



UNDEF Project Number: UDF-UGA-07-157

Executing Agency Project Number: 00063592

Project Title: Uganda's Youth Civil Society Empowerment

Country/Region: UGANDA

Executing Agency: UNDP-KAMPALA

Implementing Agency(ies): 1. _ Uganda Youth Network (UYONET)

Duration: 24 months

Project Start Date: (to be inserted by UNDEF)

Project End Date: (to be inserted by UNDEF)

Funding Round and Year of Grant: Second Funding Round, 2007

Amount of UNDEF Grant in USD: 250,000USD

Project is Co-financed: No Yes Co-financing Amount : N.A
Total Project Budget : USD 250,000

Project Summary:

This project aims at increasing young people's contribution to the country's on-going democratisation and development process. This process is characterised by both a political and socio-economic transition. The political transition entails moving the country to a functional multi-party democracy while the socio-economic transition entails the reduction of poverty and the attainment of the Millennium Development Goals (MDGs). This project is premised on the great talent, skills and advantage of numbers that can be tapped from the young population to cause political and social transformation in their communities. The opportunity for this lies in the deliberate mobilisation of the young people to participate positively.

The objectives of the project are: to advocate for an enabling legal, social and governance framework that promotes young people's participation; to build the capacity of youth Civil Society Organisations (CSOs) to enable them to effectively participate in Uganda's political and socio-economic transformation; and to sensitise the youth and other stakeholders about their concerns and involvement in Uganda's MDG initiatives. The project will have 40 youth CSOs strengthened, 200 youth leaders trained in effective lobby and advocacy and more youth participating effectively in the good governance and development processes.

The project will support organisational development and skills enhancement of selected youth CSOs in the country, support a number of lobby and advocacy initiatives geared towards creating an enabling framework for young people's participation and sensitise the youth and other stakeholders on the MDGs and mobilise them to participate in the on-going MDG initiatives in the country. Uganda's youth civil Society empowerment project will see more young people (mobilised through their CSOs) participating in the country's on-going governance and development initiatives. This increased citizen participation enhances democracy and sustainable developments consequently enabling Uganda meet its MDG targets.

Uganda's Youth Civil Society Empowerment project will be executed by UNDP and implemented by Uganda Youth Network (UYONET).

Theophane Nkyema, Resident Representative UNDP

17 Nov. 08 date

Matovu J Isa, Executive Secretary Uganda Youth Network (UYONET)

17/11/2008 date

Roland Rich

Roland Rich Executive Head of UNDEF

date



2. Executive Summary:

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3. Situational Analysis, Project Strategy and Sustainability

a. Situational Analysis

Uganda is currently undergoing both political and socio-economic transitions. The political transition is mainly concerned with the re-establishment and consolidation of multi-party democracy. The socio-economic transition entails a number of macro and micro economic issues, at the centre of which is the attainment of the Millennium Development Goals (MDGs) and poverty reduction. The on-going political and economic transitions have put new demands on the country's institutions, legal regime and socio-political culture.

And yet even with this on-going political and social transition, the 2007 MDG Country Assessment report notices that Uganda is very likely to miss out on most of the targets. This is partly due to the low levels of stakeholders' involvement. Citizen participation is now much more needed in the governance and development processes of the country than ever before. There is no



doubt that the success of the above much needed transitions will only be achieved through strong institutions and active citizen participation. Civil Society Organisations (CSOs) are at the centre of these institutions while the youth are the pillars to citizen empowerment and participation. Uganda has the youngest population in the world with those aged 0 – 30 years making up 78.6% of the total population (UBOS Reports). The energy, numbers and intellect of this group can be enhanced to accelerate development or ignored to retard it. Interestingly, the young people are the greatest beneficiaries of good governance and the MDGs. They are also the worst victims bad governance and its impact like failure to achieve the MDGs (5 of which directly target the young people).

Uganda has made some headway in streamlining youth participation in development especially in terms of policies, the legal framework and recognition of the youth as a special interest group. This project will build on this recognition and existing empowerment initiatives in the country to increase the visibility and to capture the voices of the young population in the development and governance discourse.

