



Country: Tajikistan
Initiation Plan

Project Title: Strengthening Government's capacity for national strategic and sectoral planning and evaluation, sub-national performance monitoring, and alignment of SDGs.

Expected CP Outcome(s):

CPD Outcome 1: People in Tajikistan have their rights protected and benefit from improved access to justice and quality services delivered by accountable, transparent, and gender responsive legislative, executive and judicial institutions at all levels.

CPD Output 1.1: The national and subnational governments have the capacity to strategically plan, budget, monitor and deliver basic services in an inclusive, transparent and participatory manner.

CPD Output 2.4: National data collection, measurement and analytical systems in place to plan, adopt and implement equitable, sustainable and resilient national development strategies and monitor progress on post-2015 sustainable development goals

Initiation Plan Start Date:

June 1, 2016 _____

Initiation Plan End Date:

April 30, 2017 _____

Implementing Partner:

Ministry of Economic Development and Trade of the Republic of Tajikistan (MEDT) in close cooperation with the target line ministries and state agencies

Brief Description

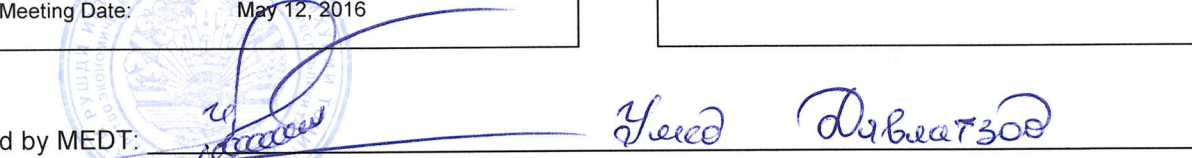
The objectives of this Initiative Plan are following:

- Mobilize international technical assistance to support the Country office with stocktaking of the best national and international practices and lessons in the above-mentioned spheres and assist with formulation of the new integrated program/project document
- Ensure continuity of the achieved results and support pilot phase of the future integrated project with a focus on alignment of the sectoral policies with NDS and SDGs through joint activities with MEDT;
- Strengthened performance and development management and monitoring at the district level with capacity building of the Local Development Committee under the Government of RT.
- Support high-level advocacy at the national and international levels for nationalizing SDGs based on Government's requests.

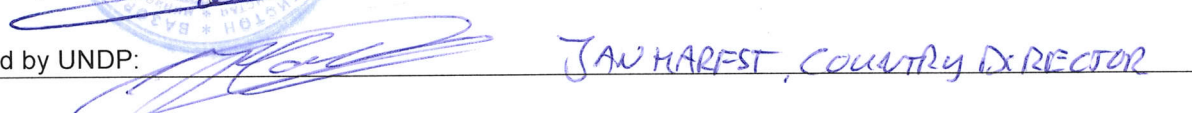
CPD Programme Period:	2016-2020
Initial Plan Period:	May 2016 – April 2017
Atlas Award ID:	00096215
PAC Meeting Date:	May 12, 2016

Total resources required	USD 329,000.00
Total allocated resources:	USD 329,000.00
In-kind Government Contribution: MEDT: the office premise, tel. lines, furniture, conference hall, LAN, office equipment	

Agreed by MEDT:



Agreed by UNDP:



I. PURPOSE

Within its CPAP 2010-2015 program cycle UNDP Tajikistan played a critical role to strengthen the capacities of the Government of Tajikistan for strategic development planning, mainstreaming of MDGs and human development into national and local strategies, aid coordination and localizing good governance reforms.

There is a need for logical continuity of UNDP's methodological, organizational, and institutional support and knowledge building for key Government actors to ensure further improvement of institutional policies, strengthened coordination and monitoring of development aid and empower stakeholders in the process of planning and evaluation of local and national priorities. Consideration of SDGs and human development aspects in this work would further ensure human-centered, equity-based and sustainable approach in planning and decision making. At the same time, greater use of foreign aid data would result in better strategic alignment of foreign aid with national priorities and programmes.

