#### **Country: SIERRA LEONE**

#### Work Plan 2013 - UNDP Sierra Leone

#### Practice Area:



#### Project Title Improving the Rule of Law and Access to Justice in Sierra Leone

Project - 000000

Transitional JV Outcome Cluster 4: Social Protection, Child Protection, Gender Equality and Human Rights.

Cluster 4 Goal: The capacity and regulatory framework for human rights, gender equality and child protection will be strengthened

Expected CP Outcome(s): Improved governance and risk management

**Expected Output(s):** Enhanced capacity of state institutions and civil society to provide effective and equitable justice services and ensure accountability with due consideration for eliminating Sexual and Gender Based Violence and promoting gender equality

**Executing Agency: UNDP** 

Implementing Partners: Judiciary of Sierra Leone, Ministry of Justice, Sierra Leone Police, Ministry of Social Welfare, Gender, and Children's Affairs (MSWGCA), Human Rights Commission-Sierra Leone, Paramount and Section Chiefs, religious leaders and faith based groups, Justice Sector Coordination Office (JSCO), Civil Society Organisations (CSOs nationwide).

#### Narrative

The UNDP's Improving Access to Justice in Sierra Leone Project has been ongoing since 2009 and has the objective of contributing to Sierra Leone's peace consolidation agenda through supporting initiatives that focus on enhancing access to justice for vulnerable people, especially women and children. It seeks to foster an effective, responsive, accessible and fair justice system, promote the rule of law, including both formal and informal processes, with due consideration for the rights of the poor and in particular women.

The project's continued relevance has been determined by its alignment with national strategic frameworks including the Justice Sector Reform Strategy and Investment Plan (JSRSIP II) 2011-14 which complements the Government of Sierra Leone's draft 'Agenda for Prosperity'. The project is also consistent with the United Nations Transitional Joint Vision for Sierra Leone Programme (2013-14) and UNDP's Strategic Plan 2008-2013 specifically on Rule of Law and Access to Justice.

In the period preceding the 11 year civil war, Sierra Leonean society was characterized by a dysfunctional judicial system, wherein most Sierra Leoneans, particularly those residing in the provinces, had limited access to justice. Weak rule of law institutions, a perception of a lack of independence of the judiciary, and unpunished human rights violations resulted in poor overall governance, and was identified as one of the root causes of the hostilities. Despite many positive achievements in developing a stronger justice system, post-conflict Sierra Leone continues to be characterized by a weak formal justice system and a strong reliance by many Sierra Leoneans in traditional justice mechanisms. In addition, the lack of infrastructure and the difficulty in both access and awareness further hampers the administration of justice by the formal system.

UNDP, through its Access to Justice Project, has adopted a two pronged approach in seeking to promote access to justice. On the one side UNDP is seeking to develop the capacity of state institutions such as the Police, Prosecutors and the Judiciary to provide quality services to Sierra Leoneans and in parallel supports civil society to improve their capacity to provide services to victims of SGBV, to enhance paralegal assistance at local court level, to increase public legal awareness and promote increased demand from the public for a functioning justice system. Creating stronger linkages between state and civil society is a key part of this approach. Recognising that the continued widespread violation of women's rights through SGBV and lack of gender equality with regard to women's rights to property are fundamental human rights issues in Sierra Leone UNDP has placed the prevention of SGBV and the promotion of women's property rights as priorities of the project.

In 2013 UNDP will build on previous project achievements by scaling up promising practices that have achieved a high impact as well as expanding into areas based on clearly evidenced needs. The project will focus on building justice capacity in functional areas having a direct impact on the promotion and protection of gender equality and gender justice and also building capacity in core areas of the justice sector which are a pre-requisite for the promotion of gender justice. The project will therefore seek to enhance access to justice through increased application of human rights standards, effective implementation of relevant national legislation and adoption of gender-sensitive practices in both formal and customary justice systems in Sierra Leone.

Programme Component:

Project Title: Improving the Rule of Law and Access to Justice in Sierra Leone

Project ID:

Project Duration: 2 years (2013-14)

Management Arrangement: NIM

Annualized Budget:

USD 2,360,418

Allocated resources:

Government

Regular: TRAC- 600,000

Other:

BCPR- 226,425

lrish Aid- 996,995

PBF- 37,000

To be Mobilised:

500,000

28/02/13

Agreed by (Implementing Partner): Minister of Justice

Agreed by UNDP: Mohamed ASCHIR DCD.
Comby Director.
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# UNDP Rule of Law and Access to Justice Annual Work Plan, 2013

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Amount (S)	dget Description/Code	e sa Bu	Funding Source	Partners					
mount	Description A	Budget		and Key	2	01 02 03 04	2		(Baselines, Targets & Indicators)
	Planned Budget			Lend Agency		Time-frame	ďΤ	Planned Activities	Expected Outputs

Baseline:

21 Judges and 20 Magistrates, along with 23 Ministry of Justice Prosecutors deployed country-wide. In 2010 55,610 criminal cases were reported to police while only 666 were prosecuted in court. From February 2011-November 2012 1,156 cases registered by SGBV Courts and 126 convictions.

#### Targets:

- Law Officers Department (LOD) implement strategic plan and 300 staff of LOD trained
- SGBV courts functioning in Freetown, Bo, Kenema and local courts functioning
- Mobile Court performance enhanced
- Capacity of the Human Rights Commission of Sierra Leone strengthened

Baseline: No strategio plan in place	Target 1: Law Officers' Department (LOD) implement strategic plan and 300 staff of LOD						72600 LOA	20,000
Target:  Strategic plan which includes	trained	×	×	×	UNDP		72500 Stationery 71600 Travel	
SGBV and gender mainstreaming components developed	Action 1: Development of strategic plan for the Law Officers'				TOD	PR*	72300 Supplies	
Indicators:  Evidence of validated strategic plan	Department (LOD-Ministry of Justice) in line with the Agenda for Prosperity and JSRSIP []							
<ul> <li>LOD annual work plans and implementation consistent with strategic plan</li> </ul>								
Baseline:  No manual for drafters or written	Action 2: Support the Law Officers' Department (LOD) to	×	×		UNDP	UNDP/BC	72600 LOA	20.000
procedures in place for line Ministries resulting in poor	develop a manual on the legislative drafting process, including gender mainstreaming, primarily for use by Law Officers' legal				LOD	PR*	71300 Local Consultants	
drafting of Bills and setbacks in	drafters, and develop a Guidance Note on the legislative							
the process of facilitating	process for use by line Ministries, including provision of				_			
enactment of laws (e.g. the Sexual	relevant training	L	L					

Law Officers' Department receives occasional ad-hoc training from different sources. Reported continued need for core skills training as part of an institutionalized curricula  Target:	<ul> <li>No. and % of Bills that are successfully drafted and presented to Parliament</li> </ul>	line Ministries and the MOJ as well the Law Reform Commission on drafting Bills	No. and % of relevant officials of all line Ministries trained on legislative drafting	<ul> <li>Copies of Guidance Note available in all line Ministries to guide legislative process</li> </ul>	<ul> <li>No. of LOD staff trained on legislative drafting manual</li> <li>Improved quality of drafting reported</li> </ul>	Indicators:  Legislative drafting manual produced	<ul> <li>I training for all relevant staff in line Ministries conducted</li> </ul>	<ul> <li>Guidance Note for Line Ministries on legislative drafting produced</li> <li>500 copies of Guidance Note</li> </ul>	<ul> <li>Training for LOD legal drafters on manual conducted</li> </ul>	Targets:  Manual on legislative drafting developed	<ul> <li>Two workshops on legislative drafting have taken place without effect</li> </ul>	Offences Act was delayed on several occasions because of poor drafting)
Action 3: Support Law Officers' Department to develop and deliver in-house training programme on core skills for staff of each of the 4 Units, including on case prosecution skills, and on new legislation (criminal procedure act, sexual offences act etc).												
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DOD												
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Baseline:  System for collecting, storing and analyzing court returns and case statistics is outdated.	6 training modules developed for Magistrates and Judges developed as part of the curriculum of the National Judicial Training Institute (NJTI), and training implemented for all existing and newly recruited Judges and Magistrates  Indicators:  No. of trainings held including no. of beneficiaries (disaggregated by gender)  Decrease in case back-log and case processing times  Improved public and peer perception of quality of Judiciary	Judges receive occasional ad-hoc training from different sources. Reported continued need for core skills training as part of institutionalized curricula  Target:	4 training modules for each unit of LOD developed and 2 rounds of training completed for existing and newly recruited LOD staff  Indicators:  LOD have a basic curricula for inhouse training for LOD staff  No. of trainings held including no. of beneficiaries (disaggregated by gender)  LOD staff report improved performance based on knowledge gained through in -house training moroved public and peer perception of performance of LOD staff
Action 5: Support to the Judiciary to improve quality of their data collection and M&E systems		Target 2: SGBV courts functioning in Freetown, Bo, Kenema and local courts functioning  Action 4: Training support to the Judiciary including through Judicial Training Institute, particularly on Sexual Offences Act, Civil Procedure, Land Law etc	
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Indicators:  500 copies of edited and printed Law Reports available to the Bar Association, Lawyers, Judiciary, Law Schools and available online Increased access to judicial precedents thereby ensuring predictable court decisions and fairness	Tarset:  500 Law Reports of selected decisions from 1978-2012 edited and printed and available online Re-establishment of judicial website with online database of Sierra Leone laws and judicial decisions	No Law Reports available except occasional binders of decisions sold to lawyers by Courts     Defunct and outdated database with Sierra Leone laws and judicial decisions	Indicators:  Accurate, desegregated court statistics for all Magistrate and High Courts available with some Local Court information also available  Court returns data used in strategic planning processes by Judiciary and justice sector in general	Target:  * 1 M&E/Reporting Expert recruited to support the Judiciary  • System for collecting and using statistical information is updated with staff capacity to use system properly enhanced	<ul> <li>Lack of gender specific data, desegregated data and court backlog information</li> </ul>
		Action 6: Development and publication of Sierra Leone Law Reports- Supreme Court and selected decisions from High Court and Court of Appeal- 1978-2012 in addition to reestablishment of online database of Sierra Leone laws and judicial decisions			
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Target:  2 trainings conducted over two years for Police Prosecutors and investigators in new curricula	Baseline:  Only 90 officers who serve as Police Prosecutors have received formal training of which 30% have gone on peacekeeping mission and others transferred to other departments	Indicators:  Report of training needs assessment Evidence of specialised training course for Police Prosecutors being part of the curricula of the SLP Training School	Target:  Full review of all available relevant training material (eg SGBV Handbook, UNIPSIL curricula etc) completed as part of a training needs assessment  New curriculum which includes investigation of SGBV cases developed and approved by SLP for use by the Police Training School	Existing training curricula in place (UNIPSIL supported) refers more to international best practice rather than a practical course for Police Prosecutors     New Police Prosecutors sometimes receive basic training internally but only on process and not substance	<ul> <li>Evidence of increasing use of judicial online database</li> <li>Improved public and peer perception of justice service providers</li> </ul>
	Action 8: Undertake training for Police Prosecutors and investigators based on newly developed curriculum implemented through Police Training School in coordination with SLP and Law Officers' Department		-	Action 7: Development of a specialized training for Police Prosecutors and investigators based on a training needs assessment in coordination with SLP and Law Officers' Department	
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Target: SGBV CMG and SOP updated to reflect the Sexual Officinces Act	BaConferencescline:     Existing 'SGBV Case     Management Guidelines' and SOP do not reflect the new SOA and do not properly link up the work of FSU with Police Prosecutors	Indicators:  2,500 copies of printed SOA available to relevant justice sector institutions and CSOs	2,500 copies printed and distributed through justice sector institutions, Bar Association and CSOs	Baseline:  Newly enacted SOA that consolidates laws relating to sexual offences	<ul> <li>No. of SGBV cases prosecuted to their logical end with shorter delays in processing</li> <li>Improved public and peer confidence in professionalism of Police Prosecutors and investigators</li> </ul>	Reduced number and % of cases dismissed from courts for want of evidence	Improved capacity of Police Prosecutors and investigators to ensure successful prosecution of	Indicators:  No. and % (disaggregated by gender) of Police Prosecutors and investigators that received	supported with target of staff trained each year
	Action 10: Update the SGBV Case Management Guidelines (SGBV CMG) for FSU reflecting the Sexual Offences Act and with additional chapters on Police Prosecutors' responsibilities, and update the Standard Operating Procedures (SOP) for the Investigation of Sexual and Domestic Violence Offences			Action 9: Printing and distribution of Sexual Offences Act 2012 (this activity is linked to training support for FSU, Police Prosecutors as well as building capacity of CSOs)					
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Joint training programmes involving FSUs, Investigators and Police Prosecutors held in 2008 with a target of 100 Police personnel and in 2009/10 with a target 186 beneficiaries  Low skills retention within Police due to frequent transfers of personnel to various departments and meeting peacekeeping demands  Average time taken to process SGBV case in 2011 is 18 months in Provinces and 12 months in Provinces and 12 months in Freetown  Target:  2 trainings conducted over 1 year for all FSU and Police Prosecutors on the new SGBV Manual and sexual offences legal framework  Improved conviction rate for SGBV offences and quicker processing times  Training curricula integrated into SLP training curricula and used for new FSU and Police  Prosecutor Staff by SLP Training Unit	and with additional chapters on Police Prosecutors' responsibilities and approved by the SLP.  500 copies of SGBV CMG and 500 copies of SOP printed and Indicators:  500 Copies of Updated SGBV CMG and 500 copies of SOP available as resource material to the FSU, Legal and Justice Support Department (LJSD), SLP, and the Ministry of Social Welfare Gender and Children's Affairs (MSWGCA)
Action 11:_Support development and implementation of training programme for Family Support Units (FSUs) and Police Prosecutors of the Legal & Justice Support Department of the SLP on the new SGBV Case Management Manual and new legal framework (Sexual Offences Act etc)	
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<sup>1</sup> JSRSIP II Logframe 2011. Statistics may not be accurate.