The goal of this project is to increase young people's meaningful participation in and contribution to Uganda's on-going democratisation and development processes. The project will use Uganda's legal definition of a youth as persons aged 18 – 30 years. This population is currently estimated at 6,588,000 by the Uganda Bureau of Statistics (UBOS).

The specific project objectives include:

- I. To advocate for an enabling legal, social and governance framework that promotes young people's participation in the good governance and development processes.
- II. To build the capacity of youth CSOs to enable them to effectively participate in Uganda's political and socio-economic transformation.
- III. To sensitise the youth and other key policy stakeholders about youth concerns and involvement in Uganda's MDG initiatives.

This project will directly benefit 40 youth led/youth focused CSOs (and their membership) and 200 youth leaders in 10 selected districts in Uganda. The ultimate outcome, which is reflected in the overall project goal, is intended to benefit the wider youth population and the country at large. The project is seeking to increase young people's visibility and voices in the good governance and development processes. This project will increase meaningful youth engagement with government and other stakeholders. Active, free and meaningful youth involvement in governance and development has immense benefits for the youth and the country at large. The youth are, for instance, generally considered to be the most poor in Uganda, the most vulnerable to HIV/AIDS, conflicts and environmental degradation. Focused youth participation is a resource for accelerating development and the reverse is true for inhibiting development.

b. Project Strategy

This project is at core of promoting the UN's Good governance and Development Goals (especially the MDGS). The project is also in line with the emerging global trends of increasingly focusing on the young population as a means for transforming society and bringing about sustainable development. This is rightly so because the youth now form the biggest percentage of any given population. They not only have the numbers but also the energies, attitude and many of them, skills needed to cause socio-economic and political transformation. Enhancing Youth



Civil Society's role not only promotes Citizen Participation in governance and democratic accountability but it is also a precursor to lasting good governance and sustainable development. move to strategy. In order to achieve the stated objectives, the project will execute a number of distinct and inter-related activities. Some activities have been designed to achieve one of the above objectives while a good number of activities will cover the attainment of all three objectives.

The first set of project activities will involve identifying and building the capacity of 40 youth organisations/leaders. A CSO mapping will be carried out to get an up to date situational analysis on the existing youth organisations/leadership. The mapping will also help in re-aligning all the project activities, making them more relevant to the prevailing situation in addition to identifying more organisations that will participate in the project. The project will work downstream to build the capacity of selected youth led/youth focused CBOs/NGOs. This process will strengthen the capacity of these organisations to enable them to effectively participate in Uganda's political and socio-economic transition. These organisations will be selected from across the country based on the geographical and political sub-regions of the country. These organisations will be thoroughly trained and mentored by experienced consultants in practical skills of lobby and advocacy, policy analysis, organisation development, public project monitoring and evaluation, media use and management and exposed to on-going local and international debates on leadership, good governance, MDGs, aid, trade and creating a global partnership, among others. The trained organisations will form the core network that will organise other young people to participate in the rest of the project activities across the country. To support the continuous development of youth CSOs, a resource centre will be established at UYONET and equipped with relevant facilities and literature.

Part of the intended capacity building will involve undertaking focused study tours within the country for selected youth leaders from the participating CSOs. These youth leaders will be able to visit, support and learn from the UNDP Millennium Villages that have been established to showcase MDG initiatives in Uganda. One international study tour will be organised for 3 UYONET leaders to enable them interact and learn from the best practices elsewhere geared towards strengthening youth participation in good governance and development. Emphasis of these study tours will be on cardinal role of governance and development (such as the MDGs). The knowledge and experiences gained from these study tours will be shared with all the participating youth organisations/leaders across the country.

The second set of activities will entail working upstream to sustain a number of lobby and advocacy activities geared towards creating an enabling framework for increased and meaningful youth participation in the good governance and development processes. The emphasis will be on seeking change the legal framework, political framework and even the social/cultural construction into positive arenas for promoting young people's participation. UYONET will work with selected youth organisations/leaders to hold a number of advocacy meetings, dialogues and sensitisation seminars. These activities will target cabinet and government bureaucracy, Parliament and its committees, local governments, religious leaders, cultural institutions and traditional leaders, community leaders, the media, the youth themselves and other CSOs. In addition to the above, the project also will support a few demonstration activities for the local CBOs.



