



DEVELOPMENT STRATEGY
INSTITUTE, MINISTRY OF
PLANNING AND INVESTMENT

UNITED NATION
DEVELOPMENT
PROGRAMME



ANNUAL PROJECT PROGRESS REPORT FOR 2010

Project code and title: Project "Support to the Formulation of SEDS Strategy 2011-2020", ATLAS Award ID: 00050577

Report period: 01/01/2010 to 31/12/2010

Date of signature of AWP: 31/12/ 2009

Implementing partner: Development Strategy Institute (DSI), Ministry of
Planning and Investment (MPI)

Co-implementing partner(s):

Co-financing Donor(s):

Reported by: Name and signature of Deputy National Project Director

Ngo Doan Vinh

PART A: TOTAL RESOURCES

Allocated resources	Approved budget (as in the originally approved AWP)	Actual budget (received as of 31 Dec 2010)			UNCO/INGO	Total	NIP and CIP Viet Nam (based on the quarterly FACE forms)	6= 5/2x100
		1	2	3				
Contribution of UN agency (USD):								
- Regular:	291,483		133,965			133,965		45%
- Other sources:								
+ Source 1: OFF	223,114		255,670			255,670		115%
+ Source 2:								
Total:	514,597		389,635			389,635		76%
Government contribution:								
- In cash (VND):								
- In cash (USD):								
- In kind (VND):								
- In kind (USD):								
Total:								

PART B: NARRATIVE ASSESSMENT

1. Context:

Viet Nam has been making great efforts to achieve rapid and sustainable development with the objective of transforming the country into an industrialized and modernized country by 2020. Viet Nam is expected to access middle income status at the end of the current 10-year National Development Strategy in 2010. Project “*Support to the Formulation of Socio-Economic Development Strategy (SEDS Strategy) 2011-2020*” was launched in June 2008 to help to define key Viet Nam’s strengths, weaknesses, opportunities and threats, and based on these, define feasible strategic development vision and goals, policy options and measures to achieve the goals hence to support the evidence, best international knowledge-based and participatory formulation of the SEDS 2011-2020. The Project is being implemented by the Development Strategy Institute, Ministry of Planning and Investment under the support of United Nations Development Programme (UNDP).

The overall objective of this project is to contribute to the formulation of the National Development Strategy (2011-2020) and realisation of the United Nations One Plan-I’s Outcome 1 “Social and economic development policies, plans and laws support equitable and inclusive growth and conform to the values and goals of the Millennium Declaration and other relevant international agreements and conventions”. It will directly contribute to the One Plan-I’s Output 1.9 “Understanding of challenges improved and policy options identified to respond to socioeconomic impacts of globalization and integration, and more equitable distribution of the benefits from participation in international economy promoted”. The project has the following outputs and groups of activities.

Output 1: SEDS 2011-2020 developed based on sound evidence and best international experience and knowledge

Group of Activities 1.1. Define visions and key break-through policy options of the SEDS 2011-2020

Group of Activities 1.2. Outline and implement a detailed research plan to support prioritized and/or break-through policy options and measures of SEDS 2011-2020

Group of Activities 1.3. Debate, discuss, publish and disseminate research results widely

Output 2. SEDS 2011-2020 formulated in a participatory and consultative manner

Group of Activities 2.1. Develop mechanisms and plans for wide and meaningful participation in and consultation of SEDS 2011-2020 formulation

Group of Activities 2.2. Organize wide public consultation on SEDS 2011-2020

2. Results Achieved:

2.1 Project has conducted an additional recruitment of Project staff and Project National Strategic Advisor (NSA) to support the Project Management Unit (PMU) in implementing the project activities : In order to contribute to the effective implementation and timely progress of the project activities, the PMU carried out necessary procedures to recruit the additional personnel as follows:

- *01 Project National Strategic Advisor*: The purpose of this position is to advise PMU on important and key issues of the project activities. As recommended by Mr. Cao Viet Sinh, MPI Vice Minister - National Project Director, the PMU recruited Dr. Luu Bich Ho, former President of DSI for this position from March 01, 2010).