• 15,000 school children and community members directly sensitized on SGBV prevention, the SOA and the role of FSU • Referral mechanisms between CSOs, Schools and Community Groups established and enhanced Indicators:  • No. of community outreach programmes conducted across the regions including no. of people reached	■ 4 Outreach activities reaching a total of 932 community members carried out jointly by FSU and CSOs in 2011 ■ 83 outreach activities conducted by FSU in partnership with 5 CSOs schools and local communities reaching a total of 54 Schools and 8,022 community members in 2012	Indicators:  No. and % of FSU Investigators and Police Prosecutors trained  No. and % of FSU and Police Prosecutors who are satisfied with their own level of training and knowledge  No. and % of SGBV cases properly charged and successfully prosecuted with shorter delays and decreased backlog  No. and % of convictions resulting from successful prosecution Increased number of qualified, capable and adequately resourced staff  Curriculum is approved and integrated into SLP training curricula for personnel  Improved public perception of FSU and Police Prosecutors
	Action 12: Support to FSUs to conduct community outreach on SGBV and the Sexual Offences Act	
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A local courts capacity     assessment report 2012     Limited knowledge of local court officials on the Local Court Act, 2011 and limited knowledge of procedures for local courts	<ul> <li>Indicators</li> <li>CSOs utilizing handbook for awareness raising programmes</li> <li>Distribution list to relevant partners</li> </ul>	Tarzets     A public information handbook on SCR 1325 and 1820 developed     200 Copies of handbook disseminated countrywide	Baseline  No existing handbook on SCR 1325 and 1820	Indicators  Number and % of people accessing the Desks to make enquiries on SGBV issues	Tarrets 2 SGBV information desk established	■ 3 SGBV information desks (2 in Freetown and 1 in Makeni) supported by UNIPSIL but not functioning	<ul> <li>Reduction in number and % of cases withdrawn from the Police after reporting</li> <li>Referral mechanisms in place at community level</li> </ul>	<ul> <li>No. of Schools included in awareness raising sessions</li> <li>Increased reporting of SGBV offences and supporting prosecution of the same</li> </ul>
Action 15: Support capacity building needs of local courts in coordination with other donors. Focus will be on training justice officials on general legal practice and procedure as well as Gender, SGBV and basic human rights.		handbook on best practices on application of Resolution 1325 and 1820	Action 14: Development and dissemination of an information			Action 13: Establish regional SGBV information desk within the Magistrate Court in Freetown and Bo		
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Indicators:  Number of circuits and cases registered and disposed of, with	Target: An increase in the number of cases registered and disposed of with an improvement in qualitative and quantitative data obtained from Mobile Courts in the south of the country Increase in the number of regular sittings of Mobile Courts at High Court and Magistrate Court level for each location	Mobile Courts have been functioning in the Southern Province since September 2010; Up to June 2012 more than 979 cases were registered with more than 565 cases resolved     By June 2012 the average number of cases being registered monthly was 52.4	■ 5 training modules developed for local court staff as part of the curriculum of the National Judicial Training Institute (NJTI) ■ Training programmes over 1 year delivered for 200 local court staff Indicators: ■ No. of trainings held including no. of beneficiaries (disaggregated by gender) ■ Decrease in case back-log and case processing times for Local Courts ■ Improved public and peer perception of access to justice and local justice services
		Target 3: Mobile Court performance enhanced  Action 16: Funding and capacity building support for Mobile Courts in under- or un-serviced areas in the south of the country <sup>2</sup>	
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<sup>&</sup>lt;sup>2</sup> The Mobile Courts in early 2013 will benefit from a UNDP/BCPR-funded review of mobile courts as part of a Global Programme analysis, which will provide recommendations for discussion and implementation.

Magistrate Court established in Bo in October 2012  Up to June 2012 at Magistrate Court level 673 SGBV cases were registered at High Court level with 356 cases disposed of while 63 cases were registered at High Court level with 35 of them disposed of. In total 53 convictions were obtained  Target:  An increase in the number of cases registered and disposed of with an improvement in qualitative and quantitative data obtained from Saturday Courts  Decrease in case adjournments and improved processing times  Consolidation of 'Saturday Courts' into Bo and Kenema	Baseline:  3 SGBV Courts launched in February 2011 with 2 Magistrate Courts and 1 High Court in Freetown  1 SGBV High Court and	clear increase in numbers to indicate greater reliance and use of Mobile Courts by rural communities  Study completed on the relevance and effectiveness of mobile courts  Decrease in case backlogs and shortened case processing times  Complete statistics for number of cases registered and resolved by Mobile Courts  Increase in satisfaction of services provided by court users and peers  Improvement in respect for procedures and due practice noted  Improved public perception of Judiciary  Increase in number of citizens who say they have access to formal legal system (%).
	Action 17: Support for the expansion of support to the extraordinary court sittings - 'Saturday Courts' - which hear cases related to SGBV and discrimination, including civil cases from the '3 Gender Acts'	
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Indicators:  No. of investigations initiated and public hearings held Templates created to assist	Target:  The services of 1 Senior Human Rights Officer seconded  a 2 additional public hearings/investigations supported based on needs, with systems put in place for HRCSL to assume costs for such hearings and investigations	Baseline:  2 hearings conducted in 2011 and 2012  Limited capacity of the HRCSL to conduct regular hearings	Saturday Courts  * Increase in satisfaction of services provided by court users  * Improvement in respect for procedures and due practice noted  * Improved public perception of Judiciary  * Increase in number of citizens who say they have access to formal legal system (%).	delays and adjournments  Evidence that civil cases relating to '3 Gender Laws' are being resolved quicker  Study completed on the relevance and effectiveness of SGBV courts  Complete statistics for number of cases resistered and resolved by	Indicators  I Saturday Court at High Court and Magistrate Court functioning with increased case numbers in Bo and Kenema  No. and % reduction of SGBV backlog, including evidence that cases are being finalized with less
	budgetary support (including logistics) for investigations and public hearings	Target 4: Capacity of the Human Rights Commission of Sierra Leone to be strengthened Action 18: Strengthening of quasi-judicial mandate of HRCSL through secondment of Senior Human Rights Advisor and			
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Indicators:  * 4 reports published on major human rights issues including recommendations for government action  * Number of public outreach and awareness-raising sessions held relating to these reports  * Number of events held to discuss conclusions and recommendations from reports.  * Number of citizens who participated in public outreach	Baseline In 2012 HRCSL produced 1 Annual Report and 1 Public Inquiry Report  HRCSL supported to conduct 4 pieces of research on issues with human rights implications including labour rights, mining industry, corruption  HRCSL conduct capacity building of Sierra Leone Government to meet international treaty and human rights monitoring obligations  4 reports produced and publicized (Consultants will be twinned with national staff to ensure capacity building)	decision-making and case processing by HRCSL Increased confidence in the HRCSL as being effective in addressing complaints of human rights violations Accurate statistics relating to complaints show increase in case numbers and improvement in investigation and action timelines HRCSL Strategic Plan Goal 5 achieved: To increase the Commission's responsiveness to Human Rights Complaints
	Action 19: Enhanced capacity of HRCSL to support research and reporting on issues of vital human rights interest including labour rights, mining industry, corruption etc. Support to include HRCSL capacity building of Government to properly meet its international reporting obligations.	
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Output 2: Enhanced	Indicators:  Reports of regular meetings organised by 4 District Human Rights Committees submitted to HRCSL  Human rights monitoring and reporting from 4 Districts on regular basis to HRCSL  HRCSL Strategic Plan Goal 2 achieved: To enhance regional outreach of HRCSL	Target:  4 District Human Rights Committees regularly meeting, with work plans and regular reporting process in place and enhanced role of HRCSL therein	Baseline:  Ad- hoe meetings of District Human Rights Committees and limited recorded output  Weak linkages to HRCSL	sessions in relation to reports  Number of human rights advocacy initiatives launched by partner organizations on foot of reports issued  Government meets international reporting obligations in timely manuer  HRCSL Strategic Goal 3 achieved: To strengthen the monitoring and research functions of the Commission
Output 2: Enhanced civil society capacity to support access to justice and elicit accountability for justice service delivery including informal justice mechanisms			Action 20: Support to HRCSL to facilitate District Human Rights and Justice Committees to hold regular coordination meetings, conduct human rights monitoring and M&E of justice sector	
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Baseline: In 2012 30 SGBV victims directly supported to obtain conviction. 200 SGBV victims provided with shelter and other social support. 300 SGBV victims provided legal assistance; no rights to inherit and use property for women on customarily held land Targets: CSOs provide support to 500 SGBV victims including at least 160 convictions

Indicators  No. and % of people at the community level (especially traditional leaders) more aware of the Gender Acts, their implications and how to engage enforcement mechanisms  No. of community-based SGBV prevention and response mechanisms put in place No. and %, of victims of SGBV and their families benefiting from grants  Increased no. and % of SGBV cases reported to the Police and resolved through the formal justice system  No. and % of women feeling secure in targeted communities No. of CSO staff benefitting from capacity building training Increase in number of citizens who say they have access to legal information relating to SGBV (%)  Number of justice sector monitoring reports issued by	Baseline: Based on pilot 2012 Grants- 85 referral networks established 30 SGBV convictions 200 SGBV victims given medical assistance and shelter  Target: 10 CSOs strategically selected to have biggest impact in areas with high rates of SGBV 300 cases charged to court 80 Convictions 400 SGBV victims given medical assistance and shelter M&E reports on SGBV related justice sector services provided on regular basis	
	Tayet 5: CSOs provide support to 500 SGBV victims including support for at least 160 convictions  Action 21: Build capacity of civil society organizations through training and grants to promote awareness of SGBV and the Gender laws, to facilitate change in practices at the community level, support victims of SGBV and provide M&E feedback of justice institutions at the local level. CSOs to be provided with paralegal skills training and resources to provide transport, shelter and legal assistance for victims of SGBV. At least 10 CSOs to be selected based on capacity and ability to provide services for as wide a range of the population as possible. Selected CSOs to be partnered with FSU in SGBV awareness raising activities and establishment of SGBV prevention and referral mechanisms.	<ul> <li>5,000 cases at Local and informal court level received</li> </ul>
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Baseling:  4 Regional Dialogue Meetings held	Indicators:  No. of women receiving legal advice, representation, etc.  No. of cases resulting in successful prosecution  Average time for processing cases from start to finish is shortened. Criteria for the provision of legal aid by a number of partner organizations developed.  Database set up and data regularly analysed/disseminated. Increase in number of citizens who say they have access to legal information (%)  Increase in public trust in legal professionals (%)  Increase in public perception of strengthened access to justice (%)  M&E reports received.	Baseline:  300 victims of SGBV provided with legal support in 2012 through Bar Association  Target  300 victims of SGBV provided with legal support in Freetown, Bo, Kono, Kenema and Makeni  Accurate database established including information on all cases receiving legal assistance including types of case, case processing times etc	partner organizations  Number of advocacy initiatives policy dialogue and justice sector reform at local, regional and national level supported  Number of M&E reports on SGBV related justice services received
Action 23: Support CSOs (COOPI) to raise awareness on property and land rights, including raising capacity of		Action 22: Provide grants to Bar Association and other legal service provider CSOs to provide legal assistance for victims of SGBV, including during 'Saturday SGBV Courts'. IPs will also be supported to provide M&E data including spot checks, and random case sampling.	
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No. of chiefdoms benefitting from	<ul> <li>Evidence of sample by-laws at Chieftom level</li> </ul>	land committees	land committees and chiefdom	<ul> <li>No. of programs engaging district</li> </ul>	representatives and policy makers	hetween women's ornin	No. of impact events organized	independently by women leaders	No. of initiatives led	women leaders	<ul> <li>Indicators:</li> <li>No of propagates undertaken with</li> </ul>	districts	Documentary Screening in 4	<ul> <li>Radio Discussion Programmes and</li> </ul>	respondents)	4 districts (1500 female	- Dy-laws anopied in 10 directoring		• Awareness raising training in 12	enhancing women's rights to	<ul> <li>Development of 3 sample by-laws</li> </ul>	<ul> <li>Establishing of 10 community land</li> </ul>	land committee representatives	<ul> <li>2 Regional trainings for chiefdom</li> </ul>	chiefdom land committees	district land committees and	women representatives from all	<ul> <li>Capacity building training for</li> </ul>	community members	<ul> <li>Advocacy training for 150 women</li> </ul>	Meetings to be held	4 District and Regional Dialogue	Target:	And the state of t	325 women leaders trained	districts	Documentary Screening in O	4 districts (1494 female	<ul> <li>Community mapping conducted in</li> </ul>	
																																	land cases.	trained on core paralegal skills and specifically on dealing with	through the passing of by-laws. Local level paralegals to be	as support for implementation of local level reform including	implementation of the draft land tenure reform notice, as well	community interests with a focus on protecting women's access	community and women's groups to advocate for and defend	
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Baseline:	supported over two years  2 successful cases included in Sierra Leone Law Reports and being used by CSO partners for advocacy purposes  Indicators: 2 positive case precedents established and included in law reports Criteria for the provision of legal assistance for strategic litigation cases developed Case decisions included in Sierra Leone Law Reports Cases being used in advocacy campaigns by CSO partners and others Media coverage of selected cases	No strategic litigation on women's access to land and property      Target:     5 Strategic litigation cases	awareness raising activities  No. of women receiving paralegal advice, representation etc Increase in number of Local Court decisions protecting women's property and land rights  Advancement in land policy reform by government to remove gender based discriminations  No. of cases resolved by the community land networks  Database of property related cases set up and data regularly analysed/disseminated  Increase in number of citizens who say they have access to legal information (%)  Increase in public perception of strengthened access to justice (%)  M&E reports received
Action 25: Sensitization and advocacy programme with		Action 24: Support to CSOs (COOPI/TIMAP) to facilitate strategic litigation in order to protect community access to land rights, with a focus on women's access to land rights (5 cases over 1 year)	
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		25,000 10,000	