In the framework of the new integrated project UNDP intends continue collaboration with key partners and stakeholders, including civil society in the **strategic planning, monitoring and evaluation , aid coordination and national data collection with reasonable level of technical assistance provided for alignment of global, national and local development strategies.** For this, UNDP will jointly work with its government partners to formulate the **new vision of integrated programme on Effective planning, monitoring and evaluation and alignment of national priorities at the macro, meso and micro levels.**

The new project document will be prepared to mobilize donors' resources to continue the methodological, technical and capacity building support to MEDT and other partners. UNDP also envisages close collaboration with the Ministry of Economic Development and Trade, Ministry of Finance, and Local Development Committee with engagement of State Committee on Investment and State Property Management as well as the State Statistics Agency. Particularly UNDP in collaboration with MEDT and other state institutions will pay a focus on following priority areas, which are built on results of past interventions:

1. Further **building analytical capacities of national and local level authorities in monitoring and evaluation of NDS and MTDP priorities with close linkage to sectoral strategies and programmes.** UNDP as reliable partner to Government sees its role in strengthening coordination role of MEDT with other state institutions in implementation of national priorities. In response to MEDT request, UNDP provide support to new MEDT initiative aimed at: building strategic planning capacities of the Ministry of Transport and Ministry of Industry and New Technologies for alignment of their sectoral policies and strategies with NDS and SDGs. The mentioned agencies have an urgent need in strengthening their capacity, that was identified during the review of the NDS 2015 implementation, as in these agencies the gap between the sector and national policies was observed. The project also provides good opportunities for alignment of relevant SDGs with sectoral policies. The MEDT will coordinate the project activities at the level of the Minister or the Deputy Minister jointly with deputy ministers of relevant ministries, engaged in supervision of the work of Departments on analysis and forecasts in the sector. The MEDT will monitor the quality of the sector policy for its consistency with the national policy, as reflected in relevant sector sections of the NDS 2030 and MTDP (Mid-term Development Programme) for the period of 2016-2020.
2. **Further institutionalization of local planning process.** Introduction and implementation of DDPs in addition to benefits received by the local stakeholders (authorities, private sector and population at all) identified number of challenges hamper further sustainability of process. They are mostly reflected in two areas, such as shifting to programme budgeting at the local level, and continued capacity building among local authorities (it also connected with the high staff turnover). There is a possibility for UNDP to work with MEDT on piloting initiatives to better link the local budgets with priorities of districts reflected in district development programmes. This will require closer collaboration with the Ministry of Finance and Parliament. Engagement of the Local Development Committee would help to closely monitor

performance of the districts based on agreed development indicators (from DDPs or SDGs). Cooperation with the SCISPM would ensure better linkages between the national priorities and foreign aid. Budgeted and operationalized DDPs can be more effectively used by local authorities and responsible agencies at the national level as tools for strengthening accountability and performance management. But this kind of support requires thorough planning and coordination with all stakeholders. Further enhancement of local capacities and ensuring ownership for development results could be done through expanding training programme in Agency of Civil Servants Training on local planning process as well as recording the whole planning process as methodological guidance for local authorities.

3. **Capacity development for better national data collection and evaluation of SDGs.** As the new NDS is aligned with the SDG's the correlation of changes and their contribution to **execution of commitments under SDGs should be constantly evaluated.** UNDP considers closer collaboration with MEDT, as well as Statistical Agency and all relevant stakeholders to improve evidence based policies and monitor progress on sustainable development goals. For this UNDP will support capacity development for better national data collection, measurement and analytical systems. As part of this, the existing systems will be assessed and entry points identified for better linkages of the national/local priorities with the planning (policy formulation) and budgeting (policy implementation) process.

Proposed vision of future integrated project is in line with UNDP strategic priorities outlined in the new Country Program Document 2016-2020 in terms of (a) improvement of governance; and (b) sustainable and equitable economic growth.