- *01 Deputy Project Manager*: The purpose of this position is to assist the National Project Manager cum Coordinator (NPMC) in initiating, planning managing and implementing project activities as well as providing substantive support in realizing project targets. The PMU recruited Ms. Dao Hoang Yen, Bachelor of International Relations, who has 15-year working experience with international organizations (including many years working for international development organizations) for this position from March 15, 2010)

- *Research Advisory and Review Panel (consisting of 8 members)*: The purpose of this recruitment is to assist in providing guidance on how its research papers should be developed; in reviewing/evaluating and providing comments on draft research reports/papers for their finalization as well as the workshops/roundtable discussions on topics as found needed by the SEDS Drafting Team. As recommended by Mr. Cao Viet Sinh, MPI Vice Minister, National Project Director, and Mr. Ngo Doan Vinh, DSI President, National Deputy Project Director and by evaluating CVs of candidates for the positions, the PMU recruited eight (8) leading experts to form the Research Advisory and Review Panel, namely:

1. Mr. Truong Dinh Tuyen, Former Minister of Trade
2. Prof. Dr. Vo Dai Luoc, General Director, Asia - Pacific Economic Centre
3. Dr. Le Dang Doanh, Part-time Lecturer and Research Fellow, University of Economics, Hanoi National University (former CIEM President)
4. Assoc. Prof. Dr. Le Xuan Ba, President, Central Institute for Economic Management (CIEM), MPI
5. Dr. Nguyen Ba An, Vice President, DSI, MPI
6. Assoc. Prof. Dr. Tran Dinh Thien, General Director, Vietnam Institute of Economics, Vietnam Academy of Social Sciences
7. Dr. Bui Quoc Bao, Director General level, Secretarial-Editorial Department, Office of the Government
8. Assoc. Prof. Dr. Tran Quoc Toan, Principal Specialist, Secretarial-Editorial Department, Office of the Government

- *01 Project Management Administrative Assistant (PMAA) to replace the resigned one*: The purpose of this position is to assist in implementing the Project administration and management activities. The PMU recruited Ms. Tran Thi Thuy Hang, Bachelor of Foreign Languages (English), who has eight-year working experience with international organizations and ODA-funded projects for this position (from 1st December 2010).

2.2 Organizing Workshops/Debates/Consultations:

- Supported DSI to organise one international roundtable discussion on “Economic Growth in short and long-term: Theory, practice and implications for Vietnam”. This was an additional activity to the Project Annual Workplan 2010). The roundtable was held on January 09, 2010 at DSI headquarter, 65 Van Mieu, Hanoi. It was chaired by Assoc. Dr. Ngo Doan Vinh, DSI President, Deputy National Project Director, Permanent Strategic Editing Team member. Prof. James Riedel, William L. Clayton Professor of International Economics, Faculty of International Economics, and Johns Hopkins University, USA presented/initiated discussion points. Participating in the roundtable discussion were members of SEDS Drafting Team, members of the MPI/DSI Working Group, leaders from concerned MPI/DSI Departments, DSI researchers and, several leading national experts on strategy.
- Successfully organized the first briefing workshop of the Project entitled “Main Findings and Recommendations for Formulation of Vietnam’s Socio-Economic Development Strategy 2011-2020” on March 31, 2010 in Hanoi with an aim to disseminating widely the results of all completed research reports/papers, roundtable discussions, national and international workshops that have been conducted successfully within the Project framework since its beginning. The workshop was chaired by MPI Vice Minister Nguyen Bich Dat with the participation of members of the SEDS Drafting Team and MPI/DSI Working Group; MPI leaders; representatives from relevant Committees of the National Assembly, government bodies, selected research institutes and universities; Vietnamese leading experts in socio-economic strategy formulation; representatives from UN agencies, international multilateral and bilateral organizations, and diplomatic missions in Vietnam.
- Successfully organized a donor consultation workshop on Draft SEDS 2011-2020 chaired by Mr. Cao Viet Sinh, MPI Vice Minister - NPD, on May 24, 2010 in Nha Trang City, Khanh Hoa Province. Participants to this workshop were five members of the Prime Minister’s SEDS 2011-2020 Final Editing Team, representatives from DSI SEDS Research Group and representatives from six major donor groups/donors in Vietnam, as per agreed SEDS consultation mechanism, namely Like Minded Donor Group (LMDG), United Nations (UN), European Union (EU), Asian Development Bank (ADB), World Bank (WB) and Japan International Cooperation Agency (JICA). The workshop proved to be an important opportunity for direct, frank and open dialogues between the members of the Prime Minister’s SEDS 2011-2020 Final Editing Team and representatives of the major donor groups/donors. The members of the Prime Minister’s SEDS 2011-2020 Final Editing Team highly appreciated the valuable, multi-faceted and straightforward comments in a constructive manner from the donors.
- Organised two regional consultation workshops on the Draft version of SEDS 2011-2020 chaired by Mr. Cao Viet Sinh, MPI Vice Minister - NPD with provincial leaderships, academia, researchers and experts in Central Highland provinces on 25-26 May 2010 also in Nha Trang City, Khanh Hoa Province. The participants included five members of the Prime Minister’s SEDS Final Editing Team, representatives from DSI Strategy Research Group and representatives from selected Provincial People's

Committees, leaders of provincial Departments of Planning and Investment (DPIs), regional universities, research institutes and academia in the Central region of Vietnam and the Central Highlands. Valuable and realistic feedbacks and comments to specific sections of the SEDS Draft were obtained.