Target:  3 CSOs receive capacity building support on land policy related research  3 research  1 CSO policy submission	Baseline:  Limited capacity and attention to conduct research and limited CSO knowledge on women's land rights	decisions protecting women's property and land rights Increase % of women at local level who report enhanced access to justice	<ul> <li>No. of by-laws passed at chiefdom level effecting change</li> <li>Training material developed, and adapted based on lessons learned</li> <li>Increase in number of Local Court</li> </ul>	<ul> <li>No. of traditional leader 'champions' identified and supported</li> </ul>	Indicators:  No. of programs undertaken with traditional leaders	<ul> <li>Practices are changed at local level to improve respect for women's land rights including through passing of by-laws</li> </ul>	Target:  250 traditional leaders receive education and training on women's access to land rights	<ul> <li>Limited understanding and appreciation of women's land rights issues among traditional leaders and community men</li> </ul>	<ul> <li>Limited knowledge of traditional leaders on gender issues and property rights for women</li> <li>Discriminatory customary laws and practices</li> </ul>
	Action 26: Enhance capacity of CSOs to conduct public perception/impact surveys, research and develop policy input for rolf-out of the National Land Policy								traditional leaders on women's access to land and property rights
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and defined to the state of the	71300 Local Consultants 72500 Stationery 71600 Travel 77100 supplies								72100 Conference/training 71300 Local Consultants 72500 Stationery 71600 Travel 72300 supplies
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Indicators  No. of cases at local court level receiving paralegal assistance, including gender and case type desegregated  No. of local courts receiving paralegal assistance  No. of women receiving legal advice, representation etc  No. of cases resulting in successful prosecution	Baseline:  1 76 Paralegals working in the country with many local court areas unserved?  Target:  Paralegal support extended to 10. local court areas Paralegal training provided to 80 CSO representatives already partnered with UNDP on court monitoring activities  2,500 cases receiving paralegal support	Indicators:  No. of CSOs showing improved capacity to produce research and reports related to land policy reform and implementation  No. of research reports produced  Media coverage of research results and conclusions  Number of new initiatives emerging from awareness raising events  No. of CSO staff receiving training, and reporting improved knowledge and skills  No. of policy changes as a result of research studies or policy inputs
	Target 6: 5,000 cases at Local and informal court level receive legal support  Action 27: Support to paralegals working at community level to provide legal advice and representation at local court level including through mobile clinics and awareness activities (TIMAP for Justice). Training to be provided to up to 80 paralegals on the approved paralegal training manual and provided mentoring and technical support.	
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	26,000 37,500	

<sup>3</sup> A GIZ mapping on paralegal services is due to be published by end of 2012 which will offer more accurate baselines

Indicators:  No. of people participating in radio phone-in programmes  No. of people reached by radio and TV programmes  Number of new initiatives emerging from awareness raising events  Number of public outreach and awareness-raising sessions held Increase in number of citizens who say they have access to legal information (%)  Number of advocacy initiatives supported	Baseline: Ad-hoc radio and TV broadcasts on access to justice issues  Target: 5 TV programmes developed and broadcast 10 radio programmes produced and broadcast 50 radio spots broadcast 5,000 people reached through media sensitization activities	have access to legal information (%)  Increase in public trust, particularly relating to women, in legal professionals (%)  Increase in public perception of strengthened access to justice (%)  M&E reports received	<ul> <li>Average time for processing cases from start to finish is shortened</li> <li>Criteria for the provision of paralegal assistance by a number of partner organizations developed</li> <li>Database set up and data regularly analysed/disseminated</li> <li>Increase in number of citizens,</li> </ul>
	Action 28: Conduct radio & television programmes at district and national level to raise legal awareness, particularly on issues relating to SGBV, land, women's rights etc.		
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<ul> <li>Number of participants attending the courses and trainings on court monitoring</li> <li>Regular monitoring and survey</li> </ul>	<ul> <li>Database set up and data regularly analysed/disseminated</li> <li>Number of justice sector monitoring reports issued by partner organizations</li> <li>Number of training sessions held for monitors to strengthen legal skills</li> </ul>	Indicators:  No. of Local Courts, Magistrate Courts and High Courts monitored No. of cases monitored and case reports produced Number of GBV cases audited No. of women and girls receiving legal assistance	Target:  All Local Courts and Magistrates Courts observed  1,500 cases monitored and documented Basic legal services provided to 500 women and girls 750 Court users surveyed 100 cases randomly selected for detailed reporting and analysis	Baseline: Based upon 2012 activities  • 131 Local Courts and 25  Magistrates and High Courts across the country regularly accessed and monitored by CSOs  • Basic legal services provided to at least 500 women and girls  • 800 cases monitored and documented	<ul> <li>Increased capacity of CSOs to conduct advocacy</li> <li>Increased media reporting on women's rights to land and SGBV issues</li> </ul>
				Action 29: Build capacity of CSOs to monitor court proceedings at local court, magistrate and high court levels	
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Baseline: 2 trainings conducted for	recommendations Increased % and quality of media coverage of SGBV issues	Indicators:  Number of Consultative Forums held Report determining the quality of media reporting with	Target:  4 Consultative fora supported in collaboration with SLAG and IMC	No media consultative forum held     Significant capacity building activities for journalists supported in 2012 including development of handbook for media on SGBV	Target:  1 nationwide public perception survey on justice service delivery  2 nationwide public perception surveys supported including publication of report in collaboration with ASJP and JSCO  Indicators:  A publicized report reflecting the public perception on justice service delivery  Number of citizens who participated in public outreach sessions  Number of public perception surveys conducted and number of households participating  Perception survey reports provide meaningful data on performance of the justice sector	reports on justice sector received  Baseline:
Action 32: Training workshops for media personnel nationwide				Action 31: National and regional media consultative forums to review and document media reporting of SGBV cases	public perception of justice services (formal and traditional) and services provided by security sector to be conducted through JSCO	A. C
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		programmes and campaigns publicizing g proceedings on SGBV, via UNDP/TRACking of key newspapers Increased public awareness of SGBV issues and response and protection mechanisms	Indicators: Increase in # of media reports on SGBV issues	Tarret:  2 national media award programmes supported in collaboration with other partners. Funding of fellows to provide professional articles on SGBV	Baseline:  Media awards for 2009 to 2012 supported for 4 awardees/fellows	Indicators:  No. of media personnel trained to report on SGBV cases and court proceedings Improvement in quality of media reports on SGBV cases (e.g. correct use of legal terminology, adherence to the Dos and DON's in reporting sexual violence and follow up of cases from incident report to conviction)	Target:  2 nationwide media trainings conducted in collaboration with SLAG	journatists in all regions including Western Area
	Action 34: Technical Support & Project Implementation				Action 33: Support national media awards for consistent and professional reporting of SGBV cases			on SGBV legal matters
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#### **Country: SIERRA LEONE**

#### Work Plan 2013 - UNDP Sierra Leone

#### Practice Area:



#### Project Title Improving the Rule of Law and Access to Justice in Sierra Leone

Project - 000000

Transitional JV Outcome Cluster 4: Social Protection, Child Protection, Gender Equality and Human Rights.

Cluster 4 Goal: The capacity and regulatory framework for human rights, gender equality and child protection will be strengthened

Expected CP Outcome(s): Improved governance and risk management

**Expected Output(s):** Enhanced capacity of state institutions and civil society to provide effective and equitable justice services and ensure accountability with due consideration for eliminating Sexual and Gender Based Violence and promoting gender equality

**Executing Agency: UNDP** 

Implementing Partners: Judiciary of Sierra Leone, Ministry of Justice, Sierra Leone Police, Ministry of Social Welfare, Gender, and Children's Affairs (MSWGCA), Human Rights Commission-Sierra Leone, Paramount and Section Chiefs, religious leaders and faith based groups, Justice Sector Coordination Office (JSCO), Civil Society Organisations (CSOs nationwide).

#### Narrative

The UNDP's Improving Access to Justice in Sierra Leone Project has been ongoing since 2009 and has the objective of contributing to Sierra Leone's peace consolidation agenda through supporting initiatives that focus on enhancing access to justice for vulnerable people, especially women and children. It seeks to foster an effective, responsive, accessible and fair justice system, promote the rule of law, including both formal and informal processes, with due consideration for the rights of the poor and in particular women.

The project's continued relevance has been determined by its alignment with national strategic frameworks including the Justice Sector Reform Strategy and Investment Plan (JSRSIP II) 2011-14 which complements the Government of Sierra Leone's draft 'Agenda for Prosperity'. The project is also consistent with the United Nations Transitional Joint Vision for Sierra Leone Programme (2013-14) and UNDP's Strategic Plan 2008-2013 specifically on Rule of Law and Access to Justice.

In the period preceding the 11 year civil war, Sierra Leonean society was characterized by a dysfunctional judicial system, wherein most Sierra Leoneans, particularly those residing in the provinces, had limited access to justice. Weak rule of law institutions, a perception of a lack of independence of the judiciary, and unpunished human rights violations resulted in poor overall governance, and was identified as one of the root causes of the hostilities. Despite many positive achievements in developing a stronger justice system, post-conflict Sierra Leone continues to be characterized by a weak formal justice system and a strong reliance by many Sierra Leoneans in traditional justice mechanisms. In addition, the lack of infrastructure and the difficulty in both access and awareness further hampers the administration of justice by the formal system.

UNDP, through its Access to Justice Project, has adopted a two pronged approach in seeking to promote access to justice. On the one side UNDP is seeking to develop the capacity of state institutions such as the Police, Prosecutors and the Judiciary to provide quality services to Sierra Leoneans and in parallel supports civil society to improve their capacity to provide services to victims of SGBV, to enhance paralegal assistance at local court level, to increase public legal awareness and promote increased demand from the public for a functioning justice system. Creating stronger linkages between state and civil society is a key part of this approach. Recognising that the continued widespread violation of women's rights through SGBV and lack of gender equality with regard to women's rights to property are fundamental human rights issues in Sierra Leone UNDP has placed the prevention of SGBV and the promotion of women's property rights as priorities of the project.

In 2013 UNDP will build on previous project achievements by scaling up promising practices that have achieved a high impact as well as expanding into areas based on clearly evidenced needs. The project will focus on building justice capacity in functional areas having a direct impact on the promotion and protection of gender equality and gender justice and also building capacity in core areas of the justice sector which are a pre-requisite for the promotion of gender justice. The project will therefore seek to enhance access to justice through increased application of human rights standards, effective implementation of relevant national legislation and adoption of gender-sensitive practices in both formal and customary justice systems in Sierra Leone.

Programme Component:

Project Title: Improving the Rule of Law and

Access to Justice in Sierra Leone

Project ID:

Project Duration: 2 years (2013-14)

Management Arrangement: NIM

Annualized Budget:

USD 2,360,418

Allocated resources:

• Government

Regular: TRAC-600,000

Other: BCPR- 226,425

Irish Aid- 996,995

PBF- 37,000

To be Mobilised:

500,000

28/02/13

Agreed by (Implementing Partner): Minister of Justice

Agreed by UNDP:

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# UNDP Rule of Law and Access to Justice Annual Work Plan, 2013

	(Baselines, Targets & Indicators)	Expected Outputs
		Planned Activities
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Partners	and Key	Lead Agency
Funding Source		
Budget Description/Code	Budget Description	Planned Budget
Amount (\$)	Amount	
	Partners Funding Budget Description/Code Source	Q1 Q2 Q3 Q4 and Key Budget Description  Partners Funding Budget Description/Code  Source

Baseline:
21 Judges and 20 Magistrates, along with 23 Ministry of Justice Prosecutors deployed country-wide. In 2010 55,610 criminal cases were reported to police while only 666 were prosecuted in court. From February 2011-November 2012 1,156 cases registered by SGBV Courts and 126 convictions.

#### Targets:

- Law Officers Department (LOD) implement strategic plan and 300 staff of LOD trained
- SGBV courts functioning in Freetown, Bo, Kenema and local courts functioning
- Mobile Court performance enhanced
- Capacity of the Human Rights Commission of Sierra Leone strengthened