The objectives of this Initiative Plan are following:

1. Mobilize international technical assistance to support the Country office with stocktaking of the best national and international practices and lessons in the above-mentioned spheres and assist with formulation of the new integrated program/project document
2. Ensure continuity of the achieved results and support pilot phase of the future integrated project with a focus on a) alignment of the sectoral policies with NDS and SDGs through joint activities with MEDT, and b) strengthening performance and development management and monitoring at the district level.
3. Support high-level advocacy at the national and international levels for nationalizing SDGs based on Government's requests.

II. EXPECTED OUTPUTS

A description of the expected outputs for the Initiation Plan.

Output 1. Formulation of the new integrated programming framework and comprehensive project document for UNDP long-term support to the Government in the spheres of national and sectoral development planning and monitoring, alignment and evaluation of SDGs, aid coordination and local governance.

Activities:

- 1.1. *Recruitment/ mobilization of international technical group of experts (from Istanbul Regional Hub or outside consultants) to support the Country office with project design*
- 1.2. *National consultations and project formulation workshop*
- 1.3. *Development of integrated program concept, quality review and validation of project document*
- 1.4. *Resource mobilization: presentation of project document to stakeholders and development partners, advocacy of integrated approach*

Expected Result: Comprehensive project document developed in accordance with UNDP quality requirements, presented to partners and stakeholders, approved by LPAC and ready for funding.

Output 2. Effective alignment of sectoral strategies with NDS/MTDP (pilot phase).

The Output represents initial phase of activities in this area and will involve such ministries and agencies as the Ministry of Transport and Ministry of Industry and New Technologies. The mentioned agencies have an urgent need in strengthening their planning and M&E capacity, that was identified during the review of the NDS 2015 implementation.

Activities:

2.1. *Support to improvement of the sector policy development mechanisms (including the issues of matching of planning and budgeting processes).*

2.1.1 Creation of a methodological basis for the sector policies formulation

UNDP will provide technical support to the Ministry of Economic Development and Trade of the Republic of Tajikistan, to pilot ministries and agencies in organization and conducting the analysis of methods of elaboration and implementation of sectoral strategies/programmes; will analyze the interrelation of the sector policy with the strategic policy and budgeting at the national level, as well as the linkage of sector policies with international commitments adopted by the country (MDGs, SDGs). In accordance with received results, the methodology on elaboration of sector policies will be worked out, and also methods of elaboration of analytical documents will be introduced, including Green and White books.

2.1.2 Capacity building/strengthening in formulation and implementation of the sector-based strategies/programmes for the target ministries and agencies.

As a part of this activity, the capacity of pilot ministries and agencies on elaboration and implementation of sector policies will be evaluated, taking into account the MDGs and SDGs. Also their capacity on the issues of integration of budgeting into sector policies will be analyzed. In accordance with received results, the training module will be prepared and training sessions and practical exercises will be organized, based on case studies and methodological developments. In addition, for more visibility of the process of sector policies elaboration, study tours abroad will be organized for studying the international experience. Also, the technical assistance in the form of the office equipment will be provided to relevant departments of pilot ministries involved in the project.

2.1.3. Building the institutional capacity of ministries and agencies

The technical assistance will be provided in carrying out analysis of the structure of line ministries with the purpose to identify gaps in issues of elaboration of sector policies, as well as in carrying out analysis of the institutional interaction on issues of inclusion sector policies into strategic and budget documents. Then recommendations will be given on improvement of institutional mechanisms for elaboration and implementation of the sector policy, taking into account its interrelation with strategic documents and budgeting.

2.1.4. Improvement of the regulatory framework in the sector policies formulation

The technical assistance will also cover analysis of the national legislation in the sphere of sector policies, in particular analysis of the legislation in the sphere of sector policies formulation and implementation, strategic planning, budget planning, monitoring and evaluation of the sector-based strategies/programmes, as well as target ministries internal normative acts. The relevant recommendations on improvement of the legislation in the sphere of strategic planning, Monitoring and Evaluation expected to be formulated, reviewing of relevant sections in the long-term and mid-term strategic and sectoral documents.