- Organized one international roundtable discussion on "Development of Southern China and Possible Impacts on Vietnam's Development and Development Cooperation" with Professor Jing Huang, Visiting Professor from Lee Kuan Yew School of Public Policy, Singapore. The roundtable discussion was held on October 25, 2010 at DSI and chaired by Mr. Ngo Doan Vinh, DSI President, Deputy National Project Director. Participants to the discussion were members of the SEDS Drafting Team and MPI/DSI Working Group, researchers from DSI and selected relevant research institutes, and representatives from UNDP Vietnam. Prof. Huang shared and discussed with the participants about the development models of the southern provinces of China as well as economic reform and development policies of these localities.
- The PMU, UNDP and the member of MPI/DSI Working Group have discussed and identified the most controversial topics which are suitable to SEDS Drafting Team's need with international views, namely: "Economic Growth", "State Governance", "Human Resource Development" and "Social security". The TORs for conducting studies on these topics have been developed. The PMU and UNDP plan to organise one/two International High Level Consultation Conferences on Vietnam Socio-Economic Development Strategy 2011-2020: "Growth Model and State Governance" and "Social Security and Human Resource Development" and invite prominent international experts to share international experiences and practices as well as theories and thinking on these topics. As a result, TORs for these conferences have been drafted. The invitations to these Conferences signed by MPI Vice-Minister - NPD and for studies on these topics have been sent to 16 high profile international experts. However, many of the experts were not available during the proposed period (December 2010). The Project has had to reschedule the timing of the conferences. The communication with these experts will be resumed accordingly.

2.3 Publishing research results, articles and proceedings of meetings/thematic workshops /debates:

- The four (4) completed research papers (1, 3, 7 and 8) were printed (500 copies in English and 1000 copies in Vietnamese) and copied into CD for dissemination. The hard copies and CD were sent to all MPI agencies, other relevant Ministries' agencies, concerned domestic and international institutions and stakeholders, research institutes, provincial People's Committees and provincial and municipal Departments of Planning and Investment in order to disseminate the Project's research and workshop/debate/roundtable discussion results and to be served as reference for the consultation of the Draft of SEDS 2011-2020.
- Arranged the translation into Vietnamese and printed two (02) reference books entitled "Dynamic Governance – Embedding Culture, Capabilities and Change in Singapore" and "The newly Industrializing Economies of East Asia" to disseminate to all members of

SEDS 2011-2020 Drafting Team, MPI/DSI Strategic Research Group, DSI staff and researcher and relevant agencies to be used as reference materials.

- Arranged the translation into Vietnamese of the publication entitled “Global Trends 2025 – A Transformed World”. The Vietnamese translation is being reviewed. Once finalised, it will be copied and distributed to the above-mentioned people to be used as reference materials.

2.4 Organised the consolidation of all the research results and proceedings of the workshops/debates/roundtable discussions conducted so far into a kind of consolidated thematic papers. This is a kind of policy paper that contains mainly the suggestions/recommendations incorporated into the draft SEDS versions so far. These are being finalised by members of the Research and Review Advisory Panel. This paper will be printed and distributed to all members of SEDS 2011-2020 Sub-Committee and Drafting Team as well as organisations and individuals concerned.

2.5 Continuously conducting other research papers within the 18 identified ones, namely:

- **Research paper No. 2 “Public Investment and the Role of the State in National Development: Viet Nam and International Experiences”:** the 2nd draft report has been completed and reviewed by members of the Project Research Advisory and Review Panel. PMU plans to organise the technical workshop in early 2011 for the research team to present the draft report and get comments from related agencies and individuals for finalisation of the report.
- **Research paper No. 4 “Viet Nam’s development financing policies in the context of globalisation and international economic integration”:** The 1st draft report has been made available by the research team. The project has organised peer reviews and comments/suggestions have been forwarded to the research team for consolidating/improving and producing the 2nd draft.
- **Research paper No. 5 “Industrialisation to 2020: What can Viet Nam Learn from East Asian Experiences?”** The 1st draft report has been made available by the research team. The project has organised peer reviews and comments/suggestions have been forwarded to the research team for consolidating/improving and producing the 2nd draft.
- Since the contracts between PMU and the Harvard Kennedy School concerning the latter’s provision of consultancy service in conducting these three research papers No. 2, 4 and 5 terminated in December 2010 while their final reports were not yet available, in order for the research teams to have enough time to produce the 2nd draft reports and the final reports, the Project has completed all the required procedures for the extension of contracts’ duration to February 28, 2011. The amendments to the contracts have been produced and signed by authorised people from PMU and Harvard Kennedy School.
- **TORs for research papers No. 6, 9, 10 and 11 within the list of 18 identified research topics were refined for rebidding.** With the support from UNDP Procurement Unit,