Baseline:  No manual for drafters or written procedures in place for line Ministries resulting in poor drafting of Bills and setbacks in the process of facilitating enactment of laws (e.g. the Sexual	No strategic plan in place     Target:     Strategic plan which includes SGBV and gender mainstreaming components developed     Indicators:     Evidence of validated strategic plan     LOD annual work plans and implementation consistent with strategic plan
Action 2: Support the Law Officers' Department (LOD) to develop a manual on the legislative drafting process, including gender mainstreaming, primarily for use by Law Officers' legal drafters, and develop a Guidance Note on the legislative process for use by line Ministries, including provision of relevant training	Target 1: Law Officers' Department (LOD) implement strategic plan and 300 staff of LOD trained  Action 1: Development of strategic plan for the Law Officers' Department (LOD-Ministry of Justice) in line with the Agenda for Prosperity and JSRSIP II
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<ul> <li>Law Officers' Department receives occasional ad-hoc training from different sources.</li> <li>Reported continued need for core skills training as part of an institutionalized curricula</li> </ul>	Offences Act was delayed on several occasions because of poor drafting)  Targets:  Manual on legislative drafting developed  Training for LOD legal drafters on manual conducted  Guidance Note for Line Ministries on legislative drafting produced  You copies of Guidance Note reproduced  I training for all relevant staff in line Ministries conducted  Indicators:  Legislative drafting manual produced  No. of LOD staff trained on legislative drafting manual  morowed quality of drafting reported  Copies of Guidance Note available in all line Ministries trained on legislative brocess  No. and % of relevant officials of all line Ministries trained on legislative drafting  reported  Copies of Guidance Note available in all line Ministries trained on legislative drafting  reported  Targets:  No. and % of relevant officials of all line Ministries trained on legislative drafting  Improved collaboration between line Ministries and the MOJ as well the Law Reform Commission on drafting Bills  No. and % of Bills that are successfully drafted and presented to Parliament
Action 3: Support Law Officers' Department to develop and deliver in-house training programme on core skills for staff of each of the 4 Units, including on case prosecution skills, and on new legislation (criminal procedure act, sexual offences act etc).	
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LOD	
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System for collecting, storing and analyzing court returns and case statistics is outdated.	Target:  6 training modules developed for Magistrates and Judges developed as part of the curriculum of the National Judicial Training Institute (NJTI), and training implemented for all existing and newly recruited Judges and Magistrates  Indicators:  No. of trainings held including no. of beneficiaries (disaggregated by gender)  Decrease in case back-log and case processing times  Improved public and peer perception of quality of Judiciary	Indges receive occasional ad-hoc training from different sources. Reported continued need for core skills training as part of institutionalized curricula	4 training modules for each unit of LOD developed and 2 rounds of training completed for existing and newly recruited LOD staff  Indicators:     LOD have a basic curricula for inhouse training for LOD staff     No. of trainings held including no. of beneficiaries (disaggregated by gender)     LOD staff report improved performance based on knowledge gained through in—house training Improved public and peer perception of performance of LOD staff
Action 5: Support to the Judiciary to improve quality of their data collection and M&E systems		Target 2: SGBV courts functioning in Freetown, Bo, Kenema and local courts functioning  Action 4: Training support to the Judiciary including through Judicial Training Institute, particularly on Sexual Offences Act, Civil Procedure, Land Law etc	
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Indicators:  S00 copies of edited and printed Law Reports available to the Bar Association, Lawyers, Judiciary, Law Schools and available online Increased access to judicial precedents thereby ensuring predictable court decisions and fairness	Target:  • 500 Law Reports of selected decisions from 1978-2012 edited, and printed and available online  • Re-establishment of judicial website with online database of Sierra Leone laws and judicial	No Law Reports available except occasional binders of decisions sold to lawyers by Courts Defunct and outdated database with Sierra Leone laws and judicial decisions	Indicators:  Accurate, desegregated court statistics for all Magistrate and High Courts available with some Local Court information also available  Court returns data used in strategic planning processes by Judiciary and justice sector in general	Target:  1 M&E/Reporting Expert recruited to support the Judiciary  System for collecting and using statistical information is updated with staff capacity to use system properly enhanced	Lack of gender specific data, desegregated data and court backlog information
		Action 6: Development and publication of Sierra Leone Law Reports- Supreme Court and selected decisions from High Court and Court of Appeal- 1978-2012 in addition to reestablishment of online database of Sierra Leone laws and judicial decisions			
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		72600 LOA 72500 Stationery/Publications			
		25,000 10,000			

Only 90 officers who serve as Police Prosecutors have received formal training of which 30% have gone on peacekeeping mission and others transferred to other departments    Target:   Target:	Indicators:  Report of training needs assessment Evidence of specialised training course for Police Prosecutors being part of the curricula of the SLP Training School	Full review of all available relevant training material (eg SGBV Handbook, UNIPSIL curricula etc) completed as part of a training needs assessment a training needs assessment New curriculum which includes investigation of SGBV cases developed and approved by SLP for use by the Police Training School	Existing training curricula in place     (UNIPSIL supported) refers more to international best practice rather than a practical course for Police Prosecutors     New Police Prosecutors sometimes receive basic training internally but only on process and not substance	<ul> <li>Evidence of increasing use of judicial online database</li> <li>Improved public and peer perception of justice service providers</li> </ul>
Action 8: Undertake training for Police Prosecutors and investigators based on newly developed curriculum implemented through Police Training School in coordination with SLP and Law Officers' Department			Action 7: Development of a specialized training for Police Prosecutors and investigators based on a training needs assessment in coordination with SLP and Law Officers' Department	
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Target: SGBV CMG and SOP updated to reflect the Sexual Offences Act	BaConferenceseline:  Existing 'SGBV Case Management Guidelines' and SOP do not reflect the new SOA and do not properly link up the work of FSU with Police Prosecutors	Indicators:  2,500 copies of printed SOA available to relevant justice sector institutions and CSOs	Target:  2,500 copies printed and distributed through justice sector institutions, Bar Association and CSOs	Baseline:  * Newly enacted SOA that consolidates laws relating to sexual offences	Indicators:  Indicators:  No. and % (disaggregated by gender) of Police Prosecutors and investigators that received specialized training  Improved capacity of Police Prosecutors and investigators to ensure successful prosecution of criminal cases  Reduced number and % of cases dismissed from courts for want of evidence  No. of SGBV cases prosecuted to their logical end with shorter delays in processing  Improved public and peer confidence in professionalism of Police Prosecutors and investigators
	Action 10: Update the SGBV Case Management Guidelines (SGBV CMG) for FSU reflecting the Sexual Offences Act and with additional chapters on Police Prosecutors' responsibilities, and update the Standard Operating Procedures (SOP) for the Investigation of Sexual and Domestic Violence Offences			Action 9:_Printing and distribution of Sexual Offences Act 2012 (this activity is linked to training support for FSU, Police Prosecutors as well as building capacity of CSOs)	
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Target:  2 trainings conducted over 1 year for all FSU and Police Prosecutors on the new SGBV Manual and sexual offences legal framework Improved conviction rate for SGBV offences and quicker processing times  Training curricula integrated into SLP training curricula and used for new FSU and Police Prosecutor Staff by SLP Training Unit	Larget 180 beneficiaries  Low skills retention within Police due to frequent transfers of personnel to various departments and meeting peacekeeping demands  Average time taken to process SGBV case in 2011 is 18 months in Freetown <sup>1</sup>	Baseline:  Joint training programmes involving FSUs, Investigators and Police Prosecutors held in 2008 with a target of 100 Police personnel and in 2009/10 with a	Indicators:  • 500 Copies of updated SGBV CMG and 500 copies of SOP available as resource material to the FSU, Legal and Justice Support Department (LJSD), SLP, and the Ministry of Social Welfare Gender and Children's Affairs (MSWGCA)	and with additional chapters on Police Prosecutors' responsibilities and approved by the SLP. 500 copies of SGBV CMG and 500 copies of SOP printed and
		Action 11:_Support development and implementation of training programme for Family Support Units (FSUs) and Police Prosecutors of the Legal & Justice Support Department of the SLP on the new SGBV Case Management Manual and new legal framework (Sexual Offences Act etc)		
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<sup>1</sup> JSRSIP II Logframe 2011. Statistics may not be accurate.

<ul> <li>83 outreach activities conducted by FSU in partnership with 5 CSOs schools and local communities reaching a total of 54 Schools and 8,022 community members in 2012</li> <li>Target:         <ul> <li>15,000 school children and community members directly sensitized on SGBV prevention, the SOA and the role of FSU Referral mechanisms between CSOs, Schools and Community Groups established and enhanced Indicators:</li></ul></li></ul>	■ 4 Outreach activities reaching a total of 932 community members carried out jointly by FSU and CSOs in 2011	staff Curriculum is approved and integrated into SLP training curricula for personnel Improved public perception of FSU and Police Prosecutors	decreased backlog  No. and % of convictions resulting from successful prosecution increased number of qualified, capable and adequately resourced	knowledge No. and % of SGBV cases properly charged and successfully prosecuted with shorter delays and	<ul> <li>Indicators:</li> <li>No. and % of FSU Investigators and Police Prosecutors trained</li> <li>No. and % of FSU and Police Prosecutors who are satisfied with their own level of training and</li> </ul>
	Action 12: Support to FSUs to conduct community outreach on SGBV and the Sexual Offences Act				
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Raseline:     A local courts capacity     assessment report 2012     Limited knowledge of local court     officials on the Local Court Act,     2011 and limited knowledge of     procedures for local courts	<ul> <li>Indicators</li> <li>CSOs utilizing handbook for awareness raising programmes</li> <li>Distribution list to relevant partners</li> </ul>	Targets A public information handbook on SCR 1325 and 1820 developed 200 Copies of handbook disseminated countrywide	Baseline     No existing handbook on SCR     1325 and 1820	Indicators  Number and % of people accessing the Desks to make enquiries on SGBV issues	Targets 2 SGBV information desk established	• 3 SGBV information desks (2 in Freetown and 1 in Makeni) supported by UNIPSIL but not functioning	<ul> <li>No. of Schools included in awareness raising sessions</li> <li>Increased reporting of SGBV offences and supporting prosecution of the same</li> <li>Reduction in number and % of cases withdrawn from the Police after reporting</li> <li>Referral mechanisms in place at community level</li> </ul>
Action 15: Support capacity building needs of local courts in coordination with other donors. Focus will be on training justice officials on general legal practice and procedure as well as Gender, SGBV and basic human rights.		and 1820	Action 14: Development and dissemination of an information			Action 13: Establish regional SGBV information desk within the Magistrate Court in Freetown and Bo	
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50,000			12,000			23,901	

Target:  An increase in the number of cases registered and disposed of with an improvement in qualitative and quantitative data obtained from Mobile Courts in the south of the country  Increase in the number of regular sittings of Mobile Courts at High Court and Magistrate Court level for each location  Indicators: Number of circuits and cases registered and disposed of, with	<ul> <li>Baseline:</li> <li>Mobile Courts have been functioning in the Southern Province since September 2010;</li> <li>Up to June 2012 more than 979 cases were registered with more than 565 cases resolved</li> <li>By June 2012 the average number of cases being registered monthly was 52.4</li> </ul>	Indicators:  No. of trainings held including no. of beneficiaries (disaggregated by gender)  Decrease in case back-log and case processing times for Local Courts  Improved public and peer perception of access to justice and local justice services	Target:  5 training modules developed for local court staff as part of the curriculum of the National Judicial Training Institute (NJT1)  Training programmes over 1 year delivered for 200 local court staff
	Target 3: Mobile Court performance enhanced  Action 16: Funding and capacity building support for Mobile Courts in under- or un-serviced areas in the south of the country <sup>2</sup>		
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	IRISH		
	72600 LOA 72500 Stationery 71600 Travel 72300 supplies		
	90,000		

<sup>&</sup>lt;sup>2</sup> The Mobile Courts in early 2013 will benefit from a UNDP/BCPR-funded review of mobile courts as part of a Global Programme analysis, which will provide recommendations for discussion and implementation.

TAN OF THE COLUMN TO THE COLUM	### ### ### ##########################	
them disposed of. In total 53 convictions were obtained  Tarzet: An increase in the number of cases registered and disposed of with an improvement in qualitative and quantitative data obtained from Saturday Courts  Decrease in case adjournments and improved processing times Consolidation of 'Saturday Courts' into Bo and Kenema	Baseline:  3 SGBV Courts launched in February 2011 with 2 Magistrate Courts and 1 High Court in Freetown  1 SGBV High Court and Magistrate Court established in Bo in October 2012  Up to June 2012 at Magistrate Court level 673 SGBV cases were registered with 356 cases disposed of while 63 cases were registered with 35 of	clear increase in numbers to indicate greater reliance and use of Mobile Courts by rural communities  Study completed on the relevance and effectiveness of mobile courts  Decrease in case backlogs and shortened case processing times  Complete statistics for number of cases registered and resolved by Mobile Courts  Increase in satisfaction of services provided by court users and peers Improvement in respect for procedures and due practice noted Improved public perception of Judiciary  Increase in number of citizens who say they have access to formal legal system (%).
cases cases than and and and and and and ats and as and	red tte	se of
	Action 17: Support for the expansion of support to the extraordinary court sittings - 'Saturday Courts' - which hear cases related to SGBV and discrimination, including civil cases from the '3 Gender Acts'	
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	IRISH	
	72500 LOA 72500 Stationery 71600 Travel 72300 Supplies	
	80,000	

Indicators:  No. of investigations initiated and public hearings held  Templates created to assist	<ul> <li>The services of 1 Senior Human Rights Officer seconded</li> <li>2 additional public hearings/investigations supported based on needs, with systems put in place for HRCSL to assume costs for such hearings and investigations</li> </ul>	<ul> <li>Limited capacity of the HRCSL to conduct regular hearings</li> <li>Target:</li> </ul>	Baseline:  2 hearings conducted in 2011 and 2012	<ul> <li>Increase in number of citizens who say they have access to formal legal system (%).</li> </ul>	<ul> <li>Improvement in respect for procedures and due practice noted</li> <li>Improved public perception of</li> </ul>	Saturday Courts  Increase in satisfaction of services provided by court users	and effectiveness of Nub v cours  Complete statistics for number of cases registered and resolved by	Study completed on the relevance	delays and adjournments  • Evidence that civil cases relating  to '3 Gender I awa' are being	<ul> <li>No. and % reduction of SGBV backlog, including evidence that cases are being finalized with less</li> </ul>	and Kenema	I Saturday Court at High Court     and Magistrate Court functioning	Indicators
		Action 18: Strengthening of quasi-judicial mandate of HRCSL through secondment of Senior Human Rights Advisor and budgetary support (including logistics) for investigations and public hearings	<u>Target 4:</u> Capacity of the Human Rights Commission of Sierra Leone to be strengthened										
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			IRISH										
		72500 Stationery 71600 Travel 72300 Supplies	72600 LOAs										
			40,000										

Indicators:  4 reports published on major human rights issues including recommendations for government action  Number of public outreach and awareness-raising sessions held relating to these reports  Number of events held to discuss conclusions and recommendations from reports.  Number of citizens who participated in public outreach	Easeline In 2012 HRCSL produced 1 Annual Report and 1 Public Inquiry Report HRCSL supported to conduct 4 pieces of research on issues with human rights implications including labour rights, mining industry, corruption HRCSL conduct capacity building of Sierra Leone Government to meet international treaty and human rights monitoring obligations 4 reports produced and publicized (Consultants will be twinned with national staff to ensure capacity building)	decision-making and case processing by HRCSL  Increased confidence in the HRCSL as being effective in addressing complaints of human rights violations  Accurate statistics relating to complaints show increase in case numbers and improvement in investigation and action timelines  HRCSL Strategic Plan Goal 5 achieved: To increase the Commission's responsiveness to Human Rights Complaints
	Action 19: Enhanced capacity of HRCSL to support research and reporting on issues of vital human rights interest including labour rights, mining industry, corruption etc. Support to include HRCSL capacity building of Government to properly meet its international reporting obligations.	
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	IRISH	
	72500 Stationery 71500 Stationery 71600 Travel 72300 supplies	
	40,000	