2.2. Strengthening of M&E and implementation management tools of the sectoral strategies/programmes

Activity 2.2.1. Improvement of methodological elements of evaluation system and of relevant evaluation tools

To achieve this objective, within the frame of the Project analysis of sections on monitoring and evaluation in methodological documents will be organized and carried out. Also, evaluation objects will be determined; the methodology of carrying out evaluation taking into account the targets of the MDGs and SDGs will be developed. The Project will contribute to designing of case studies on conducting of Evaluation.

Activity 2.2.2. Capacity strengthening in evaluation methodologies for the target ministries

Within the frames of the project, the analysis of the capacity of ministries and agencies in the sphere of Evaluation and determining needs in training on methods of Evaluation and development of training manuals will be organized. On the basis of developed training modules, trainings and practical exercises will be organized on methods of Evaluation with participation of representatives of ministries and agencies, and also study tours abroad will be organized for studying the experience.

Activity 2.2.3. Institutionalization of the evaluation elements

The project will support in conducting of analysis of governmental institutions and interaction schemes of basic institutions, including independent institutions (non-governmental sector) on issues of Evaluation and will contribute in organization and performing analysis of application of basic principles of evaluation in government institutions. The project will facilitate the process of developing recommendations on improvement of institutional mechanisms of Evaluation, as well on increasing the efficiency of communications on the Evaluation issues.

Activity 2.2.4. Improvement of the legal and regulatory framework in evaluation of the sector-based strategies/programmes

Within the frames of these activities the assistance will also be provided on preparing recommendations on improvement of the legislation in the sphere of strategic planning, Monitoring and Evaluation, reviewing of relevant sections in the long-term and mid-term strategic and sectoral documents setting requirements for the evaluation process. Also, assistance will be provided in development and improvement of Regulatory Legal Acts in the sphere of Evaluation.

The components of this Output are interrelated. Elaboration of sector policies will not be effective without appropriate evaluation tools. The component on implementation of the sector priorities is practical in nature; it will provide the organizational, communicational and analytical support for implementation of sectoral policies.

The Ministry of Economic Development and Trade of the Republic of Tajikistan will be the coordinating activities within this output. The MEDT will coordinate the project activities at the level of the Minister or the Deputy Minister jointly with deputy ministers of relevant ministries, engaged in supervision of the work of Departments on analysis and forecasting in the sector. In future upon increasing their capacity these Departments will become Departments on elaboration of the sector policy.

Expected results under Initiation Phase:

1. Sectoral policies of two government institutions are developed/updated in line with NDS and SDGs.
2. Recommendations developed on improving institutional mechanisms for the elaboration and implementation of sector policies linked with the strategic documents and budgeting.
3. Recommendations developed for two line ministries on improving the institutional mechanisms for evaluation of sectoral policies and relevant SDGs.
4. Capacity of at least 50 government staff strengthened through the trainings and study tours on planning and implementation of the sector-based strategies/programmes and evaluation.

Output 3. Strengthening performance monitoring and local development management

The Output 3 will be led by the Local Development Committee under the President of the Republic of Tajikistan (LDC). For coordination and complementarity of interventions at the national and local levels, LDC will be working closely with and substantively contributing, wherever possible, to the interventions led by MEDT. LDC will also involve the State Committee on Investment and State Property Management to review implementation and resource allocation process under the State Investment Programme and also identify to what extent the foreign aid is contributing to implementation of DDPs in selected districts.