these research papers were rebid during the 3rd and 4th quarters of 2010. The results of the bidding process were as follows:

- **Research paper No. 6 “Pivotal Economic Regions and Spatial Development: What can Viet Nam Learn from International Experiences?” and Research paper No. 9 “Developing ‘cutting-edge’ education and skills to reach regional standards and meet the needs of an emerging knowledge economy”:** The bidding process for these two research assignments was completed. However, no qualified and suitable organisations have been selected due to limited number of sufficiently qualified institutions that are interested in conducting these research papers and/or the financial proposals of the qualified bidders were much higher than the available budgets. The TORs for these two research assignments will be refined for rebidding.
- **Research paper No. 10 “Strategic Options for Financing Health System Modernization and Development“ and Research paper No. 11 “Improving the Efficiency and Effectiveness of Public Sector Governance, Administration and Management: What can Viet Nam learn from international experiences and models?”:** Oxford Policy Management (United Kingdom) and the group of Professors from Lee Kwan Yew School of Public Policy, National University of Singapore in association with Vietnam Development and Policies Research Centre (DEPOCEN) have been selected to conduct these research assignments, respectively.

The contracts between UNDP and those two selected organisations have been signed. A skype conference between PMU and UNDP and OPM, and a meeting between PMU and UNDP and the group of Professors from LKYSPP and DEPOCEN have been conducted to (i) clarify the TOR for the research assignment and its focus; (ii) exchange both side’s expectations with regard to the research assignment; and (iii) discuss in detail and agree upon research approach, methodology and detailed work plan. The detailed workplans/timelines for these research assignments have been updated and two organisations have started their work.

- List of research topics: The PMU together with the MPI/DSI Working Group have met and discussed to refine the list of the research topics. This list was updated to reflect the new context and the development of SEDS formulation exercise, i.e. the results of new research should provide inputs for the finalisation of SEDS draft version and for the translation of its goals and directions into concrete action programme for implementation once it is approved in early 2011. Based on this list, the PMU will select and develop the TORs for new research.

2.6 Training and Capacity Building

Members of PMU, all Project staff and selected researchers from DSI have participated in many training courses organized and financed by UNDP to enhance their capacity, namely:

- NIM project management workshop in June 2010
- Project Monitoring and Evaluation Training in October 2010
- Financial Management Training in January 2010

- Contract – Assets – Procurement training in April 2010
- Two Procurement Training Courses in June and July 2010, organised by UNDP in conjunction with MPI Procurement Support Centre.
- CGE model training organised by UNDP-funded “Support for Analysis of Financial Policy” Project in July 2010
- HPPMG Training in September 2010
- Accounting training in September 2010

2.7 The project has prepared all the required documents and completed procedures for project extension to 31.12.2011. All these documents have been submitted to Government Aid Coordinating Agencies (GACA) for approval.

2.8 Update on Partnership

Coordination work in this Project is done at five different levels: within DSI, with the Office of the SEDS Drafting Team located at DSI, with ministries (including various departments/agencies within MPI), with relevant local research institutes, and with international partners.

Within DSI

Since the early days of the project lifetime, the Project has received strong support from different departments within DSI, especially from DSI management board, department directors/deputy directors, and its SEDS Project supporting team consisting of around 10 young and highly motivated staff members.

With the Office of the SEDS Drafting Team

The fact that the Office is located at DSI and its Chief is one DSI Vice President (Mr. Nguyen Ba An) facilitates a lot the daily communication between PMU and the Office, ensuring quick provision of information on needs/requirements of SEDS Drafting Team to PMU, thereby ensuring the relevance and timeliness of project activities, discussions/debates and consultations in particular, whose outputs serve as valuable inputs to the SEDS formulation process.

With Ministries

In 2010, the coordination with ministries was better. Since this SEDS formulation exercise involves all government central ministries and agencies each of which has at least one representative in the SEDS Drafting Team, PMU maintains close, regular contacts with these people and their representatives (since the formers are extremely busy people). Exchange of views/ideas, either officially or unofficially, contributes to the relevance and quality of project’s roundtable discussions/consultations and research activities.