Output 2: Enhanced Baseline: In 2012 30 SGBV v	Indicators:  Reports of regular meetings organised by 4 District Human Rights Committees submitted to HRCSL  Human rights monitoring and reporting from 4 Districts on regular basis to HRCSL  HRCSL Strategic Plan Goal 2 achieved: To enhance regional outreach of HRCSL	• Ad- hoc meetings of District Human Rights Committees and limited recorded output • Weak linkages to HRCSL  Target: • 4 District Human Rights Committees regularly meeting, with work plans and regular reporting process in place and enhanced role of HRCSL therein	sessions in relation to reports  Number of human rights advocacy initiatives launched by partner organizations on foot of reports issued  Government meets international reporting obligations in timely manner  HRCSL Strategic Goal 3 achieved: To strengthen the monitoring and research functions of the Commission
Output 2: Enhanced civil society capacity to support access to justice and elicit accountability for justice service delivery in Baseline: In 2012 30 SGBV victims directly supported to obtain conviction. 200 SGBV victims provided with shelter and other social assistance; no rights to inherit and use property for women on customarily held land		Action 20: Support to HRCSL to facilitate District Human Rights and Justice Committees to hold regular coordination meetings, conduct human rights monitoring and M&E of justice sector	
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ountab tims pro		×	
ility for ovided v		×	
livery includ ther social su tid land		UNDP/BC PR*	
ice service delivery including informal justice mechanisms shelter and other social support. 300 SGBV victims provided legal ustomarily held land		72500 LOA 72500 Stationery 71600 Travel 72300 supplies	
d legal		10,000	

Targets: CSOs provide support to 500 SGBV victims including at least 160 convictions

	·	
Indicators  No. and % of people at the community level (especially traditional leaders) more aware of the Gender Acts, their implications and how to engage enforcement mechanisms  No. of community-based SGBV prevention and response mechanisms put in place  No. and %, of victims of SGBV and their families benefiting from grants  Increased no. and % of SGBV and resolved through the formal justice system  No. and % of women feeling secure in targeted communities  No. of CSO staff benefitting from capacity building training  Increase in number of citizens who say they have access to legal information relating to SGBV (%)  Number of justice sector monitoring reports issued by	Baseline: Based on pilot 2012 Grants- 85 referral networks established 30 SGBV convictions 200 SGBV victims given medical assistance and shelter  Target: 10 CSOs strategically selected to have biggest impact in areas with high rates of SGBV 300 cases charged to court 80 Convictions 400 SGBV victims given medical assistance and shelter M&E reports on SGBV related justice sector services provided on regular basis	
	Target 5: CSOs provide support to 500 SGBV victims including support for at least 160 convictions  Action 21: Build capacity of civil society organizations through training and grants to promote awareness of SGBV and the Cender laws, to facilitate change in practices at the community level, support victims of SGBV and provide M&E feedback of justice institutions at the local level. CSOs to be provided with paralegal skills training and resources to provide transport, shelter and legal assistance for victims of SGBV. At least 10 CSOs to be selected based on capacity and ability to provide services for as wide a range of the population as possible. Selected CSOs to be partnered with FSU in SGBV awareness raising activities and establishment of SGBV prevention and referral mechanisms.	• 5,000 cases at Local and informal court level receive legal support
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		ve legal suppo
	UNDP/BC PR* IRISH	Ā
	72100 Conference/training 72500 Stationery 71600 Travel 72300 supplies	
	103,181 230,795	

Baseline:  4 Regional Dialogue Meetings held	Indicators:  No. of women receiving legal advice, representation, etc.  No. of cases resulting in successful prosecution  A verage time for processing cases from start to finish is shortened.  Criteria for the provision of legal aid by a number of partner organizations developed.  Database set up and data regularly analysed/disseminated.  Increase in number of citizens who say they have access to legal information (%)  Increase in public trust in legal professionals (%)  Increase in public perception of strengthened access to justice (%)  M&E reports received.	Baseline:  300 victims of SGBV provided with legal support in 2012 through Bar Association  Target  300 victims of SGBV provided with legal support in Freetown, Bo, Kono, Kenema and Makeni Accurate database established including information on all cases receiving legal assistance including types of case, case processing times etc	partner organizations  Number of advocacy initiatives policy dialogue and justice sector reform at local, regional and national level supported  Number of M&E reports on SGBV related justice services received
Action 23: Support CSOs (COOPI) to raise awareness on property and land rights, including raising capacity of		Action 22: Provide grants to Bar Association and other legal service provider CSOs to provide legal assistance for victims of SGBV, including during 'Saturday SGBV Courts'. IPs will also be supported to provide M&E data including spot checks, and random case sampling.	
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UNDP/BC PR		UNDP/TR AC IRISH	
72600 MCG 72500 Stationery		72500 LOA 72500 Stationery 71600 Travel 72300 supplies	
<b>50,000</b> 37,500		19,000 21.0m	

Indicators:  No. of programs undertaken with women leaders No. of initiatives led independently by women leaders No. of impact events organized between women's group representatives and policy makers No. of programs engaging district land committees and chiefdom land committees Evidence of sample by-laws at Chiefdom level No. of chiefdoms benefitting from	Community mapping conducted in 4 districts (1494 female respondents) Radio Discussion Programmes and Documentary Screening in 9 districts 325 women leaders trained  Target: 4 District and Regional Dialogue Meetings to be held Advocacy training for 150 women community members Capacity building training for women representatives from all district land committees and chiefdom land committees and chiefdom land committee representatives 2 Regional trainings for chiefdom land committee representatives Establishing of 10 community land watch networks Development of 3 sample by-laws enhancing women's rights to property Awareness raising training in 12 chiefdoms Gommunity mapping conducted in 4 districts (1500 female respondents) Radio Discussion Programmes and Documentary Screening in 4 districts
	community and women's groups to advocate for and defend community interests with a focus on protecting women's access to land rights. Action will include building capacity of women's community groups to advocate and lobby for implementation of the draft land tenure reform policy, as well as support for implementation of local level reform including through the passing of by-faws. Local level paralegals to be trained on core paralegal skills and specifically on dealing with land cases.
	<u>-</u>
-	IRISH
	71600 Travel 72300 supplies

Baseline:	Baseline:  No strategic litigation on women's access to land and property  Target:  5 Strategic litigation cases supported over two years 2 successful cases included in Sierra Leone Law Reports and being used by CSO partners for advocacy purposes  Indicators: 2 positive case precedents established and included in law reports Criteria for the provision of legal assistance for strategic litigation cases developed Case decisions included in Sierra Leone Law Reports Cases being used in advocacy campaigns by CSO partners and others	<ul> <li>awareness raising activities</li> <li>No. of women receiving paralegal advice, representation etc</li> <li>Increase in number of Local Court decisions protecting women's property and land rights</li> <li>Advancement in land policy reform by government to remove gender based discriminations</li> <li>No. of cases resolved by the community land networks</li> <li>Database of property related cases set up and data regularly analysed/disseminated</li> <li>Increase in number of citizens who say they have access to legal information (%)</li> <li>Increase in public perception of strengthened access to justice (%)</li> <li>M&amp;E reports received</li> </ul>
Action 25: Sensitization and advocacy programme v	Action 24: Support to CSOs (COOPI/TIMAP) to facilitate strategic litigation in order to protect community access to land rights, with a focus on women's access to land rights (5 cases over 1 year)	
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	INDP/BC PR* IRISH	
	72600 MCG 71300 Local Consultants 72500 Stationery 71600 Travel 72300 supplies	
	25,000 10,000	

Limited capacity and attention to conduct research and limited CSO knowledge on women's land rights     Target:	<ul> <li>No. of traditional leader 'champions' identified and supported</li> <li>No. of by-laws passed at chiefdom level effecting change</li> <li>Training material developed, and adapted based on lessons learned decisions protecting women's properly and land rights</li> <li>Increase % of women at local level who report enhanced access to justice</li> </ul>	Indicators:  No. of programs undertaken with traditional leaders	Target:  250 traditional leaders receive education and training on women's access to land rights  Practices are changed at local level to improve respect for women's land rights including through passing of by-laws	<ul> <li>Limited knowledge of traditional leaders on gender issues and property rights for women</li> <li>Discriminatory customary laws and practices</li> <li>Limited understanding and appreciation of women's land rights issues among traditional leaders and community men</li> </ul>
Action 26: Enhance capacity of CSOs to conduct public perception/impact surveys, research and develop policy input for roll-out of the National Land Policy				traditional leaders on women's access to land and property rights
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UNDP/BC PR* IRISH				UNDP/BC PR* IRISH
71300 Local Consultants 72500 Stationery 71600 Travel 72300 supplies				72100 Conference/training 71300 Local Consultants 72500 Stationery 71600 Travel 72300 supplies
25,000				20,000 20,000

with many local court served.  Is support extended to 10 lurt areas li training provided to 80 oresentatives already d with UNDP on court ing activities lases receiving paralegal assistance, g gender and case type gated system receiving legal assistance women receiving legal representation etc asses resulting in successful tion	out of red and ced ced cesults sing sing wed inputs
Action 27: Support to paralegals working at community level to provide legal advice and representation at local court level including through mobile clinics and awareness activities (FIMAP for Justice). Training to be provided to up to 80 paralegals on the approved paralegal training manual and provided mentoring and technical support.	Target 6: 5,000 cases at Local and informal court level
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	× .
PR IRISH	UNDP/BC
72500 Stationery 71600 Travel 72300 supplies	72690 LOA
37.500	26,000

<sup>&</sup>lt;sup>3</sup> A GIZ mapping on paralegal services is due to be published by end of 2012 which will offer more accurate baselines

Indicators:  No. of people participating in radio phone-in programmes  No. of people reached by radio and TV programmes  Number of new initiatives  Number of new initiatives emerging from awareness raising events  Number of public outreach and awareness-raising sessions held increase in number of citizens who say they have access to legal information (%)  Number of advocacy initiatives supported	Baseline:  Ad-hoc radio and TV broadcasts on access to justice issues  Target:  5 TV programmes developed and broadcast  10 radio programmes produced and broadcast  50 radio spots broadcast  5,000 people reached through media sensitization activities	<ul> <li>Increase in public perception of strengthened access to justice (%)</li> <li>M&amp;E reports received</li> </ul>	<ul> <li>Average time for processing cases from start to finish is shortened</li> <li>Criteria for the provision of</li> <li>paralegal assistance by a number of partner organizations developed</li> <li>Database set up and data regularly analysed/disseminated</li> <li>Increase in number of citizens, particularly women, who say they have access to legal information (%)</li> <li>Increase in public trust, particularly relating to women, in legal particularly relating to women, in</li> </ul>
	Action 28: Conduct radio & television programmes at district and national level to raise legal awareness, particularly on issues relating to SGBV, land, women's rights etc.		
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	UNDP/BC PR IRISH		
	72100 Conference/training 72500 Stationery 71600 Travel 72300 supplies		
	40,000 20,000		

Courts and High Courts monitored No. of cases monitored and case reports produced Number of GBV cases audited No. of women and girls receiving legal assistance Database set up and data regularly analysed/disseminated Number of justice sector monitoring reports issued by partner organizations Number of training sessions held for monitors to strengthen legal skills Number of participants attending the courses and trainings on court monitoring Regular monitoring and survey	Target:  All Local Courts and Magistrates Courts observed  1,500 cases monitored and documented Basic legal services provided to 500 women and girls 750 Court users surveyed 100 cases randomly selected for detailed reporting and analysis Indicators:	Based upon 2012 activities Based upon 2012 activities  131 Local Courts and 25 Magistrates and High Courts across the country regularly accessed and monitored by CSOs  Basic legal services provided to at least 500 women and girls  800 cases monitored and documented	<ul> <li>Increased capacity of CSOs to conduct advocacy</li> <li>Increased media reporting on women's rights to land and SGBV issues</li> </ul>
		Action 29: Build capacity of CSOs to monitor court proceedings at local court, magistrate and high court levels	
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		UNDP/BC PR* IRISH	
		72100 Conference/training 72500 Stationery 71600 Travel 72300 supplies	
		50,000 25,000	

Baseline: - 2 trainings conducted for	Indicators:  Number of Consultative Forums held  Report determining the quality of media reporting with recommendations  Increased % and quality of media coverage of SGBV issues	No media consultative forum held     Significant capacity building     activities for journalists supported     in 2012 including development of     handbook for media on SGBV      Target:     4 Consultative fora supported in     collaboration with SLAG and IMC	service delivery  Number of citizens who participated in public outreach sessions  Number of public perception surveys conducted and number of households participating  Perception survey reports provide meaningful data on performance of the justice sector	<ul> <li>I nationwide public perception surveys supported including publication of report in collaboration with ASJP and JSCO Indicators:</li> <li>A publicized report reflecting the</li> </ul>	reports on justice sector received  Baseline:  No evidence of public perception survey on justice service delivery  Tarret:
Action 32: Training workshops for media personnel nationwide		Action 31: National and regional media consultative forums to review and document media reporting of SGBV cases			Action 30: Support to a public perception survey to monitor public perception of justice services (formal and traditional) and services provided by security sector to be conducted through JSCO
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UNDP/BC		UNDP/BC PR*			UNDP/BC PR IRISH
72100 Conference/training		72100 Conference/training 72500 Stationery 71600 Travel 72300 Supplies			72600 LOA 72500 Stationery 71600 Travel 72300 Supplies
10.000		10,000			25,000 50,000

	Indicators: Increase in # of media reports on SGBV issues Increase in the # of media programmes and campaigns publicizing g proceedings on SGBV, via UNDP/TRACking of key newspapers Increased public awareness of SGBV issues and response and protection mechanisms	Media awards for 2009 to 2012 supported for 4 awardces/fellows      Target:	Indicators:  No. of media personnel trained to report on SGBV cases and court proceedings  Improvement in quality of media reports on SGBV cases (e.g. correct use of legal terminology, adherence to the Dos and DONTs in reporting sexual violence and follow up of cases from incident report to conviction)	Target:  2 nationwide media trainings conducted in collaboration with SLAG	journalists in all regions including
Action 34: Technical Support & Project Implementation		Action 33: Support national media awards for consistent and professional reporting of SGBV cases			on SGBV legal matters
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UNDP/TR AC IRISH UNDP/BC PR*		UNDP/BC PR*			PR*
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193,620 64,540 88,000		5,000			

		Sub-Total Cost Recovery Contributions	GMS (trish Contribution)	ISS (Irish Contribution)	ISS (UNDP/BCPR Contribution)	GMS (PBF Gender Contribution)	ISS (PB) Gender Contribution)	ISS (UNDP Contribution)	The second state of the second	Sub-Total Protect Admin At-						Project Administration/Management	_		Sub-Total Output I and 2		
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3,099 14,244	11,763	62,619.51	17,540.48	14,243.63	2,420,56	678,03	11,765	35,500	300,000	60 000	30,000	70,000		140,615 35,500			33.901 712,181	287,620 952,620		20,000	_

**Country: SIERRA LEONE** 

### Work Plan 2013 – UNDP Sierra Leone

Practice Area:



### Project Title Improving the Rule of Law and Access to Justice in Sierra Leone

Project - 000000

Transitional JV Outcome Cluster 4: Social Protection, Child Protection, Gender Equality and Human Rights.