The third set of activities is focused on sensitising the youth and other stakeholders on youth involvement and concerns in Uganda's MDG initiatives. This is the demonstration/practicum part of the project that will seek to sensitise the youth and other stakeholders on the MDGs, existing MDG initiatives in the country and getting them involved in these initiatives. It will also demonstrate the direct linkage between governance (emphasis on citizen participation) and development (emphasis on attainment of MDGs at the grassroots level). The key activities will include: collaborating with the UNDP to disseminate available literature on the MDGs; holding sensitisation activities through the media, school debates, open forums and public dialogues; 5 technical working groups will be established for each of the MDGs (1,2,3,6 and 7) for which the project intend to use as a case study. The working groups will help the youth to carry out an impact study on MDGs and the youth, develop and disseminate youth position papers on the MDGs, as a basis for engaging with other stakeholders and raising the voices on development.

c. Risks/Issues

The anticipated risk in implementing this project would be the mistrust and lack of cooperation from the participants, especially the political leaders and other youth CSOs. UYONET has however built credibility over the years and has come to be accepted across the country as a reliable and non-partisan youth organisation. In all its activities, UYONET works with a diversity of youth civil and political organisations. This project will build on this long established partnership with the selected organisations. Participants will be drawn into the project activities through their institutional framework such as local governments, parliament and media houses.

The rest of the actions pose no reasonable risk to the implementation of this project. UYONET has good experience handling activities such as research, lobby, advocacy, media campaigns and trainings.

The main precondition and assumption for this action is cooperation of all stakeholders and continuity of an enabling political environment at local and national level.

d. Sustainability

Uganda Youth Network (UYONET) has for the last 6 years worked in partnership with several national and international partners to increase meaningful youth participation in governance and development processes. This project will consolidate UYONET's on-going work by increasing young people's engagement with government and other key stakeholders in the country. This project will build on the existing capacity and policy framework in the country. Sustainability of this project has been built in its design and will be achieved through:

- The forward and backward linkage with on-going UYONET and other CSO projects at local and national level. A case in point is the on-going UYONET/NED pilot project that seeks to increase youth participation in decentralisation and local governance.
- Youth participation in governance and development is a key concern at national and international level. Many of the project activities will continue to attract funding from UYONET and its partners.
- Finally the wide participation, training and involvement of different stakeholders will greatly contribute to the sustainability of the project.



4. Gender and Marginalised or Vulnerable groups

Addressing the needs of the marginalised or vulnerable groups is a key objective of this project. Although the youth (male and female) and children form the biggest percentage of the world's population, their voices and visibility in governance and development processes are too minimal. Even when the issues under discussion (like the MDGs) directly affect them, the youth are rarely consulted or meaningfully involved.

Uganda already considers the youth as marginalised people requiring special representation. This project will build on this recognition and existing empowerment initiatives in the country to advance the cause of the marginalised young population. The project will also give special regard to the participation of the female and special interest youth (like the disabled, those in IDP camps and youth in hard to reach areas) in all its activities. At least 50% of all invitations to project activities will target the female and youth with special interests.

5. Results Framework: Outcomes, Outputs and Activities

Please see ANNEX II attached for the Results Framework

6. Management Arrangements and partnership information

UNDP Kampala Office will be the Executing Agency for the Uganda's Youth Empowerment project and Uganda Youth Network (UYONET) its Implementing Agency. UNDP-Kampala will receive the grant in two tranches for each year of implementation. The second tranche will be contingent upon the receipt of the Mid-Term Report and a financial status update. UNDP will therefore manage financial disbursements to the Implementing Agency and individuals involved in the project implementation as per implementation arrangements or payments covered between them. The Executing Agency will also oversee the implementation of the project, be responsible for sending narrative and financial reports to UNDEF and for the project evaluation.