Activities:

- 3.1. *Finalize Action Plan of the Concept on Local Development Management and submit for endorsement of the Government;*
- 3.2. *Provide technical assistance to ensure continued functioning of the Government Working Group on Local Governance and Local Development Management;*
- 3.3. *Identify criteria for selecting pilot districts (taking into account the SDGs and development interventions of other donors such as USAID and SDC);*
- 3.4. *Identify 3 pilot districts with District Development Programmes for performance monitoring and accountability frameworks, including citizen feedback mechanisms.*

The activities may include, but not limited to the following (a) to conduct a comprehensive review of the priorities outlined in DDPs, (b) define and agree key development indicators for performance monitoring, (c) define and agree reliable and objectives sources of information/evidence for performance monitoring, including accountability frameworks – feedback tools, (d) data mapping, and (e) analysis of DDP implementation and based on the analysis selecting indicators, which will be linked to the budgeting process.

The expected outcome of LDCs engagement under Output 3 of the Initiation Plan is develop a clear vision and sound recommendations for potential scaling up and enhancing the linkages with the budgeting process, as well as performance monitoring. The outcomes of Output 3 activities will also guide formulation of the full-fledged Project Document envisaged under Output 1.

Output 4. Support high-level advocacy for SDG alignment***Activities:***

- 4.1. *Support Government's high-level meetings, round tables and events devoted to SDGs nationalization and alignment with NDS*
- 3.2 *Facilitate SSC/Tr solutions to exchange experience with other UNDP CO and Countries on alignment of SDGs*

4.3. Support visits of high level governmental officials to international events devoted to SDGs.

Expected result: The need for nationalization and alignment of SDGs agenda is recognized at the high Government level and commitment of the Government of Tajikistan to SDGs is confirmed by concrete strategic decisions and policies.

In accordance with UNDP's programming policies and procedures, the project will be monitored through the following monitoring and evaluation plans: *[Note: monitoring and evaluation plans should be adapted to project context, as needed]*

Monitoring Plan

Monitoring Activity	Purpose	Frequency	Expected Action	Partners (if joint)	Cost (if any)
Track results progress	Progress data against the results indicators in the AWP will be collected and analysed to assess the progress of the project in achieving the agreed outputs.	Quarterly, or in the frequency required for each indicator.	Slower than expected progress will be addressed by project management.	MEDT, LDC	Included in project admin costs
Learn	Knowledge, good practices and lessons will be captured regularly, as well as actively sourced from other projects and partners and integrated back into the project.	At least annually	Relevant lessons are captured by the project team and used to inform management decisions.	MEDT, LDC	
Project Report	A progress report will be presented to the Project Board and key stakeholders, consisting of progress data showing the results achieved against pre-defined annual targets at the output level, an updated risk long with mitigation measures, and any evaluation or review reports prepared over the period.	End of project		MEDT, LDC	
Project Review (Project Board)	The project's governance mechanism (i.e., project board) will hold an end-of project review to capture lessons learned and discuss opportunities for scaling up and to socialize project results and lessons learned with relevant audiences.	End of project	Any quality concerns or slower than expected progress should be discussed by the project board and management actions agreed to address the issues identified.	MEDT, LDC	

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIMEFRAME				RESPONSIBLE PARTY	PLANNED BUDGET		
		Q1	Q2	Q3	Q4		Funding Source	Budget Description	Amount, USD
Output 2: Effective alignment of sectoral strategies with NDS/MTDP Baseline: 2.1 Sectoral policies are not properly aligned with national priorities 2.2. Almost absent capacities of staff responsible for strategic planning and budgeting in line ministries 2.3 Lack of effective institutional structures in the line ministries for effective evaluation of sectoral policies implementation in line with SDGs and NDS Indicators: 2.1 Status of sectoral policies' alignment with NDS and SDGs in target ministries 2.2 # of staff (incl. 30% women) trained in line ministries 2.3 Status of institutional changes in the line ministries in support to effective strategic planning and evaluation	Activity 2.1. Support to improvement of the sector policy development mechanisms (including the issues of matching of planning and budgeting processes).					MEDT, target ministries			
	2.1.1. Development of methodological basis for the sectoral policies formulation <ul style="list-style-type: none"> Recruitment of international and local consultancy on elaboration/alignment of Sector Policy. Analysis of the linkage of the sector policy with the strategic policy at the national level and with the budgeting. Analysis of the linkage of the sector policy with international commitments adopted by the country (SDGs). Development of the methodology of the sector policy elaboration, introduction of methods of developing analytical documents, including Green and White books. 		X	X	X	MEDT, target ministries	UNDP CP	Contractual services (individual) international and local	40,000