Cluster 4 Goal: The capacity and regulatory framework for human rights, gender equality and child protection will be strengthened

Expected CP Outcome(s): Improved governance and risk management

**Expected Output(s):** Enhanced capacity of state institutions and civil society to provide effective and equitable justice services and ensure accountability with due consideration for eliminating Sexual and Gender Based Violence and promoting gender equality

**Executing Agency: UNDP** 

**Implementing Partners:** Judiciary of Sierra Leone, Ministry of Justice, Sierra Leone Police, Ministry of Social Welfare, Gender, and Children's Affairs (MSWGCA), Human Rights Commission- Sierra Leone, Paramount and Section Chiefs, religious leaders and faith based groups, Justice Sector Coordination Office (JSCO), Civil Society Organisations (CSOs nationwide).

### Narrative

The UNDP's Improving Access to Justice in Sierra Leone Project has been ongoing since 2009 and has the objective of contributing to Sierra Leone's peace consolidation agenda through supporting initiatives that focus on enhancing access to justice for vulnerable people, especially women and children. It seeks to foster an effective, responsive, accessible and fair justice system, promote the rule of law, including both formal and informal processes, with due consideration for the rights of the poor and in particular women.

The project's continued relevance has been determined by its alignment with national strategic frameworks including the Justice Sector Reform Strategy and Investment Plan (JSRSIP II) 2011-14 which complements the Government of Sierra Leone's draft 'Agenda for Prosperity'. The project is also consistent with the United Nations Transitional Joint Vision for Sierra Leone Programme (2013-14) and UNDP's Strategic Plan 2008-2013 specifically on Rule of Law and Access to Justice.

In the period preceding the 11 year civil war, Sierra Leonean society was characterized by a dysfunctional judicial system, wherein most Sierra Leoneans, particularly those residing in the provinces, had limited access to justice. Weak rule of law institutions, a perception of a lack of independence of the judiciary, and unpunished human rights violations resulted in poor overall governance, and was identified as one of the root causes of the hostilities. Despite many positive achievements in developing a stronger justice system, post-conflict Sierra Leone continues to be characterized by a weak formal justice system and a strong reliance by many Sierra Leoneans in traditional justice mechanisms. In addition, the lack of infrastructure and the difficulty in both access and awareness further hampers the administration of justice by the formal system.

UNDP, through its Access to Justice Project, has adopted a two pronged approach in seeking to promote access to justice. On the one side UNDP is seeking to develop the capacity of state institutions such as the Police, Prosecutors and the Judiciary to provide quality services to Sierra Leoneans and in parallel supports civil society to improve their capacity to provide services to victims of SGBV, to enhance paralegal assistance at local court level, to increase public legal awareness and promote increased demand from the public for a functioning justice system. Creating stronger linkages between state and civil society is a key part of this approach. Recognising that the continued widespread violation of women's rights through SGBV and lack of gender equality with regard to women's rights to property are fundamental human rights issues in Sierra Leone UNDP has placed the prevention of SGBV and the promotion of women's property rights as priorities of the project.

In 2013 UNDP will build on previous project achievements by scaling up promising practices that have achieved a high impact as well as expanding into areas based on clearly evidenced needs. The project will focus on building justice capacity in functional areas having a direct impact on the promotion and protection of gender equality and gender justice and also building capacity in core areas of the justice sector which are a pre-requisite for the promotion of gender justice. The project will therefore seek to enhance access to justice through increased application of human rights standards, effective implementation of relevant national legislation and adoption of gender-sensitive practices in both formal and customary justice systems in Sierra Leone.

Programme Component:

Project Title: Improving the Rule of Law and Access to Justice in Sierra Leone

Project ID:

Project Duration: 2 years (2013-14)

Management Arrangement: NIM

Annualized Budget:

USD 2,360,418

Allocated resources:

• Government

Regular: TRAC-600,000

Other: BCPR- 226,425

Irish Aid- 996,995

PBF-37,000

To be Mobilised:

500,000

28/02/13

Agreed by (Implementing Partner): Minister of Justice

Agreed by UNDP: Mohawel ASCHIR DCD.
Comby Director.

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# UNDP Rule of Law and Access to Justice Annual Work Plan, 2013

Time-I	rame	Lead Agency		Lindan pander	
20 10	03 04	and Key	•	Budget Description	Amo
	•	Partners	Funding Source	Budget Description/Code	Amoun (S)
اتج	Expected Outputs  (Baselines, Targets & Indicators)  (Planned Activities  QI QZ  QI QZ  Output 1: Strongthaned state canacity for effective and equitable justice service delivery	QI Q2 Q3 Q4	QI QZ Q3 Q4	QI Q2 Q3 Q4 and Key Partners	Partners Source Budge

Baseline:
21 Judges and 20 Magistrates, along with 23 Ministry of Justice Prosecutors deployed country-wide. In 2010 55,610 criminal cases were reported to police while only 666 were prosecuted in court. From February 2011-November 2012 1,156 cases registered by SGBV Courts and 126 convictions.

### Targets

- Law Officers Department (LOD) implement strategic plan and 300 staff of LOD trained
- SGBV courts functioning in Freetown, Bo, Kenema and local courts functioning
- Mobile Court performance enhanced
- Capacity of the Human Rights Commission of Sierra Leone strengthened

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ategic plan and 300 staff of LOD  x x UNDP UNDP/BC 72500 Stationery 71600 Conference/training 72500 Stationery 71600 Travel 72500 Supplies 72500 Supplies 72500 Supplies 72500 Supplies 72500 Supplies 72500 Supplies 72500 LOA 10 ort the Law Officers' Department (LOD) to 11 on the legislative drafting process, including provision of 12 UNDP PR* 72500 Stationery 72500 LOA 72500 Stationery 72500 LOA 72500 Supplies 72500 Supplies 72500 LOA 72500 Supplies 72500 LOA 72500 Supplies 72500 Supplies 72500 LOA 72500 Supplies	Baseline:  No manual for drafters or written procedures in place for line Ministries resulting in poor drafting of Bills and setbacks in the process of facilitating enactment of laws (e.e. the Sexual enactment of laws (e.e. the laws (e.e. the Sexual enactment of laws (e.e. the laws (e.e. the law	Raseline:     No strategic plan in place     Target:     Strategic plan which includes     SGBV and gender mainstreaming components developed     Lodicators:     Evidence of validated strategic plan     LOD annual work plans and implementation consistent with strategic plan	,
x x UNDP UNDP/BC 72500 Stationery 72500 Stationery 72500 Stationery 72500 Supplies 72500 Supplies 72500 Supplies 72500 Supplies 72500 Supplies 72500 LOA UNDP/BC 72500 LOA 71300 Local Consultants	Action 2: Support the Law Officers' Department (LOD) to develop a manual on the legislative drafting process, including gender mainstreaming, primarily for use by Law Officers' legal drafters, and develop a Guidance Note on the legislative process for use by line Ministries, including provision of relevant training	Target 1: Law Officers' Department (LOD) implement strategic plan and 300 staff of LOD trained  Action 1: Development of strategic plan for the Law Officers' Department (LOD-Ministry of Justice) in line with the Agenda for Prosperity and JSRSIP II	
x UNDP UNDP/BC 72500 Stationery 72500 Stationery 71600 Travel 72300 Supplies 72300 Supplies 72300 LOA UNDP/BC 72600 LOA 100D PR* 71300 Local Consultants	×	×	
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Targett	<ul> <li>Law Officers' Department receives occasional ad-hoc training from different sources.</li> <li>Reported continued need for core skills training as part of an institutionalized curricula</li> </ul>	Offences Act was delayed on several occasions because of poor drafting)  Two workshops on legislative drafting drafting have taken place without effect  Targets:  Manual on legislative drafting developed  Training for LOD legal drafters on manual conducted  Guidance Note for Line Ministries on legislative drafting produced  Jarining for all relevant staff in line Ministries conducted  Legislative drafting manual produced  Legislative drafting manual produced  No. of LOD staff trained on legislative drafting manual line Ministries to guide limproved quality of drafting reported  Copies of Guidance Note available in all line Ministries trained on legislative drafting  Improved collaboration between line Ministries and the MOJ as well the Law Reform Commission on drafting Bills  No. and % of Bills that are successfully drafted and presented to Parliament
	Action 3: Support Law Officers' Department to develop and deliver in-house training programme on core skills for staff of each of the 4 Units, including on case prosecution skills, and on new legislation (criminal procedure act, sexual offences act etc).	
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	LOD	
	UNDP/BC PR*	
	72100 Conference/training 72500 Stationery 71600 Travel 72300 supplies	
	45.000	

System for collecting, storing and analyzing court returns and case statistics is outdated.	Indicators:  No. of trainings held including no. of beneficiaries (disaggregated by gender)  Decrease in case back-log and case processing times  Improved public and peer perception of quality of Judiciary	Target:  6 training modules developed for Magistrates and Judges developed as part of the curriculum of the National Judicial Training Institute (NJTI), and training implemented for all existing and newly recruited Judges and Magistrates	Judges receive occasional ad-hoc training from different sources. Reported continued need for core skills training as part of institutionalized curricula	<ul> <li>4 training modules for each unit of LOD developed and 2 rounds of training completed for existing and newly recruited LOD staff</li> <li>LOD have a basic curricula for inhouse training for LOD staff</li> <li>No. of trainings held including no. of beneficiaries (disaggregated by gender)</li> <li>LOD staff report improved performance based on knowledge gained through in house training Improved public and peer perception of performance of LOD staff</li> </ul>
Action 5: Support to the Judiciary to improve quality of their data collection and M&E systems			Target 2: SGBV courts functioning in Freetown, Bo, Kenema and local courts functioning  Action 4: Training support to the Judiciary including through Judicial Training Institute, particularly on Sexual Offences Act, Civil Procedure, Land Law etc	
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Indicators:  500 copies of edited and printed Law Reports available to the Bar Association, Lawyers, Judiciary, Law Schools and available online Increased access to judicial precedents thereby ensuring predictable court decisions and fairness	Target:  \$\begin{align*} \$100 Law Reports of selected decisions from 1978-2012 edited and printed and available online are Re-establishment of judicial website with online database of Sierra Leone laws and judicial decisions	No Law Reports available except occasional binders of decisions sold to lawyers by Courts Defunct and outdated database with Sierra Leone laws and judicial decisions	Indicators:  Accurate, desegregated court statistics for all Magistrate and High Courts available with some Local Court information also available  Court returns data used in strategic planning processes by Judiciary and justice sector in general	Target:  1 M&E/Reporting Expert recruited to support the Judiciary system for collecting and using statistical information is updated with staff capacity to use system properly enhanced	Lack of gender specific data, desegregated data and court backlog information
nted e Bar siary, online	dited lline e of	xcept ms	t ome ome rategic	cruited ing ing ated tem	
		Action 6: Development and publication of Sierra Leone Law Reports- Supreme Court and selected decisions from High Court and Court of Appeal- 1978-2012 in addition to reestablishment of online database of Sierra Leone laws and judicial decisions			
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		72500 LOA 72500 Stationery/Publications			
		25,000			

Target:  2 trainings conducted over two years for Police Prosecutors and investigators in new curricula	Baseline:  • Only 90 officers who serve as Police Prosecutors have received formal training of which 30% have gone on peacekeeping mission and others transferred to other departments	Indicators:  Report of training needs assessment Evidence of specialised training course for Police Prosecutors being part of the curricula of the SLP Training School	Target:  Full review of all available relevant training material (eg SGBV Handbook, UNIPSIL curricula etc) completed as part of a training needs assessment  New curriculum which includes investigation of SGBV cases developed and approved by SLP for use by the Police Training School	<ul> <li>Baseline:</li> <li>Existing training curricula in place (UNIPSIL supported) refers more to international best practice rather than a practical course for Police Prosecutors</li> <li>New Police Prosecutors sometimes receive basic training internally but only on process and not substance</li> </ul>	<ul> <li>Evidence of increasing use of judicial online database</li> <li>Improved public and peer perception of justice service providers</li> </ul>
	Action 8: Undertake training for Police Prosecutors and investigators based on newly developed curriculum implemented through Police Training School in coordination with SLP and Law Officers' Department			Action 7: Development of a specialized training for Police Prosecutors and investigators based on a training needs assessment in coordination with SLP and Law Officers' Department	
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	25,000			25,000	