The Executing Agency's administrative fee will be 7% of the UNDP grant amount as specified in the MOU signed between UNDP and UNDEF.

Uganda Youth Network will be the implementing Agency for this Project. UYONET will undertake the implementation of all project activities except for evaluation which will be handled jointly with UNDP and UNDEF. Uganda Youth Network will work with other youth organisations as implementing partners in lobby, advocacy and sensitisation activities. These partners will be identified through the youth CSO mapping that will be undertaken at the beginning of this project. These partners will undergo comprehensive training under the organisation and capacity building component of this project.



7. Other Donors or Sponsors

During this period, the implementing Agency expects to continue to attract funds from its current donors to execute other projects that compliment the youth civil society empowerment project. The expected contribution is as follows:

DONOR	AMOUNT	TYPE OF GRANT
National Endowment for Democracy	US\$ 35,000	Parallel grant
Friedrich Ebert Foundation	US\$ 32,000	Parallel grant
International Republican Institute	US\$ 40,000	Parallel grant

Should this funding impact the use of the funds as detailed in this project document, mention will be made in the reports sent to UNDEF.

8. Monitoring, Evaluation and Financial Reporting

The project evaluation of the outcomes, outputs and indicators will be measured in line with the CSO mapping and baseline survey that will be carried out at the beginning of this project. Final Evaluation will be a responsibility of UNDP with the inputs from UYONET. UNDEF will, where applicable, conduct additional monitoring and evaluation of the project.

Regular project monitoring will be done by the UYONET Executive Board following the organisation procedures. Board members will be provided with regular reports about the progress of the project in addition to being facilitated to conduct on-spot field activity visits.

UNDP will be charged with the overall duty of transmitting all the financial and narrative reports to UNDEF, in line with the MOU signed between UNDP and UNDEF and in line with UNDEF monitoring and evaluation guidelines.

9. Legal commitments

“Signature of this project document commits all parties to abide by the following:

- a. The Executing Agency agrees to be responsible for the overall management of the project and will bear all financial, monitoring, evaluation and reporting responsibilities to UNDEF as per the UNDEF Monitoring, Evaluation and Reporting Guidelines. The Executing Agency also agrees to be responsible for contracts with all implementing agencies or individuals involved in the project.
- b. The Executing Agency agrees to undertake best efforts to ensure that none of the funds received from UNDEF are used to provide support to individuals or entities associated with terrorism and that the recipient of any amounts provided by UNDEF do not appear on the list maintained by the UN Security Council Committee established pursuant to Security Council Resolution 1267 (1999) and that this undertaking form part of any and all sub-contracts entered into by the grantee.
- c. As per ECOSOC Resolution 1996/31 on consultative relationship, as well as the UNDP criteria for associated NGOs, the aims and purposes of all Executing and Implementing Agencies are in conformity with the spirit, purposes and principles of the Charter of the UN.



- d. All CSO partners to this project have been recognized nationally or internationally and where applicable, comply with existing national legislation regarding formal registration and public accountability.
- e. All CSO partners to this project have statutes or by-laws providing for a transparent process of decision-making, election of officers and members of the Board, and the CSO has authority to speak for its members through its authorized representatives.
- f. All funds will be transferred from UNDEF to the designated Executing Agency in US Dollars. Any onward payments made in currencies other than US Dollars will be determined by applying the rate of exchange in effect on the date of payment. Should there be a change in the rate of exchange prior to the full realization of the project, which may affect the ability to carry out project activities, the Executing Agency or Implementing Agency (ies) will be expected to adjust project design so as to stay within available resources.
- g. All financial accounts and statements shall be expressed in US Dollars.
- h. Any interest income attributable to the utilized portion of the grant will be credited to the project account and returned to UNDEF.
- i. All parties agree to take all necessary measures to facilitate evaluations as and when required by UNDEF or a third party on its behalf.
- j. All parties agree to provide financial expenditure reports and certified financial statements as per the UNDEF Monitoring, Evaluation and Reporting Guidelines available on the UNDEF website.
- k. Assets approved and purchased under this project do not fall under the financial or managerial control of UNDEF at any stage of the project. UNDEF is not involved in their acquisition, in decisions concerning access, or in the assumption of risks associated with these assets. Consequently, the implementing agency is responsible for all financial and managerial control and accountability of these assets throughout the life cycle of the project and beyond, in accordance with its own rules.