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIMEFRAME				RESPONSIBLE PARTY	PLANNED BUDGET		
		Q1	Q2	Q3	Q4		Funding Source	Budget Description	Amount, USD
Targets: 2.1 Sectoral policies of two government institutions are developed/updated in line with NDS and SDGs 2.2 At least 50 government staff (incl. 30% women) trained on sectoral planning and evaluation. 2.3 Recommendations developed for two line ministries on improving the institutional mechanisms for evaluation of sectoral policies, relevant SDGs, including human rights and gender aspects.	2.1.2 Capacity building/strengthening on formulation and implementation of the sectoral strategies for the target ministries and agencies <ul style="list-style-type: none"> Analysis of the capacity on elaboration and implementation of sector policies, taking into account the SDGs; Analysis of the capacity on inclusion of the budgeting into sector policies; Development of training manuals, presentations and handouts for elaboration and implementation of the sector policy; Trainings and practical exercises 		X	X	X	MEDT, target ministries	UNDP CP	Contractual services (individual) local Contractual services (companies)	10,000 5,000
	2.1.3. Building institutional capacity of the ministries and agencies <ul style="list-style-type: none"> Conduction of need assessment of line ministries on the issue of formulation and implementation of Sector policies, institutional interaction, technical equipment and preparation recommendation on their improvement. Technical assistance for pilot ministries 		X	X	X	MEDT, target ministries	UNDP CP	Contractual services (individual) local Contractual services (companies) – procurement of equipment for sectoral ministries	4,000 10,000

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIMEFRAME				RESPONSIBLE PARTY	PLANNED BUDGET		
		Q1	Q2	Q3	Q4		Funding Source	Budget Description	Amount, USD
	<p>2.1.4. Improvement of the regulatory framework in the sectoral policies formulation</p> <ul style="list-style-type: none"> • Analysis of the legislation of the Republic of Tajikistan in the sphere of the sector policy • Development of recommendations on improvement of the Regulatory and Legal Acts (RLAs) in the sphere of the sector policy, taking into account its interrelation with the budgeting. 		X	X	X	MEDT, target ministries	UNDP CP	Contractual services (individual) local	3,000
	2.2. Strengthened M&E and implementation management tools					MEDT, target ministries			
	<p>2.2.1. Improvement of methodological elements of evaluation systems and of relevant evaluation tools</p> <ul style="list-style-type: none"> • Recruitment of local experts for analysis of sections on monitoring and evaluation in adopted methodological documents, identification of objects for evaluation, development of the methodology of carrying out evaluation, taking into account milestones of the SDGs; • Development of case studies on carrying out evaluation, specifically through implementation of flagship initiatives. 		X	X	X	MEDT, target ministries	UNDP CP	Contractual services (individual) local	5,000

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIMEFRAME				RESPONSIBLE PARTY	PLANNED BUDGET		
		Q1	Q2	Q3	Q4		Funding Source	Budget Description	Amount, USD
	<p>2.2.2. Capacity strengthening in evaluation methodologies for the target ministries</p> <ul style="list-style-type: none"> Capacity needs assessment of ministries and agencies in the sphere of carrying out evaluation and identifying needs in training on issues of carrying out evaluation, Development of training manuals, presentations and handouts on methods of carrying out evaluation, Conducting trainings and practical exercises, including on the basis of case studies and methodological developments, 		X	X	X	MEDT, target ministries	UNDP CP	Contractual services (individuals) consultant for trainings	10,000
	<p>2.2.3. Institutionalization of the evaluation elements</p> <ul style="list-style-type: none"> Analysis of the governmental institutions and interaction schemes of basic institutions, including independent institutions (non-governmental sector) on issues of carrying out evaluation, Analysis of the extent of application of basic principles of evaluation in government institutions, Development of recommendations for improvement of institutional mechanisms for carrying out evaluation, in particular for increasing the efficiency of communications on issues of carrying out evaluation. 		X	X	X	MEDT, target ministries	UNDP CP	Contractual services (individual) local consultant	4,000

