGT FEE.20191031	Y	1000050217. ACCMGTFEE. 20191031	G2901000000/0000059/JV/20	0.00	1,000.00	FRW	1.00	0	1,000	12,478,668.00
31-Oct-2019	BANK STATEMENT	Y	1000050217. STMTHIST. 20191031	G2901000000/0000058/JV/20	0.00	2,000.00	FRW	1.00	0	2,000	12,476,668.00
30-Nov-2019	ACC MGT FEE/ COMMISSION PAID	Y	1000050217. ACCMGTFEE. 20191130	G2901000000/0000085/JV/20	0.00	1,000.00	FRW	1.00	0	1,000	12,475,668.00
30-Nov-2019	COMMISSION PAID	Y	1000050217. STMTHIST. 20191130	G2901000000/0000084/JV/20	0.00	2,000.00	FRW	1.00	0	2,000	12,473,668.00
16-Dec-2019	3RD CATEGORY CAR HIRE FOR FLORIAN MUGABO AND GROUP TO GICUMBI ON 13TH NOVEMBER 2019	Y	L2901000000200228	L2901000000200228	0.00	68,818.00	FRW	1.00	0	68,818	12,404,850.00
16-Dec-2019	REFUND TO MUJYAMBERE STANISLAS MONEY PAID FOR TRANSPORT FROM FONERWA TO MINECOFIN ON 11TH DECEMBER 2019	Y	L2901000000200236	L2901000000200236	0.00	10,000.00	FRW	1.00	0	10,000	12,394,850.00
16-Dec-2019	3RD CATEGORY CAR HIRE FOR ERIC KARERANGABO AND JEAN MARIE KAGENZA TO GICUMBI ON 14TH NOVEMBER 2019	Y	L2901000000200229	L2901000000200229	0.00	2,128.00	FRW	1.00	0	2,128	12,392,722.00
16-Dec-2019	3RD CATEGORY CAR HIRE FOR FLORIAN MUGABO AND GROUP TO GICUMBI ON 13TH NOVEMBER 2019	Y	L2901000000200228	L2901000000200228	0.00	2,128.00	FRW	1.00	0	2,128	12,390,594.00
16-Dec-2019	3RD CATEGORY CAR HIRE FOR FLORIAN MUGABO AND GROUP TO GICUMBI ON 13TH NOVEMBER 2019	Y	L2901000000200228	L2901000000200228	0.00	12,770.00	FRW	1.00	0	12,770	12,377,824.00
16-Dec-2019	3RD CATEGORY CAR HIRE FOR ERIC KARERANGABO AND JEAN MARIE KAGENZA TO GICUMBI ON 14TH NOVEMBER 2019	Y	L2901000000200229	L2901000000200229	0.00	68,818.00	FRW	1.00	0	68,818	12,309,006.00
16-Dec-2019	3RD CATEGORY CAR HIRE FOR ERIC KARERANGABO AND JEAN MARIE KAGENZA TO GICUMBI ON 14TH NOVEMBER 2019	Y	L2901000000200229	L2901000000200229	0.00	12,770.00	FRW	1.00	0	12,770	12,296,236.00
16-Dec-2019	PAYMENT TPR RAMA, MATERNITY LEAVE AND AGACIRO DVPT FUND ON SALARY FOR THE MONTH OF DECEMBER 2019	Y	L2901000000200231	L2901000000200231	0.00	12,203,525.00	FRW	1.00	0	12,203,525	92,711.00
16-Dec-2019	REFUND TO UMURERWA MARIE CHANTAL MONEY PAID FOR TRANSPORT FROM FONERWA TO MINECOFIN ON 13TH DECEMBER 2019	Y	L2901000000200237	L2901000000200237	0.00	5,000.00	FRW	1.00	0	5,000	87,711.00
16-Dec-2019	PAYMENT OF NATUKUNDA CHARLOTTE FOR WATER TRANSPORT OF FONERWA STAFF ON 10/12/2019	Y	L2901000000200230	L2901000000200230	0.00	19,100.00	FRW	1.00	0	19,100	68,611.00
19-Dec-2019	LOSS/ADJ COMPLEMENT ON CONSULTANCY FEES TO DAVID TOOVEY JULY TO AUGUST 2018 PV L2901000000190422	Y	FT19354GJ6FP	G2901000000/0000099/JV/20	0.00	4,284.00	FRW	1.00	0	4,284	64,327.00



Date	Description	Reco.	Reference	Document	FCY		Trans.info		LCY - RWF		BALANCE
					Deposit	Payment	CY	RATE	Deposit	Payment	
19-Dec-2019	LOSS/ADJ COMPLEMENT ON CONSULTANCY FEES TO DAVID TOOVEY JANUARY AND FEBRUARY 2019 PV L2901000000190422	Y	FT19354SG6P8	G2901000000/0000100/JV/20	0.00	4,993.00	FRW	1.00	0	4,993	59,334.00
19-Dec-2019	LOSS/COMPLEMNET PAID ON 18 7 2019 AS WHT ON CONSULTANCY FEES TO DAVID TOOVEY JANUARY TO FEBRUARY 2019 PV L2901000000190422	Y	FT19354SG6P8	G2901000000/0000102/JV/20	0.00	4,993.00	FRW	1.00	0	4,993	54,341.00
19-Dec-2019	CORR:LOSS/ADJ COMPLEMENT ON CONSULTANCY FEES TO DAVID TOOVEY JULY TO AUGUST 2018 PV L2901000000190422	Y	FT19354GJ6FP	G2901000000/0000099/JV/20	4284.00	0.00	FRW	1.00	4,284	0	58,625.00
19-Dec-2019	CORR:LOSS/ADJ COMPLEMENT ON CONSULTANCY FEES TO DAVID TOOVEY JANUARY AND FEBRUARY 2019 PV L2901000000190422	Y	FT19354SG6P8	G2901000000/0000100/JV/20	4993.00	0.00	FRW	1.00	4,993	0	63,618.00
20-Dec-2019	LOSS/COMPLEMNET PAID ON 18 7 2019 AS WHT ON CONSULTANCY FEES TO DAVID TOOVEY JULY TO AUGUST 2018	Y	FT19354GJ6FP	G2901000000/0000101/JV/20	0.00	4,284.00	FRW	1.00	0	4,284	59,334.00
24-Dec-2019	REIMBURSEMENT TO A/C 1000010924	Y	L2901000000200253	L2901000000200253	0.00	59,334.00	FRW	1.00	0	59,334	0.00