With Various Local Research Institutes

The partnership between DSI/MPI in general and the Project itself in particular with various local research institutes have been either enhanced or established through the project implementation, especially through the process of conducting research papers. They have

been invited to participate in all related workshops/debates/roundtable discussions organised by the project to make contributions and/or to be informed about projects results. Members of various research teams have always been welcome by those institutes and have been able to collect valuable information and materials for their research papers. Many of the research institutes said that they benefited a lot from the project (although they are not its implementing partner) and highly value its high quality research papers, and frank and informative debates/discussions.

With International Partners

The partnership between DSI/MPI in general and the Project itself in particular with various international organizations/institutions (many of which are well-known and highly prestigious) has been built through the process of conducting research papers.

The partnership with The Asia Foundation has been established since this organisation was contracted to conduct research papers No 1, 7 and 8 and well maintained even after the completion of those papers and termination of their research consultancy contracts.

The partnership with the Centre for Development Policy and Research (CDPR), School of Oriental and African Studies (SOAS), University of London has been established since this organisation has been chosen to conduct research paper No 3. Contacts are kept between two sides.

DSI partnership with the Harvard University in general and Harvard Institute for International Relations (HIID) in particular has been established since early nineties and was strengthened when the Vietnam Program of the Harvard Kennedy School, in conjunction with the Fulbright Economics Teaching Program in Ho Chi Minh City was contracted to conduct research papers No. 2, 4 and 5.

The partnership with the Oxford Policy Management (OPM), UK has been established since this company has been selected to conduct research paper No. 10.

The partnership with the Development and Policies Research Center (DEPOCEN) which has been in place for several years now (mainly in the form of informal exchange of ideas/views and research outputs) has been further enhanced following its winning of the bid for conducting research paper No. 11 in association with a group of Professors from Lee Kuan Yew School of Public Policy (LKYSPP), National University of Singapore.

The Project has well maintained and strengthened its partnership with other UN organizations such as UNICEF, UNIDO, UNFPA, etc. Members of PMU and DSI have been usually invited to their meetings/workshops either as participants or presenters. For example, Mr. Nguyen Ba An, Chief of the SEDS Drafting Team and Member of the Project Research Advisory and Review Panel was invited to make presentations on SEDS formulation process and key issues of draft SEDS 2011-2020 at several UN meetings; and Ms. Phan Ngoc Mai Phuong, National Project Manager (NPM), was invited to make presentation on major contents of the draft SEDS 2011-2020 and related issues at UNFPA office in Vietnam. Follow-up exchanges of ideas/views and research outputs concerning Vietnam SEDS and related issues have been effectively made. On the other hand, the Project also invites representatives from those organizations to participate in its discussions/debates/consultations/workshops/meetings to

contribute to the SEDS 2011-2020 formulation exercise. Such exchanges have proved to be very helpful to strengthening the partnership between the Project and DSI, on the one hand, and international partners, on the other.

3. Lessons and Recommendations

It has been agreed that the Project Management Unit should make sure that the 2011 work plan, once devised, is looked at as a contract with the stakeholders for the year, with the Unit held accountable for performance until the end of 2011. As demonstrated in previous years, strict adherence to work plan and a continuous drive to implement monthly deliverables would be the most effective way to manage activities.

The experience in 2010 has given the Project a few lessons that the Project should think over in devising the 2011 plan:

- Procurement exercise (with regard to contracting research assignments) should be done in a more professional manner and strict compliance with UNDP rules and regulations be ensured. The TORs for the planned research assignments (especially the scope of work and duration of the assignment) should be refined in a concrete way for those research assignments for which selection of bid winners was failed in 2010 due to limited number of sufficiently qualified institutions interested in conducting these research papers and/or the financial proposals of the qualified bidders were much higher than the planned budgets) so that it would be more attractive and would create a better basis for interested organisations to make their financial proposals. The TORs for newly planned research assignments should also be developed in the same way. Further more, the plan for bidding process should be well planed in term of timing to reserve time for possible re-bid if required and the availability of qualified institutions eligible to conduct research should also be considered.
- The Project needs to evolve a strategy for better integration and involvement of other concerned departments in MPI in Project activities.
- Timing of the workshops/roundtable discussions should be taken into account the possible time mismatch among high-ranking officials and national/international experts to ensure timely sessions.