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIMEFRAME				RESPONSIBLE PARTY	PLANNED BUDGET		
		Q1	Q2	Q3	Q4		Funding Source	Budget Description	Amount, USD
	<p>2.2.4. Improvement of the legal and regulatory framework in evaluation of the sectoral strategies and programs</p> <ul style="list-style-type: none"> Analysis of the legislation of the Republic of Tajikistan in the sphere of evaluation, in particular: Development of specific recommendations and proposal for improvement of the legislation in the sphere of evaluation. 		X	X	X	MEDT, target ministries	UNDP CP	Contractual services (individual) local consultant	2,000
								Direct project management costs (staff, office, fuel, etc)	50,000
	Total for Output 2								147,000
<p>Output 3: Strengthening performance monitoring and local development management</p> <p>Baseline:</p> <p>3.1 The Concept on Local Development Management was approved by the GoT in July 2015. The Action Plan to support implementation of the Concept is drafted.</p> <p>Indicators:</p> <p>3.1 Status of the Action Plan of the Concept on Local Development Management;</p> <p>Targets:</p> <p>3.1 Action Plan of the Concept on Local Development Management is endorsed;</p>	<p>3.1. Finalize Action Plan of the Concept on Local Development Management;</p> <p>3.2 Submit the Concept on Local Development Management and submit for endorsement of the Government;</p> <p>3.3 Support implementation of priority measures of the Action Plan;</p> <p>3.4. Conduct regular meetings of the Government Working Group on Local Governance and Local Development Management;</p> <p>3.5. Review DDPs in selected pilot districts;</p> <p>3.6 Develop and present recommendations to link the DDPs with the budgeting process;</p> <p>3.7 Training for government staff and SOs;</p>		X	X	X	UNDP, Local Development Committee, District Authorities (in pilot areas), Ministry of Finance	UNDP (TRAC)	Contractual services (Individuals), International	10,000
								Contractual services (Individuals), Local	10,000
								Contractual services (Companies)	60,000
								Travel	10,000
								Admin/ISS/direct management costs	10,000
	Total for Output 3								100,000

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIMEFRAME				RESPONSIBLE PARTY	PLANNED BUDGET		
		Q1	Q2	Q3	Q4		Funding Source	Budget Description	Amount, USD
Output 4: Support high-level advocacy for SDG alignment Baseline: 4.1 The Government is showing its readiness to align SDGs with national policies but needs additional technical guidance on alignment of indicators and development of M&E frameworks Indicators: 4.1 The level of Government's commitment to SDGs agenda Targets: 4.1 The need for nationalization and alignment of SDG agenda is recognized at the high Government level and commitment of the Government of Tajikistan to SDGs is confirmed by concrete strategic decisions and policies.	Support Government's high-level meetings, round tables and events devoted to SDG nationalization and alignment with NDS Facilitate SSC/Tr solutions to exchange experience with other UNDP CO and Countries on alignment of SDGs Support visits of high level governmental officials to international events devoted to SDGs.		x	X	X	UNDP, MEDT	UNDP CP	Contractual services (Individuals), Contractual services (Companies), Travel	5,000 10,000 10,000
	Total for Output 4								25,000
Project direct costs and General Management Support			x	x	x	UNDP	UNDP CP	Facilities and administration (8% of donor funds)	17,000
TOTAL									329,000.0