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Target: SGBV CMG and SOP updated to reflect the Sexual Offences Act	BaConferenceseline:     Existing 'SGBV Case     Management Guidelines' and SOP do not reflect the new SOA and do not properly link up the work of FSU with Police Prosecutors	Indicators:  2,500 copies of printed SOA available to relevant justice sector institutions and CSOs	Target:  2,500 copies printed and distributed through justice sector institutions, Bar Association and CSOs	Baseline:  Newly enacted SOA that consolidates laws relating to sexual offences	Indicators:  Indicators:  No. and % (disaggregated by gender) of Police Prosecutors and investigators that received specialized training Improved capacity of Police Prosecutors and investigators to ensure successful prosecution of criminal cases  Reduced number and % of cases dismissed from courts for want of evidence  No. of SGBV cases prosecuted to their logical end with shorter delays in processing Improved public and peer confidence in professionalism of Police Prosecutors and investigators
	Action 10: Update the SGBV Case Management Guidelines (SGBV CMG) for FSU reflecting the Sexual Offences Act and with additional chapters on Police Prosecutors' responsibilities, and update the Standard Operating Procedures (SOP) for the Investigation of Sexual and Domestic Violence Offences			Action 9:_Printing and distribution of Sexual Offences Act 2012 (this activity is linked to training support for FSU, Police Prosecutors as well as building capacity of CSOs)	
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	72100 Conference/training 72500 Stationery 71600 Travel 72300 supplies			72100 Conference/training 72500 Stationery/Publications 71600 Travel 72300 supplies	
	20.000			10,000	

Target:  2 trainings conducted over 1 year for all FSU and Police Prosecutors on the new SGBV Manual and sexual offences legal framework Improved conviction rate for SGBV offences and quicker processing times  Training curricula integrated into SLP training curricula and used for new FSU and Police Prosecutor Staff by SLP Training Unit	Fornt training programmes involving FSUs, Investigators and Police Prosecutors held in 2008 with a target of 100 Police personnel and in 2009/10 with a target 186 beneficiaries  Low skills retention within Police due to frequent transfers of personnel to various departments, and meeting peacekeeping demands  Average time taken to process SOBV case in 2011 is 18 months in Freetown <sup>1</sup>	and with additional chapters on Police Prosecutors' responsibilities and approved by the SLP.  500 copies of SGBV CMG and 500 copies of SOP printed and Lindicators:  500 Copies of updated SGBV CMG and 500 copies of SOP available as resource material to the FSU, Legal and Justice Support Department (LJSD), SLP, and the Ministry of Social Welfare Gender and Children's Affairs (MSWGCA)
	Action 11:_Support development and implementation of training programme for Family Support Units (FSUs) and Police Prosecutors of the Legal & Justice Support Department of the SLP on the new SGBV Case Management Manual and new legal framework (Sexual Offences Act etc)	
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	IRISH	
	72100 Conference/training 72500 Stationery 71600 Travel 72300 supplies	
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<sup>&</sup>lt;sup>1</sup> JSRSIP II Logframe 2011. Statistics may not be accurate.

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4 Outreach activities reaching a total of 932 community members carried out jointly by FSU and CSOs in 2011     83 outreach activities conducted by FSU in partnership with 5 CSOs schools and local communities reaching a total of 54 Schools and 8,022 community members in 2012  Target:     15,000 school children and community members directly sensitized on SGBV prevention, the SOA and the role of FSU Referral mechanisms between CSOs, Schools and Community Groups established and enhanced lndicators:     No. of community outreach programmes conducted across the regions including no. of people reached	Indicators:  No. and % of FSU Investigators and Police Prosecutors trained No. and % of FSU and Police Prosecutors who are satisfied with their own level of training and knowledge  No. and % of SGBV cases properly charged and successfully prosecuted with shorter delays and decreased backlog  No. and % of convictions resulting from successful prosecution Increased number of qualified, capable and adequately resourced staff  Curriculum is approved and integrated into SLP training curricula for personnel  Improved public perception of FSU and Police Prosecutors
Action 12: Support to FSUs to conduct community outreach on SGBV and the Sexual Offences Act	
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A local courts capacity     assessment report 2012     Limited knowledge of local court officials on the Local Court Act, 2011 and limited knowledge of procedures for local courts	<ul> <li>Indicators</li> <li>CSOs utilizing handbook for awareness raising programmes</li> <li>Distribution list to relevant partners</li> </ul>	Targets A public information handbook on SCR 1325 and 1820 developed 200 Copies of handbook disseminated countrywide	Baseline  No existing handbook on SCR 1325 and 1820	Indicators  Number and % of people accessing the Desks to make enquiries on SGBV issues	Targets 2 SGBV information desk established	Baseline  ◆ 3 SGBV information desks (2 in Freetown and 1 in Makeni) supported by UNIPSIL but not functioning	cases withdrawn from the Police after reporting Referral mechanisms in place at community level	<ul> <li>No. of Schools included in awareness raising sessions</li> <li>Increased reporting of SCHO</li> </ul>
Action 15: Support capacity building needs of local courts in coordination with other donors. Focus will be on training justice officials on general legal practice and procedure as well as Gender, SGBV and basic human rights.		handbook on best practices on application of Resolution 1325 and 1820	Action 14: Development and dissemination of an information			Action 13: Establish regional SGBV information desk within the Magistrate Court in Freetown and Bo		
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50,000			12.006			21.961		

Target:  An increase in the number of cases registered and disposed of with an improvement in qualitative and quantitative data obtained from Mobile Courts in the south of the country  Increase in the number of regular sittings of Mobile Courts at High Court and Magistrate Court level for each location  Indicators:  Number of circuits and cases registered and disposed of, with	* Mobile Courts have been functioning in the Southern  Province since September 2010; Up to June 2012 more than 979 cases were registered with more than 565 cases resolved  By June 2012 the average number of cases being registered monthly was 52.4  Target 3: Mobile Court performance enhanced  x x x  x x  x x  x x  x x  x x  x x	Indicators:  No. of trainings held including no. of beneficiaries (disaggregated by gender)  Decrease in case back-log and case processing times for Local Courts  Improved public and peer perception of access to justice and local justice services	Target:  5 training modules developed for local court staff as part of the curriculum of the National Judicial Training Institute (NJTI)  Training programmes over 1 year delivered for 200 local court staff
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	72600 LOA 72500 Stationery 71600 Travel 72300 supplies		
	90,000		

<sup>&</sup>lt;sup>2</sup> The Mobile Courts in early 2013 will benefit from a UNDP/BCPR-funded review of mobile courts as part of a Global Programme analysis, which will provide recommendations for discussion and implementation.

Target:  An increase in the number of cases registered and disposed of with an improvement in qualitative and quantitative data obtained from Saturday Courts  Decrease in case adjournments and improved processing times  Consolidation of 'Saturday Courts' into Bo and Kenema	Baseline:  3 SGBV Courts launched in February 2011 with 2 Magistrate Courts and 1 High Court in Freetown  1 SGBV High Court and Magistrate Court established in Bo in October 2012  Up to June 2012 at Magistrate Court level 673 SGBV cases were registered with 356 cases disposed of while 63 cases were registered at High Court level with 35 of them disposed of. In total 53 convictions were obtained	clear increase in numbers to indicate greater reliance and use of Mobile Courts by rural communities  Study completed on the relevance and effectiveness of mobile courts  Decrease in case backlogs and shortened case processing times  Complete statistics for number of cases registered and resolved by Mobile Courts  Increase in satisfaction of services provided by court users and peers  Improvement in respect for procedures and due practice noted improved public perception of Judiciary  Increase in number of citizens who say they have access to formal legal system (%).
	Action 17: Support for the expansion of support to the extraordinary court sittings - 'Saturday Courts' - which hear cases related to SGBV and discrimination, including civil cases from the '3 Gender Acts'	
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	72600 LOA 72500 Stationery 71600 Travel 72300 Supplies	
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No. of investigations initiated and public hearings held     Templates created to assist	Baseline:  2 hearings conducted in 2011 and 2012  Limited capacity of the HRCSL to conduct regular hearings  Target:  The services of 1 Senior Human Rights Officer seconded  2 additional public hearings/investigations supported based on needs, with systems put in place for HRCSL to assume costs for such hearings and investigations	Indicators  1 Saturday Court at High Court and Magistrate Court functioning with increased case numbers in Bo and Kenema  No. and % reduction of SGBV backlog, including evidence that cases are being finalized with less delays and adjournments  Evidence that civil cases relating to '3 Gender Laws' are being resolved quicker  Study completed on the relevance and effectiveness of SGBV courts  Complete statistics for number of cases registered and resolved by Saturday Courts  Increase in satisfaction of services provided by court users  Improvement in respect for procedures and due practice noted  Improved public perception of Judiciary  Increase in number of citizens who say they have access to formal legal system (%).
	Target 4: Capacity of the Human Rights Commission of Sierra Leone to be strengthened Action 18: Strengthening of quasi-judicial mandate of HRCSL through secondment of Senior Human Rights Advisor and budgetary support (including logistics) for investigations and public hearings	
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	IRISH	
	72600 LOAs 72500 Stationery 71600 Travel 72300 Supplies	
	40,000	

Indicators:  4 reports published on major human rights issues including recommendations for government action  Number of public outreach and awareness-raising sessions held relating to these reports  Number of events held to discuss conclusions and recommendations from reports.  Number of citizens who participated in public outreach	Baseline In 2012 HRCSL produced 1 Annual Report and 1 Public Inquiry Report  Targeti HRCSL supported to conduct 4 pieces of research on issues with human rights implications including labour rights, mining industry, corruption HRCSL conduct capacity building of Sierra Leone Government to meet international treaty and human rights monitoring obligations 4 reports produced and publicized (Consultants will be twinned with national staff to ensure capacity building)	decision-making and case processing by HRCSL  Increased confidence in the HRCSL as being effective in addressing complaints of human rights violations  Accurate statistics relating to complaints show increase in case numbers and improvement in investigation and action timelines  HRCSL Strategic Plan Goal 5 achieved: To increase the Commission's responsiveness to Human Rights Complaints
	Action 19: Enhanced capacity of HRCSL to support research and reporting on issues of vital human rights interest including labour rights, mining industry, corruption etc. Support to include HRCSL capacity building of Government to properly meet its international reporting obligations.	
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	IRISH	
	72500 LOA 72500 Stationery 71600 Travel 72300 supplies	
	40,000	

Output 2: Enhanced	Indicators:  Reports of regular meetings organised by 4 District Human Rights Committees submitted to HRCSL  Human rights monitoring and reporting from 4 Districts on regular basis to HRCSL  HRCSL Strategic Plan Goal 2 achieved: To enhance regional outreach of HRCSL	Target:  4 District Human Rights Committees regularly meeting, with work plans and regular reporting process in place and enhanced role of HRCSL therein	Baseline:  Ad- hoc meetings of District Human Rights Committees and limited recorded output  Weak linkages to HRCSL	sessions in relation to reports  Number of human rights advocacy initiatives launched by partner organizations on foot of reports issued  Government meets international reporting obligations in timely manner  HRCSL Strategic Goal 3 achieved: To strengthen the monitoring and research functions of the Commission
Output 2: Enhanced civil society capacity to support access to justice and elicit accountability for justi			Action 20: Support to HRCSL to facilitate District Human Rights and Justice Committees to hold regular coordination meetings, conduct human rights monitoring and M&E of Justice sector	
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livery includi			UNDP/BC PR*	
ce service delivery including informal justice mechanisms			72600 LOA 72500 Stationery 71600 Travel 72300 supplies	
			10.000	

Targets: CSOs provide support to 500 SGBV victims including at least 160 convictions

Baseline: In 2012 30 SGBV victims directly supported to obtain conviction. 200 SGBV victims provided with shelter and other social support. 300 SGBV victims provided legal assistance; no rights to inherit and use property for women on customarily held land

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system No. and % of women feeling secure in targeted communities No. of CSO staff benefitting from capacity building training lincrease in number of citizens who say they have access to legal information relating to SGBV (%) Number of justice sector monitoring reports issued by	■ No. and % of people at the community level (especially traditional leaders) more aware of the Gender Acts, their implications and how to engage enforcement mechanisms  ■ No. of community-based SGBV prevention and response mechanisms put in place  ■ No. and %, of victims of SGBV and their families benefiting from grants  ■ increased no. and % of SGBV cases reported to the Police and resolved through the formal justice	Based on pilot 2012 Grants  85 referral networks established 30 SGBV convictions 200 SGBV victims given medical assistance and shelter  Target: 10 CSOs strategically selected to have biggest impact in areas with high rates of SGBV 300 cases charged to court 80 Convictions 400 SGBV victims given medical assistance and shelter M&E reports on SGBV related justice sector services provided on regular basis	
		Action 21: Build capacity of civil society organizations through training and grants to promote awareness of SGBV and the Gender laws, to facilitate change in practices at the community level, support victims of SGBV and provide M&E feedback of justice institutions at the local level. CSOs to be provided with paralegal skills training and resources to provide transport, shelter and legal assistance for victims of SGBV. At least 10 CSOs to be selected based on capacity and ability to provide services for as wide a range of the population as possible. Selected CSOs to be partnered with FSU in SGBV awareness raising activities and establishment of SGBV prevention and referral mechanisms.	• 5,000 cases at Local and informal court level receive legal support
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			eive legal suppor
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		230.795	

rorganizations er of advocacy initiatives dialogue and justice sector t at local, regional and al level supported er of M&E reports on related justice services ed  Action 22: Provide grants to I service provider CSOs to provide ggal support in 2012 through ssociation  Action 22: Provide grants to I service provider CSOs to provide ggal support in Preetown, ono, Kenema and Makeni att database established fing information on all cases ing types of case, case sing times etc  1012: 1013: 1014  Twomen receiving legal e, representation, etc f cases resulting in successful cution age time for processing cases start to finish is shortened ria for the provision of legal y a number of partner rizations developed ase in number of citizens who ney have access to legal mation (%) ase in public trust in legal signal Dialogue Meetings  Action 22: Provide grants to I service provide CSOs to provide SGBV, inchuding during 'Satura be supported to provide M&E random case sampling.  Action 22: Provide grants to I service provide CSOs to provide GGBV, inchuding during 'Satura be supported to provide M&E random case sampling.  Action 22: Provide grants to I service provide grants t				
X   X   X	Baseline:  4 Regional Dialogue Meetings held	<ul> <li>No. of women receiving legal advice, representation, etc</li> <li>No. of cases resulting in successful prosecution</li> <li>Average time for processing cases from start to finish is shortened</li> <li>Criteria for the provision of legal aid by a number of partner organizations developed</li> <li>Database set up and data regularly analysed/disseminated</li> <li>Increase in number of citizens who say they have access to legal information (%)</li> <li>Increase in public trust in legal professionals (%)</li> <li>Increase in public perception of strengthened access to justice (%)</li> <li>M&amp;E reports received</li> </ul>	300 victims of SGBV provided with legal support in 2012 through Bar Association  Target     300 victims of SGBV provided with legal support in Freetown, Bo, Kono, Kenema and Makeni     Accurate database established including information on all cases receiving legal assistance including types of case, case processing times etc	
x x x UNDP/TR 72500 LOA AC 72500 Stationery 72500 Stationery 72500 Stationery 72500 Stationery 72500 Stationery 72500 Supplies 72300 supplies 72500 MCG	(COOPI) to raise awareness including raising capacity		Action 22: Provide grants to Bar Association and other legal service provider CSOs to provide legal assistance for victims of SGBV, including during 'Saturday SGBV Courts'. IPs will also be supported to provide M&E data including spot checks, and random case sampling.	
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	50,000 37.500		19,000 21,000	