PROJECT OUTPUTS, INDICATORS AND ANNUAL TARGETS	PLANNED ACTIVITIES AND ACTUAL ACHIEVEMENT	DEGREE OF ACHIEVEMENT			DISBURSEMENT VS. PLANNED BUDGET			Pending issues, reasons for adjustment, emerging issues and recommendations	
		Fully Completed	In Progress	Not Started	Source of funding (*)	Planned Amount (**) USD	Expenditure (USD)		Disburse. rate (%)
	1.1.4.2. Organize 2 rounds of briefing sessions (one day each session)	x			TRAC	6,083	6,516	107%	The first briefing workshop of the Project entitled "Main Findings and Recommendations for Formulation of Vietnam's Socio-Economic Development Strategy 2011-2020" was successfully organised on March 31, 2010 in Hanoi with an aim to disseminating widely the results of all completed research reports/papers, roundtable discussions, national and international workshops that have been conducted successfully within the Project framework since its beginning. The workshop was chaired by MPI Vice Minister Nguyen Bich Dat with the participation of members of the SEDS Drafting Team and MPI/DSI Working Group; MPI leaders; representatives from relevant Committees of the National Assembly, government bodies, selected research institutes and universities; Vietnamese leading experts in socio-economic strategy formulation; representatives from UN agencies; international multilateral and bilateral organisations, and diplomatic missions in Vietnam. The next round of briefing sessions will be organized when the final reports of the ongoing research papers 2, 4, 5, 10 and 11 are available.
	Activity Result 1.2 The detailed research plan is implemented to support prioritized and/or break-through policy options and measures of SEDS 2011- 2020								Research No 6 and No 9: the bidding process for these two research was completed. However, no qualified and suitable organisations have been selected to conduct the research assignment due to limited number of sufficiently qualified institutions that are interested in conducting these research papers and/or the financial proposals of the qualified bidders were much higher than the available budgets. The TORs for these two research will be refined for rebidding. Research No. 10 and No 11: Oxford Policy Management (United Kingdom) and the group of Professors from Lee Kuan Yew School of Public Policy School, National University of Singapore in association with Vietnam Development and Policies Research Centre (DEPOCEN) have been selected to conduct these research, respectively. The contracts between UNDP and those two selected organisations have been signed. The detailed workplans/timelines for these research have been updated and two organisations have started their work. Research paper No. 2: The 2nd draft report has been completed and reviewed by members of the Project Research Advisory and Review Panel. PMU plans to organise a technical workshop in early 2011 for the research team to present the draft report and get comments from related agencies and individuals for finalisation of the report. Research paper No. 4: The 1st draft report of the research has been made available by the research team. The project has organised peer reviews and comments/suggestions have been forwarded to the research team for consolidating/improving and producing the 2nd draft. Research paper No. 5: The 1st draft report has been made available by the research team. The project has organised peer reviews and comments/suggestions have been forwarded to the research team for consolidating/improving and producing the 2nd draft. Since the contracts between PMU and the Harvard Kennedy School concerning the latter's provision of consultancy service in conducting these three research papers No. 2, 4 and 5 terminated in December 2010 while their final reports were not yet available, in order for the research teams to have enough time to produce the 2nd draft reports and the final reports, the Project has completed all the required procedures for the extension of contracts' duration to February 28, 2011. List of research topics: The PMU together with the MPI/DSI Working Group have met and discussed to refine the list of the research topics. This list was updated to reflect the new context and the development of SEDS formulation exercise, i.e. the results of new research should provide inputs for the finalisation of SEDS draft version and for the translation of its goals and directions into concrete action programme for implementation once it is approved in early 2011.
	Action 1.2.1. Conduct research/studies on 4 topics (topic 6, 9, 10, 11 in the list of 18 topics) to support the consultation process of SEDS and the implementation once SEDS is approved		x		TRAC	210,000.00	79,737.17	38%	
					OPF		132,249	63%	