**Closing Balance: 0.00**

<b>Prepared By:</b> <i>FMS</i> 	<b>Verified By:</b> <i>AF-CPO</i> 	<b>Approved By:</b> <i>CBO</i> 
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NATIONAL BANK OF RWANDA

STATEMENT OF ACCOUNT

NATIONAL BANK OF RWANDA

KN6 AV 4

P BOX 531

KIGALI - RWANDA

STATEMENT PERIOD: FROM 01/10/2019 TO 27/12/2019

Rundate : 27/1

Runtime : 06

Customer Number :

Account Number : 10000

Account Name : FONERWA UNDP CBP

Opening Balance :

No.	Txn Date	Value Date	Reference No	Txn Details	Dr Amt	Cr Amt	Balance	P
1	21/10/2019	21/10/2019	FT19294XNPF	Inward RTGS Payment MT 103	0.00	11,596,160.00	12,479,668.00	IMB1030002
				BTR 4100030178				
2	31/10/2019	01/11/2019	1000050217.STMTHIST.20191031	Commission Paid	2,000.00	0.00	12,477,668.00	
3	31/10/2019	01/11/2019	1000050217.ACCTMGTFEE.20191031	Commission Paid	1,000.00	0.00	12,476,668.00	
4	29/11/2019	01/12/2019	1000050217.STMTHIST.20191130	Commission Paid	2,000.00	0.00	12,474,668.00	

5	29/11/2019	01/12/2019	1000050217.ACCTMGTFEE.201911130	Commission Paid		1,000.00	0.00	12,473,668.00	
6	16/12/2019	16/12/2019	FT1935092QT7	Outward RTGS Payment MT 102		83,716.00	0.00	12,389,952.00	L29010000002C
				L290100000020022					
				3RD CATEGORY CAR HIRE FOR FLORIAN MUGABO AND GROUP TO GICUMBI ON 13TH NOVEMBER 2019					
7	16/12/2019	16/12/2019	FT193505PLDS	Outward RTGS Payment MT 102		83,716.00	0.00	12,306,236.00	L29010000002C
				L290100000020022					
				3RD CATEGORY CAR HIRE FOR ERIC KAR ERANGABO AND JEAN MARIE KAGENZA TO GICUMBI ON 14TH NOVEMBER 2019					
8	16/12/2019	16/12/2019	FT1935012ZC7	Outward RTGS Payment MT 102		12,203,525.00	0.00	102,711.00	L29010000002C
				L290100000020023					
				PAYMENT TPR,RAMA, MATERNITY LEAVE AND AGACIRO DVPT FUND ON SALARY FO R THE MONTH OF DECEMBER 2019					
9	16/12/2019	16/12/2019	FT19350WV9CM	Outward RTGS Payment MT 102		10,000.00	0.00	92,711.00	L29010000002C
				L290100000020023					
				REFUND TO MUTYAMBERE STANISLAS MO NEY PAID FOR TRANSPORT FROM FONERWA TO MINECOPIN ON 11TH DECEMBER 2019					
10	16/12/2019	16/12/2019	FT19350KM9D7	Outward RTGS Payment MT 102		5,000.00	0.00	87,711.00	L29010000002C



					L290100000020023					
					REFUND TO UMURERWA MARIE CHANTAL M ONEY PAID FOR TRANSPORT FROM FONER WA TO MINECOFIN ON 13TH DECEMBER 2 019					
11	16/12/2019	16/12/2019	FT1935079162		Outward RTGS Payment MT 102	19,100.00	0.00	68,611.00	L2901000000024	
					L290100000020023					
					PAYMENT OF NATUKUNDA CHARLOTTE FOR WATER TRANSPORT OF FONERWA STAFF ON 10/12/2019					
12	20/12/2019	20/12/2019	FT19354GJ6FP		Account Transfer	4,284.00	0.00	64,327.00	L2901000000015	
					1000007591					
					FONERWA UNDP GBP					
					L2901000000019					
					ADJ COMPLEMENT PAID ON 18 7 2019 AS WHT ON CONSULTANCY FEES TO DAVID TOOVEY JULY TO AUGUST 2018					
13	20/12/2019	20/12/2019	FT19354SG6P8		Account Transfer	4,993.00	0.00	59,334.00	L2901000000015	
					1000007591					
					FONERWA UNDP GBP					
					L2901000000019					
					ADJ COMPLEMENT PAID ON 28 06 2019 AS WHT ON CONSULTANCY					

14	24/12/2019	24/12/2019	FT1935843W52	FEES TO DAVID TOOVEY JANUARY AND FEBRUARY 2019					
				Outward RTGS Payment MT 102	59,334.00		0.00		0.00
				L290100000020025					L2901000000024
				REIMBURSEMENT TO AC 1000010924					
<b>Totals</b>					<b>12,479,668.00</b>		<b>11,596,160.00</b>		
<b>Closing Balance</b>									<b>0.00</b>