10. Budget

Budget Line Description	US \$
Salaries	
Top up for 4 National Professionals for 24 months at 231.5/month	22,222
Top up for 2 Administrative Assistants @185/months x 24 months	8,888
10 Consultants for @ 150/day x 10 days	15,000
Total Salaries	46,110
Travel	
Local/internal travel (100 car hires + fuel & transport re-imburement for 100 participants.)	34,000
Per diem/meals and accommodation for 5 people for 100 days	10,000
Total travel	44,000
Contractual services	
Implementing partners	0
Service contracts for CSO Mapping and data collection	2,500
Total contractual services	2,500
Meetings and Trainings	
Inception/consultative meetings with CSOs and other stakeholders	2,500
Coordination meetings	2,890
20 Seminars and meetings in 10 districts @ 40 people including demonstration projects	30,000
20 Trainings/Workshops @ 30 participants	20,000
1 local Study Tour for 40 youth leaders & 1 international for 3 leaders	20,000
Total Meetings and Trainings	75,390
Project Equipments	
IT Equipments: 5 computers @ 1000 each, 1 copier @ 3000, 2 printers @ 1000, 1 LCD Projector @ 1525	10,525
Other Equipments	0
Total	10,525
Advocacy	
10,000 posters, 1000 Pamphlets and 10,000 Brochures	15,000
Other Media (including websites)	17,000
Total	32,000
Miscellaneous	
Rent for 24 months @ 250/month	6,000
Sundry expenses	6,000
Audit fees	3,000
Total Miscellaneous	15,000
Total project cost	225,525
UNDP Executing Agency fee (7% to be subtracted from the UNDP grant)	16,975
Total UNDP Grant	242,500
UNDEF Monitoring and Evaluation (3% to be subtracted from the grant)	7,500
Total UNDEF Grant Award	250,000

**ANNEX II
RESULTS FRAMEWORK**

UNDEF Project Title: UGANDA'S YOUTH CIVIL SOCIETY EMPOWERMENT

Intended Outcome(s)¹:													
Youth CSOs strengthened and contributing effectively to governance and development. 2. Conductive legal, social and policy framework established for youth participation. 3. MDG initiatives popularised amongst the young population & other stakeholders and their contribution increased. 4. Effective and efficient delivery of project activities.													
Outcome Indicators:													
1. Visibility and contribution of youth CSOs in/towards on-going governance and development programmes/debates. 2. Changes registered in the youth policy/legal, social and political environment. 3. Number of young people/youth organizations participating in the MDG initiatives at local and national level. 4. Timely and quality delivery of project activities.													
Baseline Data	Intended Outputs	Key Activities	Tick if activity is a Milestone	Timeframe								Responsible Party(ies)	Budgetary Inputs (US\$)
				Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8		
<i>Indicate for each intended outputs the baseline data available. If not available indicate a short description of the situation.</i>	<i>Specify each output that is planned to help achieve the outcome;</i>	<i>State the main activities needed to produce each output.</i>		<i>Indicate when the activity is planned to take place</i>								<i>Specify who will carry out the activity</i>	<i>Specify the cost of the inputs needed to produce each activity².</i>
UYONET/NED study reflected limited participation of the youth in governance.	Intended outcome 1: Youth CSOs strengthened and contributing effectively to governance and development. Outcome indicator: Visibility & contribution of youth CSOs towards on-going governance & devt programmes/debates Output 1: Advocacy conducted to promote an enabling environment for youth participation.	1.1/ Carry out 10 Lobby/advocacy meetings and dialogues. 1.2/ Hold 10 Sensitisation seminars/dialogues for media, government and other stake	✓				X	X	X	X	X	UYONET	30,000