PROJECT OUTPUTS, INDICATORS AND ANNUAL TARGETS	PLANNED ACTIVITIES AND ACTUAL ACHIEVEMENT	DEGREE OF ACHIEVEMENT			DISBURSEMENT VS. PLANNED BUDGET				Pending issues, reasons for adjustment, emerging issues and recommendations
		Fully Completed	In Progress	Not Started	Source of funding (*)	Planned Amount (**) USD	Expenditure (USD)	Disburse. rate (%)	
	Action 1.2.1. Conduct research/studies (4 controversial topics of SEDS draft version) to support the consultation process and finalisation of SEDS 2011-2020 and its implementation once it is approved		x		TRAC				The PMU, UNDP and the member of MPI/DSI Working Group have discussed and identified the most controversial topics which are suitable to SEDS Drafting Team's need with international views, namely: "Economic Growth", "State Governance", "Human Resource Development" and "Social security". The TORs for conducting studies on these topics have been developed. The PMU and UNDP plan to organise one/two International High Level Consultation Conferences on Vietnam Socio-Economic Development Strategy 2011-2020: "Growth Model and State Governance" and "Social Security and Human Resource Development" and invite prominent international experts to share international experiences and practices as well as theories and thinking on these topics. As a result, TORs for these conferences have been drafted. The invitations to these Conferences signed by MPI Vice-Minister - NPD and for studies on these topics have been sent to 16 high profile international experts. However, many of the experts were not available during the proposed period (December 2010). The Project has had to reschedule the timing of the conferences. The communication with these experts will be resumed accordingly. The peer reviews for the 2nd draft of research paper #2 and 1st drafts of research paper #4 and 5 have been conducted by the members of Project Peer Reviewer Group. These reviews were translated into English and sent to Harvard for consolidation and improvement of their reports. Besides, the PMU has also provided Harvard with its comments on these draft reports.
	Action 1.2.2. Provide advice, inputs, comments to research groups/subcontractors and conduct peer review of draft research papers ²	x			TRAC	37,199.00	11,385.55	31%	
	Action 1.2.3. Train DSI staff (and Drafting Team members) on research plan management/quality assurance ³ (CARRIED OVER FROM 2009)			x	TRAC	7,505		0%	PMU has planned to organize the training in 2011
	Action 1.2.4. Transfer and train DSI/MPI Working Group on growth projection models (CARRIED OVER FROM 2009)			x	TRAC	8,350		0%	The Project has identified the organisation who would provide this training. However, the staff who is responsible for the conduct of the training was not available at the requested period. Therefore, this activity has been shifted to the later stage, once the suitable national consultants will have been recruited. PMU has planned to organize the training in 2011.
	Activity Result 1.3 Research results are debated, discussed, published and disseminated widely								
	Action 1.3.1. Organize discussions and debates, consultations with a wide range of relevant stakeholders on research results, findings, and recommendations		x		OPF	42,834.21		0%	Done through the 1st briefing workshop organised on March 31, 2010 (see activity 1.1.4.2)
	Action 1.3.2. Train and mentor DSI/ Drafting Team to facilitate policy debates/discussions and consultation process			x	OPF	7,689		0%	PMU has planned to organize the training in 2011
	Action 1.3.3. Organize focused policy briefings, policy discussion seminars/workshops with the Sub Committee/Drafting Team on the research results for refining the visions and key breakthrough through policy options and measures of SEDS	x			TRAC	5,627		0%	Done through the 1st briefing workshop organised on March 31, 2010 (see activity 1.1.4.2)