<ul> <li>No. of chiefdoms benefitting from</li> </ul>	<ul> <li>Evidence of sample by-laws at Chiefdom level</li> </ul>	land committees	land committees and chiefdom	representatives and policy makers	between women's group	<ul> <li>No. of impact events organized</li> </ul>	independently by women leaders	No. of initiatives led	women leaders	<ul> <li>No. of programs undertaken with</li> </ul>	Indicators:	CION POR	districts	* Padio Discussion Programmes and	4 districts (1300 tentale	Community mapping conducted in	By-laws adopted in 10 chterdoms	chierdoms	- Awareness raising training in 12	property	enhancing women's rights to	<ul> <li>Development of 3 sample by-laws</li> </ul>	watch networks	<ul> <li>Establishing of 10 community land</li> </ul>	land committee representatives	<ul> <li>2 Regional trainings for chiefdom</li> </ul>	chiefdom land committees	district land committees and	women representatives from all	<ul> <li>Capacity building training for</li> </ul>	community members	<ul> <li>Advocacy training for 150 women</li> </ul>	Meetings to be held	<ul> <li>4 District and Regional Dialogue</li> </ul>	Target	- 325 WOIROI JERUCIS trailieu	alserices leaders trained	Documentary Screening in 9	Radio Discussion Programmes and	respondents)	4 districts (1494 female	<ul> <li>Community mapping conducted in</li> </ul>
																																			land cases.	trained on core paralegal skills and specifically on dealing with	as support to impendance of twalawe focal level paralegals to be	implementation of least land tenue reform including	women's community groups to advocate and lobby for	to land rights. Action will include building capacity of	community interests with a focus on protecting women's access	community and women's groups to advocate for and defend
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Baseline:	Baseline: No strategic litigation on women's access to land and property  Target: 5 Strategic litigation cases supported over two years 2 successful cases included in Sierra Leone Law Reports and being used by CSO partners for advocacy purposes  Indicators: 2 positive case precedents established and included in law reports Criteria for the provision of legal assistance for strategic litigation cases developed Case decisions included in Sierra Leone Law Reports Cases being used in advocacy campaigns by CSO partners and others	awareness raising activities  No. of women receiving paralegal advice, representation ec Increase in number of Local Court decisions protecting women's property and land rights Advancement in land policy reform by government to remove gender based discriminations No. of cases resolved by the community land networks Database of property related cases set up and data regularly analysed/disseminated Increase in number of citizens who say they have access to legal information (%) Increase in public perception of strengthened access to justice (%)  M&E reports received
Action 25: Sensitization and advocacy programme with	Action 24: Support to CSOs (COOPI/TIMAP) to facilitate strategic litigation in order to protect community access to land rights, with a focus on women's access to land rights (5 cases over 1 year)	
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	72600 MCG 71300 Local Consultants 72500 Stationery 71600 Travel 72300 supplies	
	25,000 10,000	

Baseline: Limited capacity and attention to conduct research and limited CSO knowledge on women's land rights  Target: 3 CSOs receive capacity building support on land policy related research 1 CSO policy submission	No. of traditional leader 'champions' identified and supported No. of by-laws passed at chiefdom level effecting change Training material developed, and adapted based on lessons learned Increase in number of Local Court decisions protecting women's property and land rights Increase % of women at local level who report enhanced access to justice	Indicators:  No. of programs undertaken with traditional leaders	Target:  250 traditional leaders receive education and training on women's access to land rights  Practices are changed at local level to improve respect for women's land rights including through passing of by-laws	Limited knowledge of traditional leaders on gender issues and property rights for women Discriminatory customary laws and practices Limited understanding and appreciation of women's land rights issues among traditional leaders and community men
Action 26: Enhance capacity of CSOs to conduct public perception/impact surveys, research and develop policy input for roll-out of the National Land Policy				traditional leaders on women's access to land and property rights
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×				×
×				×
UNDP/BC PR* IRISH				UNDP/BC PR* IRISH
71300 Local Consultants 72500 Stationery 71600 Travel 72300 supplies				72100 Conference/training 71300 Local Consultants 72500 Stationery 71600 Travel 72300 supplies
25,000 10,000				20,000 20,000

Indicators  No. of cases at local court level receiving paralegal assistance, including gender and case type desegregated  No. of local courts receiving paralegal assistance  No. of women receiving legal advice, representation etc  No. of cases resulting in successful prosecution	Baseline:  To Paralegals working in the country with many local court areas unserved?  Target: Paralegal support extended to 10 local court areas Paralegal training provided to 80 CSO representatives already partnered with UNDP on court monitoring activities 2,500 cases receiving paralegal support	Indicators:  No. of CSOs showing improved capacity to produce research and reports related to land policy reform and implementation  No. of research reports produced whedia coverage of research results and conclusions  Number of new initiatives emerging from awarcness raising events  No. of CSO staff receiving training, and reporting improved knowledge and skills  No. of policy changes as a result of research studies or policy inputs
	Target 6: 5,000 cases at Local and informal court level receive legal support  Action 27: Support to paralegals working at community level to provide legal advice and representation at local court level including through mobile clinics and awareness activities (TIMAP for Justice). Training to be provided to up to 80 paralegals on the approved paralegal training manual and provided mentoring and technical support.	
	×	
	×	
	UNDP/BC PR IRISH	
	72600 LOA 72500 Stationery 71600 Travel 72300 supplies	
	26,000 37,500	

<sup>&</sup>lt;sup>3</sup> A GIZ mapping on paralegal services is due to be published by end of 2012 which will offer more accurate baselines

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Indicators:  No. of people participating in radio phone-in programmes  No. of people reached by radio and TV programmes  Number of new initiatives  merging from awareness raising events  Number of public outreach and awareness-raising sessions held awareness in number of citizens who say they have access to legal information (%)  Number of advocacy initiatives supported	■ 5 TV programmes developed and broadcast ■ 10 radio programmes produced and broadcast ■ 50 radio spots broadcast ■ 5,000 people reached through media sensitization activities	Baseline:  Ad-hoc radio and TV broadcasts on access to justice issues	<ul> <li>Increase in public perception of strengthened access to justice (%)</li> <li>M&amp;E reports received</li> </ul>	<ul> <li>Database set up and data regularly analysed/disseminated</li> <li>Increase in number of citizens, particularly women, who say they</li> </ul>	from start to finish is shortened Criteria for the provision of paralegal assistance by a number of partner organizations developed
	issues relating to SGBV, land, women's rights etc.	Action 28: Conduct radio & television programmes at district and national level to raise legal awareness, particularly on			
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		× -		 	
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	וטא	UNDP/BC			
	72300 supplies	72100 Conference/training 72500 Stationery			
		40,000 20,000			

<ul> <li>Number of participants attending the courses and trainings on court monitoring</li> <li>Regular monitoring and survey</li> </ul>	<ul> <li>Number of GBV cases audited</li> <li>No. of women and girls receiving legal assistance</li> <li>Database set up and data regularly analysed/disseminated</li> <li>Number of justice sector monitoring reports issued by partner organizations</li> <li>Number of training sessions held for monitors to strengthen legal skills</li> </ul>	Indicators:  No. of Local Courts, Magistrate Courts and High Courts monitored No. of cases monitored and case reports produced	Target:  All Local Courts and Magistrates Courts observed  1,500 cases monitored and documented  Basic legal services provided to 500 women and girls  750 Court users surveyed  100 cases randomly selected for detailed reporting and analysis	Baseline: Based upon 2012 activities  • 131 Local Courts and 25  Magistrates and High Courts across the country regularly accessed and monitored by CSOs  • Basic legal services provided to at least 500 women and girls  • 800 cases monitored and documented	<ul> <li>Increased capacity of CSOs to conduct advocacy</li> <li>Increased media reporting on women's rights to land and SGBV issues</li> </ul>
				Action 29: Build capacity of CSOs to monitor court proceedings at local court, magistrate and high court levels	
				×	
				×	
_		-		×	
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				UNDP/BC PR* IRISH	
				72100 Conference/training 72500 Stationery 71600 Travel 72300 supplies	
. —	<u></u>			50,000 25,000	

Baseline: 2 trainings conducted for	Indicators:  Number of Consultative Forums held  Report determining the quality of media reporting with recommendations  Increased % and quality of media coverage of SGBV issues	Target:  4 Consultative fora supported in collaboration with SLAG and IMC	Baseline: No media consultative forum held Significant capacity building activities for journalists supported in 2012 including development of handbook for media on SGBV	Number of public perception surveys conducted and number of households participating Perception survey reports provide meaningful data on performance of the justice sector	<ul> <li>A publicized report reflecting the public perception on justice service delivery</li> <li>Number of citizens who participated in public outreach sessions</li> </ul>	<ul> <li>I nationwide public perception surveys supported including publication of report in collaboration with ASJP and JSCO</li> </ul>	No evidence of public perception survey on justice service delivery  Target:	reports on justice sector received
Action 32: Training workshops for media personnel nationwide			Action 31: National and regional media consultative forums to review and document media reporting of SGBV cases				Action 30: Support to a public perception survey to monitor public perception of justice services (formal and traditional) and services provided by security sector to be conducted through JSCO	!
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×			<u> </u>	<del>-</del>			*	$\coprod$
×			*				×	<del>     </del>
UNDP/BC			UNDP/BC PR*				UNDP/BC PR IRISH	
72100 Conference/training			72100 Conference/training 72500 Stationery 71600 Travel 72300 Supplies				72600 LOA 72500 Stationery 71600 Travel 72300 Supplies	
10.000			10,000			-	25,000 50,000	

	Indicators: Increase in # of media reports on SGBV issues Increase in the # of media programmes and campaigns publicizing g proceedings on SGBV, via UNDP/TRACking of key newspayers Increased public awareness of SGBV issues and response and protection mechanisms	■ Media awards for 2009 to 2012  ■ Media awards for 2009 to 2012  supported for 4 awardees/fellows  Target:  ■ 2 national media award programmes supported in collaboration with other partners. Funding of fellows to provide professional articles on SGBV	Indicators:  No. of media personnel trained to report on SGBV cases and court proceedings Improvement in quality of media reports on SGBV cases (e.g. correct use of legal terminology, adherence to the Dos and DONTs in reporting sexual violence and follow up of cases from incident report to conviction)	journalists in all regions including Western Area  Target: 2 nationwide media trainings conducted in collaboration with SLAG
Action 34: Technical Support & Project Implementation		Action 33: Support national media awards for consistent and professional reporting of SGBV cases		on SGBV legal matters
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UNDP		IMC & UNDP		
UNDP/TR AC IRISH UNDP/BC PR*		UNDP/BC PR*		PX *
63100 IP		72100 Conference/workshops		72500 Stationery 71600 Travel 72300 Supplies
193,620 64,540 88.000		5,000		

Sub-Total Cost Recovery Contributions	GMS (Irish Contribution)	ISS (Irish Contribution)	ISS (UNDP/BCPR Contribution)	GMS (PBF Gender Contribution)	ISS (PBF Gender Contribution)	ISS (UNDP Contribution)	Sub-Total Project Admin/Management					Project Administration/Management	Sub-Total Output I and 2	5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5
ribations				ij			gement	Common Services	Office Running Costs	Operational costs	Project Staffing	Janagement		Action 35: Mid Term Review
	*	×	х	×	×	*		×	×	×	×			
	*			×				×	x	х	×			*
														UNDP
UNDP/TR AC IRISH PBF	IRISH	IRISH	UNDP/BC	PBF	PBF	UNDP/TRA C	UNDP/TR AC IRISH	UNDP/TR AC	UNDP/TR AC	UNDP/TR AC	UNDP/TR AC IRISH		AC IRISH PBF UNDP/BC PR*	UNDP/TR AC
	75100	74500	74500	75100	74500	745000		73100	73100	73100	61300 71400 71200 71500			71200 Int'l Consultants 72600 Travel
11,765 3,099 14,244	62,619.51	17,540.48	14,243.63	2,420.56	678.03	11,765	300,615 38,500	60,000	30,000	70,000	140,615 35,500		287,620 952,620 33,901 712,181	20,000

	TOTAL	
2,360,418		
726,42		
37,000	IRISH PBF	
600,0		
	1	
80,070	UNDP/BC	

UNDP/BCPR\* - Dependent upon funds being mobilized in 2013.