PROJECT OUTPUTS, INDICATORS AND ANNUAL/TARGETS	PLANNED ACTIVITIES AND ACTUAL ACHIEVEMENT	DEGREE OF ACHIEVEMENT			DISBURSEMENT VS. PLANNED BUDGET			Pending issues, reasons for adjustment, emerging issues and recommendations	
		Fully Completed	In Progress	Not Started	Source of funding (*)	Planned Amount (**) USD	Expenditure (USD)		Disburse. rate (%)
	Action 1.3.4. Publish and disseminate the research papers and proceedings of the workshops/seminars/ debates (including translation)	x			TRAC	10,000.00	19,294.79	193%	The four (4) completed research papers (1, 3, 7 and 8) were printed (500 copies in English and 1000 copies in Vietnamese) and copied into CD for dissemination. The hard copies and CD were sent to all MPI agencies, other relevant Ministries' agencies, concerned domestic and international institutions and stakeholders, research institutes, provincial People's Committees and provincial and municipal Departments of Planning and Investment in order to disseminate the Project's research and workshop/debate/roundtable discussion results and to be served as reference for the consultation of the Draft of SEDS 2011-2020 Arranged the translation into Vietnamese and printed two (02) reference books entitled "Dynamic Governance – Embedding Culture, Capabilities and Change in Singapore" and "The newly Industrialising Economies of East Asia" to disseminate to all members of SEDS 2011-2020 Drafting Team, MPI/DSI Strategic Research Group, DSI staff and researcher and relevant agencies to be used as reference materials. Arranged the translation into Vietnamese of the publication entitled "Global Trends 2025 – A Transformed World". The Vietnamese translation is being reviewed. Once finalised, it will be copied and distributed to the above-mentioned people to be used as reference materials. Organised the consolidation of all the research results and proceedings of the workshops/debates/roundtable discussions conducted so far into a kind of consolidated thematic papers. This is a kind of policy paper that contains mainly the suggestions/recommendations incorporated into the draft SEDS versions so far. These are being finalised by members of the Research and Review Advisory Panel. This paper will be printed and distributed to all members of SEDS 2011-2020 Sub-Committee and Drafting Team as well as organisations and individuals concerned.
	Total for Output 1					342,007	266,214	78%	
	Group of Activity 2								
	Activity Result 2.1. Mechanisms and plans for wide and meaningful participation in and consultation of SEDS 2011-2020 formulation are developed								
	Action 2.1.1. Develop plans and mechanisms for consultation of draft versions of SEDS 2011-2020			x	OPF	2,140		0%	This activity has been cancelled.
	Action 2.1.2. Document and assess the mechanisms developed, draw lessons learnt, and plan for institutionalizing the mechanisms			x	OPF	1,070		0%	This activity has been cancelled.
	Activity Result 2.2. Wide public consultations on SEDS 2011-2020 is organized								
	Action 2.2.1. Provide operational support to organize major consultation workshops at national and regional level	x			OPF	37,771	19,190	51%	Successfully organized a donor consultation workshop on Draft SEDS 2011-2020 chaired by Mr. Cao Viet Sinh, MPI Vice Minister - NPD, on May 24, 2010 in Nha Trang City, Khanh Hoa Province. Participants to this workshop were five members of the Prime Minister' SEDS 2011-2020 Final Editing Team, representatives from DSI SEDS Research Group and representatives from six major donor groups/donors in Vietnam, as per agreed SEDS consultation mechanism, namely Like Minded Donor Group (LMDG), United Nations (UN), European Union (EU), Asian Development Bank (ADB), World Bank (WB) and Japan International Cooperation Agency (JICA). The workshop proved to be an important opportunity for direct, frank and open dialogues between the members of the Prime Minister's SEDS 2011-2020 Final Editing Team and representatives of the major donor groups/donors. The members of the Prime Minister's SEDS 2011-2020 Final Editing Team highly appreciated the valuable, multi-faceted and straightforward comments in a constructive manner from the donors.
	Action 2.2.2. Provide operational support to organize consultation workshops at local level	x			OPF	12,876		0%	Organised two regional consultation workshops on the Draft version of SEDS 2011-2020 chaired by Mr. Cao Viet Sinh, MPI Vice Minister - NPD with provincial leaderships, academia, researchers and experts in Central Highland provinces on 25-26 May 2010 also in Nha Trang City, Khanh Hoa Province. The participants included five members of the Prime Minister's SEDS Final Editing Team, representatives from DSI Strategy Research Group and representatives from selected Provincial People's Committees, leaders of provincial Departments of Planning and Investment (DPIs), regional universities, research institutes and academia in the Central region of Vietnam and the Central Highlands. Valuable and realistic feedbacks and comments to specific sections of the SEDS Draft were obtained.

PROJECT OUTPUTS, INDICATORS AND ANNUAL TARGETS	PLANNED ACTIVITIES AND ACTUAL ACHIEVEMENT	DEGREE OF ACHIEVEMENT			DISBURSEMENT VS. PLANNED BUDGET			Pending issues, reasons for adjustment, emerging issues and recommendations	
		Fully Completed	In Progress	Not Started	Source of funding (*)	Planned Amount (**) USD	Expenditure (USD)		Disburse. rate (%)
	Action 2.2.3. Compile and disseminate feedback/comments collected from consultation workshops in 2.2.1 and 2.2.2. (and feed in the knowledge management system in 1.3.5)	X			OPF	10,700		0%	See 1.3.4
	Total for Output 2					64,557	19,190	30%	
Project management	Project management	X			OPF	108,033	104,231	96%	The project staff and members of PMU attended several trainings which help to enhancing their capacity, namely: NIM project management workshop, Project Monitoring and Evaluation Training, Financial Management Training, Contract – Assets – Procurement training, Two Procurement Training Courses, CGE model training organised by Project Support for Analysis of Financial Policy funded by UNDP, HPPMG Training, Accounting training
		X							The Project has recruited a National Strategic Advisor, a Deputy National Project Manager and a PMAA (to replace the previous one who resigned from her post due to family reason) to support the Project Management Unit (PMU) in implementing the project activities.
		X							The project has prepared all the required documents and completed procedures for project extension to 31.12.2011. All these documents have been submitted to Government Aid Coordinating Agencies (GACA) for approval.
GRAND TOTAL:						514,597	389,635	76%	

Prepared by: NPM

Date:



Phan Ngoc Mai Phuong

Approved by: DPD

Date:



Ngô Doan Vinh